



City of Victoria

CITY OF VICTORIA 2021 ADOPTED BUDGET



Final version

Last updated 09/14/21



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INTRODUCTION



City Manager's Budget Message

January 1, 2021

Honorable Mayor and Council Members,

This document reflects the City of Victoria's adopted 2021 budget. The budget is structurally balanced and includes a tax levy that is 6.9 percent (6.9%) greater than 2020. The adopted 2021 budget includes a \$6.306 million total City levy.

Tax Levies by Fund	Levy	% Change
General Fund	\$5,181,000	7.9%
Debt	\$1,125,543	2.6%
Total Levy	\$6,306,543	6.9%
Dollar Change from Prior Year	\$410,543	

The 2021 budget follows City Council's direction to maintain current services and commitments to increase funding for the adopted financial plans as well as fund priorities identified in the Council's adopted 2019-2020 Strategic Plan.

The overall tax rate is increasing slightly from 32.04 percent (32.04%) to 32.28 percent (32.28%). The City's estimated market value increased from \$1.7 billion to \$1.8 billion, a 6.1 percent (6.1%) increase.

Legislative Impacts on the City's Budget

Legislative action had limited impacts on the City's budget in 2021. The state legislature revised the Local Government Aid (LGA) formula in 2019; however, Victoria did not benefit and will continue to not receive any LGA. There are no levy limits in place for 2021. If levy limits were to have been in place, Victoria would have been exempt as a result of its voluntary participation in the state's Performance Measurement Program. The City first joined the program in 2019.

On March 16, 2020, Mayor Tom Funk signed a proclamation declaring a peacetime local emergency in response to the novel COVID-19 ('Coronavirus') health pandemic. The local emergency was extended by the City Council on March 19. In July 2020, the State of Minnesota received \$841 million of federal Coronavirus Aid, Relief, and Economic Security (CARES) Act funds for distribution on a per capita basis to Minnesota cities, counties and townships for COVID-19 related expenses. The City of Victoria received \$747,300 in CARES Act funds for COVID-19 related expenditures occurring between March 1 and Nov. 15, 2020.

Since cities set their 2020 budgets in fall 2019, long before the effects of the pandemic were known, access to CARES Act Funds were important to help cities, like Victoria, account for unbudgeted costs while executing a response to the COVID-19 pandemic to ensure the health, safety, and welfare of our community and those who live and work in Victoria. The City has made difficult decisions to alter and modify our operations, purchase equipment, furlough and eliminate staff positions, and even redeploy staff to address the challenges of maintaining essential services to our residents. Although the federal funding cannot be used to replace lost revenue, the erosion of City revenues over the past several months have challenged cities even further as they continue to respond to the pandemic. As of June 30, the City of Victoria estimates \$35,000 in lost revenue in the General Fund and \$33,000 in the Victoria Recreation Center Enterprise Fund.

The pandemic forced the closure of the Victoria Recreation Center on two occasions in 2020 thereby reducing membership revenue by \$56,000. Recreation Center staff were furloughed during the two closures and a number of programs were canceled. With reduced operating expenses and the delay of capital outlay purchases, the net impact of the closure was a break even.

The City was required by the state to return any unused distribution funds to our home county (i.e. Carver County) for reuse on eligible pandemic costs. The City returned \$3,000 to Carver County in November.

Impact on Taxpayers

The amount the median valued homeowner pays for City property taxes will increase by \$1.41 per month. From 2020 to 2021, home values increased approximately one-half percent, one of the smallest residential property value increase the City has seen since the recession. In 2020, City taxes for the median valued home of \$439,300 were \$1,407. For 2021, City taxes for the median valued home of \$441,300 will be \$1,424.



Commercial/Industrial property values have remained relatively steady across the city, with a 3.6 percent (3.6%) increase due to new construction and a slight decrease (0.21%) in market value change.

While property tax revenue provides a significant share of the City's revenue, the other major revenue source comes from charges for services, or fees. Fees are reviewed annually and are established or revised based on Council policy. The budget document includes a section that lists every City fee.

Long-Term Approach to Financial Management

One of the strengths of the Council's budgeting process is that Council considers budget data not only for the upcoming year but also considers future year projections. Council understands that decisions made today will have a financial impact not just on the next year's budget, but also into the future.

Five-year plans are prepared for each City fund and are intended to provide information on the fund's present financial condition, including the impact of prior actions, decisions, and projections for the fund's long-term performance. The plans are a source of information for the Council to identify where the need or desire for policy change or direction may exist.

The plans assume the City will issue debt for several street projects. It also projects the City's tax rate to be between 29 percent (29%) and 33 percent (33%) through 2030. This is significantly lower than when it was 42.6 percent (42.6%) in 2005.

The City will meet policy goals for fund balances and debt limitations each year based on the projections. I have highlighted several key issues by fund in the following paragraphs. Detailed information on each City fund can be found in this budget document.

General Fund

The five-year plan for the General Fund reflects tax levy increases necessary to deliver the current level of services, and capital replacement plans, and implement Council's adopted strategic plan, assuming normal budget "pressures." The 2021 budget reflects the decisions and direction of Council during the 2021 budget process (June - December 2020).

- There was one employee added to the Full-Time Equivalent (FTE) compliment in 2021.
- The 2021 budget includes Phase 2 implementation of the Job Classification and Market Compensation Study which was conducted in 2019.
- The 2021 budget reflects a new Information Technology (IT) Fund to better track, monitor and plan for future technology needs. The Fund will be supported by an annual transfer from the General Fund.

Recreation Center Fund

The Recreation Center Fund includes revenues of \$985,897, expenditures of \$718,407, and a transfer for debt service of \$340,000. The 2021 year-end fund balance reflects a decrease of \$72,510 to just over \$900K. Even with this decrease, there is sufficient fund balance for cash flow and to achieve future planned maintenance (as identified in the 2012 Recreation Facilities Assessment).

Water Fund

The 2021 budget includes operating revenues of \$1.3 million, non-operating revenues of \$2.4 million (including \$570,000 in bonding) and expenses of \$3.5 million in the Water Fund. Staff project a year-end fund balance of \$1.3 million in this fund.

There is no rate increase in 2021. However, the City did complete a rate study in 2020 and will plan to conduct community outreach in 2021. A new rate structure would not be implemented until 2022.

Capital outlay for 2021 includes \$112,000 for reimbursements to developers for trunk water main oversizing, \$570,000 for watermain extension south of Marsh Lake Road, and \$1.2 million for a pumphouse and Well #5.

Sewer Fund

The 2021 budget includes operating revenues of \$1.1 million, non-operating revenues of \$2.5 million (including \$2 million in bonding) and expenses of \$4.2 million for the Sewer Fund. Staff project a year-end fund balance of \$2.1 million in this fund.

There is no rate increase in 2021. However, the City did complete a rate study in 2020 and plans to conduct community outreach in conjunction with the water rate study recommendations. A new rate structure would not be implemented until 2022.

Capital outlay for 2021 includes \$215,000 for reimbursements to developers for sewer main oversizing and \$2.9 million for south area lift station improvements.



Stormwater Fund

The 2021 budget includes operating revenues of \$407,492, non-operating revenues of \$3,000, and expenses of \$266,070 in the City's Stormwater Fund. Staff project a year-end fund balance of \$886,326 in this fund.

The 2021 budget reflects an increase of \$2.00 per quarter to cover future storm water pond testing, dredging, and disposal costs.

No capital outlay is planned for 2021.

Information Technology (IT) Fund

The Information Technology (IT) Fund was created in 2021 to better track, monitor and plan for technology related capital expenditures. The 2021 budget includes a planned transfer from the General Fund of \$40,000.

2021-2025 Capital Improvement Plan (CIP)

Each year the Council adopts a five-year capital improvement plan (CIP) that identifies proposed capital projects, the amounts expected to be expended on the projects each year, and the proposed funding sources. All the projects through 2025 are included in the long-term financial plan and have sufficient funding sources (from budget line items, cash reserves, fees, transfers, or bond issuance).

Conclusion

I believe, the 2021 budget reflects the City Council's commitment to strong financial management practices and is balanced and sound over the short and long term. It reflects a continuation of the City's practice to continuously review how services are provided to ensure the most innovative, cost-effective and efficient practices. Further, I believe the 2021 budget provides for a high level of value and service to the community.

The Council and staff began work on the budget in June 2020 and Council adopted the 2021 budget at its Dec. 14, 2020 Council Meeting. I would like to commend the City's staff for their diligent work related to this budget. I also would like to thank Council for strategic leadership and support during the budget process and your deliberate and thoughtful approach to the budget discussions. You established the policy framework to effectively guide the budget process. As a result, the 2021 budget truly demonstrates Council's uncompromising commitment to ensuring the strength and integrity of the City's finances and the long-term economic and financial vitality of the community.

Respectfully submitted,



Dana Hardie, City Manager

City Overview



The City of Victoria was founded in the 1850s and incorporated in 1915. It is an outer-ring suburb of the Minneapolis-St. Paul metropolitan region. Located in the seven-county metropolitan area of the Twin Cities, Victoria is in Carver County with a 2010 population of 7,500. As a growing community, it is projected that Victoria's population will reach just beyond 10,000 in the 2020 census. Future projections place the city at a population of 12,600 by 2030, 15,400 in 2040, and as the largest city in Carver County when fully built out. The city's population increased by a total of 27 percent (27%) from 2010 to 2017 - a larger percentage increase than its peer communities, Carver County as a whole, and the Twin Cities metropolitan area.

The City of Victoria occupies 10.8 square miles and will continue to grow in a high-quality manner while also preserving or enhancing existing, older portions of the community. It is important to community leaders to preserve the sense of community and the special places that make Victoria a community of distinction in the Twin Cities Metropolitan Area. The City has entered into an orderly annexation agreement with Laketown Township which will allow the city to extend its corporate limits by annexation. Victoria's ultimate growth boundary is 32 square miles.

Demographics

Because of its proximity to the Minneapolis-St. Paul metropolitan area, Victoria benefits from the employment opportunities offered in the regional economy and the relatively low employment rate of 0.8 percent (0.8%) (US Census ACS 5-year). Additionally, the continued western expansion of the metro area and the appeal of the schools, neighborhoods, and amenities in Victoria have contributed to the community's recent growth.

The median value home in Victoria in 2021 is \$441,300. Victoria residents typically earn more than the average state or national citizen. For 2018, median household income was estimated at \$147,682 (US Census ACS 5-Year). It is estimated that only 2.2 percent (2.2%) of Victoria residents live below the federal poverty level; nationally this number is 14 percent (14%) (US Census ACS 5 Year).

***NOTE: The data in the following charts and graphics reflect 2018 data unless noted differently.**



Population Overview



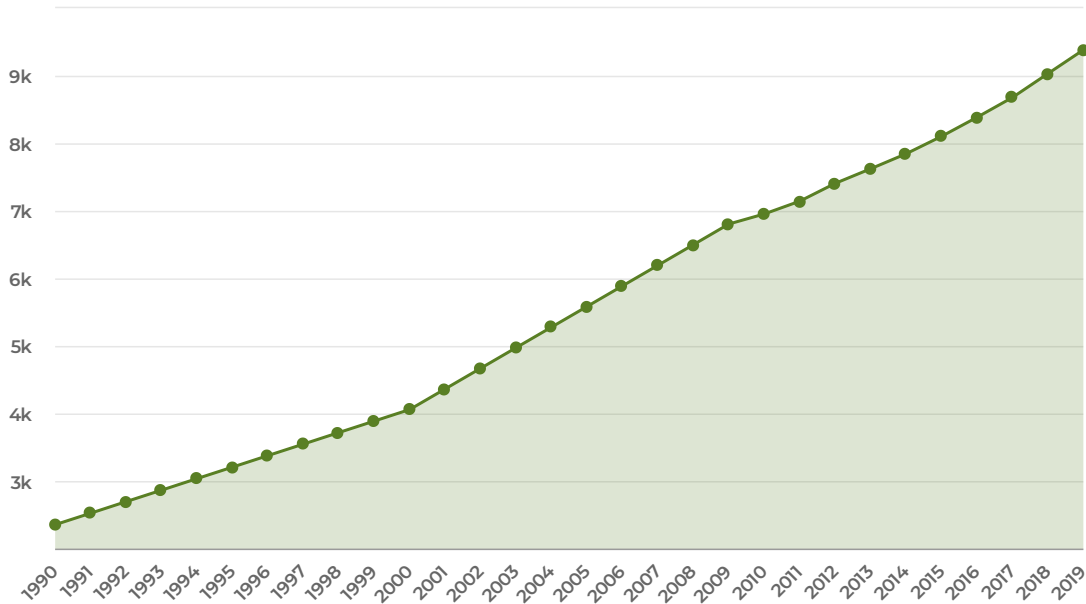
TOTAL POPULATION

9,383

▲ **3.9%**
vs. 2018

GROWTH RANK

760 out of **2635**
Municipalities in Minnesota



* Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census

Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.



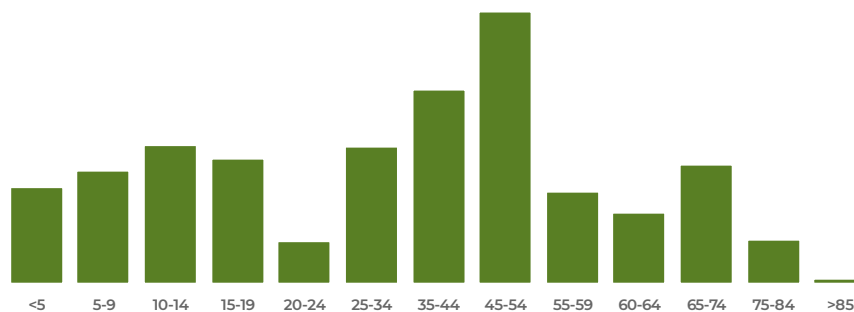
DAYTIME POPULATION

6,137

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

* Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census

POPULATION BY AGE GROUP



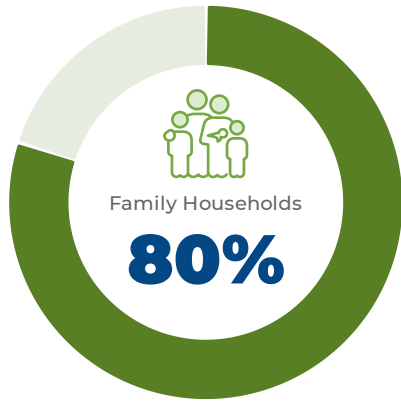
* Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census

Household Analysis

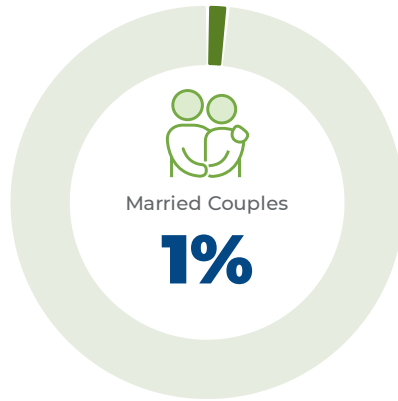
TOTAL HOUSEHOLDS

3,145

Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



▲ **58%**
higher than state average



▼ **83%**
lower than state average



▼ **62%**
lower than state average

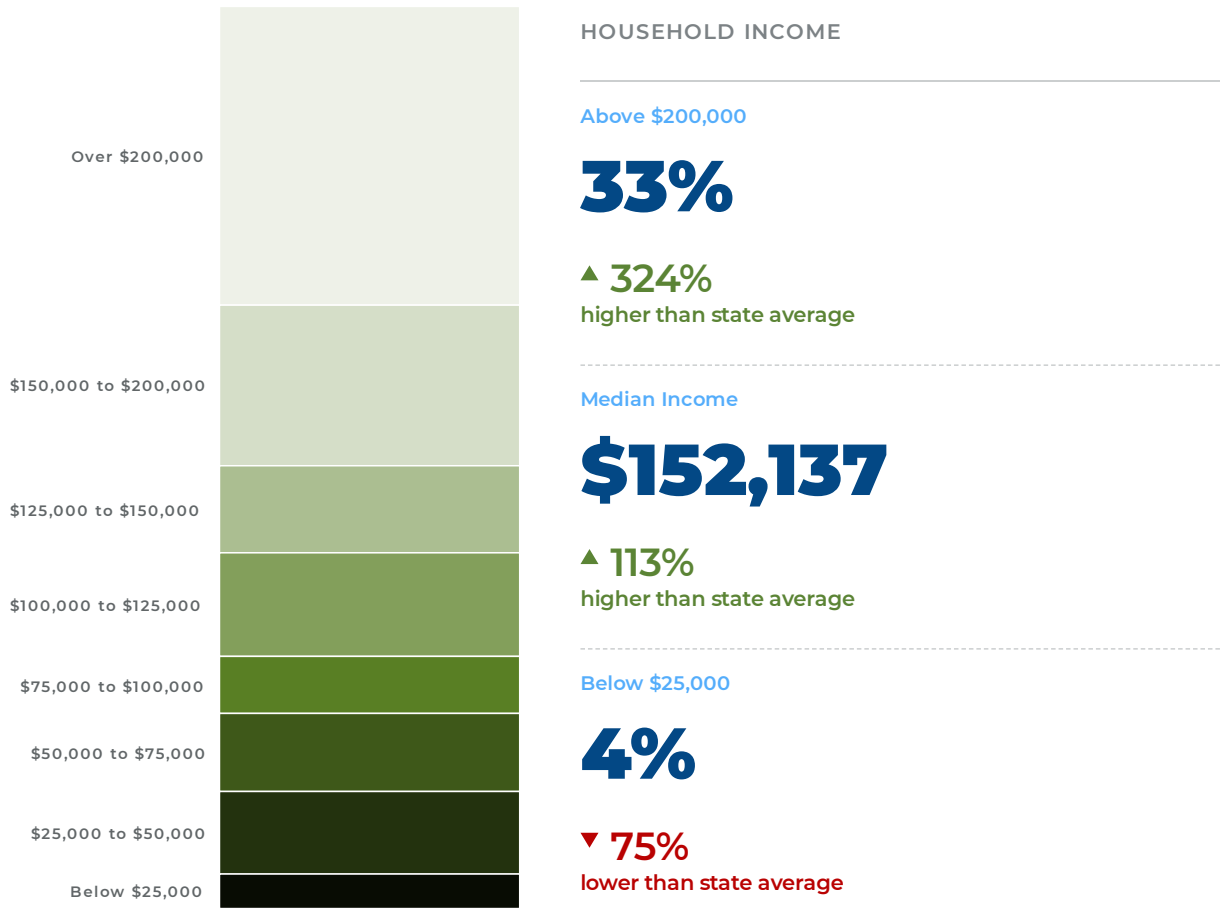


▼ **57%**
lower than state average

** Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.

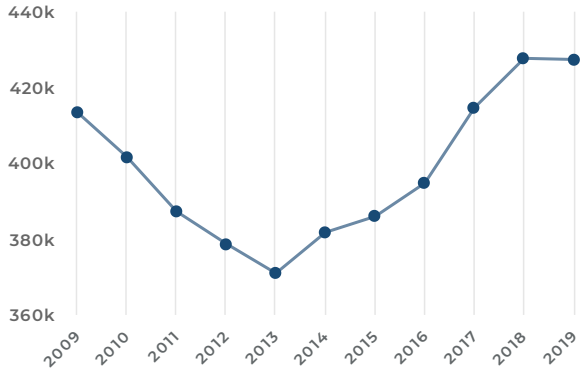


*Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census

Housing Overview



2019 MEDIAN HOME VALUE
\$427,400



** Data Source: 2019 US Census Bureau
 (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.*

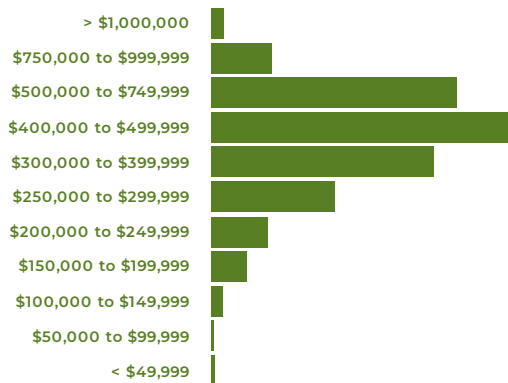
HOME OWNERS VS RENTERS

Victoria State Avg.



** Data Source: 2019 US Census Bureau
 (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.*

HOME VALUE DISTRIBUTION



** Data Source: 2019 US Census Bureau
 (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.*



Economic Base & Development

The City acquired 13.5 acres of undeveloped land from the Three Rivers Park District for expansion of its central business district. In 2019, the City Council adopted a shared vision for this property ('**Downtown West**') which will provide opportunity for a mixed-use development of commercial/retail and high-density residential. A pre-development agreement is currently in place with one developer. At the time of publishing of this budget document, staff continued to be in negotiations with another developer to begin development of the east portion of the property in 2021.



The latest available taxable sales data shows that total taxable sales in Victoria averaged \$27.6 million from 2013-2017 (Minnesota Department of Revenue Tax Research Division). That average is anticipated to continue to increase with continued development and redevelopment of the city's commercial growth areas. **Downtown Victoria** is comprised of restaurant, entertainment, retail, office, residential and other commercial uses. The city has seen a growing interest in downtown redevelopment projects:

- Victoria Flats market rate condos — 2017
- Victoria Burrow entertainment center (food, arcade, axe throwing, mini-golf) — 2017
- Winchester & Rye restaurant and whisky bar with top floor office space — 2019
- The Lion's Den restaurant and event space — 2020

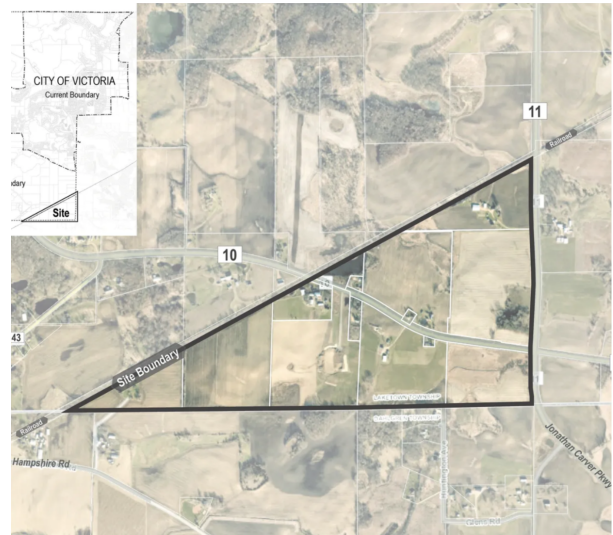
Additionally in 2020, the City converted its old public works site, located on the eastern fringe of the City's downtown area, into public parking. While serving as the desired location for park and trail users, the parking lot can also serve as overflow parking for downtown patrons and event parking for the many events that take place throughout the year in downtown Victoria. One such event was the City's inaugural farmers market which drew in hundreds of visitors to downtown weekly July through October.



Downtown West is within walking distance to all of these venues. It could also be noted that these interests mirror development trends that are shifting towards urban centers that are located within walking distance to jobs and entertainment use.

In 2019/2020, and as part of the Council's adopted 2019-2020 Strategic Plan, a **Small Area Plan** study was conducted to guide future development of the City's only potential large commercial and office area. The study area is approximately 300 acres and is located in the City's south growth area, specifically in the southeast corner of the Laketown Township. This area, located at County Roads 10 and 11 south of the TCWR railroad tracks, is guided by the City's 2040 Comprehensive Plan as commercial and flex-employment land uses. These potentially include office/business park or related uses, retail (goods and services) and some development of medium or high-density residential uses.

The primary barrier to development currently is the lack of water and sewer utilities to this area. Preliminary design work has been completed, however, and the City is ready to proceed with utility extension as development continues to move south.



Organization of Services & Departments

Victoria operates under the Council-Manager form of government. Residents elect, on a non-partisan basis, a Mayor and four City Council Members with equal voting authority. The Mayor is elected to serve a four-year term. Council Members serve four-year staggered terms, with two Council Members elected every two years.

The Mayor and Council Members are responsible for making policy and legislative decisions that govern the City while relying on the City Manager and staff to handle the administrative and day-to-day operations. As the chief administrative officer, the City Manager is the sole employee of the City Council and is responsible for carrying out the policies and ordinances of the Council and hiring employees and professional staff.

2021 City Council

Mayor	Debra McMillan	December 31, 2024
Council Member	Judy Black	December 31, 2022
Council Member	Vacant	December 31, 2022
Council Member	Derek Gunderson	December 31, 2024
Council Member	Chad Roberts	December 31, 2024

Management Team

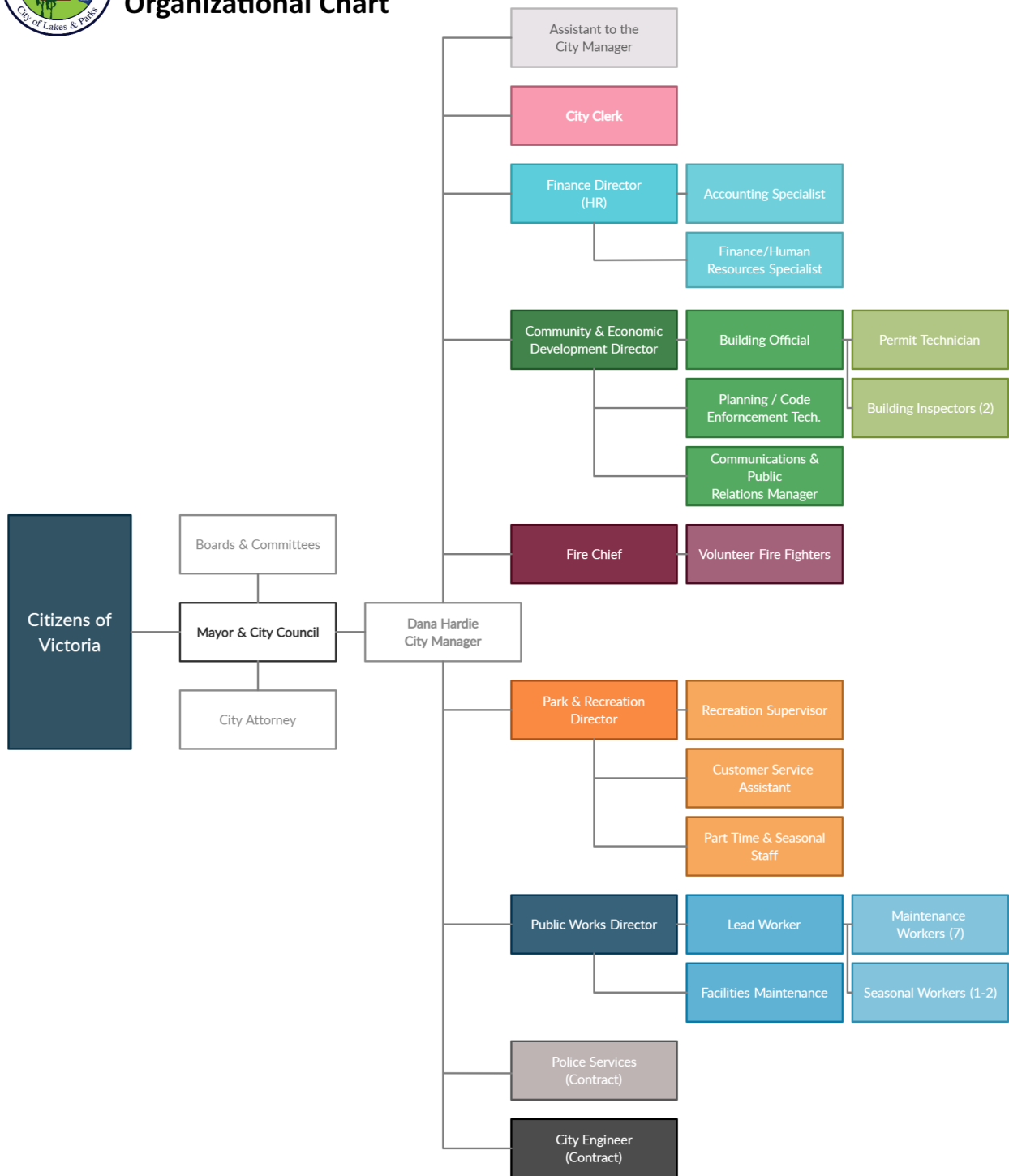
The demands and complexities of local government require lines of accountability. The organizational structure is delegated by the City Manager. The City strives to reduce the layers of reporting (“flattening the organization”) with no more than two layers between front line service providers and the management team. Members of the management team follow:

City Manager	Dana Hardie
Assistant to the City Manager	Alyssa Swanson
City Clerk	Cindy Patnode
Communications & Public Engagement Manager	Kendra Grahl
Community & Economic Development Director	Marty Doll
Finance Director	Trisha Pollock
Fire Chief	Andrew Heger
Parks & Recreation Director	Ann Mahnke
Public Works Director	Dave Shoger

The City's current organizational structure is the result of a gradual evolution over the life of the city and will continue to evolve as the needs of the community change. The current organizational chart follows:



City of Victoria Organizational Chart



Financial Management

The City of Victoria is committed to a long-term approach to financial management and the development of the annual budget. This approach is an integral tool in developing a budget that is based on sound financial policies and Council priorities. Council and staff understand that decisions made today will have a financial impact not just on the next year's budget, but also the future.

The City has a long-term financial plan (attached) that guides staff and the Council in making informed financial decisions. The plan incorporates Council goals such as: General Fund balance and tax rates; projections for household and market value growth; and estimates for tax levies and capital purchases and projects to ensure long-term financial sustainability.

The City projects a stable tax rate over the long term, ranging between 30 and 33 percent (30-33%). The City also projects conservative growth with 120 new homes added each year and a 2.5 percent (2.5%) growth in the market value of existing homes. Operating expenditures are projected to grow at three percent (3.0%) and include additional staff and equipment, and factors in debt service for street and utility projects.

The five-year financial plans are prepared for each one of the City's funds and provides the ability to deliver a consistent level of high-quality services at a reasonable cost, identifies future pressures, and builds a nimble and strong structure to meet unanticipated challenges when they arise.

Comprehensive Annual Financial Report

The City of Victoria operates on a calendar fiscal year and reports its year-end financial position in a Comprehensive Annual Financial Report. Copies of the 2020 Comprehensive Annual Financial Report will be available to the public upon completion of the City's independent audit which is anticipated to be June 2021. The 2020 Comprehensive Annual Financial Report will be audited upon completion by the independent auditing firm of Malloy, Montague, Karnowski, Radosevich & Co., P.A. (MMKR) to ensure accuracy and compliance with federal and state laws.

The City was awarded a Certificate of Achievement for Excellence in Financial Reporting for its Comprehensive Annual Financial Report for the fiscal year ended December 31, 2019 by the Government Finance Officers Association (GFOA). [1]

The Certificate of Achievement is a national award recognizing conformance with the highest standards for preparation of state and local government financial reports.

Internal Controls

The City of Victoria has established internal controls that are based around GFOA best practices and designed to provide reasonable, but not absolute, assurance regarding:

- the safeguarding of assets against loss from unauthorized use or disposition; and
- the reliability of financial records for preparing financial statements and maintaining accountability for assets.

The concept of reasonable assurance recognizes the cost of a control should not exceed the benefits likely to be derived, and the evaluation of costs and benefits requires estimates and judgments by management. All internal control evaluations occur within the above framework. As a part of the annual audit, the City's independent financial auditors review internal controls. City finance staff also perform an annual review of financial operational procedures and make revisions to those procedures as needed.

In 2019 and 2020, the Finance Department performed a comprehensive review of the City's financial policies and procedures and believes the City's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions. Revised 2020 financial policies were adopted at the City Council's Feb. 24, 2020 meeting, and revised 2021 financial policies were adopted by Council at the Jan. 11, 2021 Regular City Council Meeting.

Financial Policies

The overall goal of the City's financial policies is to establish and maintain effective management of the City's financial resources. Formal policy statements and major objectives provide the foundation for achieving this goal. Annually, the City reviews its financial policies and makes any necessary changes. In 2020, the City Council approved a new policy for Federal Awards.

This section of the budget document outlines the policies used in guiding the preparation and management of the City's overall budget and generally relate to planning, directing, monitoring, organizing, and controlling the City's financial resources and an efficient and effective manner that is consistent with laws, regulations, standards and governmental accounting best practices.

The City has adopted a number of financial policies that speak to guide short- and long-term financial stability by ensuring adequate funding is available to deliver services and fund desired programs and ensuring that policy decisions are not controlled by financial challenges or emergencies. These financial policies create a framework that can be referenced during financial planning, budget preparation, and other financial management challenges.

The City's financial policies that provide a framework for sound financial management follow:

- Revenue Stabilization Fund
- Capital Improvement
- Compensation Philosophy
- City Investment
- Fund Balance
- Debt Management
- Capital Assets
- Special Assessments for Public Improvements
- Public Purpose Expenditure
- Purchasing Ethics
- Use of Credit Cards
- Cash Control
- Procedure for Paying City Claims
- Comprehensive Purchasing Policy & Guidelines
- Federal Award Policy
- Budget Control and Budget Adjustments

The City Council adopts a comprehensive policy manual annually. This manual includes additional financial operations/internal controls policies and is posted on the City's website.

Fund Structure

The accounting system maintains a standard fund structure. That system provides for a complete, self-balancing account group for each fund of the City. Governmental Funds are used to account for services primarily financed by tax revenues, special assessments, or issued debt.

Governmental Funds

The Governmental Funds used by the City of Victoria include:

- General
- Special Revenue
- Debt Service
- Capital Projects

Only two of the City's Governmental Funds are formally budgeted and receive City Council approval: General Fund and Victoria Recreation Center (VRC) which is a Special Revenue Fund. The Finance Department prepares annual projections for all other governmental funds.

General Funds

Expenditures from the General Fund account for the majority of services provided by the City of Victoria in the areas of public safety, parks, public works, recreation, planning, engineering, and general government.

Special Revenue Funds

Special Revenue Funds account for services and expenditures where revenue is restricted for a designated purpose. The City has four Special Revenue Funds:

Special Revenue Fund	Description
Victoria Recreation Center	Accounts for the revenues and expenditures associated with the Victoria Recreation Center.
PEG Fees	Accounts for the resources associated with PEG fees collected from the Mediacom Cable Franchise Agreement.
Economic Development Authority (EDA)	Administers the resources associated with the EDA's revolving loan program.
Gifts to the Parks	Accounts for the resources associated with matching grant opportunities, trail constructions, and other park projects.

Debt Service Funds

Debt Service Funds account for the payment of general long-term debt principal, interest and related costs. The City establishes annual financial plans for each individual Debt Service Fund, of which there are currently sixteen. However, all the Debt Service Funds are consolidated into one major fund and reporting a single column in the City's Comprehensive Annual Financial Report.

Capital Projects Funds

Capital Projects Funds account for the acquisition and construction of major capital facilities and equipment (except those financed by Enterprise Funds). This includes expenditures relating to capital projects and large capital purchases. Project budgets or annual financial plans are established for each fund. The City's eleven Capital Projects Funds follow:

Capital Projects Funds	Description
Public Works Capital Equipment	Receives appropriations from the General Fund and accounts for capital equipment purchases for vehicles and equipment used in Public Works.
Fire Truck and Equipment	Receives appropriations from the General Fund and accounts for capital equipment purchases for vehicles and equipment used by the Fire Dept.
Capital Facilities	Accounts for the accumulation of resources for the construction and acquisition of City Facilities and land.
Information Technology (IT)	Receives appropriations from the General Fund and accounts for capital equipment purchases for computer and technology equipment.
Long-Term Street Maintenance	Accounts for expenditures associated with long-term maintenance of city streets.
Utility Franchise Fees	Receives revenues from electric and gas utility franchise fees. The expenditures are to underground electrical power lines within the City and to pay debt service for council approved capital purchases.
Parks	Receives revenues from park dedication fees collected when a developer is not able to contribute land. This fund is also supported by transfers from the general fund when approved by Council.
Trail Gaps	Receives appropriations from the General Fund for trail gap connections.
Tree Replacement	Receives revenues from develops when they required to pay a fee for trees they are unable to replace. The expenditures are for prevention/management of Emerald Ash Borer.
Charitable Gambling	Receives revenues from contributions from permitted lawful gambling within the city and for expenditures of lawful purpose in accordance with M.S. 349.12, subd. 25.
Senior Affordable Housing Program	Receives revenues from the sale of land trust lots and will be used for senior affordable housing.

Tax Increment Financing (TIF) Capital Projects Funds

The City also has Tax Increment Financing (TIF) Capital Projects Funds. Each TIF District has an approved budget covering the life of the District. Financial plans for each TIF District are included in this budget book. The City's five TIF Capital Projects Funds follow:

TIF Capital Projects Funds	Description
TIF District 1-3	Receives revenues from tax increment generated from properties within TIF District #3 which is decertifying early in December 2020.
TIF District 1-4	Receives revenues from tax increment generated from properties within TIF District #4 that is pledged for a "pay-as-you-go" note and scheduled to decertify in December 2036.
TIF District 1-5	Receives revenues from tax increment generated from properties within TIF District #5 which is scheduled to decertify in December 2043.
TIF District 1-6	Receives revenues from tax increment generated from the Victoria Flats development which pledged for a "pay-as-you-go" note and municipal improvements and scheduled to decertify in December 2044.
TIF District 1-7	Receives revenues from tax increment generated from the Bethesda housing development which pledged for a "pay-as-you-go" note and scheduled to decertify in February 2047.



Proprietary Funds

Proprietary Funds are set up to account for a government’s business — type of activity (e.g. the activities are supported primarily by fees or charges). The City’s Proprietary Funds are set up as Enterprise Funds.

Enterprise Funds

Enterprise Funds account for the City’s business-type activities. These activities provide services where most of the costs are recovered through user fees and charges. The City has three Enterprise Funds:

Enterprise Funds	Description
Water Utility	Receives revenues from charges to all property owners to provide water, and fund operations, maintenance, and capital improvements.
Sewer Utility	Receives revenues from charges to all property owners to provide sanitary sewer utilities, and fund operations, maintenance, and capital improvements.
Storm Water Management	Receives its revenues from charges to all property owners to fund stormwater management projects, operations and maintenance, and capital improvements.



Budget Process

As part of the City of Victoria's strong financial management practices, the budget process is an ongoing process that fits into an overall framework of government budgeting best practices which are to:

- Establish broad goals to guide government decision-making
- Develop approaches to achieve goals
- Produce a balanced budget consistent with approaches to achieve goals
- Evaluate performance and make adjustments

The City's budget process is built on a strong foundation of financial policies, trend analysis and goal setting. The annual budget process begins with a review of the City's financial management plan which provides the framework for financial decision-making.



Budget Timeline

The annual budget process officially kicks off in June each year and concludes in December. In June, July, and August 2020, the City Council reviewed projects for the 2021 budget. This included a presentation of current services, financial challenges, and a multi-year summary of demands and pressures on the City's property tax levy. Revenue estimates are conservative, realistic, and based on historical and current trends. Fees are reviewed, compared to market cities, and adjusted for adequacy. The Council's policy is to maintain a General Fund unassigned fund balance equal to 30 percent (30%) of the next year's expenditures (not including transfers). The General Fund budget must be balanced to meet this funding percentage.

In September 2020, the Council adopted a maximum tax levy ceiling and preliminary budget in accordance with state law. State law requires cities to adopt and certify a maximum tax levy annually by September 30. The maximum tax levy reflects the maximum tax levy increase that the City Council can consider for the next budget year and is the amount Carver County uses the maximum tax levy amount to prepare the individual, parcel-specific Truth in Taxation (TNT) notices. Historically, the Council has used the maximum tax levy as a means for preserving flexibility in decision-making until later in the year when considering final budget adoption.

In November 2020, the City Council met twice to discuss budget pressures and options and to review Capital Funds and Enterprise Funds. These discussions provided direction to City staff to prepare the final 2021 budget for adoption.

All City Council meetings and workshops (including budget meetings and workshops) are open to the public. Residents and businesses are invited and encouraged to attend and to comment on the budget at any of these meetings.

These actions provide a foundation for budget development. The City's Finance Director, under the direction of the City Manager, lead the budget development process conducting activities such as reviewing financial plans and policies, meeting with departments to understand budget pressures and needs, and identifying opportunities for making adjustments.

Once the budget is adopted by the City Council, the final step in the process is to prepare the annual budget book. With completion of the budget book, the City has aligned department budget appropriations with the Council's priorities.



Dec 14, 2020

Council Adopts Tax Levies and Budgets



Budgetary Controls

A budgetary system of accounts is maintained for all budgeted funds. Control is maintained through implementation of a procurement policy and the monthly review of actual expenditures compared to budgeted amounts. Training is conducted bi-annually for all authorized purchasers in the City. Budgetary activity is monitored to ensure that total expenditures are within budgetary allocations.

The budgetary level of control is at the fund, function (e.g. public safety, general government), and department levels. The table below does not list all funds but included to illustrate the relationship between functional departments and funds.

Department directors are authorized to make transfers of appropriations within their respective departments. Transfers of appropriations between departments require approval of the City Manager. Transfers of appropriations between functions (e.g. public safety, general government), require City Council approval if the amount is over \$20,000.

Budget Amendments

A budget amendment process is in place for unplanned expenditures and revenues. However, the budget is not amended for transfers of appropriations. When a budget amendment is necessary, the amendment is presented to the City Council for approval, at the direction of the City Manager. Since the City of Victoria operates under the Council-Manager form of government, a four-fifths vote of all members of the City Council is required to reduce amounts in the budget or authorize transfers from unencumbered balances.

(scroll right-left to view complete table)

		Special Revenue Fund				Capital Projects Funds							
Functional Department	General Fund	Recreational Fund	PEG Fees	EDA	Gifts to Parks	Public Works Capital	Fire Truck & Equip	Capital Facilities	Long-Term Street Maint.	Utility Franchise Fees	Parks	Trails	Forest
Admin & Council	X									X			
Facilities	X							X					
Finance	X												
Fire	X						X	X					
Building Inspections	X												
Planning & Zoning	X												
Public Works	X					X		X					
Parks & Recreation	X	X				X					X	X	X
Human Resources	X												
Cable Franchise	X		X										
Engineering	X					X			X				
Legal	X												

Fee Schedule

A fee is a charge imposed on an individual or business for a service that the individual or business chooses to receive. Examples of City fees include building permits, recreation classes, and liquor licenses. As part of the annual budget process, the City's Municipal Fees are reviewed to ensure that fees are set in accordance with applicable federal and state laws and City policy.

The attached 2021 fee schedule was adopted by City Council on Dec. 14, 2020.



BUDGET OVERVIEW



Budget Summary

The City of Victoria's 2021 budget is focused on continuing to provide excellent municipal services and amenities as efficiently as possible and for a reasonable investment. The City provides a range of services to the community including police and fire protection, street and park maintenance, snow and ice removal, recreation programs, administrative and planning services, elections, and water, sewer, and stormwater management services. The City also owns and operates the Victoria Recreation Center (VRC).

The City operates on a modified accrual basis with all funds, recognizing revenues when they become available and records expenditures when incurred.

Employee Compensation & Benefits

In 2019, the City of Victoria contracted with David Drown Associates (DDA) to conduct a market compensation and job classification system study and assist in preparing its triennial state-mandated pay equity report (most recently due January 31, 2020). As part of this process, the City Council adopted a compensation philosophy to help guide recruitment and retention efforts as well as long-term financial accountability. Under this newly adopted compensation philosophy, employee wages fall in the middle of the "market." The "market" is comprised of benchmark or peer cities ("market cities"). In 2019, the City Council also adopted 19 market cities. A new job classification system as a result of the study also went into effect for 2020. A two-year implementation strategy (2020-2021) was planned to ensure compensation for all employees is within the adopted compensation philosophy.

Existing employees received a two percent (2.0%) cost of living adjustment (COLA) in 2021. This is consistent with COLA adjustments in the City's market cities. The total financial impact to implement the market compensation study and ensure all employees' wages fall within the middle of the market was \$82,000 and was phased in over two years: \$36,000 in 2020 and \$46,000 in 2021.

Health insurance premiums increased 6.43 percent (6.43%) in 2021. The 2020 budget has \$40,000 in assigned fund balance available to offset large health insurance premiums in future years. The City offers an opt-out option for employees who have coverage through a spouse or Medicare which results in a cost savings for the City.

Contribution rates to the Public Employees Retirement Association (PERA) for 2021 remain at 7.5 percent (7.5%) for the employer and 6.5 percent (6.5%) for most employees. The Fire Chief belongs to the Police and Fire Plan and PERA contribution for 2021 remains at 11.8 percent (11.8%) for employees and 17.7 percent (17.7%) for the employer portion. The budget also estimates Social Security and Medicare taxes at 6.2 percent (6.2%) and 1.45 percent (1.45%) respectively for 2021 and beyond.

General Fund

The City's General Fund is the primary operating fund and used to account for all financial resources except for those required to be accounted for in another fund. The General Fund accounts for the revenues and expenditures needed to provide basic city services such as police and fire, street and park maintenance, recreation programming, planning and zoning, legal, and administration as well as elections.

Overall budgeted revenues are up \$435,569, a 7.3 percent (7.3%) increase. This is largely due to the increase in the General Fund portion of the tax levy. Budgeted revenue for building permits is up \$30,651, or 6.1 percent (6.1%), as the City projects 120 new home permits in 2021 – an increase of nine homes from 2020.

Budgeted expenditures and transfers are 8.6 percent (8.6%) higher than the 2020 budget. The 2021 budget includes \$4.8 million in expenditures and \$1.4 million in transfers. Primary factors for this increase include:

- \$310,488 increase in transfers to fund prior commitments and the City's long-term plan
- Increasing cost of doing businesses (increases in wages, insurance, contracts, fuel)
- Providing same services to a greater number of residents and businesses in Victoria
- Implementing strategic plan priorities adopted by the City Council

Victoria Recreation Center Fund

The revenues and expenditures for the Victoria Recreation Center (VRC) are accounted for in a Special Revenue Fund. The VRC provides recreation opportunities for the City's residents and is operated in partnership with Eastern Carver County Schools District 112 (ISD 112). ISD 112 uses the two ice arenas for school functions and pays an annual operations and lease payment to



the City for this use and reimburses the City for operating expenditures.

The following table shows revenues by sources from 2019 to 2021:

Year	Charges for Service	ISD Grounds Lease and Operations	Other Revenues	Total Revenues
2019 Actual	\$220,612	\$737,468	\$44,040	\$1,002,122
2020 Budget	\$227,600	\$747,349	\$19,007	\$993,956
2021 Budget	\$213,600	\$757,297	\$15,000	\$985,897
2021% of Total	21.6%	76.8%	1.6%	100%

Enterprise (Utility) Funds

The City provides water, sewer, and stormwater management services to residents and businesses. These utilities are run like businesses – service charges are set to cover current operating expenses and debt service, but also provide for future projects.

The following table summarizes the 2021 budget for the City's three utility funds:

	Water Fund	Sewer Fund	Storm Water Fund
Charges for Services	\$1,838,908	\$1,579,116	\$410,492
Operating Expenses	\$728,419	\$1,039,099	\$266,070
Debt Service	\$819,138	\$0	\$0
Capital Outlay less bonds issued	\$1,397,000	\$1,116,700	\$0
Net Income (Loss)	\$-1,105,649	\$-576,683	\$144,422

The City of Victoria's budget is a multi-year fiscal planning document that shows anticipated revenues and expenditures for a specific timeframe (in this case 2021) that is needed to deliver programs and services to the community. The budget document includes:

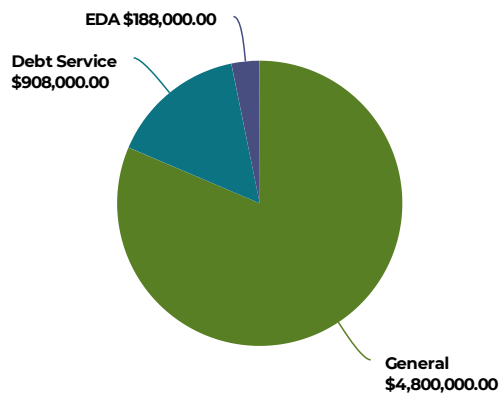
- an explanation of the programs, services, activities and projects to be provided by the City during the upcoming year and projections for future years;
- the resultant expenditure requirements; and
- the resources available for meeting the expenditure requirements.

2021 Tax Levy

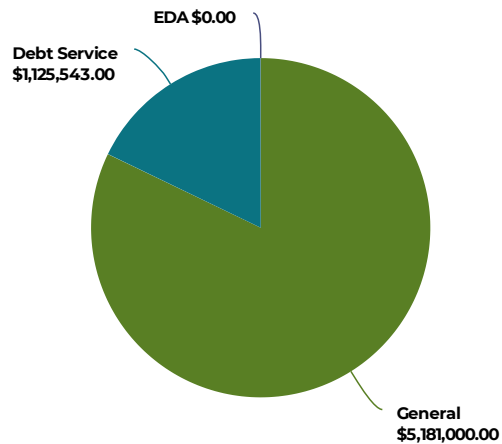
State statutes authorize cities to levy taxes to fund operations and debt payments. Property taxes are the main source of revenue for Victoria and are the primary funds in the City's General Fund. The City's property tax levy reflects the amount needed to fund the City's operations and to deliver programs and services to its residents.

In 2021, Victoria's property tax levy increased 6.9 percent (6.9%). This amount is not the amount a homeowner's property taxes increased. The average homeowner's property valued at \$441,300 in 2021 (a half of one percent increase in value from 2020) will see an increase in the city portion of total property taxes paid of \$17 (from \$1,407 in 2020 to \$1,424 in 2021).

2020 Adopted Tax Levy \$5.9M



2021 Adopted Tax Levy \$6.3M

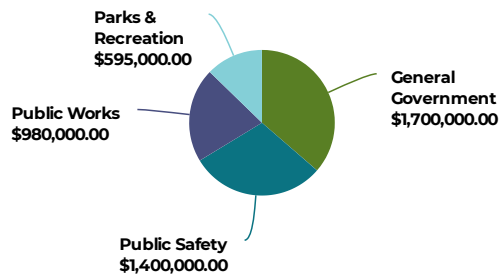


2021 Expenditures

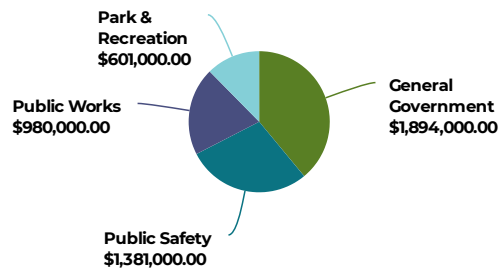
The City's total expenditures in 2021 are approximately \$4.8 million, which is 4.1% higher than 2020's expenditures of \$4.7 million. Primary reasons for this increase include:

- City Council's desire to deliver the same service levels to a growing number of new residents and businesses
- Increasing costs of doing business (e.g. wages, health insurance, contracted services)
- Implementation of prior commitment and financial plans
- Implementation of the City Council's adopted strategic plan priorities

2020 Budgeted Expenditures
\$4.7M



2021 Budgeted Expenditures
\$4.8M



2021 Revenues

While property taxes account for nearly all the City's revenue (82%), the City also charges fees for certain services that benefit an individual/applicant. For example, a permit for a new deck is considered a charge for services. Charges for services account for 16 percent (16%) of the City's total revenue. Revenue received from new home permits accounts for about half of the total charges for services the City collects annually at eight percent (8%).

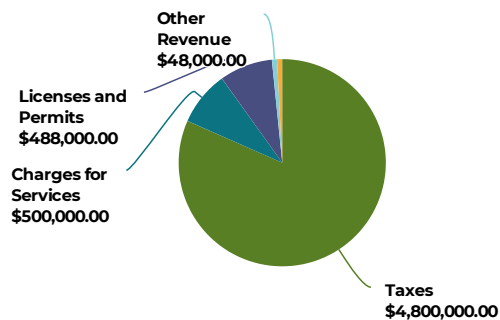


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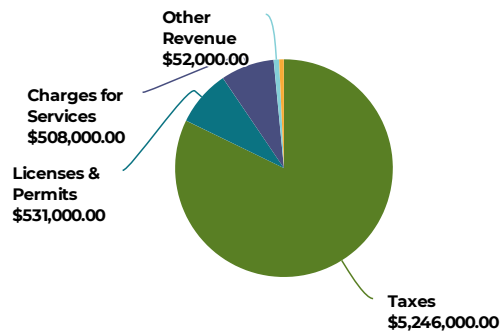
As a growing city, new home permits have been steady over the past several years. It's always a challenge to predict how many housing permits will be issued in any given year as housing starts are market-driven. In 2020, the City issued 165 new home permits. This was 54 more than what was budgeted. In 2019, 173 new home permits were issued, and in 2018, the City issued 172.

Revenues from new home permits that exceed budgeted projections are transferred to the City's Revenue Stabilization Fund. This fund is available to cover unexpected expenditures for building related activities.

2020 Revenue Sources \$5.9M



2021 Revenue Sources \$6.4M



Tax Effects

In 2021, the City's property tax levy will increase 6.9 percent (6.9%) from \$5.9 million to \$6.4 million. Nearly all the City's revenues - 82 percent (82%) - are from the property tax levy. Only a small portion of the City's budget - 16 percent (16%) - is funded through fees or charges for services.

Local Tax Rates

Cities do not directly set a tax rate. Instead, the tax rate is a function of a city's levy and the total tax base. The only factor that cities directly control is the City Council setting the city tax levy.

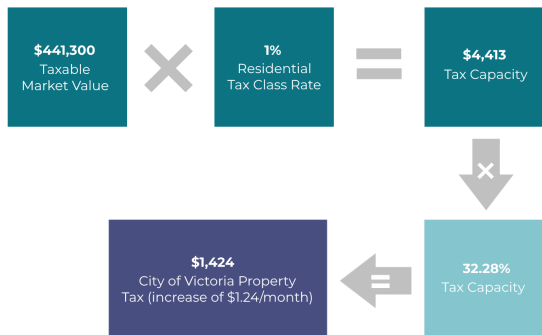
To determine the local tax rate, the county first determines the total tax capacity that will be used for spreading the levies. The total tax capacity is calculated by first aggregating the tax capacities of all parcels within the city. Several adjustments to this total must be made because not all tax capacity is available for general tax purposes. The result of this calculation produces taxable tax capacity. Taxable tax capacity is used to determine the local tax rates.

In 2021, the City of Victoria's tax rate increased slightly to 32.28 percent (32.28%) from 32.04 percent (32.04%) in 2020. The City's estimated market value also increased from \$1.7 billion to \$1.8 billion, a 6.1 percent (6.1%) increase.

The City of Victoria is a growing community and is projected to be the largest city in Carver County once fully built out. As Victoria continues to grow, a higher percentage of overall levy increases will likely be needed in order to provide the same levels of service to a growing number of residents and businesses. How this affects property owners will depend on the individual valuation of each property.

Property Tax Equation

Consider the following sample property tax calculation on the hypothetical median-valued home of \$441,300



Property Owner's Tax Dollar



City	\$0.25 per tax dollar
County	\$0.28 per tax dollar
Schools (3 Districts)	\$0.42 per tax dollar
Other (Met-Council, Mosquito Control, Watershed District)	\$0.05 per tax dollar
Total	\$1.00 tax dollar

Levy and Tax Capacity History

Tax Levy History	2016	2017	2018	2019	2020	2021
General Fund	\$3,181,000	\$3,252,000	\$3,715,000	\$4,080,000	\$4,800,000	\$5,181,000
Percent Change	11.38%	2.23%	14.2%	9.83%	7.77%	7.9%
Special Revenue Fund						
Victoria Recreation Center	\$150,000	\$0	\$0	\$0	\$0	\$0
Percent Change	-6.25%	-100.00%	0.00%	0.00%	0.00%	0.00%
Debt Service Funds						
2008A EDA Refunding Bonds	\$80,000	\$80,000	\$79,000	\$-	\$-	\$-
2011A GO Refunding Bonds	\$93,000	\$96,000	\$94,500	\$90,000	\$-	\$-
2011B GO Refunding Bonds	\$105,000	\$105,000	\$98,000	\$99,000	\$99,000	\$99,000
2007A GO Improvement Bonds	\$114,000	\$112,000	\$112,000	\$112,000	\$112,000	\$112,000
2008B GO Improvement Bonds	\$123,000	\$123,000	\$120,000	\$120,000	\$120,000	\$120,000
2009A GO Taxable Improvement Bonds	\$195,000	\$191,000	\$190,000	\$190,000	\$190,000	\$190,000
2010B GO Improvement Bonds	\$77,000	\$74,000	\$73,000	\$73,000	\$73,000	\$73,000
2013A GO Improvement Bonds	\$61,000	\$63,000	\$63,000	\$65,000	\$65,000	\$65,000
2014A EDA Limited Tax Lease Rev Bonds	\$188,000	\$188,000	\$188,000	\$188,000	\$188,000	\$-
2016A GO Improvement Bonds	\$-	\$43,000	\$75,000	\$108,000	\$116,000	\$116,000
2016A GO Parking Improvement Bonds	\$-	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
2017A GO Improvement Bonds	\$-	\$-	\$-	\$50,000	\$45,000	\$45,000
2018A GO Improvement Bonds	\$-	\$-	\$-	\$-	\$48,000	\$48,000
2020A GO CIP Refunding Bonds	\$-	\$-	\$-	\$-	\$-	\$79,460
2020A GO Tax Abatement Bond	\$-	\$-	\$-	\$-	\$-	\$138,070
Total Debt Service Funds	\$1,036,000	\$1,115,000	\$1,132,500	\$1,135,000	\$1,096,000	\$1,125,540
Percent Change	-4.5%	7.6%	1.6%	0.2%	-3.5%	2.6%
TOTAL ALL FUNDS	\$4,367,000	\$4,367,000	\$4,847,500	\$5,215,000	\$5,896,000	\$6,306,540
Tax Capacity History						
Tax Capacity History	2016	2017	2018	2019	2020	2021
Net Tax Capacity	\$12,724,544	\$12,648,047	\$14,119,015	\$15,341,747	\$17,506,435	\$18,583,880
Percent Change	8.5%	-0.6%	11.6%	8.7%	14.1%	6.1%
Tax Capacity Rate	32.94%	32.84%	32.75%	32.41%	32.04%	32.28%
Percent Change	-0.39%	-0.10%	-0.09%	-0.34%	-0.37%	0.24%

Strategic Plan

The City Council governs by presenting strategic leadership and articulating a collective community vision, rather than focusing on internal operations. In preparing the budget, a strong emphasis was placed on the Council's adopted strategic plan. As a result, budget information is presented at the broadest policy level by concentrating on achieving desired results instead of emphasizing detailed line items and number of employees.

As in previous years, the budget reflects the hard work and dedication of many people. The attention to detail and demonstrated interest in quality services ensures that the budget exists as a realistic target for 2021, striving to fulfill the Council's policy directives.

In April 2019, the City of Victoria engaged Richard Fursman of Huelife to conduct its strategic planning process. The two-day process was inclusive and participatory with department heads and all members of the City Council participating. Participants discussed the current issues and future trends, as well as aspirations, organizational goals, priorities, and objectives to establish a clear, strategic direction for the community for the next two years.

Given the many priorities facing the City and community, the primary objective of the strategic planning session was to establish a clear, consensus-based direction for the City for the next two years and then actively pursue implementation of strategies to achieve that direction and to integrate those goals into the City's long-term financial plan. From that session, a two-year strategic plan was adopted in June 2019 focusing on four strategic objectives:



Since the adoption of the plan, City staff have provided quarterly updates on progress and a year end progress summary which was published online through the **Strategic Planning Dashboard**. The City Council intends to conduct a strategic planning session to develop a new Strategic Plan in spring 2021.

Short-Term Factors

The 2021 budget follows City Council's direction to maintain current services and commitments to increase funding for the adopted financial plans as well as fund priorities identified in the Council's adopted 2019-2020 Strategic Plan.

The pandemic has impacted many sectors of the economy and while the City was not immune from its impact, a stable fund balance and strong cashing position along with Council's sound budgeting practices and unwavering commitment to the long-term financial plan has allowed the City to weather the pandemic with minimal long-term impact to the community anticipated.

Development activities remained high throughout 2020 with 165 new housing permits including a 52-unit Cornerstone Village, a development for active seniors and adults with developmental disabilities. Residential home values increased slightly (0.50%) from 2020 and commercial/industrial property values remained steady with a 3.6% increase. Economic vitality remained strong with several new businesses opening in 2020: Live True Yoga studio, Healthy Hub nutrition club, Lions Den eatery and event center, and La Cucina world pantry and art studio. The City also launched its first annual farmers market (held weekly June-October) in partnership with Enki Brewing and the Southwest Chamber of Commerce.



Staff anticipate continued financial pressure into 2021 with the ongoing COVID-19 health pandemic but have adjusted the 2021 budget accordingly and do not anticipate needing to tap fund balance to deliver essential city services. Expenditures were tightened to focus on current service levels rather than service enhancements, and when Council and key City staff meet in March 2021 for its next strategic planning session, staff will be recommending implementation of a three-year strategic plan in place of a two-year strategic plan, to allow for adequate funding of the Council's priorities over a slightly longer period of time.

The 2021 budget only reflects an increase in one Full-Time Equivalent (FTE) employees with the City delaying hiring for any additional new positions. Staff planned to request two additional FTEs in 2021 for Human Resources and Information Technology. Responsibilities for these areas are currently being shared among multiple employees within the organization and through contract services. Additionally, staff will continue to look for cost savings and operational efficiencies throughout the year.

Other short-term factors, reflect the City's typical budget pressures which are discussed and considered annually as part of the budget process:

- Personnel costs (e.g. wages, health insurance, workers' compensation)
- Increase in the cost of doing business (e.g. fuel, contracts for services)
- Planned capital projects
- Unfunded mandates and/or legislative changes, if any
- Changes in services levels, if any

Personnel Changes

There is one Full-Time Equivalent (FTE) employee addition in the 2021 budget. Additional planned positions were delayed as an immediate cost-savings strategy in response to the COVID-19 health pandemic. To ensure the most efficient delivery of services, reorganization within the City's departments does occur from time to time. As development continues and the population increases, the City will continue to evaluate staff levels annually and as vacancies occur. As a growing community, the City has had a long-standing plan for adding a public works position in every odd year to maintain streets, parks, and utilities, and has developed an organization-wide staffing plan as part of its space needs assessment which was conducted in 2020.

Full-Time Equivalent City Government Employees by Function Last Ten Fiscal Years

Function	2012	2013	2014	2015	2016	2017	2018	2019	2020
General government	9.00	8.60	8.60	9.20	9.60	10.80	11.80	12.30	12.30
Public works	5.62	6.60	7.90	7.80	7.50	6.70	7.55	7.40	6.75
Culture and recreation	8.00	6.10	5.40	5.50	6.00	4.88	4.88	5.88	5.88
Water	1.68	1.50	1.60	2.30	2.35	2.20	2.25	2.30	2.25
Sewer	0.70	0.40	0.40	0.60	0.65	0.90	0.95	1.00	.95
Storm Water Management				0.60	0.65	0.70	0.75	0.80	0.55
Total	25.00	23.20	23.90	26.00	26.75	26.18	28.18	29.68	28.68

FUND SUMMARIES



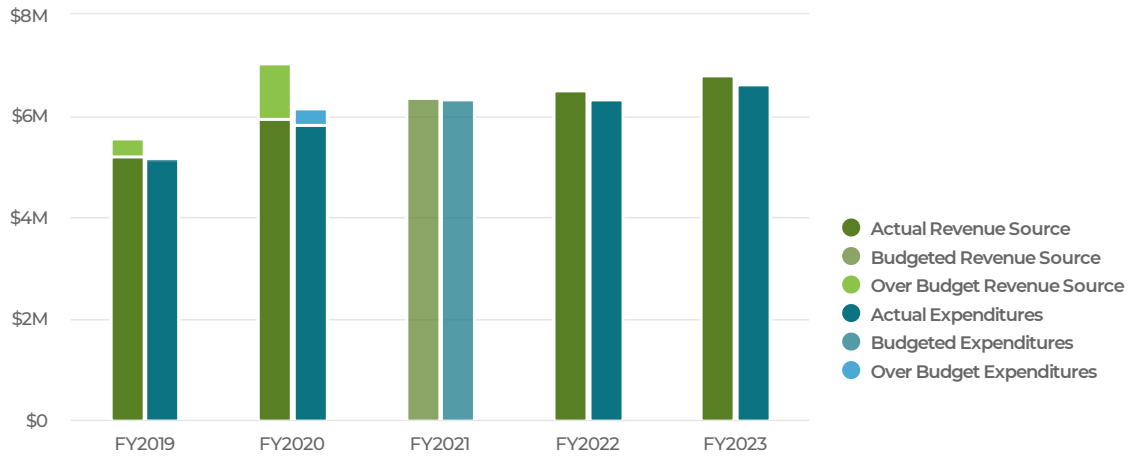


General Fund

One of the City's five Governmental Fund types, the General Fund serves as the chief operating fund of the City. The General Fund is used to account for all financial resources not accounted for in some other fund. The Fund uses the modified accrual basis of accounting for budgeting and financial reporting purposes. This means expenditures are recorded when the liability is incurred, and revenues are recorded when they become measurable and available. The adopted General Fund budget is a balanced-budget – current revenues and other sources equal expenditures and other uses.

Summary

The City of Victoria is projecting \$6.38M of revenue in FY2021, which represents a 7.3% increase over the prior year. Budgeted expenditures are projected to increase by 8.6% or \$501.15K to \$6.33M in FY2021.

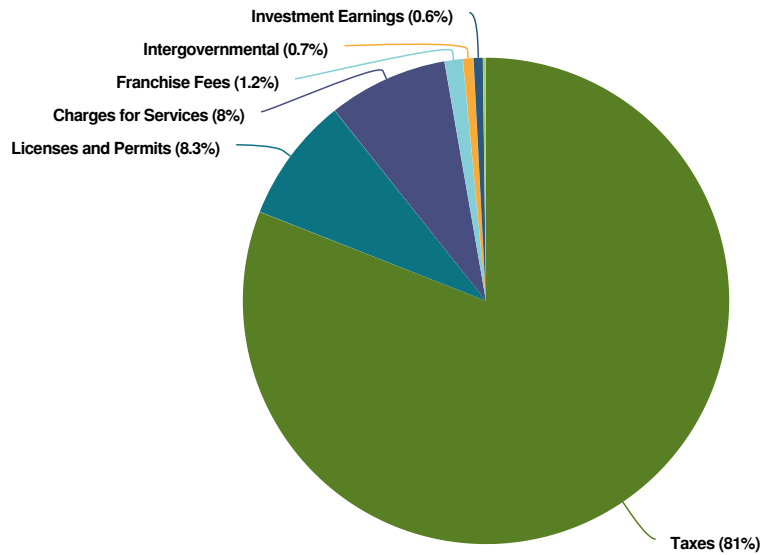


FY2022 and FY2023 amounts are projected and have not been approved by the City Council

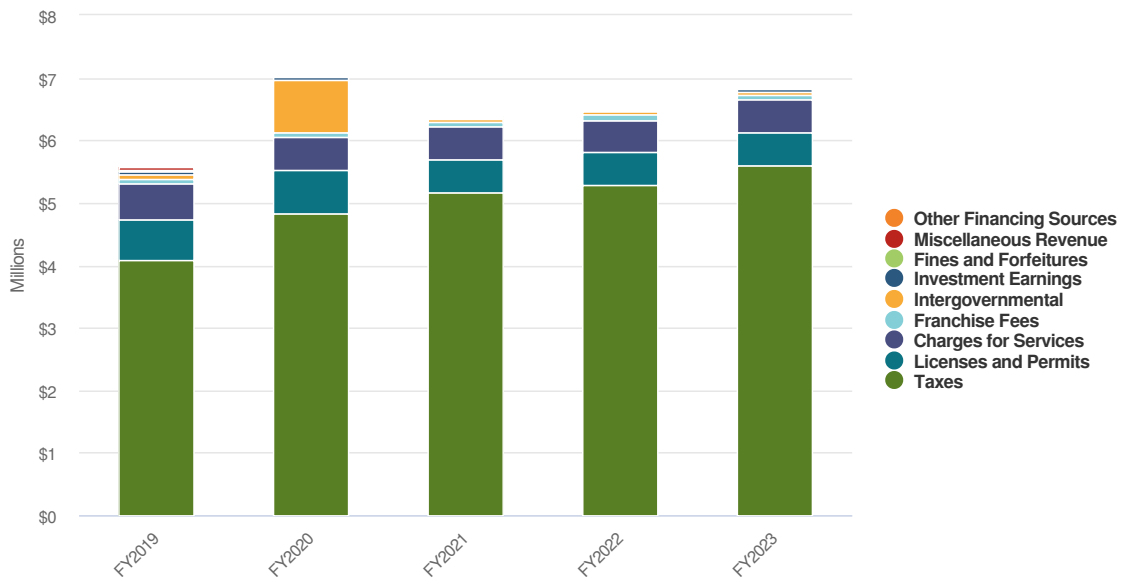
Revenues by Source

Overall revenues are projected to increase by 7.3 percent (7.3%). The General Fund's largest revenue source is property taxes. The General Fund portion of the property tax levy is \$5.1 million, up \$381,000 or 7.9 percent (7.9%) from 2020.

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



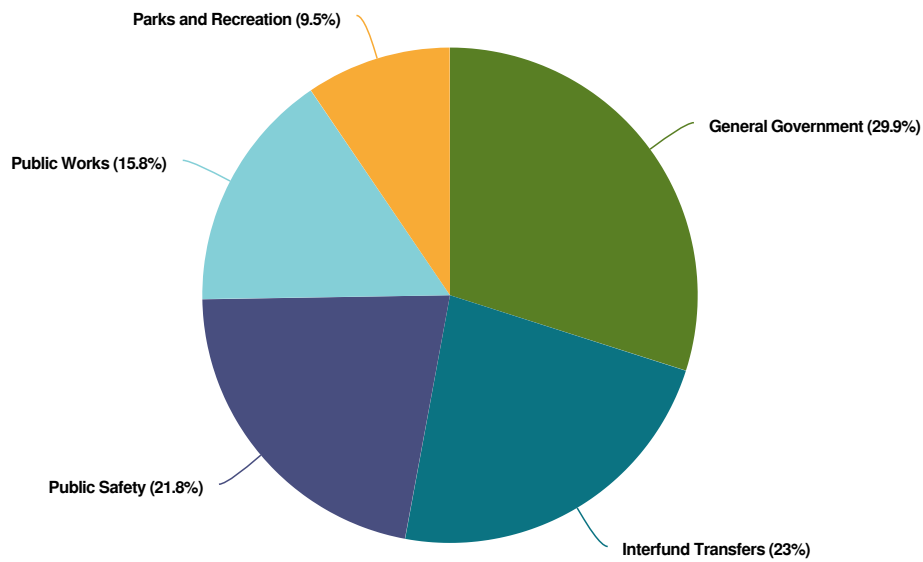
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source						
Taxes	\$4,074,703.56	\$4,074,800.00	\$4,816,886.24	\$4,791,200.00	\$5,170,295.00	7.9%



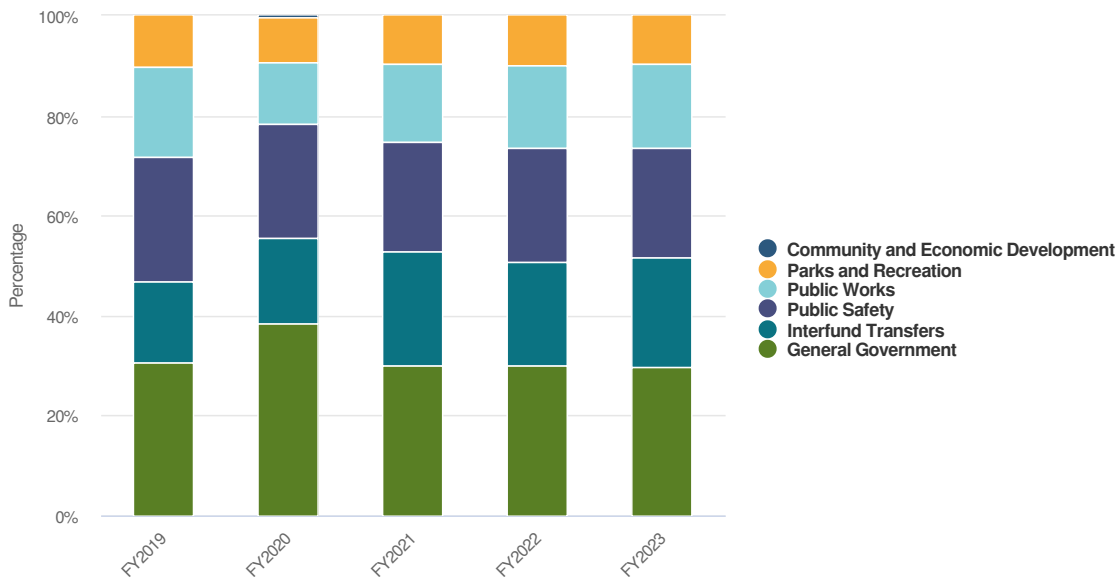
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Franchise Fees	\$76,604.38	\$72,100.00	\$71,117.74	\$74,263.00	\$76,491.00	3%
Licenses and Permits	\$662,186.34	\$490,003.00	\$700,833.42	\$500,949.00	\$531,600.00	6.1%
Intergovernmental	\$73,906.89	\$53,772.00	\$842,230.18	\$46,272.00	\$45,272.00	-2.2%
Charges for Services	\$575,096.19	\$474,184.00	\$533,596.49	\$489,816.00	\$508,811.00	3.9%
Fines and Forfeitures	\$10,736.37	\$9,900.00	\$10,770.70	\$9,900.00	\$10,000.00	1%
Investment Earnings	\$47,850.64	\$34,000.00	\$41,780.15	\$34,000.00	\$40,000.00	17.6%
Miscellaneous Revenue	\$58,581.91	\$2,600.00	\$20,267.51	\$2,600.00	\$2,100.00	-19.2%
Other Financing Sources	\$0.00	\$0.00	\$2,000.00	\$0.00	\$0.00	0%
Total Revenue Source:	\$5,579,666.28	\$5,211,359.00	\$7,039,482.43	\$5,949,000.00	\$6,384,569.00	7.3%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	Bi VS Bi (
Expenditures								
General Government	\$1,577,498.76	\$1,517,702.00	\$2,370,511.29	\$1,748,981.00	\$1,894,372.00	\$1,904,614.00	\$1,966,643.00	
Public Safety	\$1,288,358.41	\$1,295,425.00	\$1,406,303.27	\$1,355,869.00	\$1,381,806.00	\$1,445,371.00	\$1,457,939.00	
Public Works	\$930,755.61	\$1,040,109.00	\$771,911.94	\$980,229.00	\$997,242.00	\$1,040,530.00	\$1,100,935.00	
Parks and Recreation	\$516,507.33	\$513,512.00	\$541,034.98	\$595,841.00	\$601,207.00	\$629,846.00	\$640,029.00	
Community and Economic Development	\$5,940.00	\$0.00	\$24,679.80	\$0.00	\$0.00			
Miscellaneous	\$0.00	\$80,000.00	\$0.00	\$5,562.00	\$0.00			
Interfund Transfers	\$842,000.00	\$742,000.00	\$1,042,000.00	\$1,142,000.00	\$1,455,000.00	\$1,315,000.00	\$1,460,000.00	
Total Expenditures:	\$5,161,060.11	\$5,188,748.00	\$6,156,441.28	\$5,828,482.00	\$6,329,627.00	\$6,335,361.00	\$6,625,546.00	

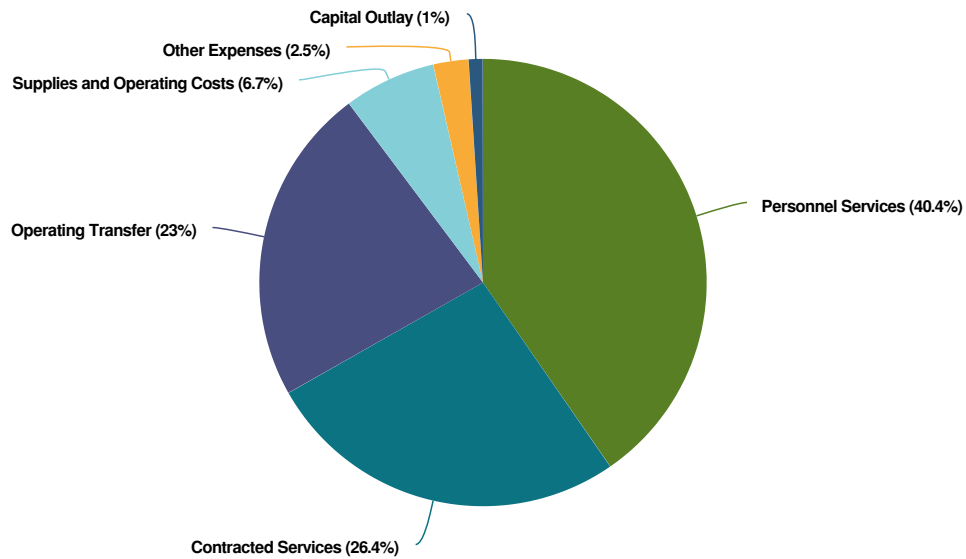
Expenditures by Expense Type

General Fund expenditures are expected to increase by 4.1 percent (4.1%). Significant items include:

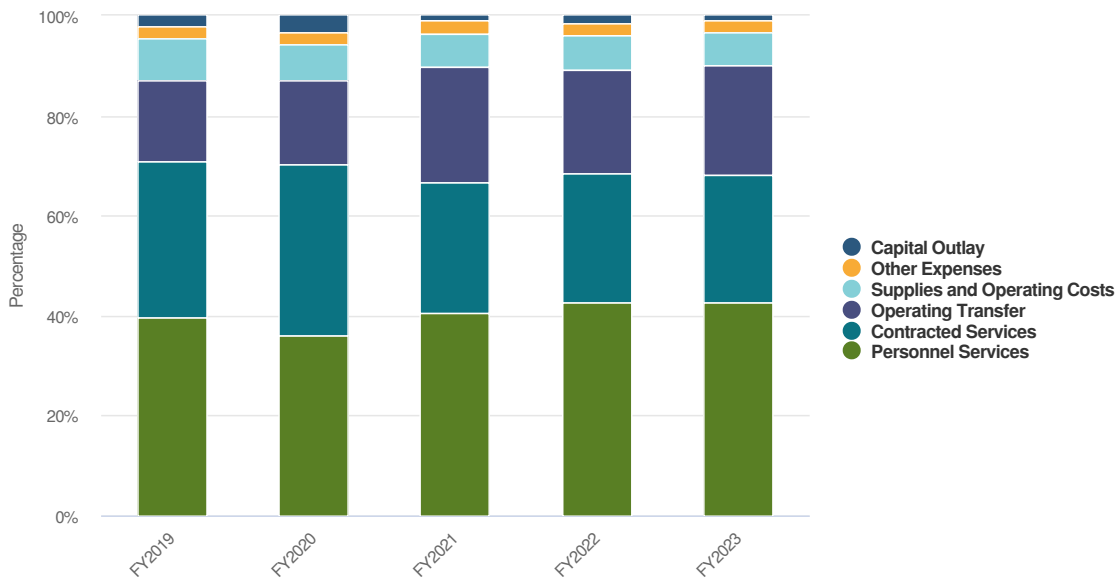
- o Wages (2% Cost of living adjustment [COLA])
- o Benefits (6% increase)
- o Contractual services increases
- o Inflation

The budget also includes a \$310,488 increase in transfers. The City will transfer \$390,000 to the Capital Equipment Fund for the replacement of public works equipment and \$40,000 to the new Information Technology Capital Fund.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2023 Budgeted vs. FY2022 Budgeted Change
Expense Objects								
Personnel Services	\$2,043,487.64	\$2,236,255.00	\$2,221,786.11	\$2,340,372.00	\$2,555,109.00	\$2,701,467.00	\$2,817,174.00	
Supplies and Operating Costs	\$421,671.49	\$486,440.00	\$443,236.92	\$458,300.00	\$421,425.00	\$438,342.00	\$439,011.00	
Contracted Services	\$1,618,102.51	\$1,396,678.00	\$2,108,101.44	\$1,668,933.00	\$1,672,305.00	\$1,634,288.00	\$1,691,502.00	
Other Expenses	\$129,940.76	\$148,375.00	\$141,109.31	\$154,315.00	\$160,788.00	\$152,114.00	\$153,554.00	
Capital Outlay	\$105,857.71	\$99,000.00	\$200,207.50	\$59,000.00	\$65,000.00	\$94,150.00	\$64,305.00	
Operating Transfer	\$842,000.00	\$822,000.00	\$1,042,000.00	\$1,147,562.00	\$1,455,000.00	\$1,315,000.00	\$1,460,000.00	
Total Expense Objects:	\$5,161,060.11	\$5,188,748.00	\$6,156,441.28	\$5,828,482.00	\$6,329,627.00	\$6,335,361.00	\$6,625,546.00	

Fund Balance

To reflect strong financial management practices, the City of Victoria does create a savings plan. These savings represent “cash on hand” and is referred to as the City’s “fund balance.” The City has four (4) different types of fund balances:

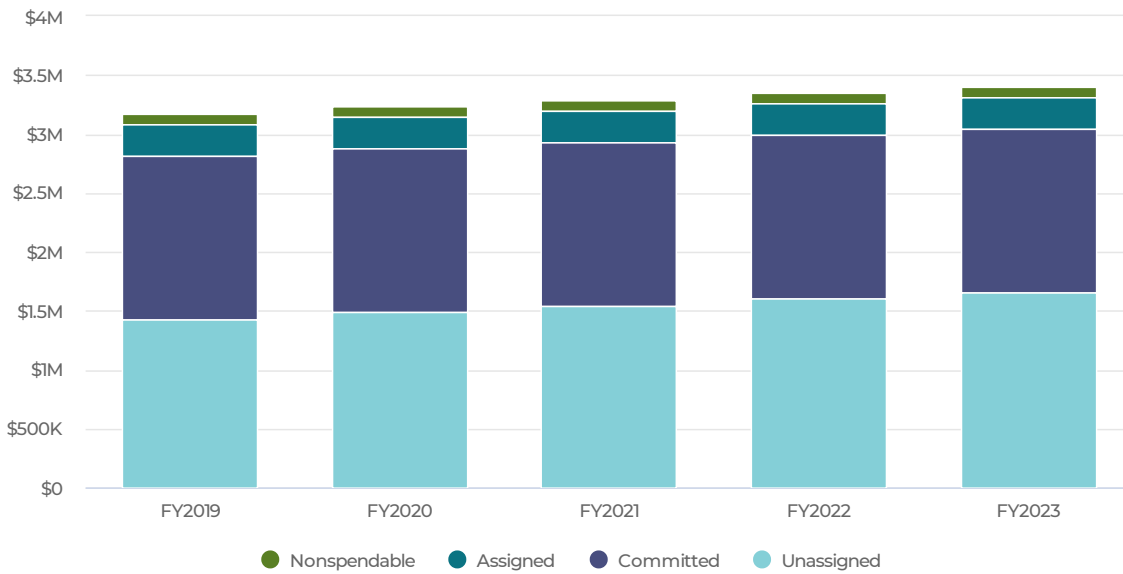
- o Unassigned
- o Non-Spendable
- o Assigned
- o Committed

Each fund has a different purpose and the City Council has adopted policies guiding the use and level of savings for each fund balance. For example, the **Unassigned Fund Balance** must maintain a balance of 30 percent (30%) of the City’s following year’s projected operating expenditures. This means as the City’s budget increases, its savings must also increase. The City is anticipating a 2021 year-end unassigned fund balance of \$1.54 million, which meets the 30 percent unassigned fund balance policy.

The primary purpose of this fund balance is to ensure the City can cash flow operations throughout the year as the City receives most of its revenue (82%) from property taxes that are paid to the City by Carver County two times a year. The City receives its first payment in June.

The City’s **Non-Spendable Fund Balance** includes items such as prepaid insurance. The **Committed Fund Balance** includes the Revenue Stabilization Fund which reflects a portion of building permit revenue that exceeds the projected budget amount. **Assigned Fund Balance** is reserved for a future, specific use.

Fund Balance Projections



	FY2020	FY2021	FY2022	FY2023	% Change
Fund Balance	Actual	Actual	Actual	Actual	
Committed	\$1,394,835	\$1,394,835	\$1,394,835	\$1,394,835	0%
Assigned	\$265,486	\$265,486	\$265,486	\$265,486	0%
Unassigned	\$1,485,594	\$1,540,536	\$1,598,865	\$1,654,849	3.5%
Nonspendable	\$86,077	\$86,077	\$86,077	\$86,077	0%
Total Fund Balance:	\$3,231,992	\$3,286,934	\$3,345,263	\$3,401,247	1.7%





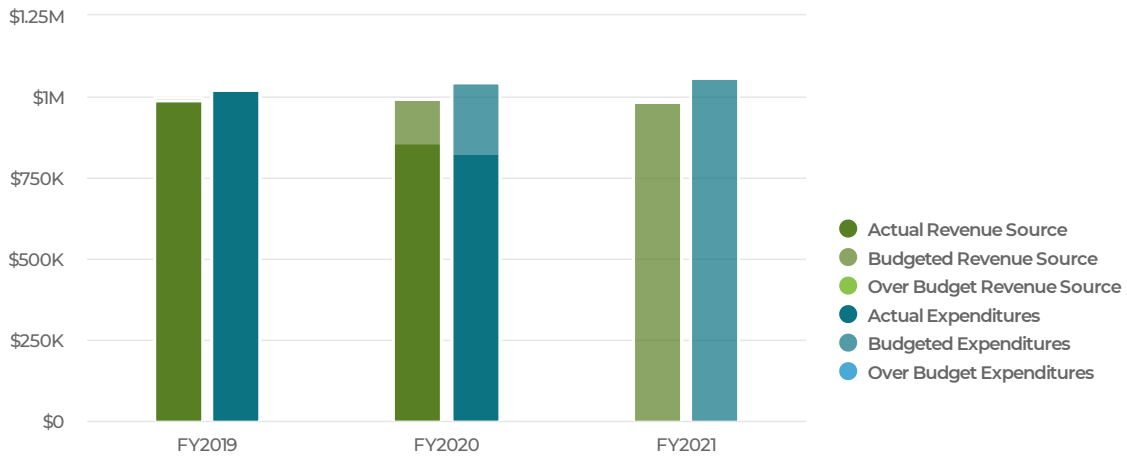
Victoria Recreation Center

Services Provided

The revenues and expenditures for the Victoria Recreation Center (VRC) are accounted for in a Special Revenue Fund. The VRC provides recreation opportunities for the City's residents and is operated in partnership with Eastern Carver County Schools (District 112). ISD 112 uses the two ice arenas for school functions and pays an annual operation and lease payment for this use. Additionally, ISD 112 reimburses the City for operating expenditures.

Summary

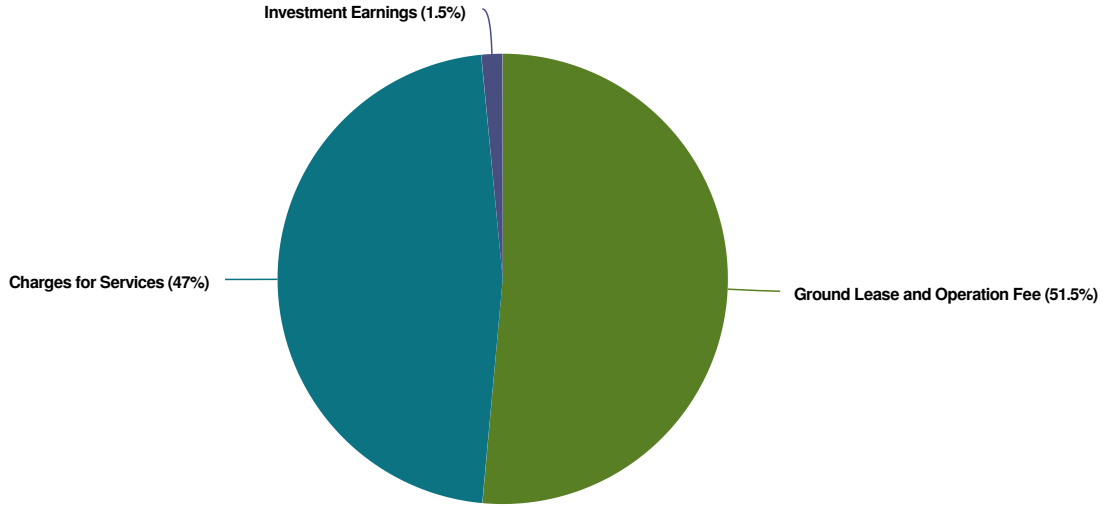
The City of Victoria is projecting \$985.9K of revenue in FY2021, which represents a 0.7% decrease over the prior year. Budgeted expenditures are projected to increase by 1.3% or \$14.05K to \$1.06M in FY2021.



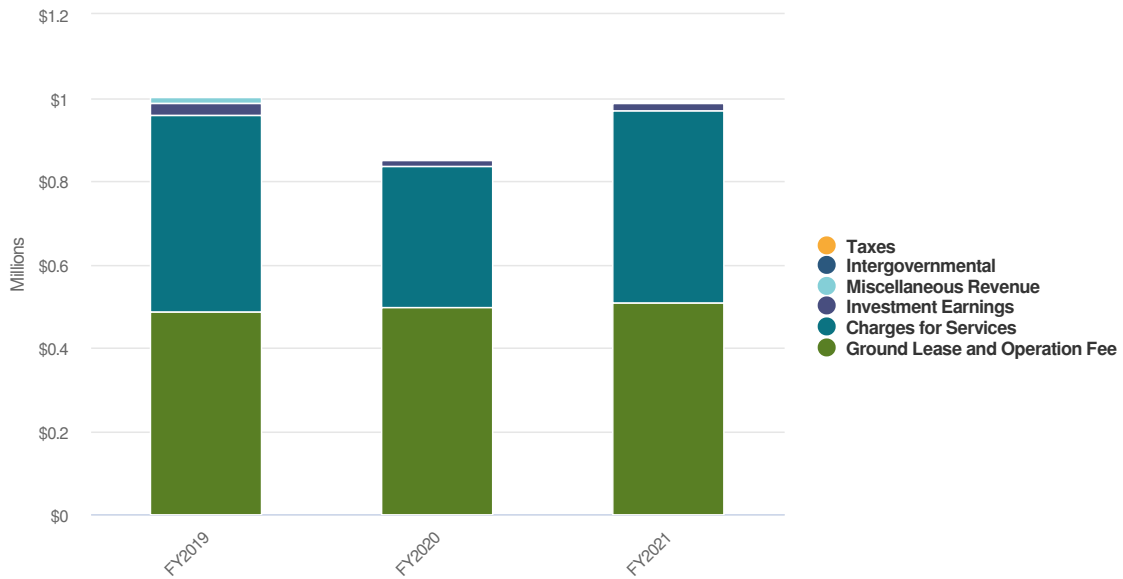
Revenues by Source

Membership revenues are projected to decrease in 2021, due to the uncertainty of COVID-19.

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source						
Taxes						

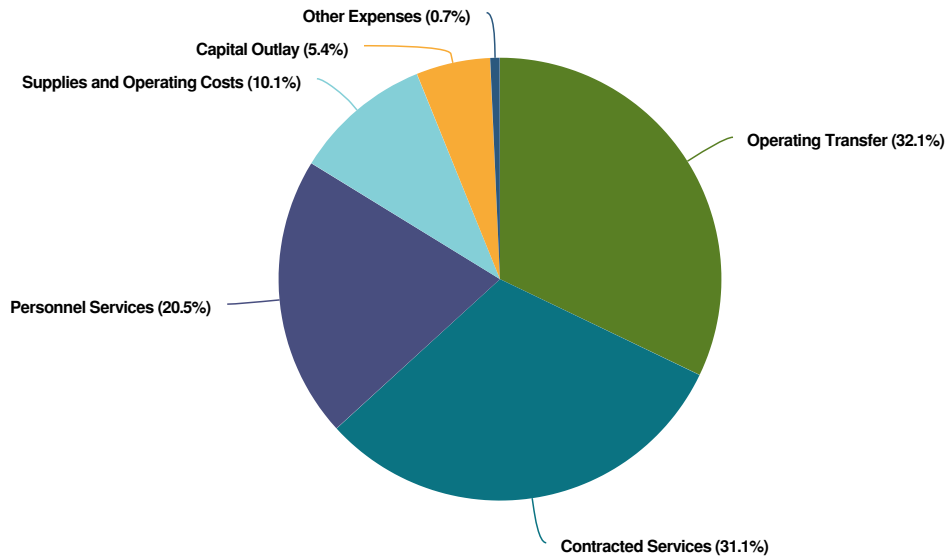


Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
DELINQUENT TAXES	\$9.55	\$0.00	\$12.45	\$0.00	\$0.00	0%
Total Taxes:	\$9.55	\$0.00	\$12.45	\$0.00	\$0.00	0%
Intergovernmental						
GRANTS-AIDS OTHER LOCAL GOV-T.			\$5,200.00			N/A
Total Intergovernmental:	\$0.00	\$0.00	\$5,200.00	\$0.00	\$0.00	0%
Charges for Services						
PARK FACILITY FEES	\$5,933.42	\$4,500.00	\$1,537.50	\$5,500.00	\$5,500.00	0%
CONCESSION SALES	\$913.05	\$1,800.00	\$183.16	\$1,100.00	\$1,100.00	0%
PARK & REC. ACTIVITY FEES	\$14,991.38	\$10,000.00	\$5,699.50	\$12,000.00	\$12,000.00	0%
MEMBERSHIPS	\$154,932.83	\$144,000.00	\$100,513.90	\$160,000.00	\$150,000.00	-6.2%
DAILY PASSES	\$11,146.17	\$11,000.00	\$9,937.81	\$11,000.00	\$11,000.00	0%
GYM RENTALS	\$32,696.16	\$42,000.00	\$14,290.60	\$38,000.00	\$34,000.00	-10.5%
DAYCARE RECEIPTS	\$0.00	\$300.00	\$0.00	\$0.00	\$0.00	0%
REIMBURSEMENTS & REFUNDS	\$249,870.16	\$275,000.00	\$206,812.64	\$250,000.00	\$250,000.00	0%
Total Charges for Services:	\$470,483.17	\$488,600.00	\$338,975.11	\$477,600.00	\$463,600.00	-2.9%
Investment Earnings						
INTEREST ON INVESTMENTS	\$29,000.24	\$16,000.00	\$15,212.65	\$18,132.00	\$15,000.00	-17.3%
Total Investment Earnings:	\$29,000.24	\$16,000.00	\$15,212.65	\$18,132.00	\$15,000.00	-17.3%
Miscellaneous Revenue						
UNREALIZED FAIR VALUE GAIN/(LOSS)	\$14,889.96	\$0.00	\$2,358.52	\$0.00	\$0.00	0%
ADVERTISING REVENUE	\$150.00	\$0.00	\$0.00	\$0.00	\$0.00	0%
Total Miscellaneous Revenue:	\$15,039.96	\$0.00	\$2,358.52	\$0.00	\$0.00	0%
Ground Lease and Operation Fee						
GROUND LEASE AND OPERATION FEE	\$487,598.00	\$487,597.00	\$497,349.96	\$497,349.00	\$507,297.00	2%
Total Ground Lease and Operation Fee:	\$487,598.00	\$487,597.00	\$497,349.96	\$497,349.00	\$507,297.00	2%
Total Revenue Source:	\$1,002,130.92	\$992,197.00	\$859,108.69	\$993,081.00	\$985,897.00	-0.7%

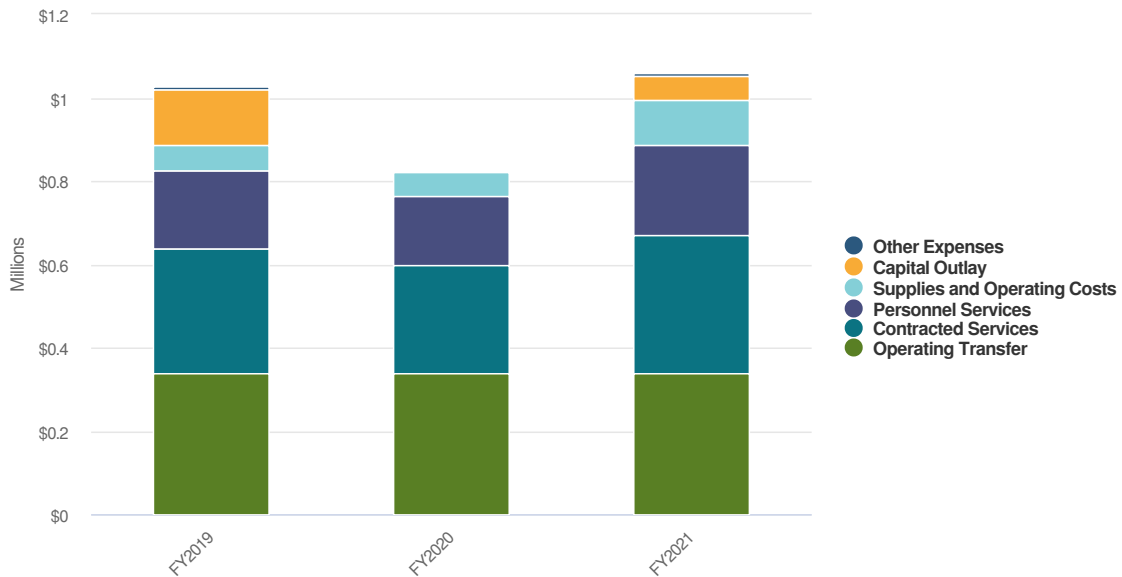
Expenditures by Expense Type

There is planned capital outlay for 2021 to upgrade locker rooms and add security cameras, which were delayed in 2020 due to the COVID-19 health pandemic.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2020 Budgeted vs. FY2021 Budgeted (% Change)

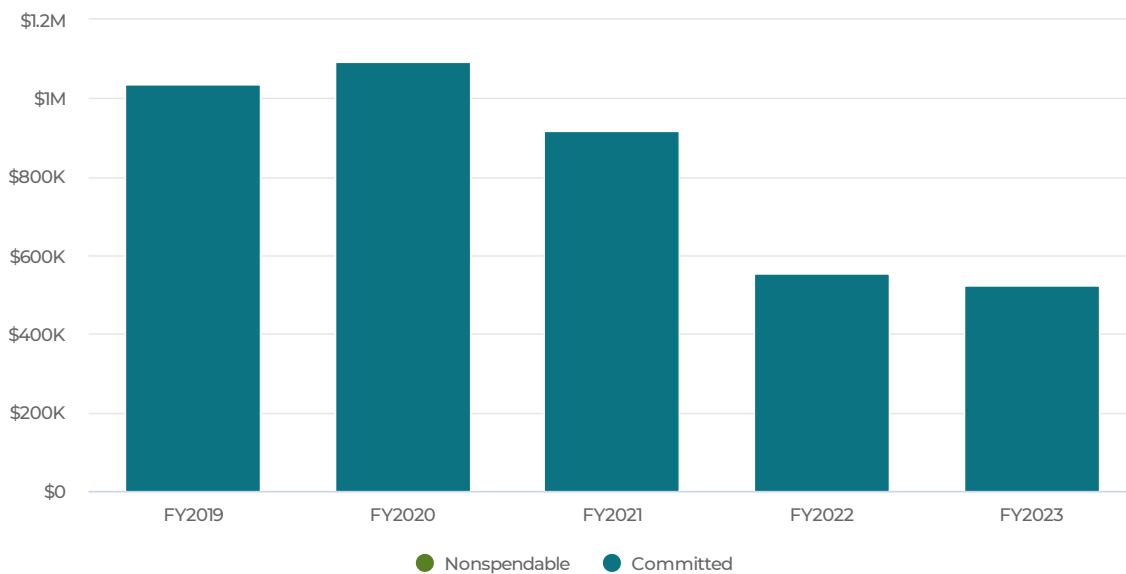


Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects						
Personnel Services	\$187,343.62	\$197,644.00	\$167,481.93	\$205,339.00	\$217,457.00	5.9%
Supplies and Operating Costs	\$62,992.85	\$111,100.00	\$56,078.00	\$106,300.00	\$106,900.00	0.6%
Contracted Services	\$296,817.37	\$316,920.00	\$257,481.23	\$336,215.00	\$329,250.00	-2.1%
Other Expenses	\$7,486.49	\$5,460.00	\$5,725.91	\$6,500.00	\$7,500.00	15.4%
Capital Outlay	\$133,695.00	\$50,000.00	\$0.00	\$50,000.00	\$57,300.00	14.6%
Operating Transfer	\$340,000.00	\$340,000.00	\$340,000.00	\$340,000.00	\$340,000.00	0%
Total Expense Objects:	\$1,028,335.33	\$1,021,124.00	\$826,767.07	\$1,044,354.00	\$1,058,407.00	1.3%

Fund Balance

Fund balance is committed for future maintenance needs of the Victoria Recreation Center building. In 2022, fund balance will be used to pay for a new roof for the building.

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Committed	\$1,094,140	\$915,899	-16.3%
Nonspendable	\$0	\$0	0%
Total Fund Balance:	\$1,094,140	\$915,899	-16.3%



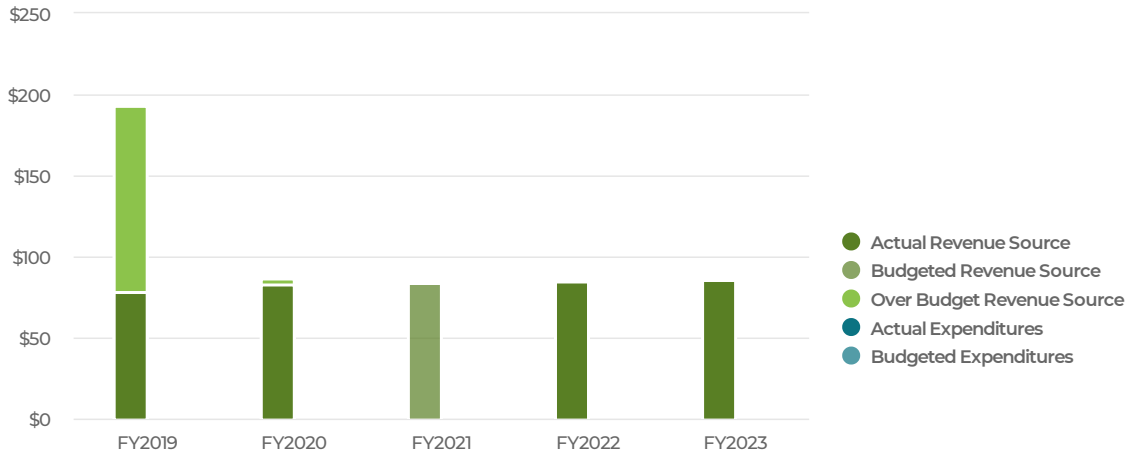
Economic Development Authority

Services Provided

The Economic Development Authority (EDA) Fund accounts for the resources associated with the EDA and its revolving loan program. In 2015, the City commissioned a study for downtown planning and development services. The remaining work was completed in 2016. A master plan was created for the 13.5-acre parcel owned by the City.

Summary

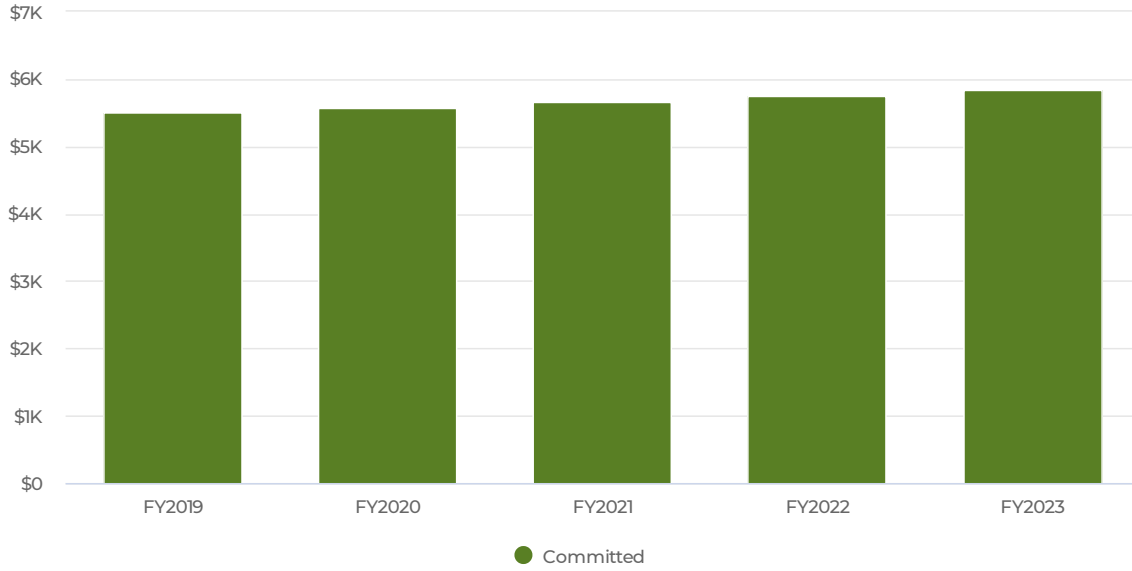
The City of Victoria is projecting \$84 of revenue in FY2021, which represents a 1.2% increase over the prior year. Budgeted expenditures are not projected to increase in FY2021.



FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Committed	\$5,568	\$5,670	1.8%
Total Fund Balance:	\$5,568	\$5,670	1.8%

Services Provided



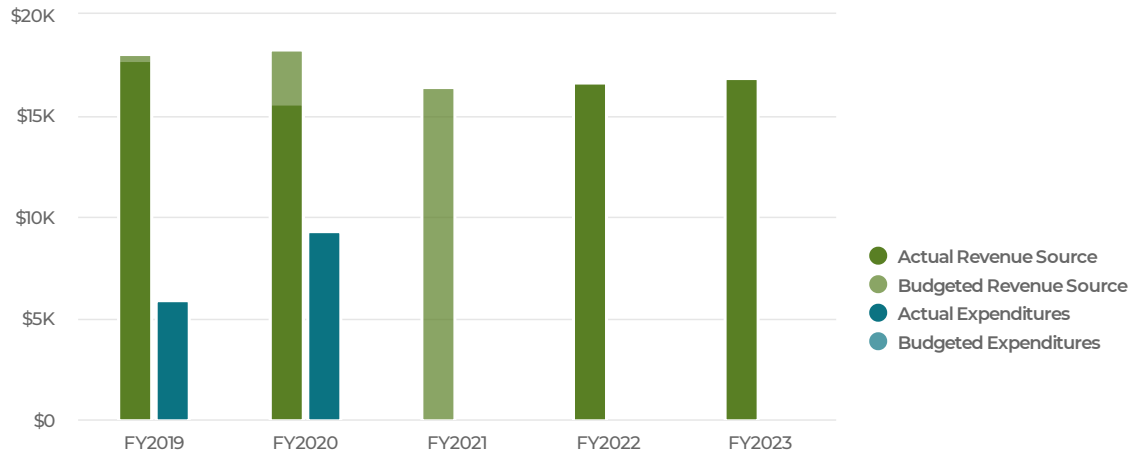
PEG Fees

The PEG Fees Fund accounts for the resources associated with PEG fees collected from cable television subscribers under the City's cable franchise agreement with Mediacom. Under the agreement (and by law), the City may only use PEG fees for capital equipment that directly relates to the production of public-, education- and government-related programming. The City anticipates a decrease in revenue in 2021 as a result of less subscribers to cable TV.



Summary

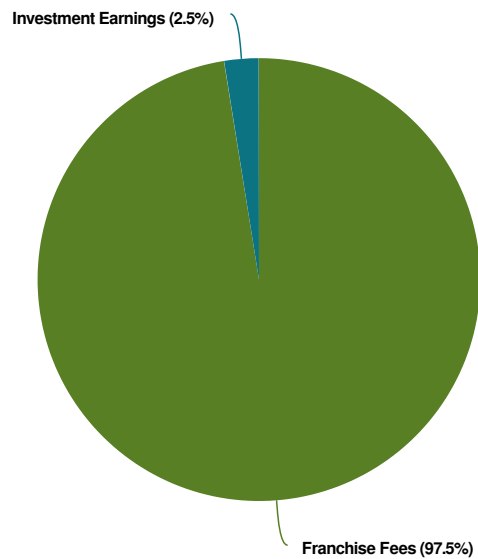
The City of Victoria is projecting \$16.42K of revenue in FY2021, which represents a 10.4% decrease over the prior year. Budgeted expenditures are not projected to increase in FY2021.



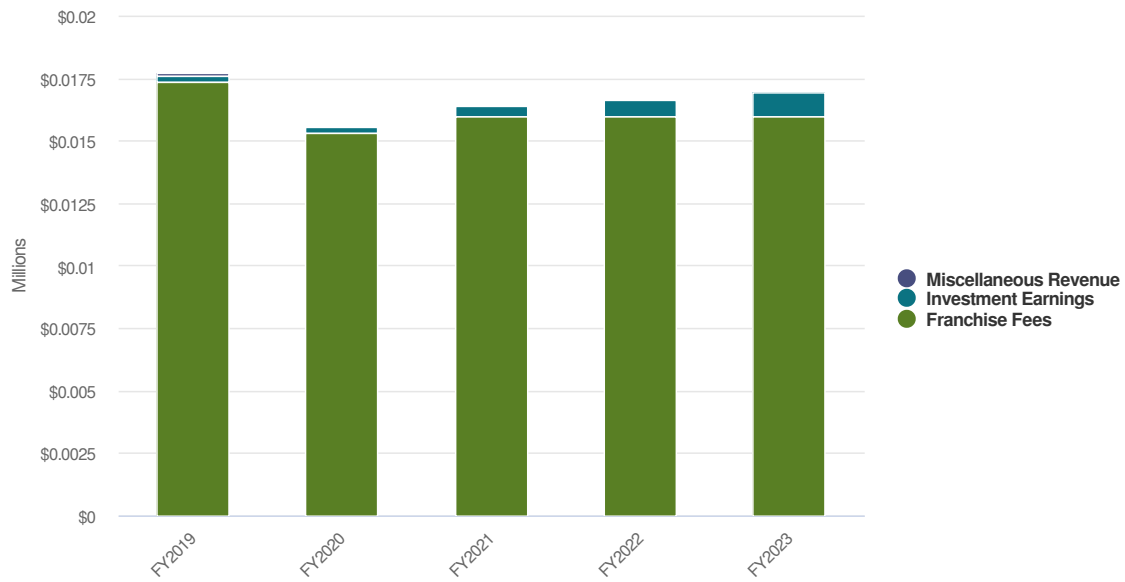
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



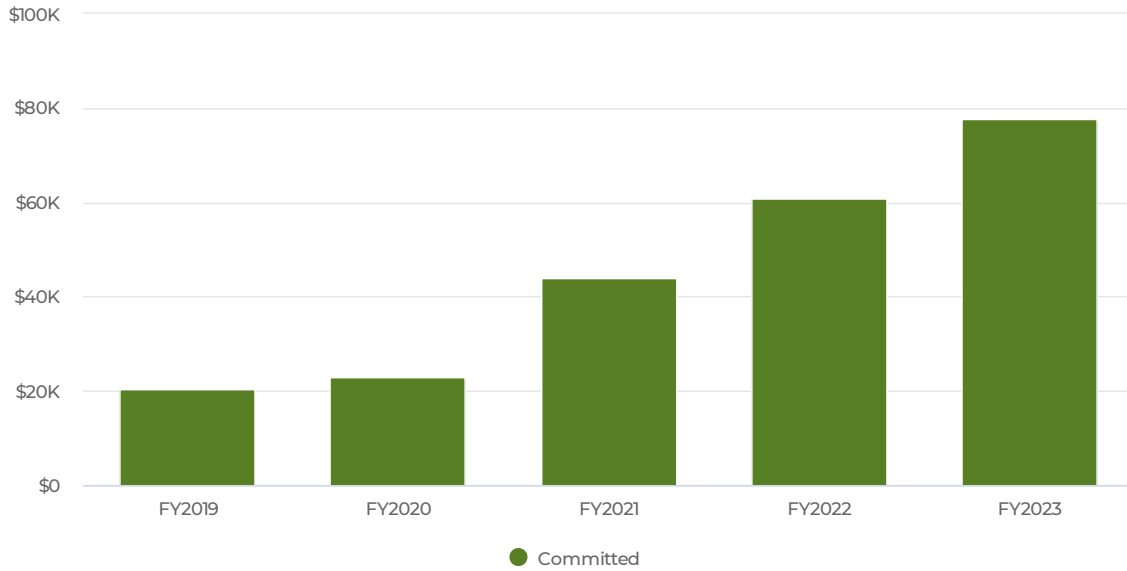
Budgeted and Historical 2021 Revenues by Source



Name	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source						
Franchise Fees	\$15,302.67	\$18,000.00	\$16,000.00	\$16,000.00	\$16,000.00	-11.1%
Investment Earnings	\$245.85	\$314.00	\$415.00	\$661.00	\$911.00	32.2%
Miscellaneous Revenue	\$60.89	\$0.00	\$0.00			0%
Total Revenue Source:	\$15,609.41	\$18,314.00	\$16,415.00	\$16,661.00	\$16,911.00	-10.4%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Committed	\$22,813	\$44,049	93.1%
Total Fund Balance:	\$22,813	\$44,049	93.1%



Gifts To The Parks

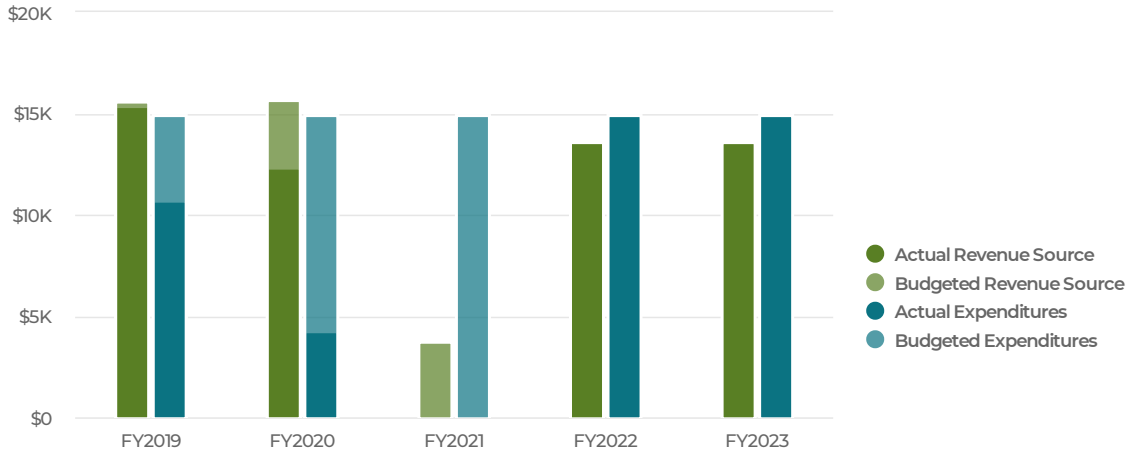
Services Provided

The Gifts to the Parks Fund accounts for donations received for parks, including the Concert-in-the-Parks series. In 2016, the City began to transfer \$10,000 to the fund each year to cover concert expenditures. There is not a transfer for 2021. Due to COVID-19 the number of concerts were reduced in 2020 and fund balance is sufficient for concerts in 2021.



Summary

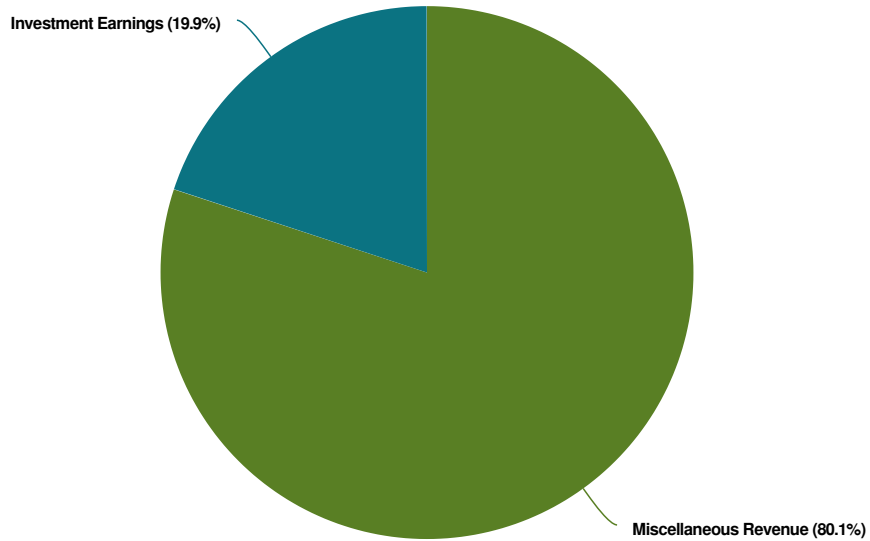
The City of Victoria is projecting \$3.75K of revenue in FY2021, which represents a 76.1% decrease over the prior year due to the transfer from General Fund not being budgeted for 2021. Budgeted expenditures are projected to be \$15K in FY2021.



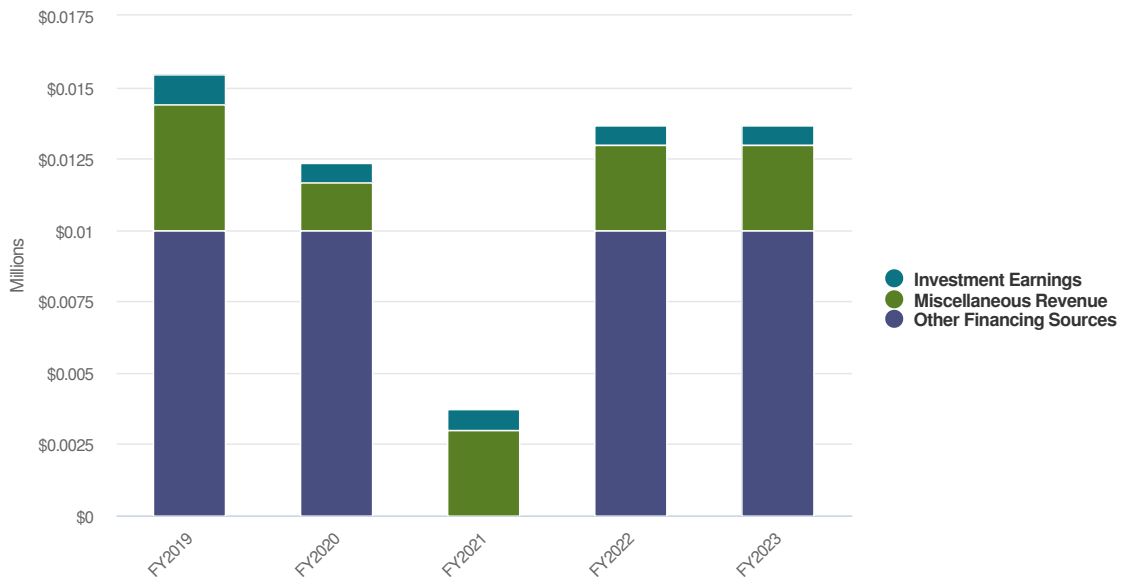
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



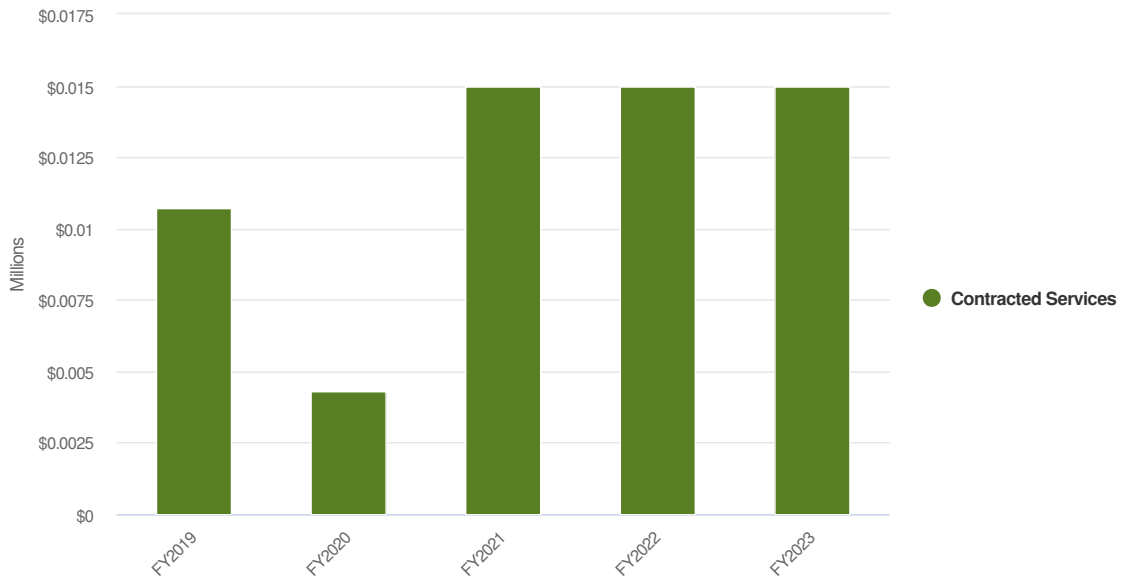
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Investment Earnings								
INTEREST ON INVESTMENTS	\$1,045.09	\$621.00	\$680.03	\$691.00	\$747.00	\$665.00	\$645.00	8.1%
Total Investment Earnings:	\$1,045.09	\$621.00	\$680.03	\$691.00	\$747.00	\$665.00	\$645.00	8.1%
Miscellaneous Revenue								
UNREALIZED FAIR VALUE GAIN/(LOSS)	\$551.76	\$0.00	\$136.05	\$0.00	\$0.00			0%
DONATIONS & CONTRIBUTIONS	\$3,833.34	\$5,000.00	\$1,533.33	\$5,000.00	\$3,000.00	\$3,000.00	\$3,000.00	-40%
Total Miscellaneous Revenue:	\$4,385.10	\$5,000.00	\$1,669.38	\$5,000.00	\$3,000.00	\$3,000.00	\$3,000.00	-40%
Other Financing Sources								
INTERFUND TRANSFERS	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	-100%
Total Other Financing Sources:	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	-100%
Total Revenue Source:	\$15,430.19	\$15,621.00	\$12,349.41	\$15,691.00	\$3,747.00	\$13,665.00	\$13,645.00	-76.1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

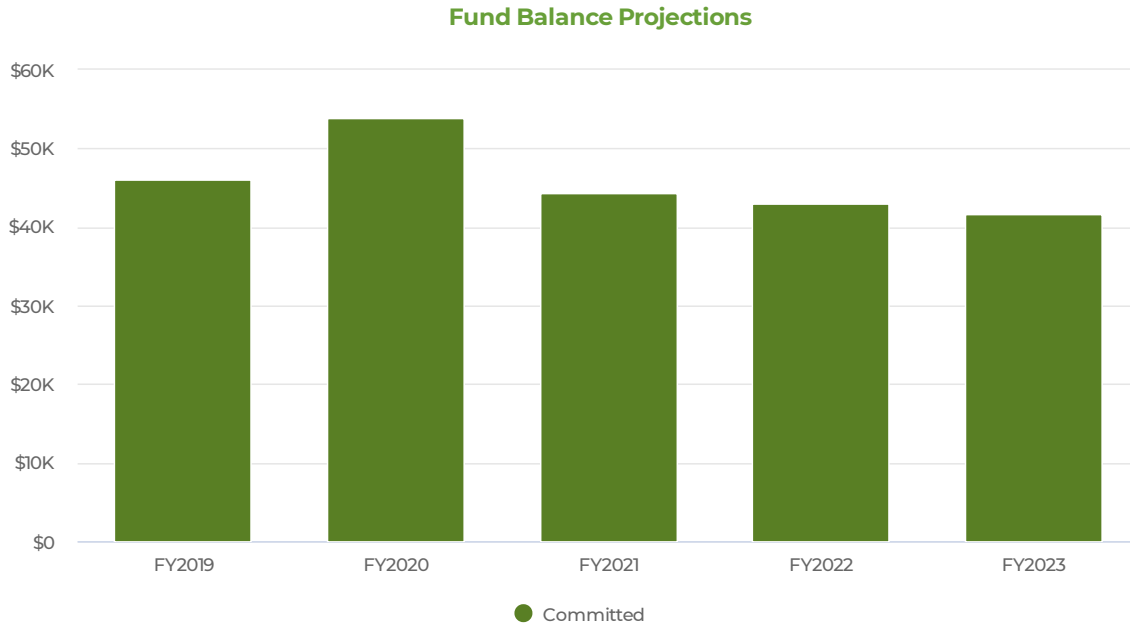


Name	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects						
Contracted Services	\$4,320.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	0%



Name	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Total Expense Objects:	\$4,320.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	0%

Fund Balance



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Committed	\$53,886	\$44,304	-17.8%
Total Fund Balance:	\$53,886	\$44,304	-17.8%



Public Works Capital Equipment Fund

Services Provided

The Public Works Capital Equipment Fund accounts for capital equipment expenditures exceeding \$5,000. This fund was set up to accumulate funds for the purchase and replacement of Public Works vehicles and equipment. All the items planned for purchase are included in the City's Capital Improvement Plan (CIP). This fund receives annual appropriations from the General Fund.

Budget Highlights & Future Trends

Planned purchases for 2021 include:

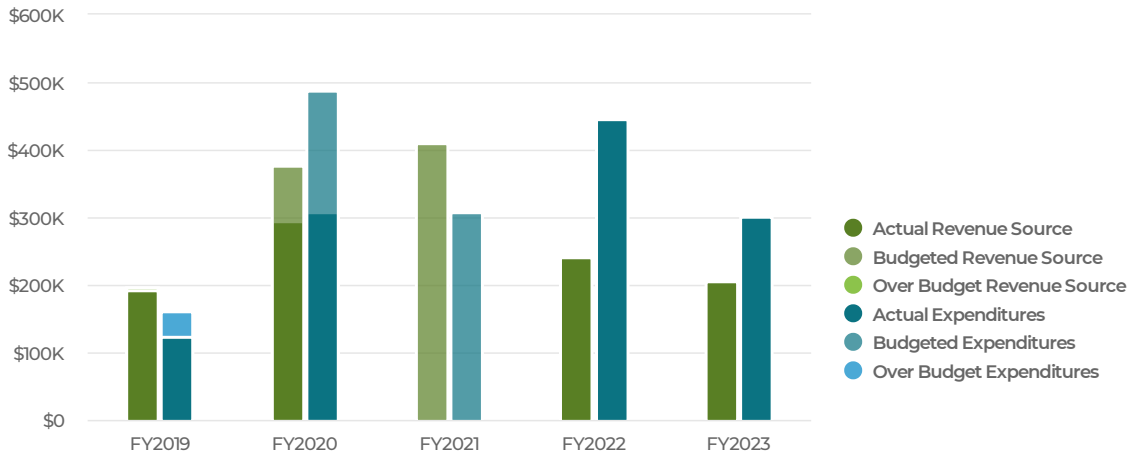
- Replace 2011 Pickup used for snow removal and hauling equipment
- Replace 2009 JD F1145 used as primary mower and snow removal machine
- Replace 1998 Cat Wheel Loader used to load salt, move materials, and plow snow

In 2022, the City plans to replace a dump truck and one pick-up, and mower, as well as purchase an additional pick-up. A new cold storage building for Public Works is also included in the 2022 CIP.

The long-term outlook for this fund is stable. Annual appropriations from the General Fund are enough to cover planned purchases and replacements.

Summary

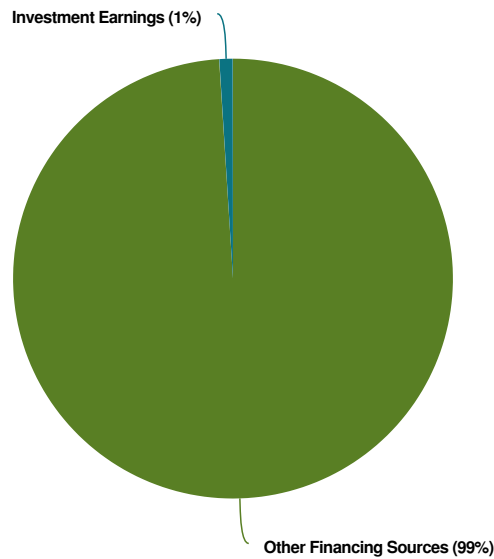
The City of Victoria is projecting \$411.59K of revenue in FY2021, which represents a 8.9% increase over the prior year. Budgeted expenditures are projected to decrease by 36.7% or \$180K to \$310K in FY2021.



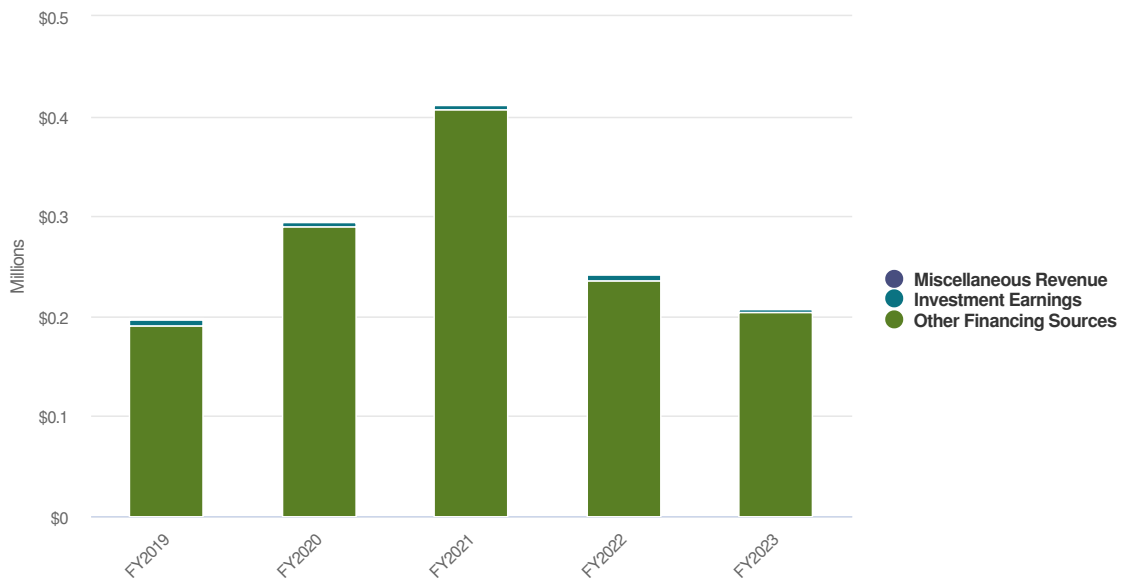
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source

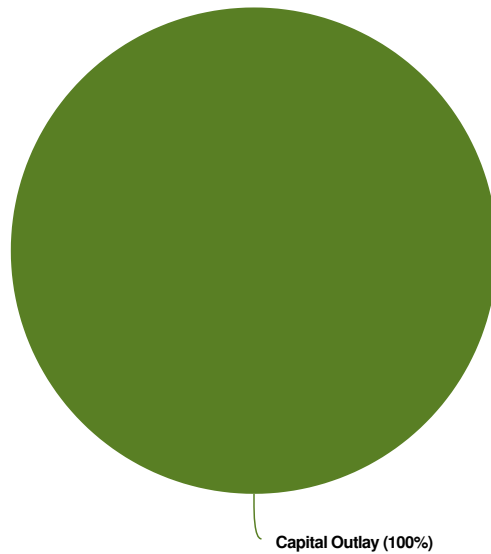


Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Investment Earnings	\$5,981.18	\$3,713.00	\$3,991.86	\$4,000.00	\$4,091.00	\$5,615.00	\$2,542.00	2.3%

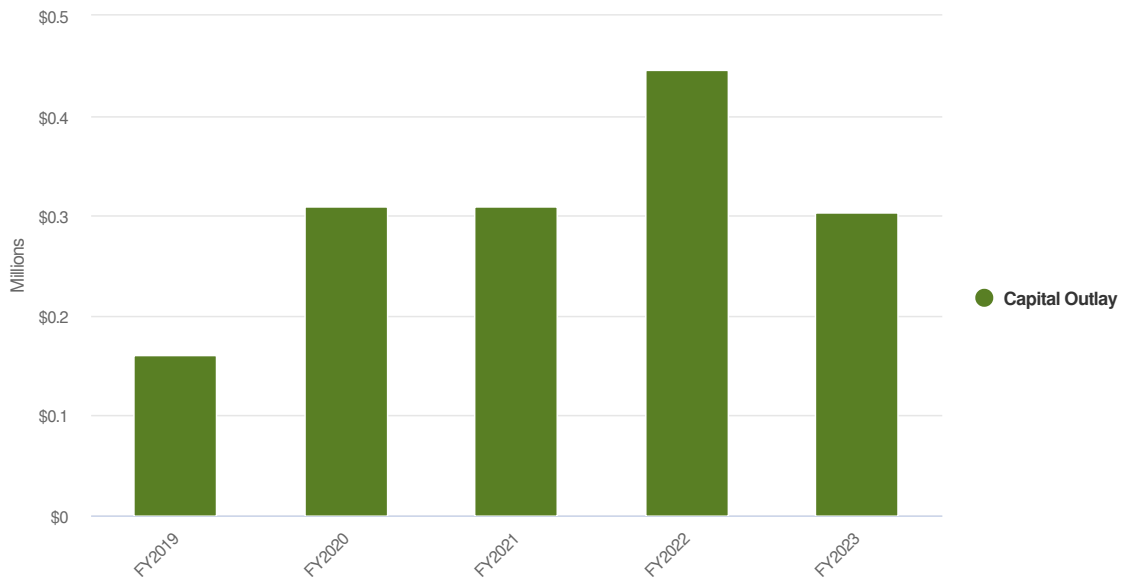
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Miscellaneous Revenue	\$2,789.43	\$0.00	\$733.05	\$0.00	\$0.00			0%
Other Financing Sources	\$190,000.00	\$190,000.00	\$290,000.00	\$374,000.00	\$407,500.00	\$235,500.00	\$204,000.00	9%
Total Revenue Source:	\$198,770.61	\$193,713.00	\$294,724.91	\$378,000.00	\$411,591.00	\$241,115.00	\$206,542.00	8.9%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



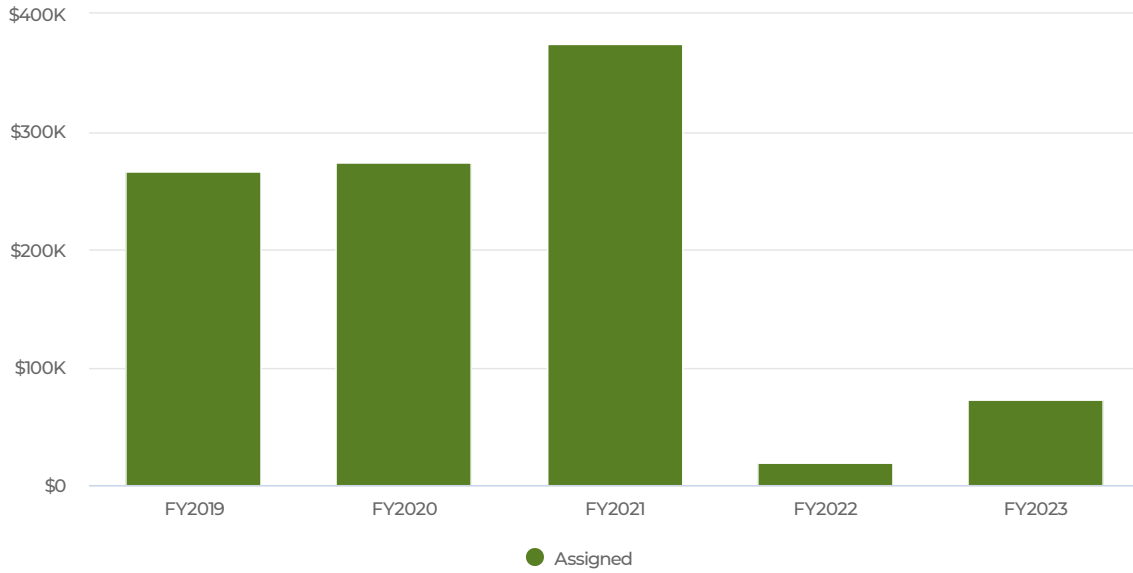
Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Capital Outlay	\$161,204.70	\$125,500.00	\$309,087.30	\$490,000.00	\$310,000.00	\$446,000.00	\$303,000.00	-36.7%
Total Expense Objects:	\$161,204.70	\$125,500.00	\$309,087.30	\$490,000.00	\$310,000.00	\$446,000.00	\$303,000.00	-36.7%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Assigned	\$273,909	\$374,348	36.7%
Total Fund Balance:	\$273,909	\$374,348	36.7%



Fire Truck & Equipment Fund

Services Provided

The Fire Truck and Equipment Fund accounts for the Fire Department's capital equipment purchases. Revenues include grant proceeds, donations, and appropriations from the General Fund.

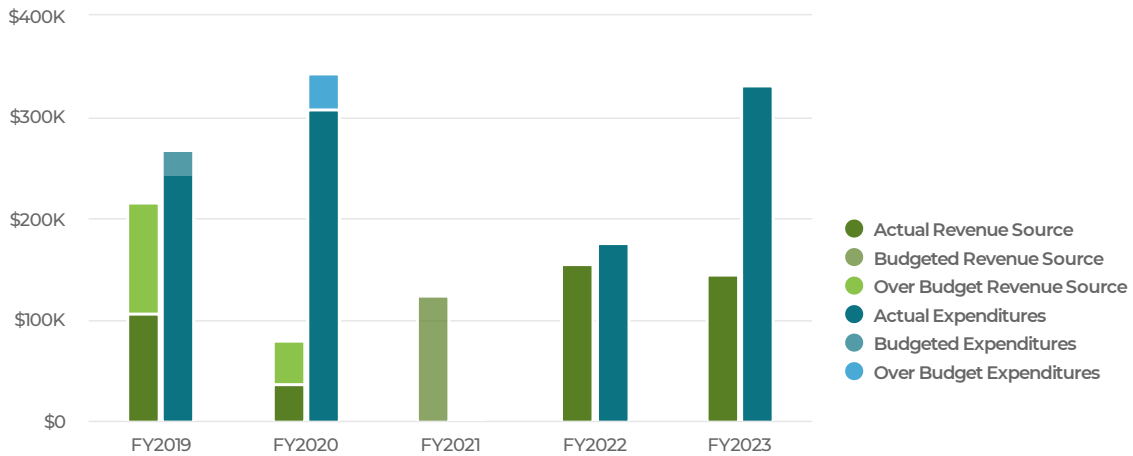
Budget Highlights & Future Trends

There are no purchases planned for 2021.

The long-term outlook for this fund is stable and annual appropriations from the General Fund are enough to cover planned purchases and replacements.

Summary

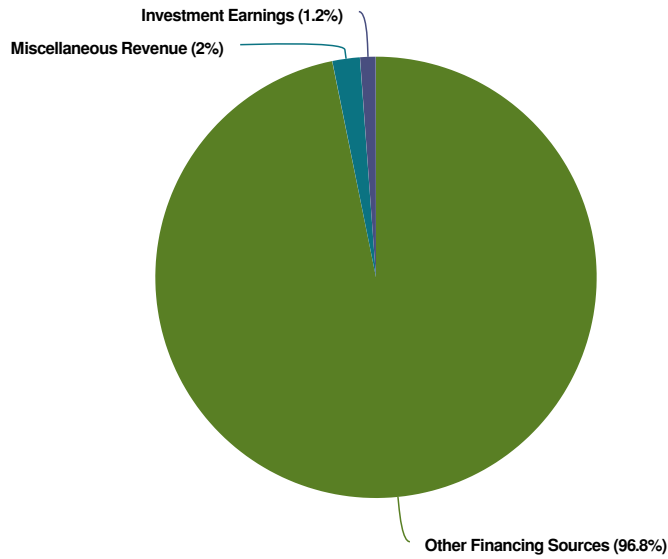
The City of Victoria is projecting \$123.93K of revenue in FY2021. Budgeted expenditures are projected to be \$2.5K in FY2021.



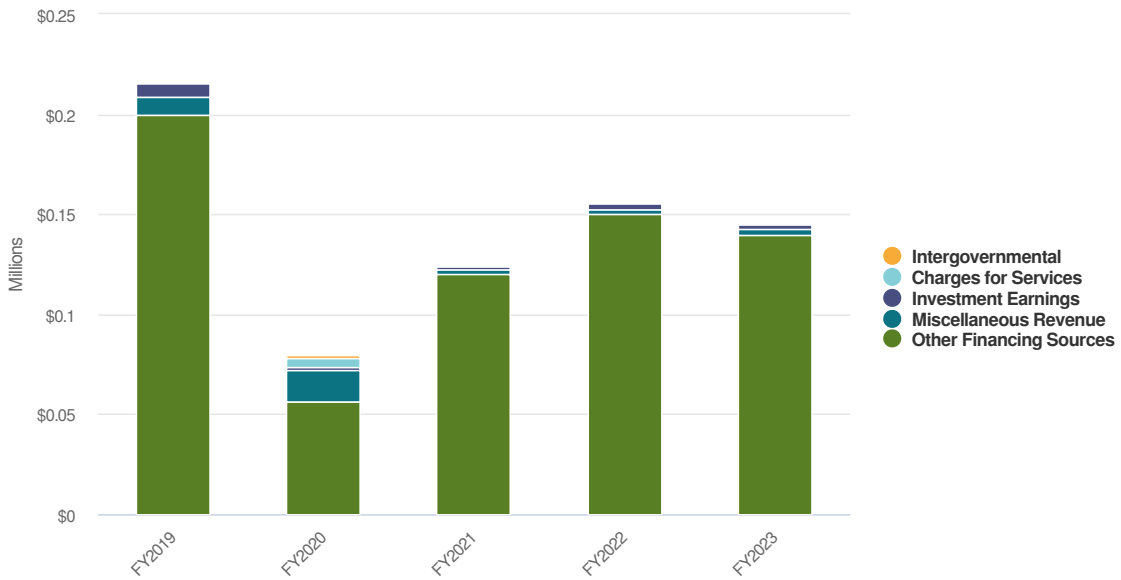
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



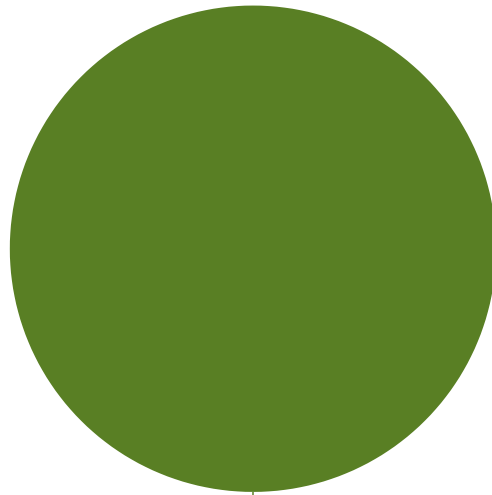
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY202 Budgeted vs. FY20: Budgeted (Change)
Revenue Source								
Intergovernmental	\$0.00	\$0.00	\$1,000.00	\$0.00	\$0.00			0%



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY202 Budgeted vs. FY20: Budgeted (Change)
Charges for Services			\$4,600.00	\$0.00	\$0.00			0%
Investment Earnings	\$7,212.42	\$4,489.00	\$1,334.64	\$4,117.00	\$1,431.00	\$2,645.00	\$2,431.00	-65.2%
Miscellaneous Revenue	\$8,345.99	\$2,500.00	\$15,705.90	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	0%
Other Financing Sources	\$200,000.00	\$100,000.00	\$56,650.00	\$30,000.00	\$120,000.00	\$150,000.00	\$140,000.00	300%
Total Revenue Source:	\$215,558.41	\$106,989.00	\$79,290.54	\$36,617.00	\$123,931.00	\$155,145.00	\$144,931.00	238.5%

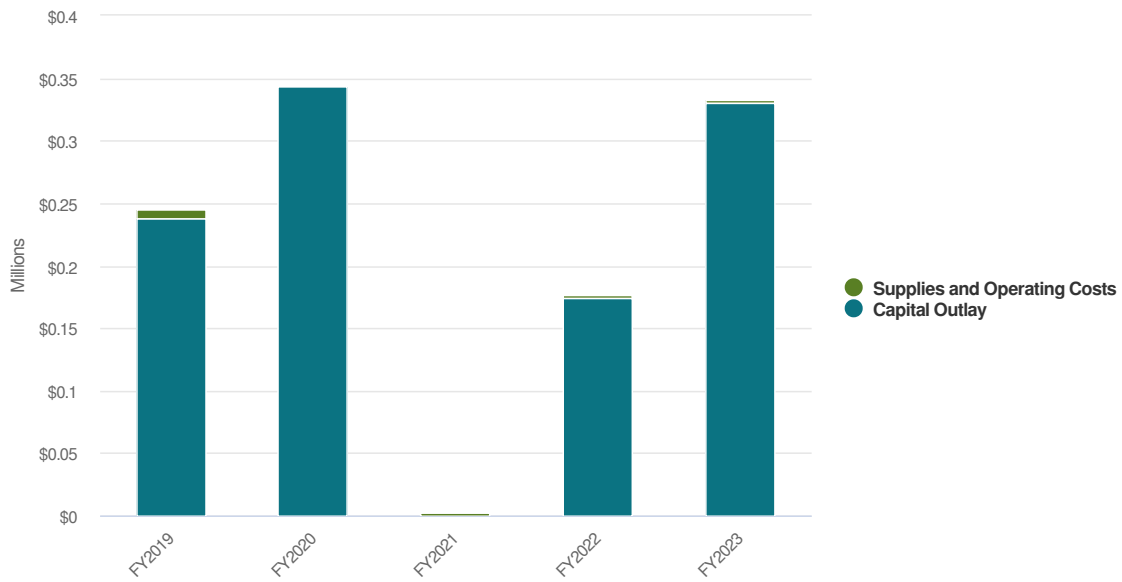
Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Supplies and Operating Costs (100%)

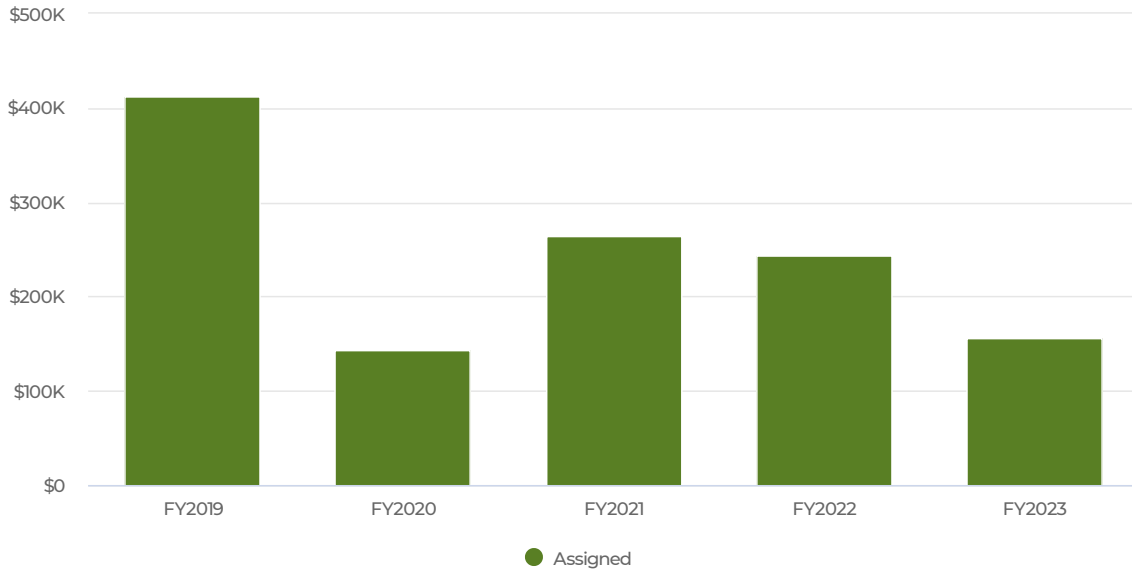
Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Supplies and Operating Costs	\$7,700.20	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	0%
Capital Outlay	\$237,240.93	\$265,000.00	\$343,757.43	\$305,224.00	\$0.00	\$174,000.00	\$330,000.00	-100%
Total Expense Objects:	\$244,941.13	\$267,500.00	\$343,757.43	\$307,724.00	\$2,500.00	\$176,500.00	\$332,500.00	-99.2%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Assigned	\$143,070	\$264,501	84.9%
Total Fund Balance:	\$143,070	\$264,501	84.9%



Capital Facilities Fund

Services Provided

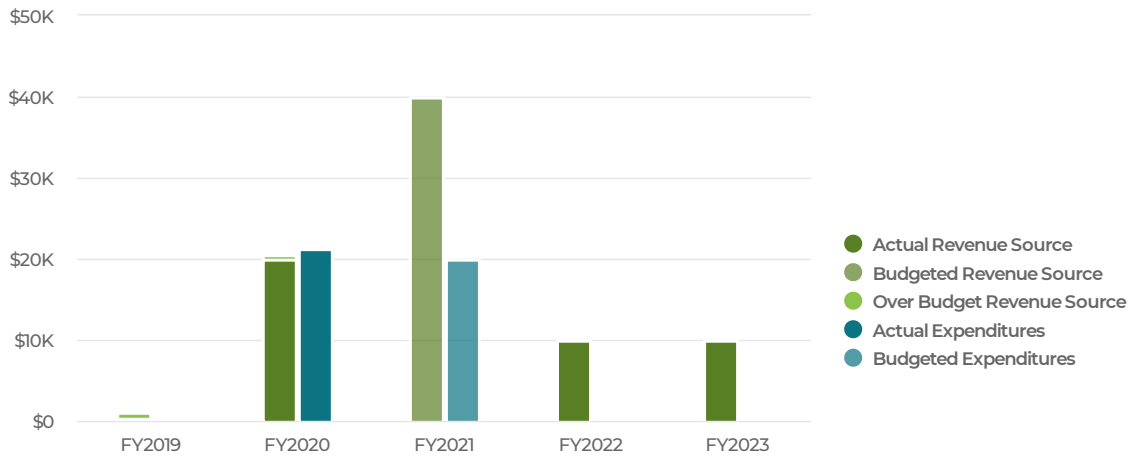
The Capital Facilities Fund accounts for the accumulation of resources for the construction and acquisition of City facilities and land.

Budget Highlights & Future Trends

The 2020 budget included a facilities space needs assessment for City Hall/Library, Fire Station/Water Treatment Plant, Public Works, the Victoria Recreation Center, and the City's old Public Works Facility which is currently serving the City's cold storage needs. The space needs assessment identified current facility conditions and deficiencies from which a maintenance schedule and long-term budget plan was developed. The study also projected future facility needs for the next 20 years based on shared space potential, workspace and workflow, storage, staff and public meeting rooms, and operations/service delivery methods. The short- and long-term needs are expected to reviewed and adopted by City Council in 2021.

Summary

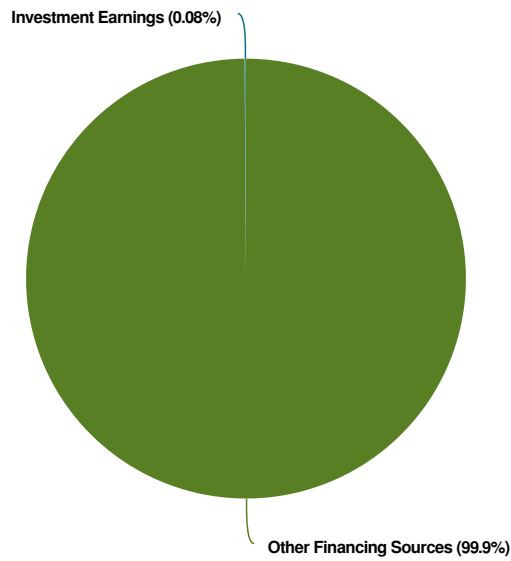
The City of Victoria is projecting \$40.03K of revenue in FY2021, which represents a 99.8% increase over the prior year. Budgeted expenditures are projected to be \$20K in FY2021.



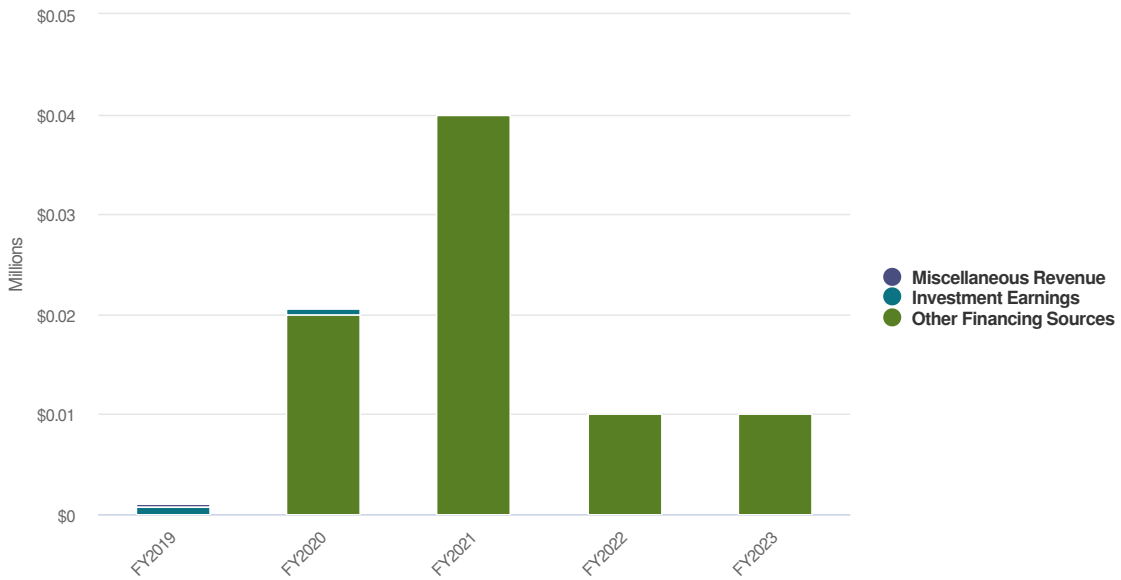
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source

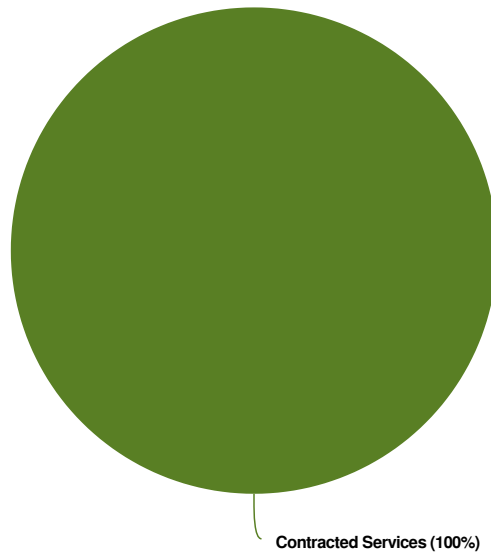


Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Investment Earnings	\$737.80	\$366.00	\$523.54	\$32.00	\$32.00	\$52.00	\$62.00	0%

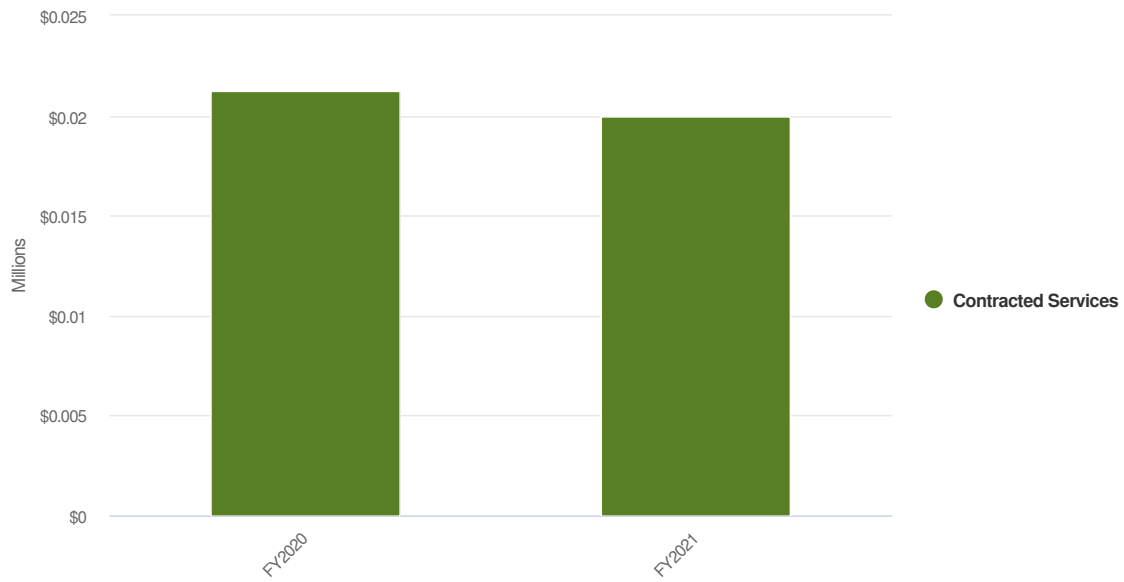
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Miscellaneous Revenue	\$388.11	\$0.00	\$113.68	\$0.00	\$0.00			0%
Other Financing Sources	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$40,000.00	\$10,000.00	\$10,000.00	100%
Total Revenue Source:	\$1,125.91	\$366.00	\$20,637.22	\$20,032.00	\$40,032.00	\$10,052.00	\$10,062.00	99.8%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



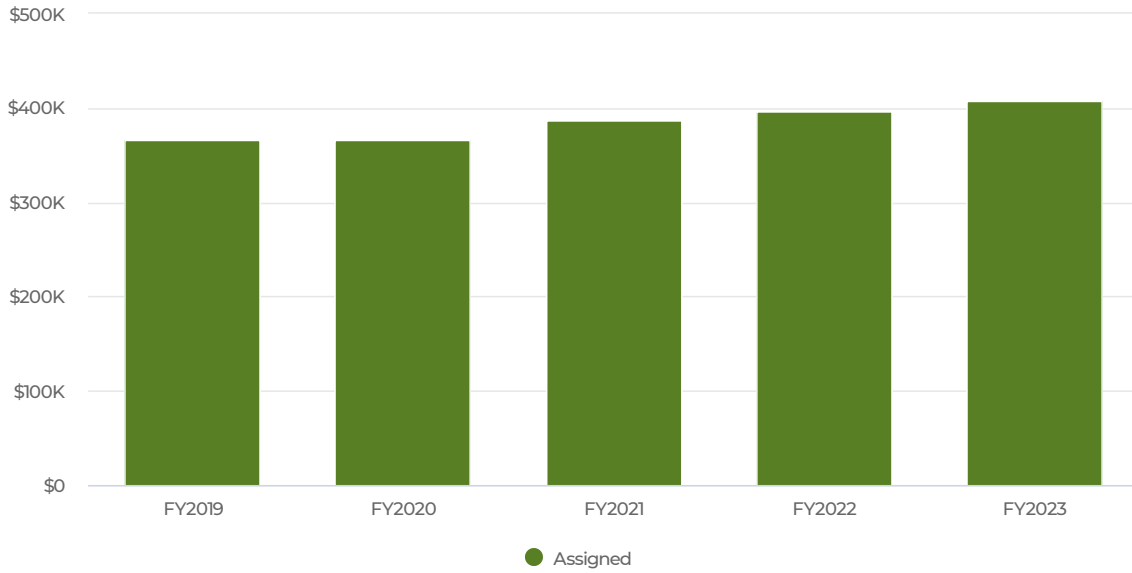
Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects						
Contracted Services	\$0.00	\$0.00	\$21,252.00	\$0.00	\$20,000.00	N/A
Total Expense Objects:	\$0.00	\$0.00	\$21,252.00	\$0.00	\$20,000.00	N/A

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Assigned	\$366,211	\$387,066	5.7%
Total Fund Balance:	\$366,211	\$387,066	5.7%



Information Technology Fund

Services Provided

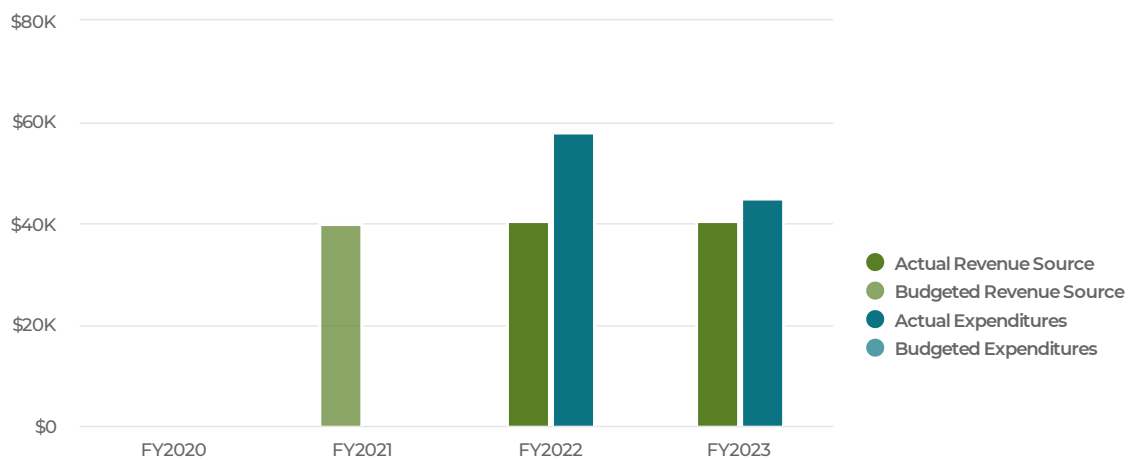
The Information Technology (IT) Fund accounts for the accumulation of resources for the purchases of computer and technology equipment. Revenues come from a transfer from the General Fund.

Budget Highlights & Future Trends

The Information Technology Fund was created in 2021 to allow the City to plan for future upgrades and replacements of quickly changing computer and technology equipment. Prior to the creation of the Fund, technology was budgeted in each department. The creation of this fund allows the City to conduct, plan for, and track technology-related capital purchases more holistically. There are no IT equipment purchases planned for 2021.

Summary

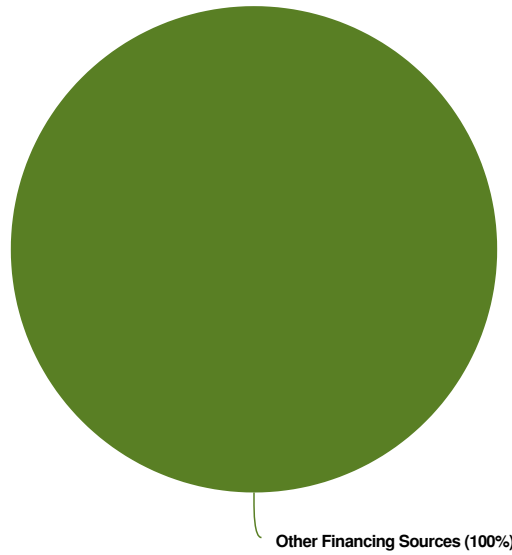
The City of Victoria is projecting \$40K of revenue in FY2021.



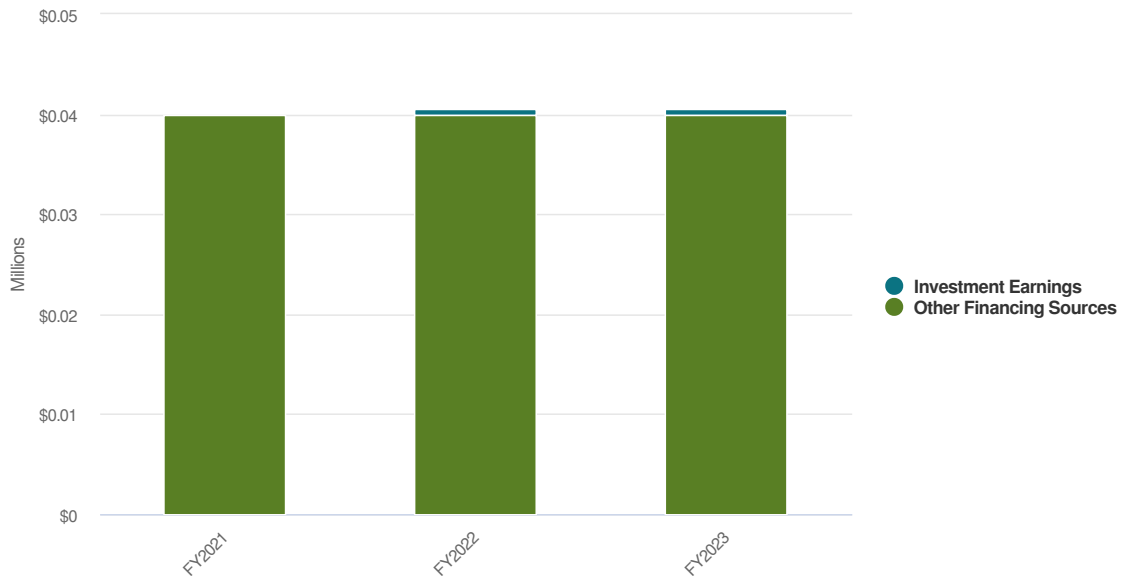
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



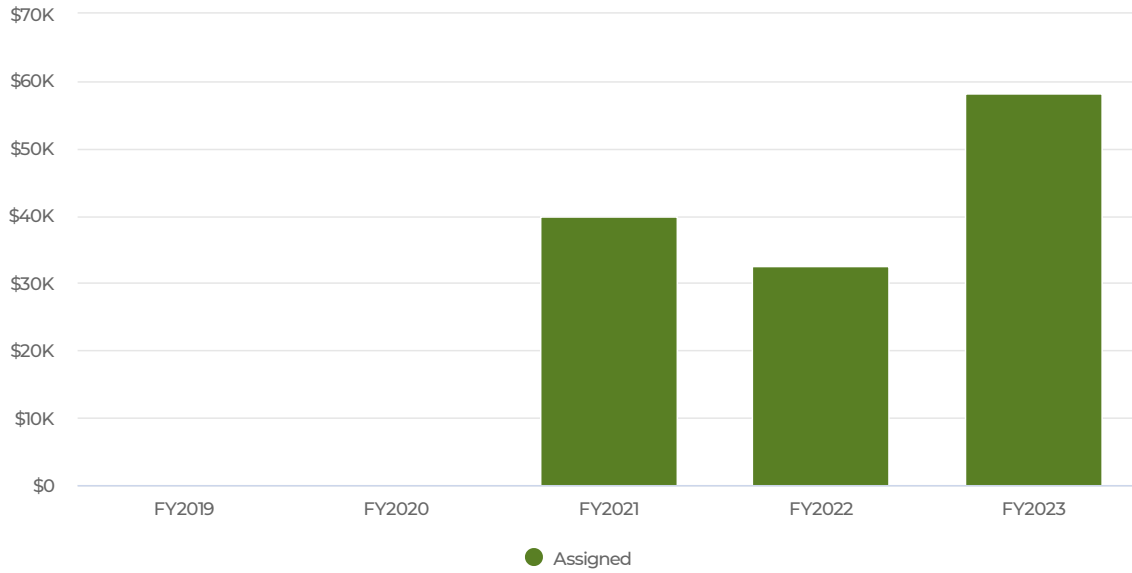
Budgeted and Historical 2021 Revenues by Source



Name	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source				
Investment Earnings	\$0.00	\$600.00	\$489.00	0%
Other Financing Sources	\$40,000.00	\$40,000.00	\$40,000.00	N/A
Total Revenue Source:	\$40,000.00	\$40,600.00	\$40,489.00	N/A

Fund Balance

Fund Balance Projections



	FY2021	FY2023
Fund Balance	Actual	Actual
Assigned	\$40,000	\$58,089
Total Fund Balance:	\$40,000	\$58,089



Long-Term Street Maintenance Fund

Services Provided

The Long-Term Street Maintenance Fund accounts for resources accumulated for the long-term maintenance of city streets. The City typically cannot issue bonds for projects paid for out of this fund (e.g., street overlays). Revenues include appropriations from the General Fund, municipal state aid, and interest earnings.

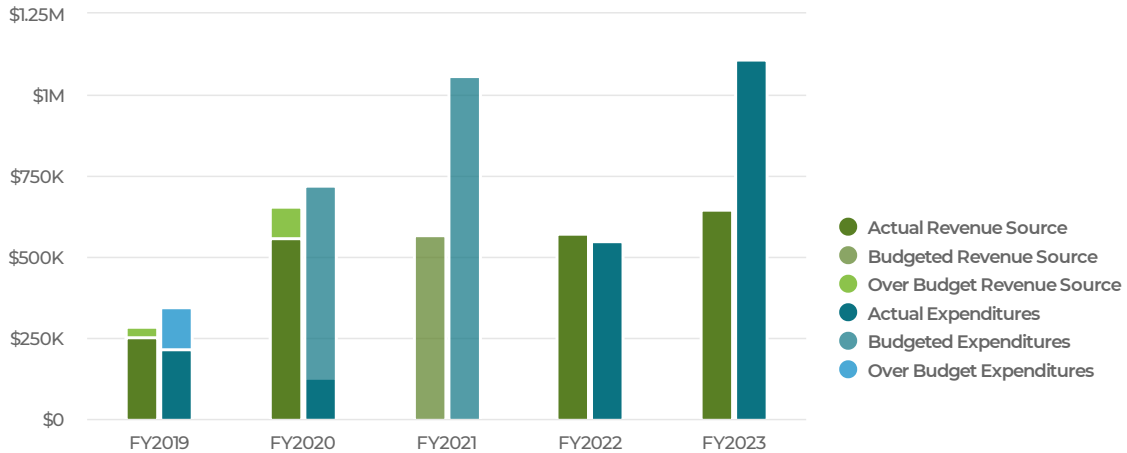
Budget Highlights & Future Trends

The City Engineer has prepared a street overlay schedule with cost estimates of \$7.5 million over the next ten years. Street improvement feasibility studies are also paid from this fund and special assessments will repay a portion of the cost.

The outlook for this fund is stable, provided the City continues to increase annual appropriations from the General Fund in an amount enough to cover planned overlay projects. Significant increases in the amount transferred will be needed for overlays beginning in 2021.

Summary

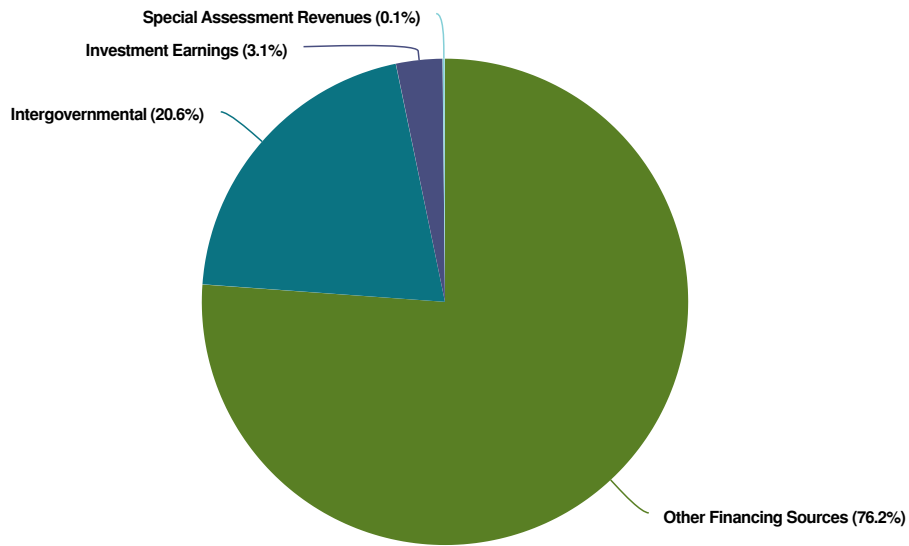
The City of Victoria is projecting \$136.24K of revenue in FY2021, which represents a 75.7% decrease over the prior year. Budgeted expenditures are projected to increase by 46.4% or \$335.92K to \$1.06M in FY2021.



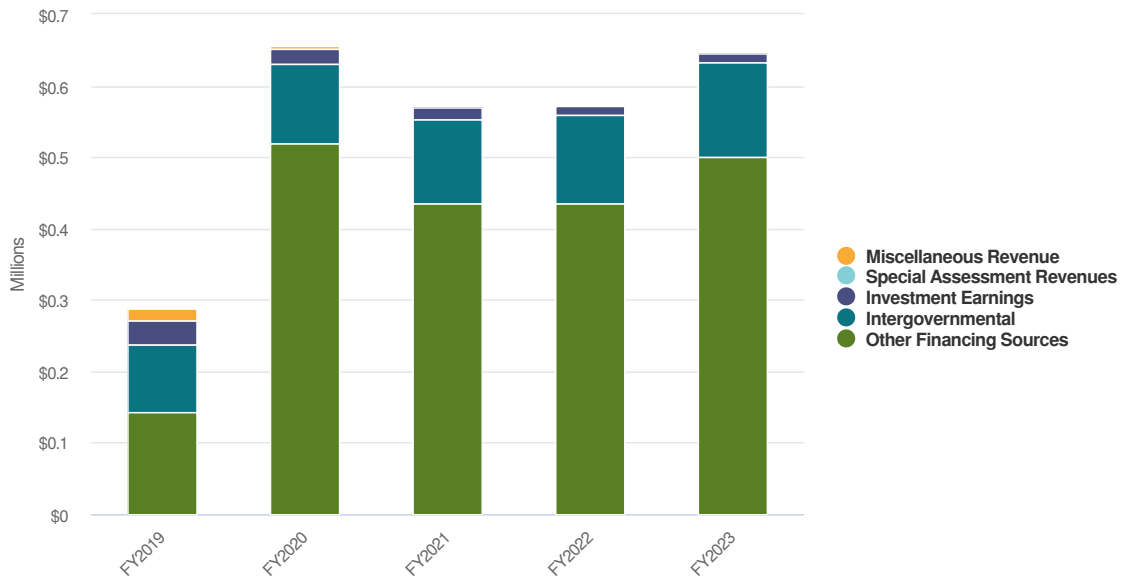
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



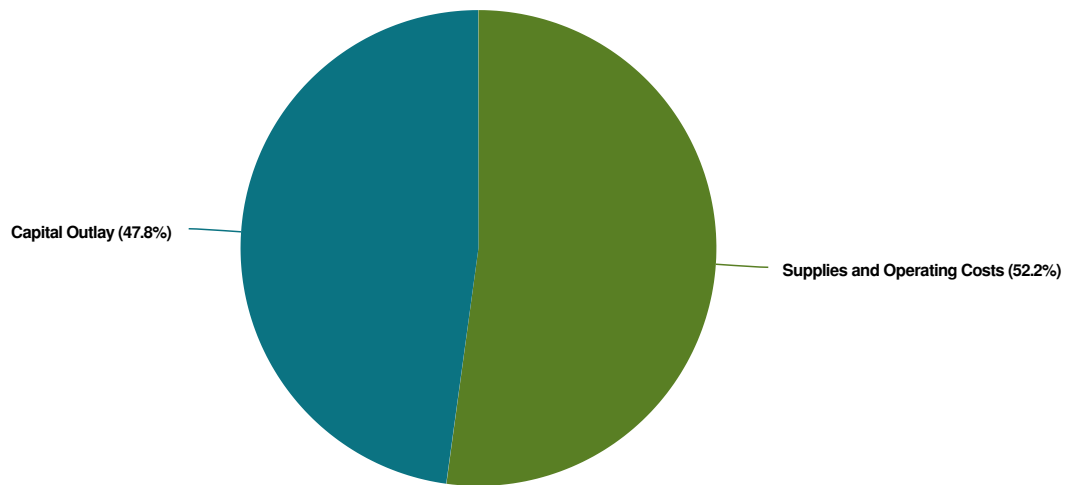
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY: Budg vs. FY Budg Cha
Revenue Source								
Intergovernmental	\$96,513.00	\$97,329.00	\$111,054.00	\$111,054.00	\$117,717.00	\$124,780.00	\$132,267.00	



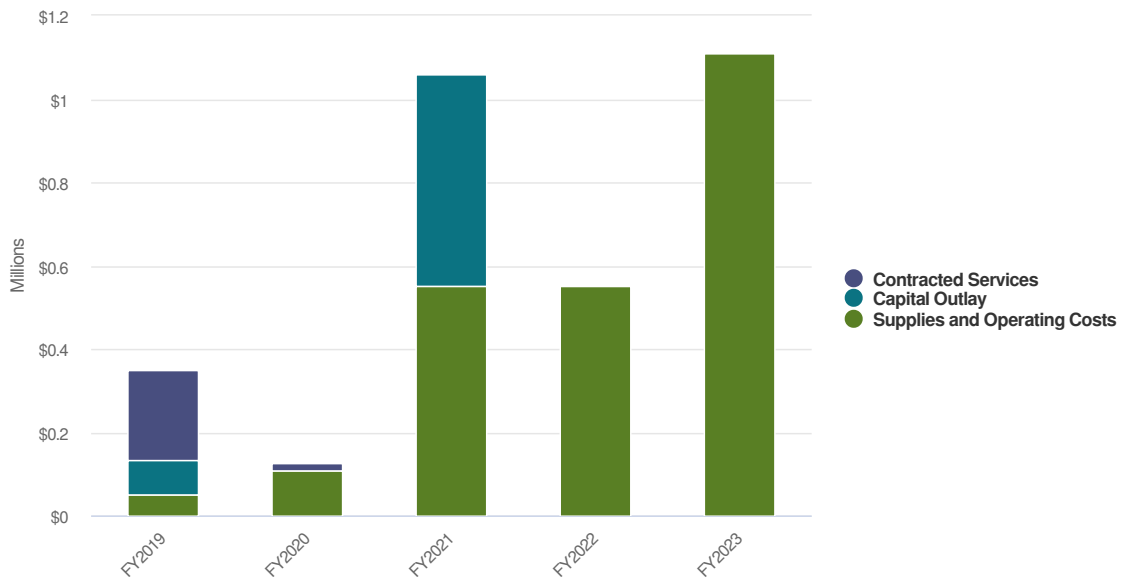
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY: Budg vs. FY Budg Cha
Investment Earnings	\$32,195.04	\$12,273.00	\$21,006.57	\$13,799.00	\$17,667.00	\$12,780.00	\$12,983.00	
Miscellaneous Revenue	\$17,772.90	\$0.00	\$4,197.07	\$0.00	\$0.00			
Other Financing Sources	\$142,000.00	\$142,000.00	\$520,212.00	\$435,000.00	\$435,000.00	\$435,000.00	\$500,000.00	
Special Assessment Revenues	\$0.00	\$851.00	\$283.80	\$851.00	\$851.00	\$851.00	\$851.00	
Total Revenue Source:	\$288,480.94	\$252,453.00	\$656,753.44	\$560,704.00	\$571,235.00	\$573,411.00	\$646,101.00	

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



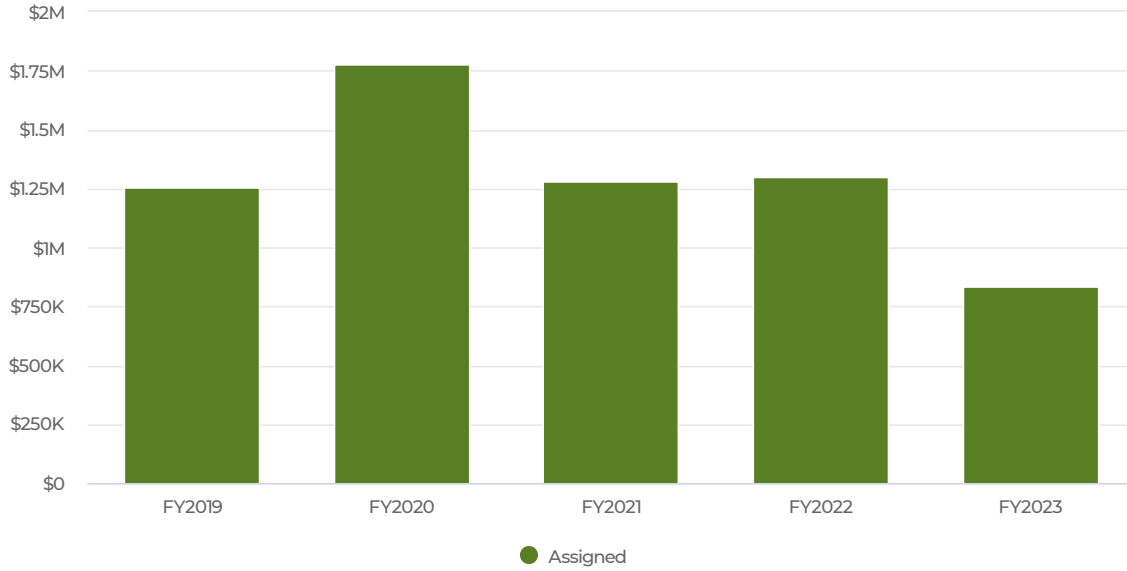
Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Supplies and Operating Costs	\$49,352.12	\$0.00	\$108,246.00	\$359,699.00	\$553,004.00	\$553,082.00	\$1,109,505.00	53.7%
Contracted Services	\$214,477.66	\$129,904.00	\$19,419.22	\$0.00	\$0.00			0%
Capital Outlay	\$85,212.00	\$89,263.00	\$0.00	\$364,400.00	\$507,015.00			39.1%
Total Expense Objects:	\$349,041.78	\$219,167.00	\$127,665.22	\$724,099.00	\$1,060,019.00	\$553,082.00	\$1,109,505.00	46.4%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Assigned	\$1,776,967	\$1,277,951	-28.1%
Total Fund Balance:	\$1,776,967	\$1,277,951	-28.1%



Utility Franchise Fees

Services Provided

The Utility Franchise Fees Fund (formerly named Utility Undergrounding Fund) accounts for the collection of gas and electric utility franchise fees and expenditures associated with the undergrounding of electrical power lines within the city. The franchise fee revenue was also used to fund the majority of the land purchase for Wassermann Lake Preserve.

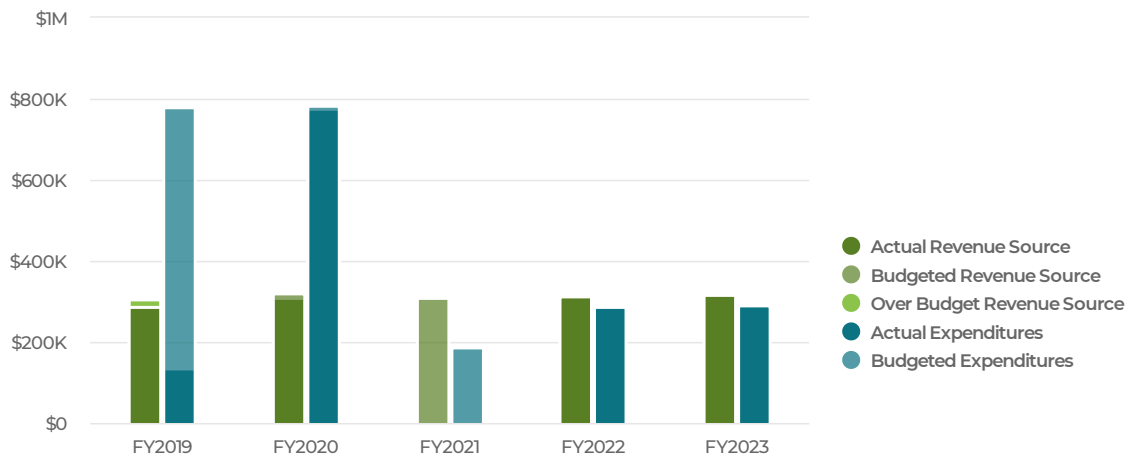
The City issued \$1.73 million in GO tax abatement bonds in 2016 for a utility undergrounding project along CR 11 which was completed in 2017 for \$665,000. Two additional undergrounding projects were also completed using bond proceeds as the original project was completed under budget. In 2017, the City completed undergrounding as part of its Rose Street Parking project for \$289,000, and in 2018, the City completed undergrounding for Stieger Lake Lane improvements from downtown west to Highway 5 for \$151,000.

In 2019, City Council authorized using the remaining bond proceeds (\$649,000) to fund a portion of the \$850,000 land purchase for Wassermann Lake Preserve. The purchase was finalized in 2020.

The bonds will be repaid from franchise fees on Xcel and Minnesota Valley Electric Co-op (MVEC) electric customers and CenterPoint Energy natural gas customers. The debt service fund for the bonds is Fund 529 (2016C GO Tax Abatement Franchise Bonds). The debt service fund for the bond payment for the construction of Wassermann Lake Preserve is Fund 536 (2020A GO Tax Abatement Bonds)

Summary

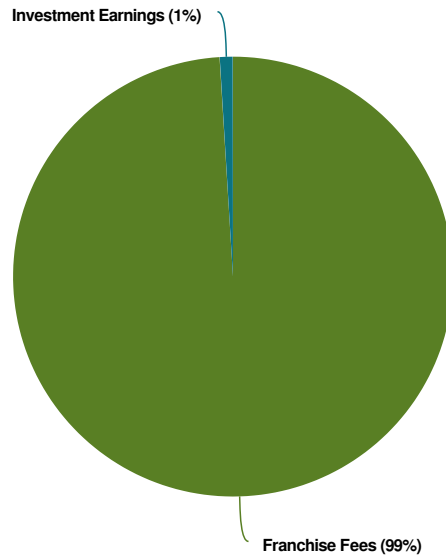
The City of Victoria is projecting \$311.42K of revenue in FY2021, which represents a 3.2% decrease over the prior year. Budgeted expenditures are projected to decrease by 75.9% or \$594.84K to \$189.17K in FY2021.



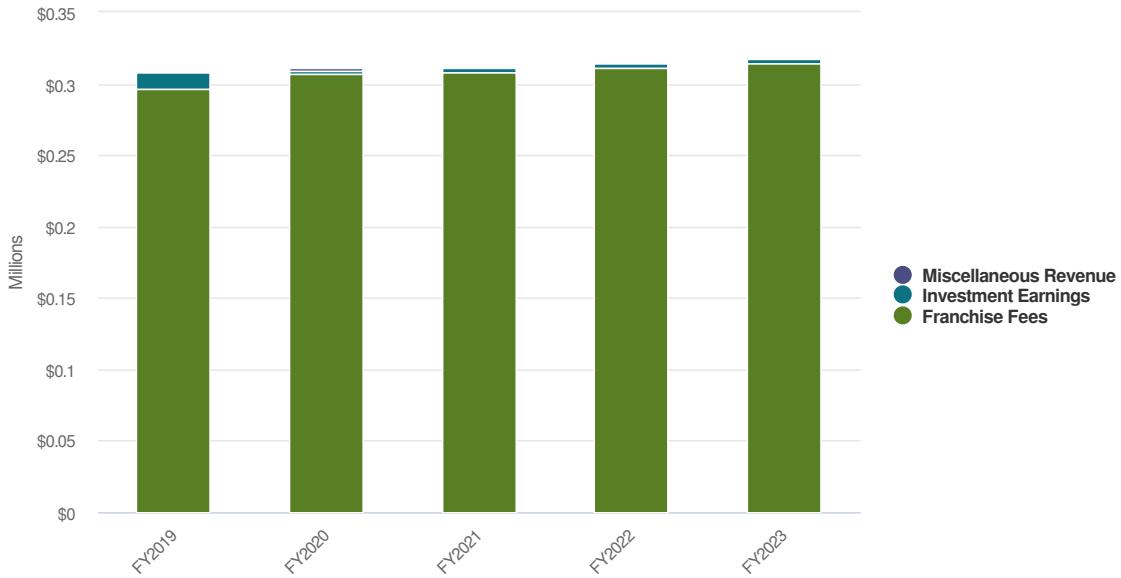
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source

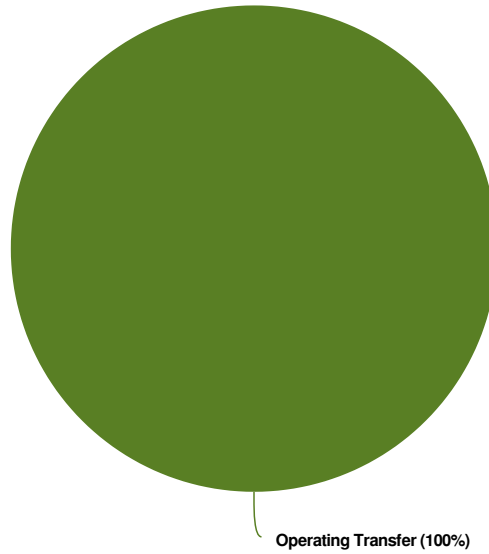


Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Franchise Fees	\$296,469.13	\$282,702.00	\$307,316.57	\$305,363.00	\$308,417.00	\$311,501.00	\$314,616.00	1%

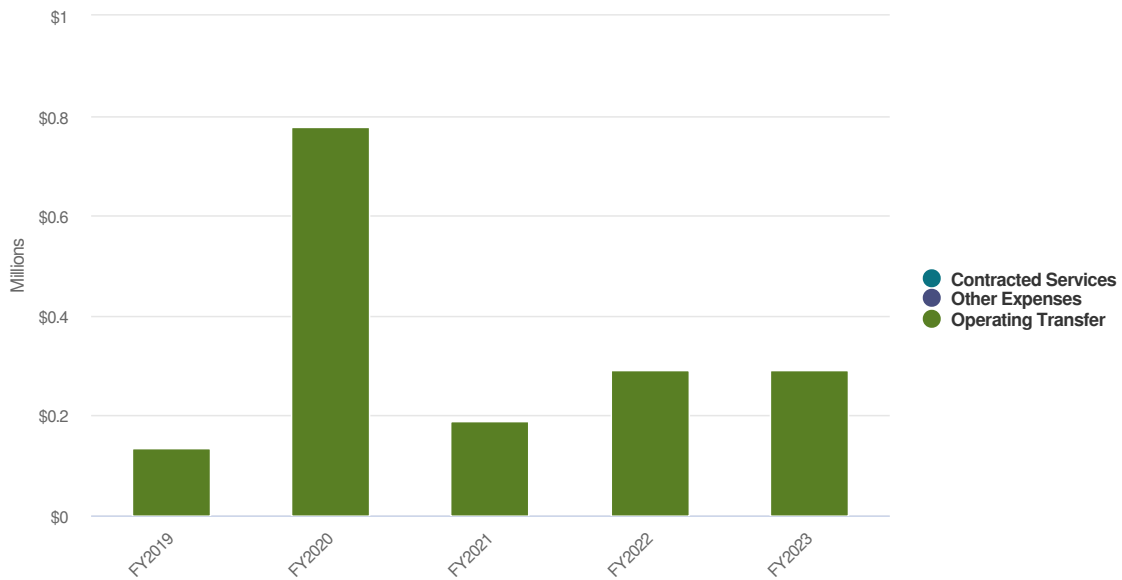
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Investment Earnings	\$11,628.83	\$7,507.00	\$1,248.29	\$16,345.00	\$3,000.00	\$3,000.00	\$3,000.00	-81.6%
Miscellaneous Revenue	\$0.00	\$0.00	\$2,768.89	\$0.00	\$0.00			0%
Total Revenue Source:	\$308,097.96	\$290,209.00	\$311,333.75	\$321,708.00	\$311,417.00	\$314,501.00	\$317,616.00	-3.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



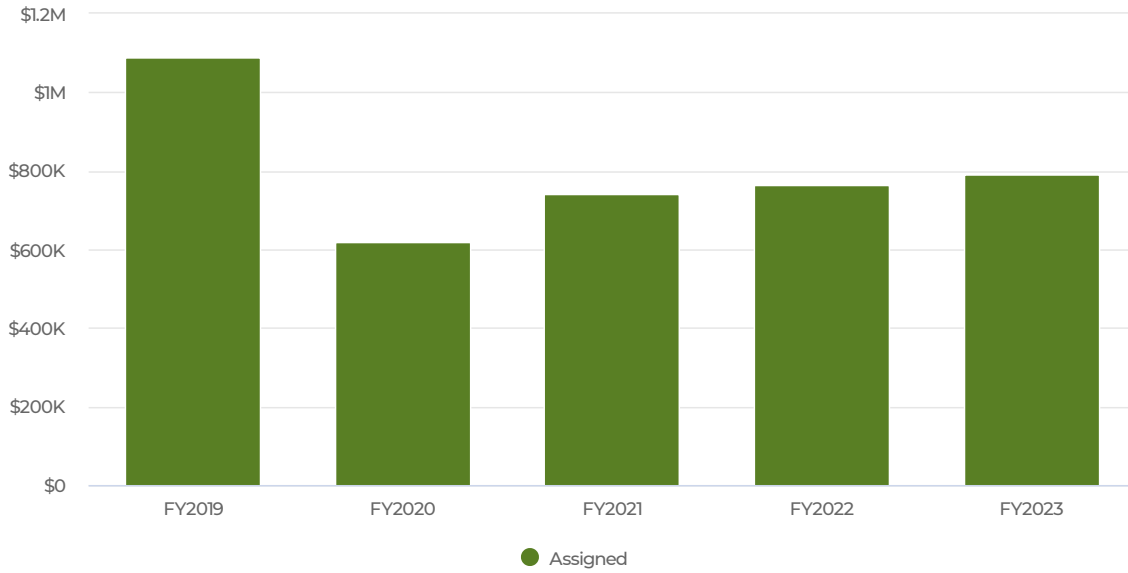
Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Contracted Services	\$645.50	\$0.00	\$632.50	\$0.00	\$0.00			0%
Other Expenses	\$904.00	\$0.00	\$922.00	\$0.00	\$0.00			0%
Capital Outlay	\$0.00	\$647,158.00	\$0.00	\$0.00	\$0.00			0%
Operating Transfer	\$135,000.00	\$135,000.00	\$778,004.00	\$784,000.00	\$189,165.00	\$289,850.00	\$290,750.00	-75.9%
Total Expense Objects:	\$136,549.50	\$782,158.00	\$779,558.50	\$784,000.00	\$189,165.00	\$289,850.00	\$290,750.00	-75.9%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Assigned	\$619,018	\$741,269	19.7%
Total Fund Balance:	\$619,018	\$741,269	19.7%

Services Provided

The Park Fund (formerly Park Improvement Fund) accounts for the cash contributions made from developers that shall be used to purchase park land and/or funding of park facilities, in accordance with Minnesota Statutes. Funds transferred from the General Fund may be used for park capital improvements.

Budget Highlights & Future Trends

The City of Victoria is known as the City of Lakes and Parks. City parks in Victoria, cover more than 350 acres. There is a total of 26 parks and 19 playgrounds within the City's current municipal boundaries.

In 2020, the City purchased land from the Minnehaha Creek Watershed District for \$850,000 for a new regional park on Wassermann Lake - Wassermann Lake Preserve. The City used unspent bond proceeds in the amount of \$649,000 from the Undergrounding Fund — 499 to fund the majority of the park purchase with the balance paid from the fund balance in the Park Fund — 806.

In 2020, the City paved the parking lot at the Lions Park Pavilion. The tennis court at Lion's Park will be replaced in 2021.

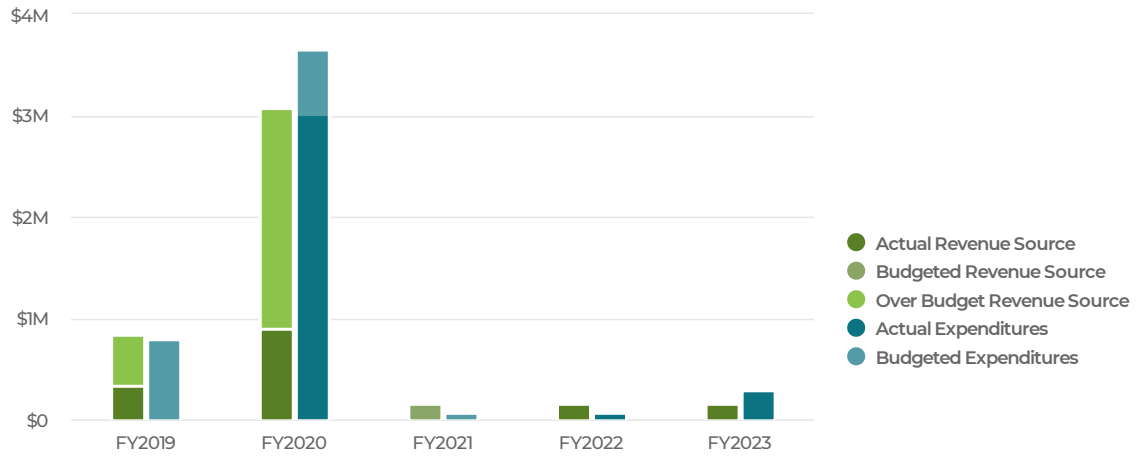


Park Fund



Summary

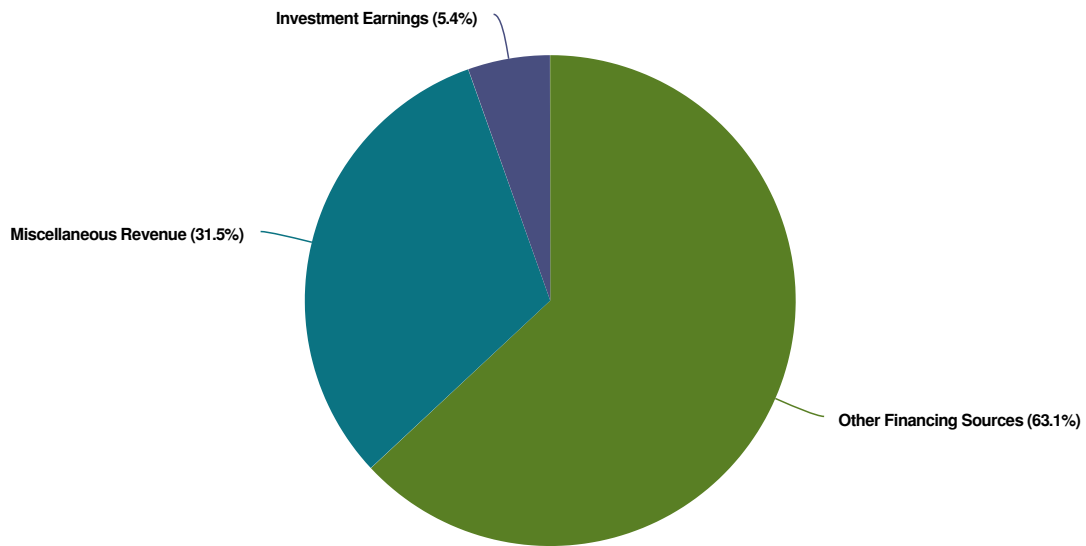
The City of Victoria is projecting \$158.59K of revenue in FY2021, which includes a \$100K transfer from the General Fund. Budgeted expenditures are \$70K in FY2021 to complete the tennis court project at Lion's Park.



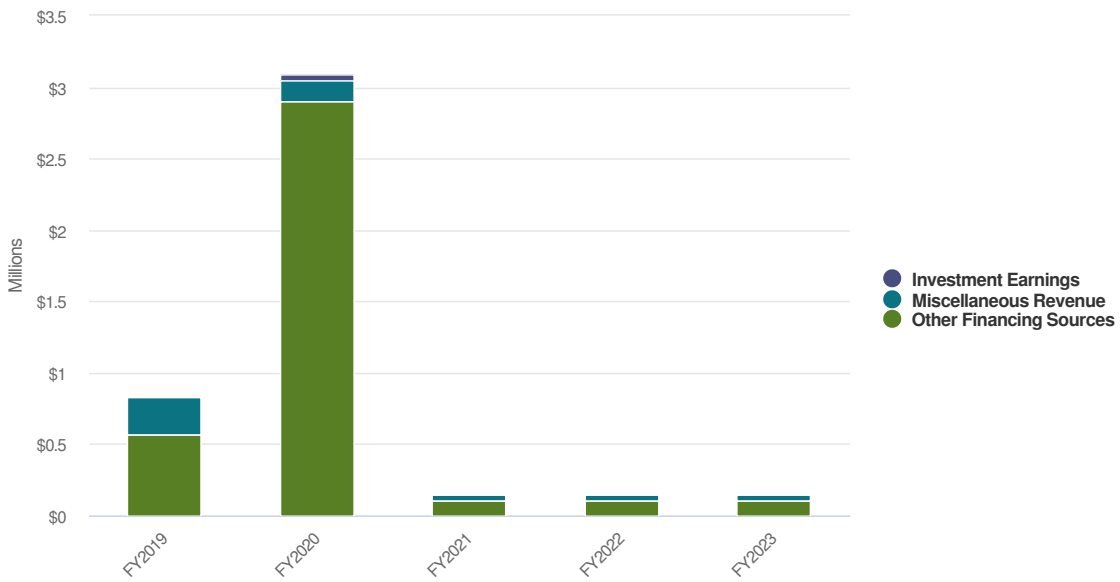
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



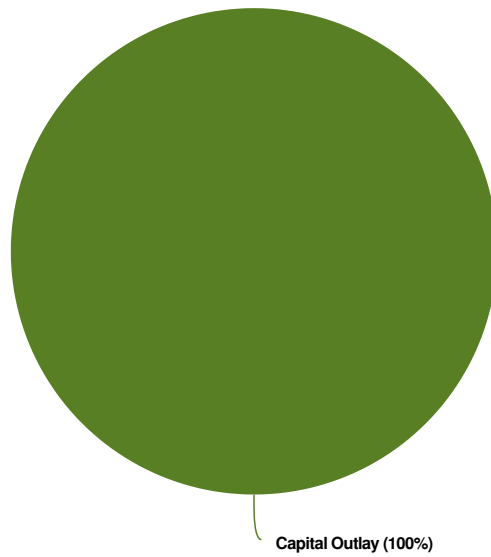
Budgeted and Historical 2021 Revenues by Source



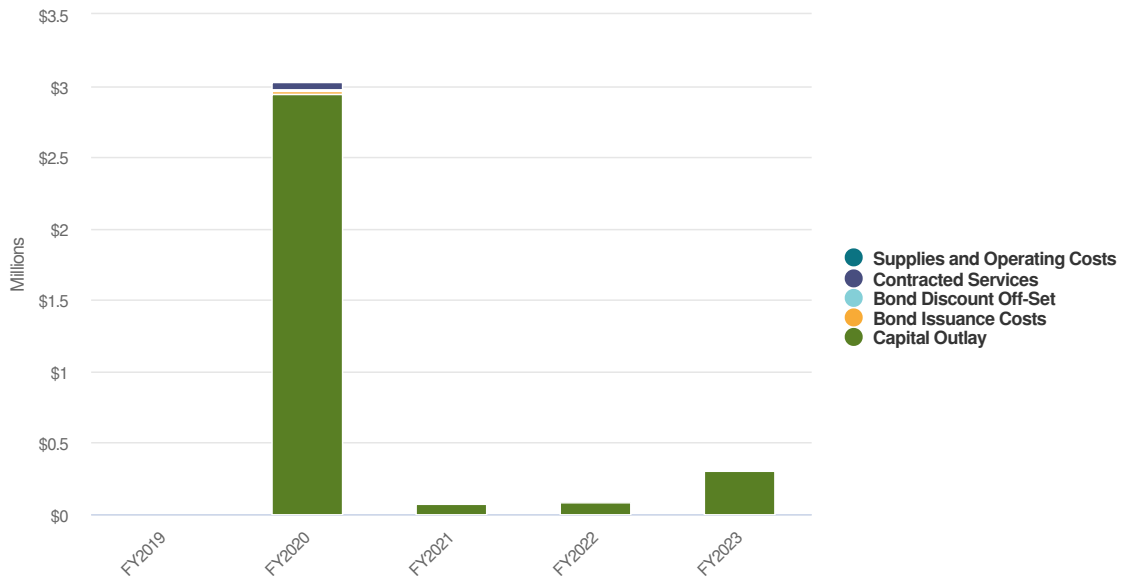
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2021 Budgeted vs. FY2020 Budgeted (% Change)
Revenue Source								
Investment Earnings	\$4,237.07	\$4,747.00	\$38,465.67	\$14,147.00	\$8,588.00	\$9,917.00	\$11,116.00	-39.3%
Miscellaneous Revenue	\$265,686.88	\$240,000.00	\$144,410.46	\$150,000.00	\$50,000.00	\$50,000.00	\$50,000.00	-66.7%
Other Financing Sources	\$567,850.04	\$100,000.00	\$2,904,026.33	\$743,004.00	\$100,000.00	\$100,000.00	\$100,000.00	-86.5%
Total Revenue Source:	\$837,773.99	\$344,747.00	\$3,086,902.46	\$907,151.00	\$158,588.00	\$159,917.00	\$161,116.00	-82.5%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

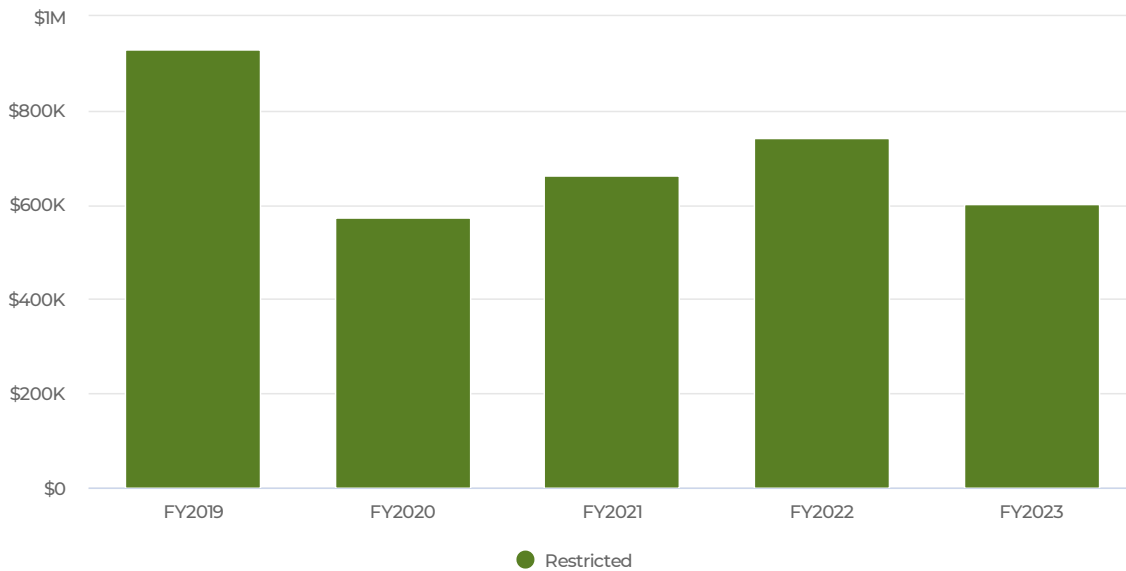


Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)

Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Supplies and Operating Costs	\$0.00	\$0.00	\$199.09	\$0.00	\$0.00			0%
Contracted Services	\$1,112.75	\$0.00	\$57,201.32	\$0.00	\$0.00			0%
Capital Outlay	\$0.10	\$760,000.00	\$2,942,124.60	\$3,663,000.00	\$70,000.00	\$80,000.00	\$300,000.00	-98.1%
Bond Principal	\$0.00	\$42,500.00	\$0.00	\$0.00	\$0.00			0%
Bond Interest	\$0.00	\$2,125.00	\$0.00	\$0.00	\$0.00			0%
Bond Discount Off-Set	\$0.00	\$0.00	\$7,532.38	\$0.00	\$0.00			0%
Bond Issuance Costs	\$0.00	\$0.00	\$19,570.64	\$0.00	\$0.00			0%
Total Expense Objects:	\$1,112.85	\$804,625.00	\$3,026,628.03	\$3,663,000.00	\$70,000.00	\$80,000.00	\$300,000.00	-98.1%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Restricted	\$572,545	\$661,133	15.5%
Total Fund Balance:	\$572,545	\$661,133	15.5%





Trail Gap Fund

Service Provided

The Trail Gap Fund (formerly the Parks and Trail Fund) accounts for funds accumulated by a transfer from the General Fund for trail gap projects.

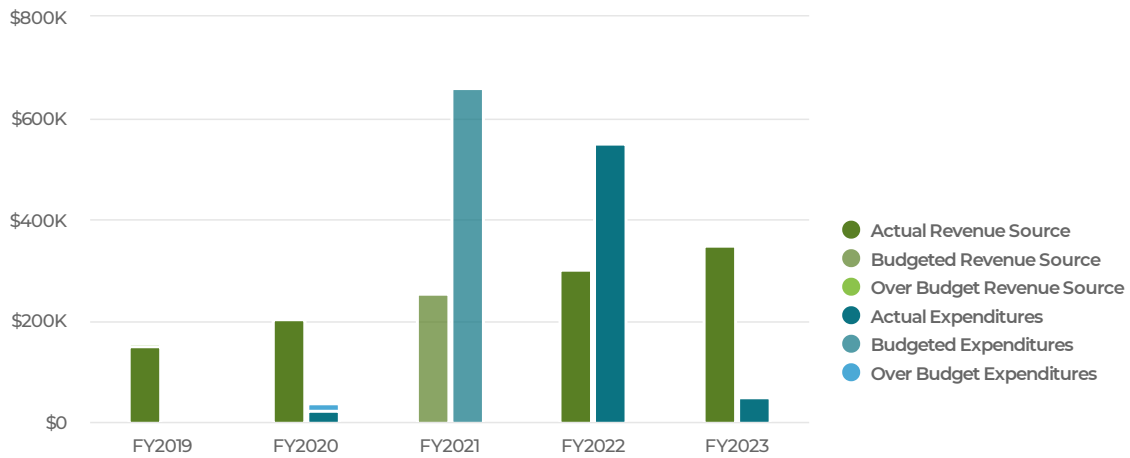
Budget Highlights & Future Trends

The City of Victoria currently has 32 miles of trails. In 2019, the Park & Recreation Committee identified trail gaps within the City's trail system and recommended to City Council priorities for trail gap connection projects. In 2020, the City Council approved the Committee's recommendations and reflected these priorities in the City's multi-year capital finance plan.

In 2021, the City is planning to begin a trail connection project on Bavaria Road from Highway 5 south that will connect the Minnesota River Bluffs Trail to the Lake Minnetonka Regional Trail. This project is projected to start in fall 2021 and be completed in spring 2022. Additionally, the City is planning to complete a connection from Greencrest Drive east to the intersection of CR 11/18/43 in 2021.

Summary

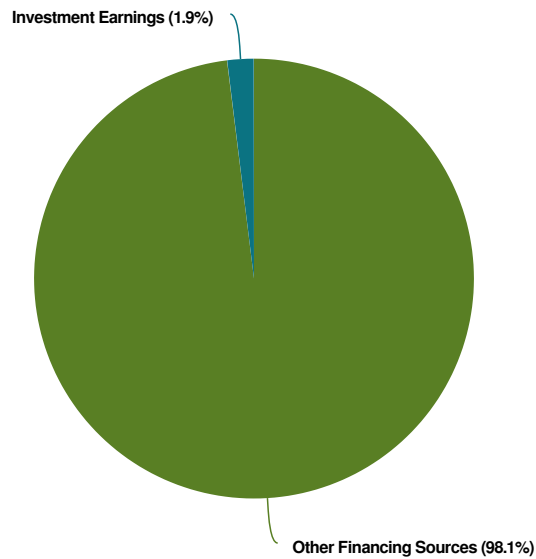
The City of Victoria is projecting \$254.97K of revenue in FY2021, which represents a 25.5% increase over the prior year. Budgeted expenditures are \$660K in FY2021 to complete the first half of the Bavaria Trail project.



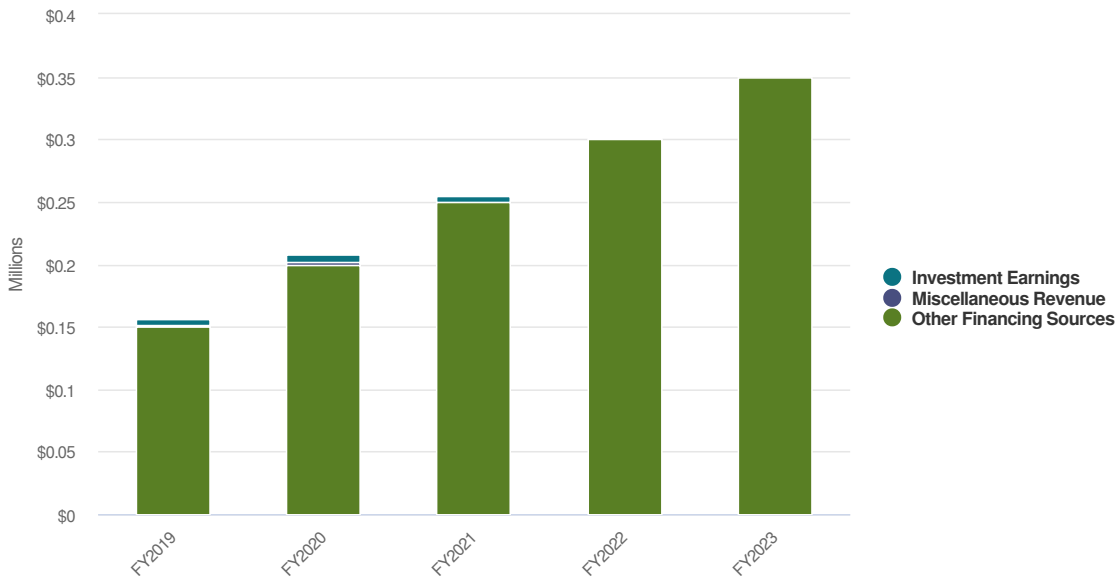
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



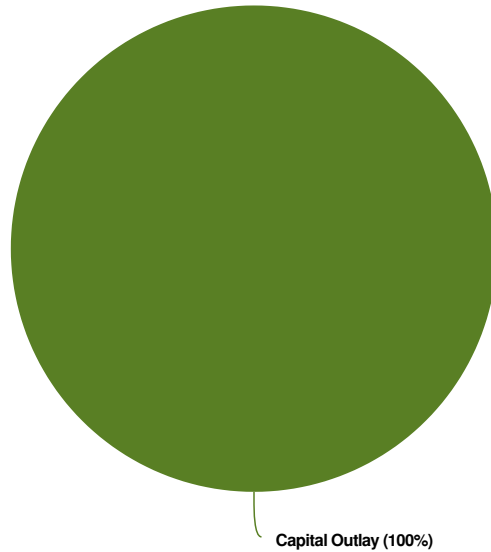
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Investment Earnings	\$4,669.56	\$1,010.00	\$5,634.61	\$3,184.00	\$4,967.00	\$917.00	\$0.00	56%



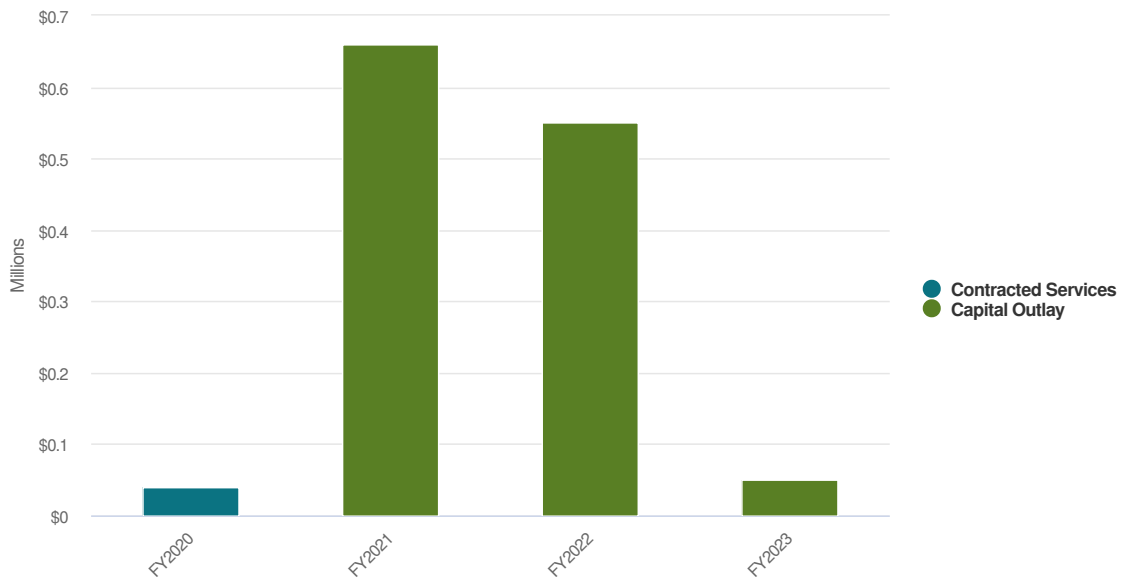
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Miscellaneous Revenue	\$1,729.04	\$0.00	\$1,674.95	\$0.00	\$0.00			0%
Other Financing Sources	\$150,000.00	\$150,000.00	\$200,000.00	\$200,000.00	\$250,000.00	\$300,000.00	\$350,000.00	25%
Total Revenue Source:	\$156,398.60	\$151,010.00	\$207,309.56	\$203,184.00	\$254,967.00	\$300,917.00	\$350,000.00	25.5%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



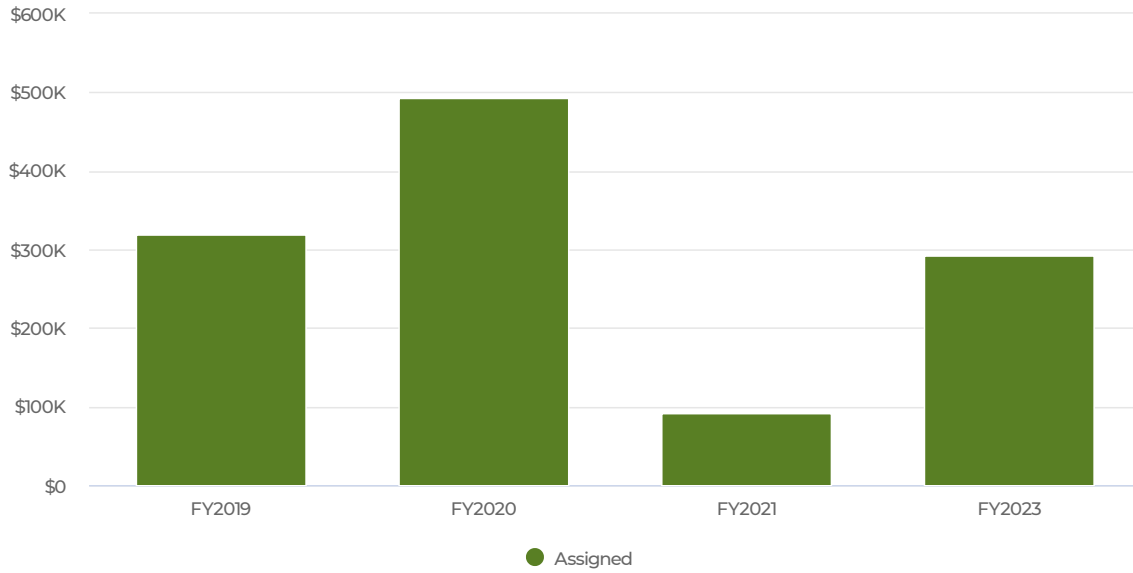
Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Contracted Services	\$0.00	\$0.00	\$39,791.50	\$0.00	\$0.00			0%
Capital Outlay	\$0.00	\$0.00	\$0.00	\$25,000.00	\$660,000.00	\$550,000.00	\$50,000.00	2,540%
Total Expense Objects:	\$0.00	\$0.00	\$39,791.50	\$25,000.00	\$660,000.00	\$550,000.00	\$50,000.00	2,540%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Assigned	\$492,556	\$91,674	-81.4%
Total Fund Balance:	\$492,556	\$91,674	-81.4%



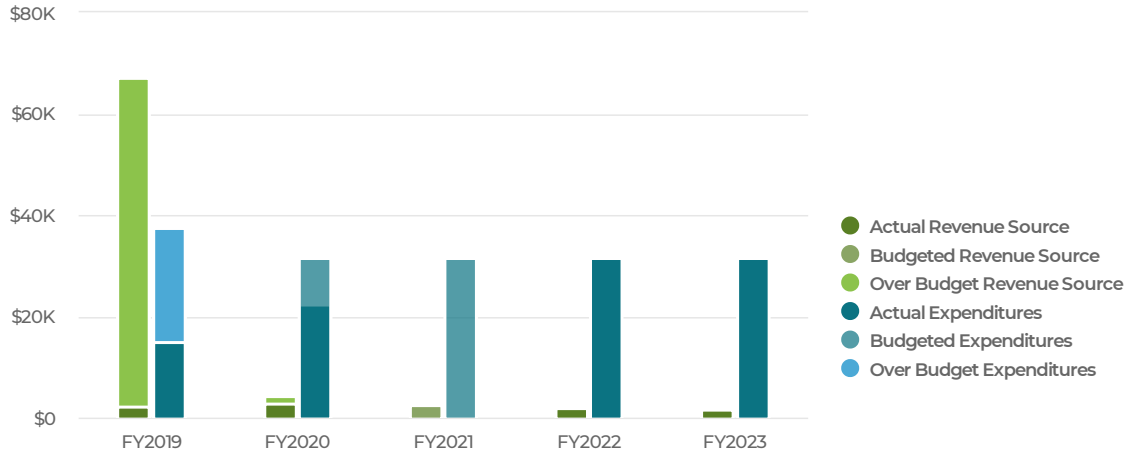
Tree Replacement Fund

Services Provided

The Tree Replacement Fund accounts for the cash contributions received from developers when a significant number of trees are removed when development occurs. In 2019, the City Council approved a ten-year plan for management of emerald ash borer (EAB) in the City's parks, land, and rights-of-way. Beginning in 2020, the City began to use the funds for preventative treatment on the City's ash trees and tree replacement due to EAB.

Summary

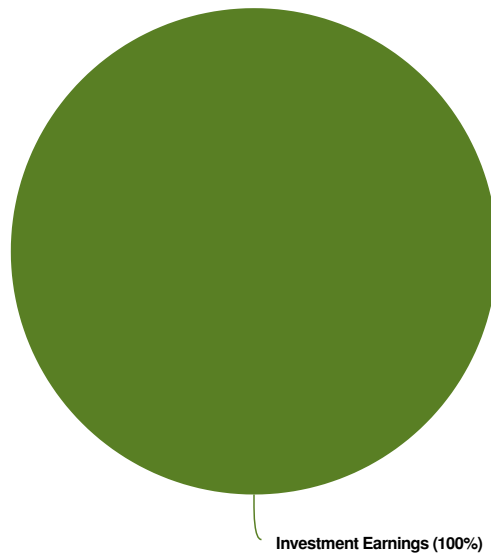
The City of Victoria is projecting \$2.55K of revenue in FY2021, which represents a 10.2% decrease over the prior year. Budgeted expenditures are \$31.8K in FY2021.



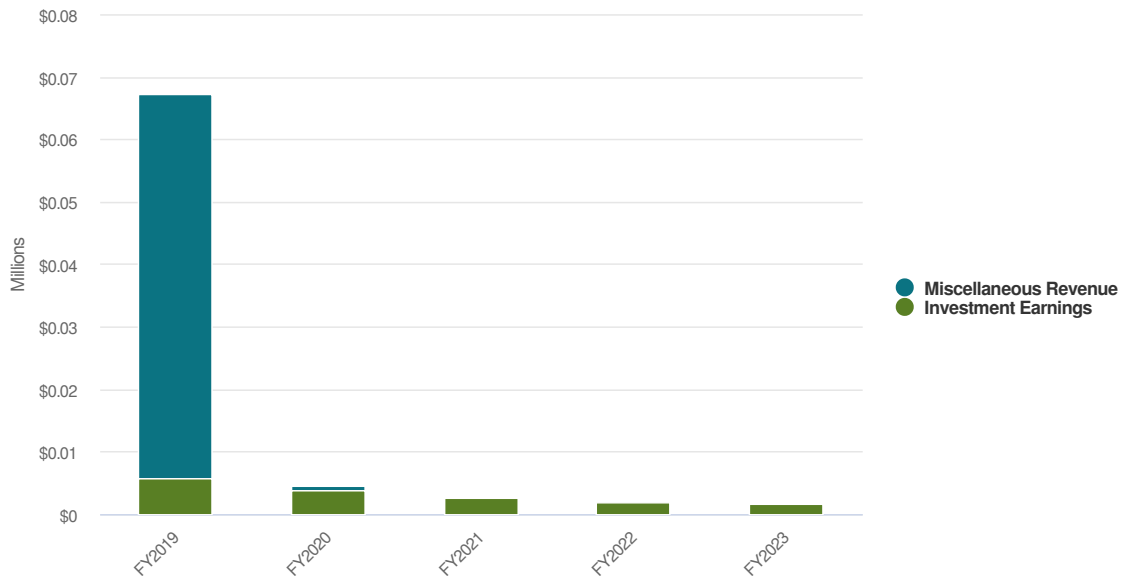
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source

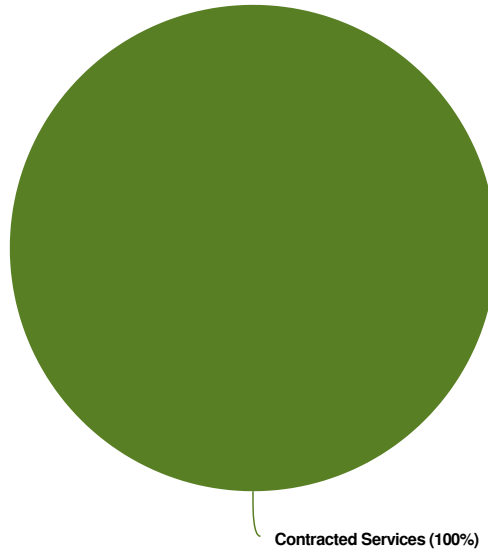


Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Investment Earnings	\$5,863.23	\$2,481.00	\$3,794.76	\$2,837.00	\$2,549.00	\$1,961.00	\$1,662.00	-10.2%

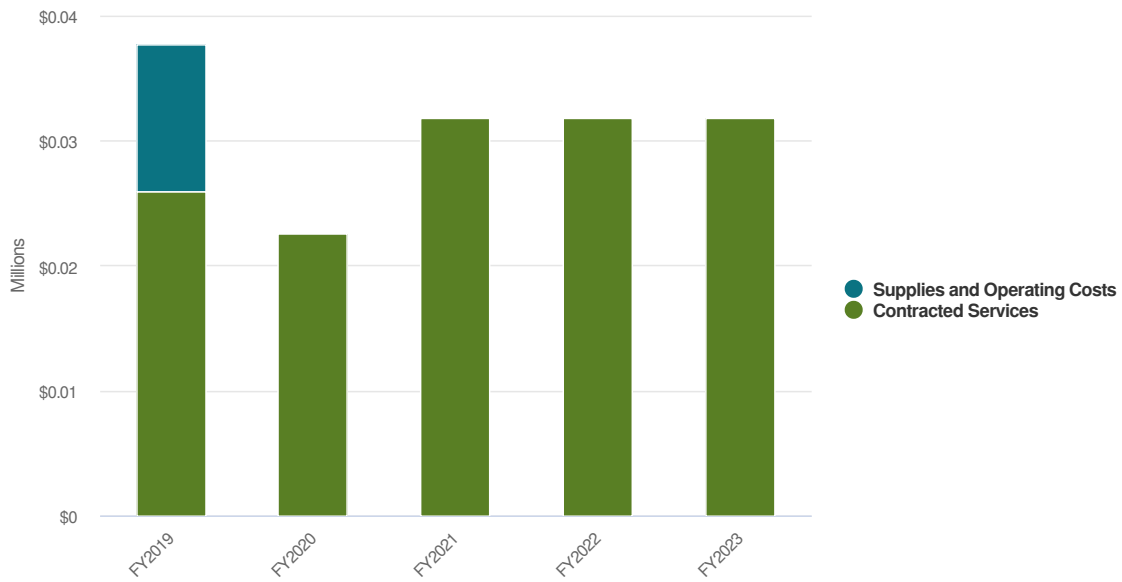
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Miscellaneous Revenue	\$61,404.96	\$0.00	\$759.53	\$0.00	\$0.00			0%
Total Revenue Source:	\$67,268.19	\$2,481.00	\$4,554.29	\$2,837.00	\$2,549.00	\$1,961.00	\$1,662.00	-10.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



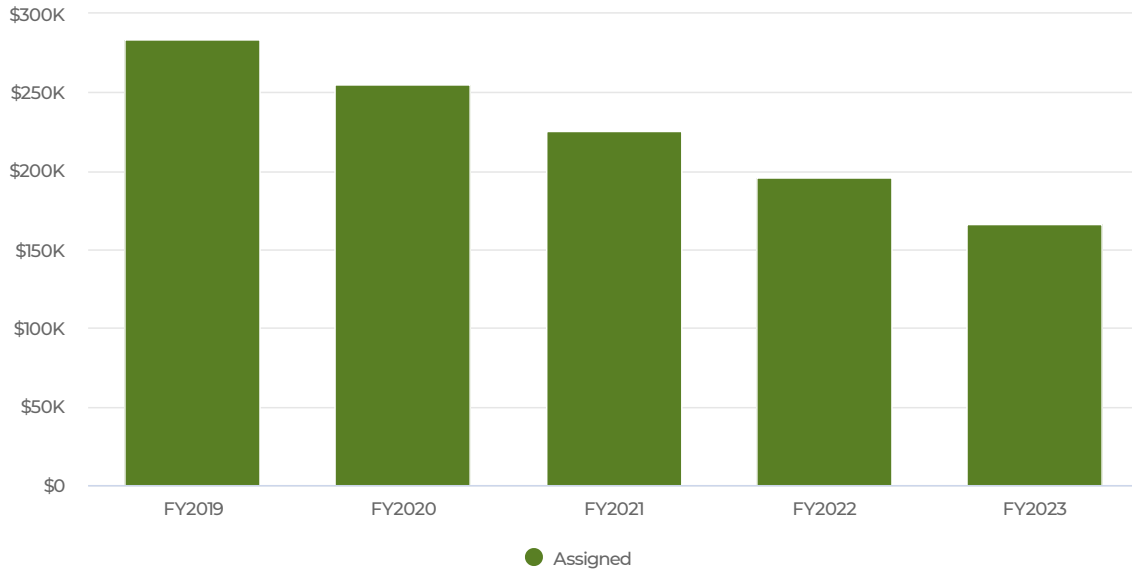
Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Supplies and Operating Costs	\$11,700.00	\$15,000.00	\$0.00	\$31,800.00	\$0.00			-100%
Contracted Services	\$25,991.50	\$0.00	\$22,569.38	\$0.00	\$31,800.00	\$31,800.00	\$31,800.00	N/A
Total Expense Objects:	\$37,691.50	\$15,000.00	\$22,569.38	\$31,800.00	\$31,800.00	\$31,800.00	\$31,800.00	0%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Assigned	\$254,867	\$225,616	-11.5%
Total Fund Balance:	\$254,867	\$225,616	-11.5%



Charitable Gambling Donation

Services Provided

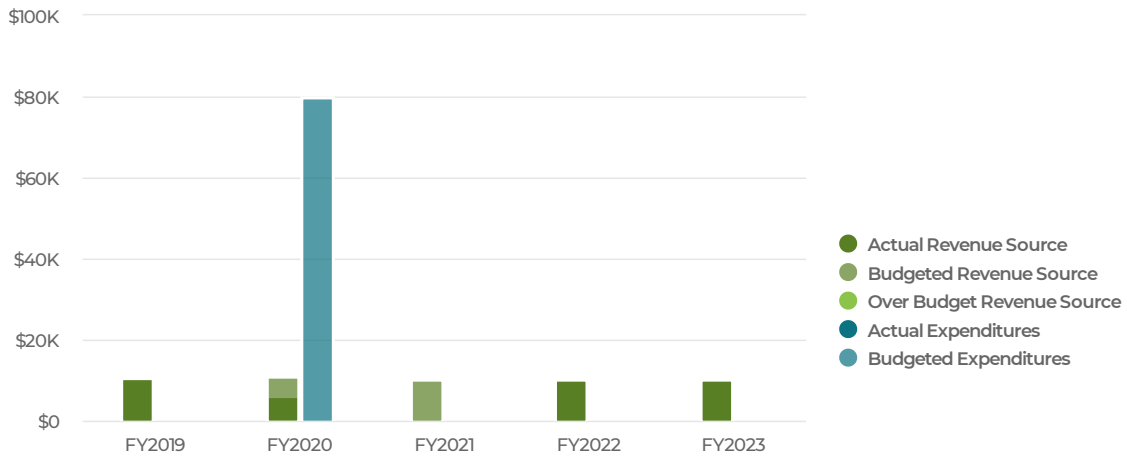
The Charitable Gambling Donations Fund accounts for the contributions from permitted lawful gambling within the city and for expenditures of lawful purpose in accordance with Minnesota Statute §349.12, Subd. 25.

Budget Highlights & Future Trends

The City paved the parking lot at Lions Park in 2020, with \$80,000 of the expenditure coming from this fund and \$270,000 from the Park Fund. Future planned uses include replacement of outdoor lights at the Lions Park and Deithelm Park ballfields.

Summary

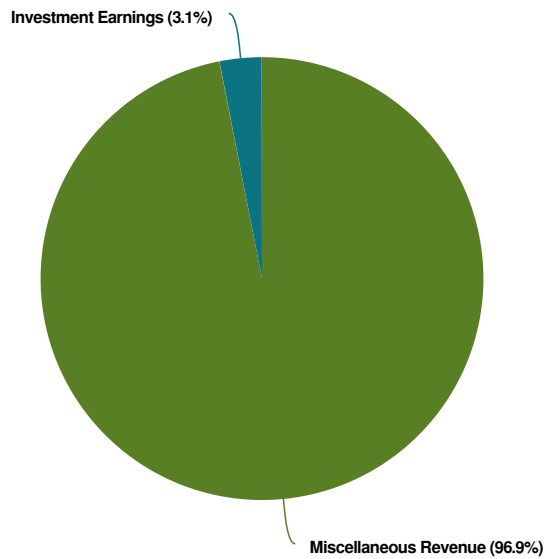
The City of Victoria is projecting \$10.32K of revenue in FY2021, which represents a 6.3% decrease over the prior year. There are no budgeted expenditures for FY2021.



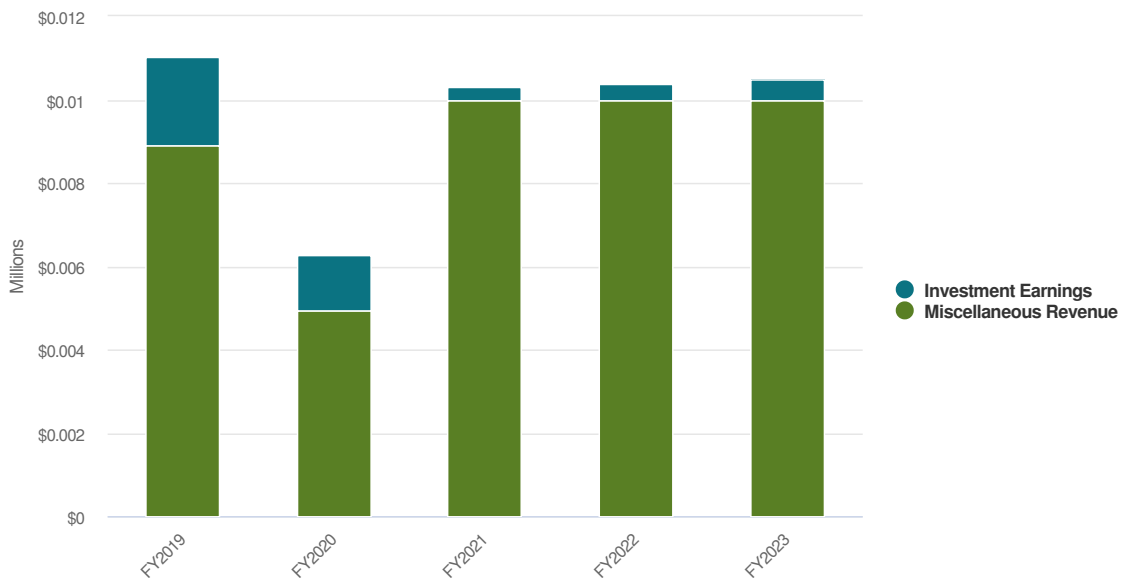
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source

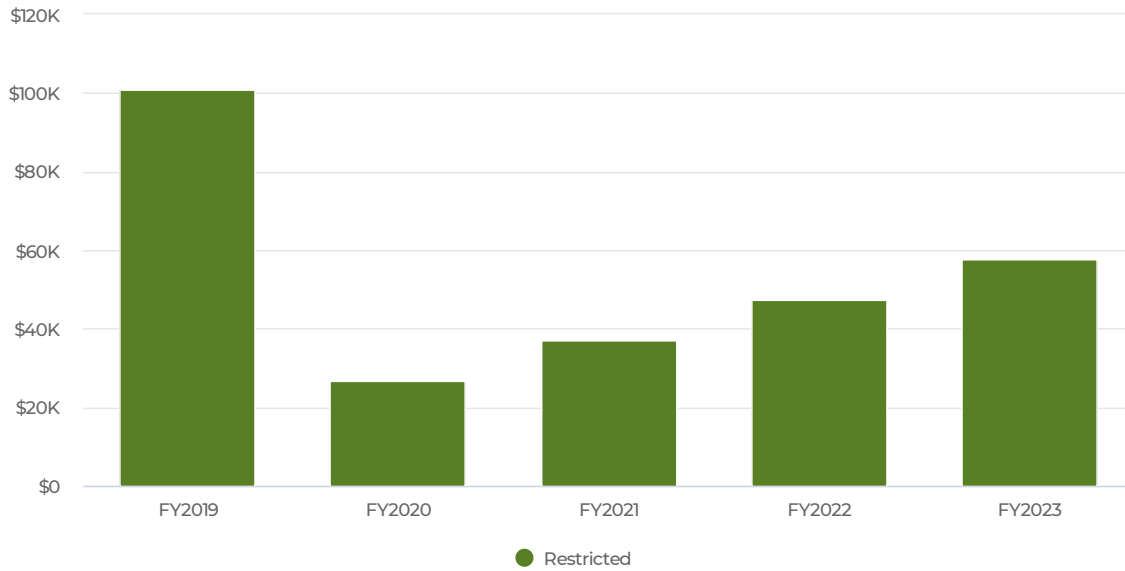


Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Investment Earnings	\$2,129.90	\$897.00	\$1,348.73	\$1,008.00	\$318.00	\$369.00	\$473.00	-68.5%

Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Miscellaneous Revenue	\$8,889.53	\$10,000.00	\$4,930.82	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	0%
Total Revenue Source:	\$11,019.43	\$10,897.00	\$6,279.55	\$11,008.00	\$10,318.00	\$10,369.00	\$10,473.00	-6.3%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Restricted	\$26,625	\$36,892	38.6%
Total Fund Balance:	\$26,625	\$36,892	38.6%



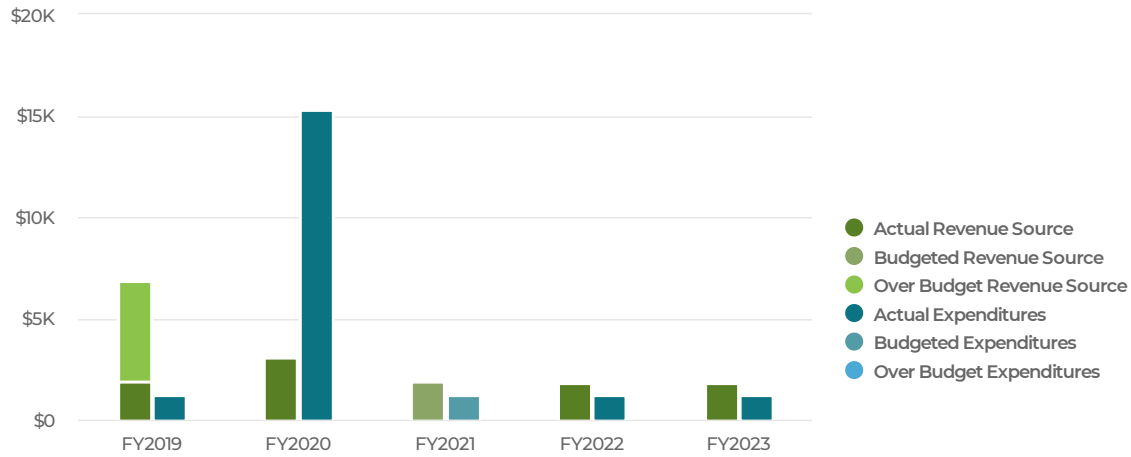
Senior Affordable Housing Program

Services Provided

The Senior Affordable Housing Fund accounts for the funds received from the sale of land trust and other City-owned vacant parcels and will be used for senior affordable housing. The City listed two of its four parcels in 2020 and intends to list the remaining two parcels in 2021. Revenues received from the sale will be included in this fund. At the time of publishing of this Budget Book, a purchase agreement has been received for one of the parcels (Maple Drive) with closing scheduled for late January 2021.

Summary

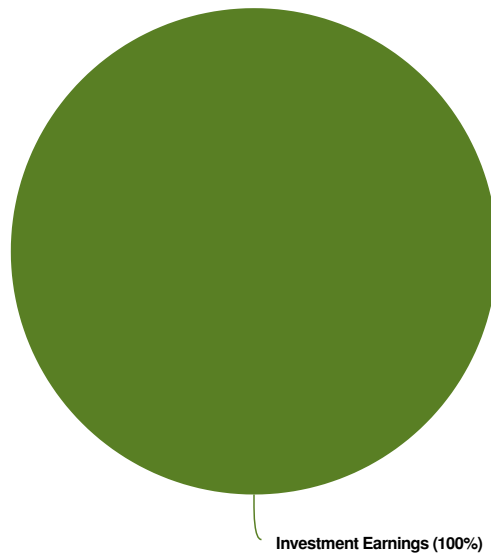
The City of Victoria is projecting \$1.96K of revenue in FY2021, the sale of property could result in a revenue increase for this fund. Budgeted expenditures are projected to be \$1.28K in FY2021.



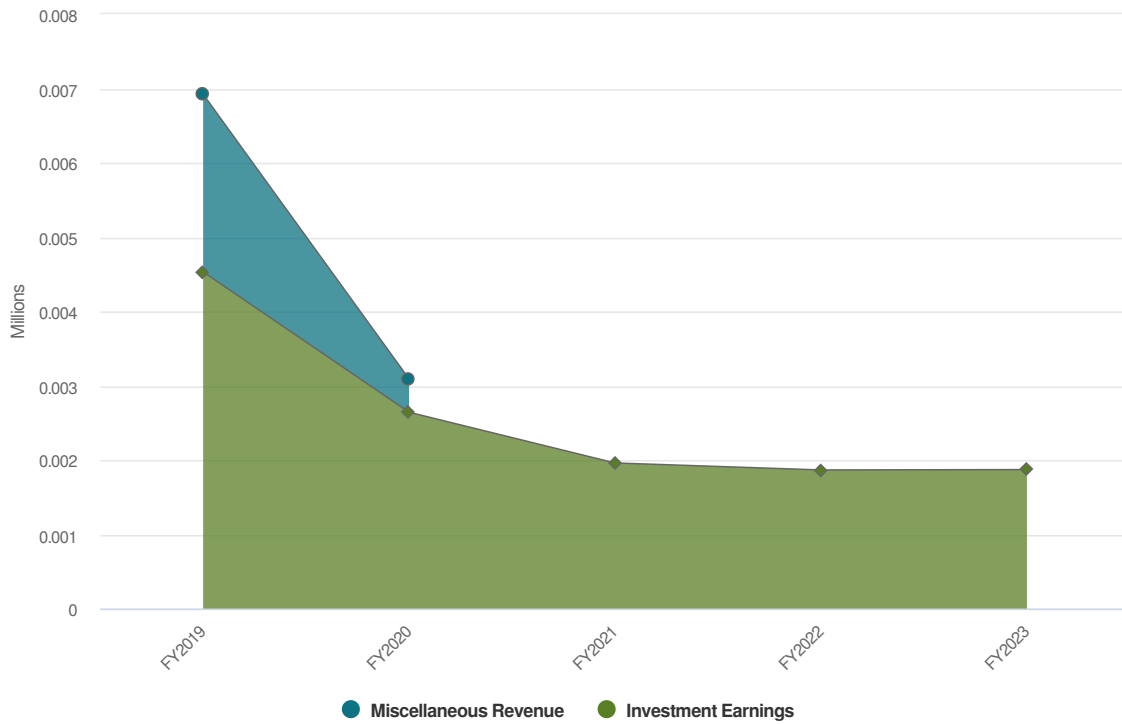
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



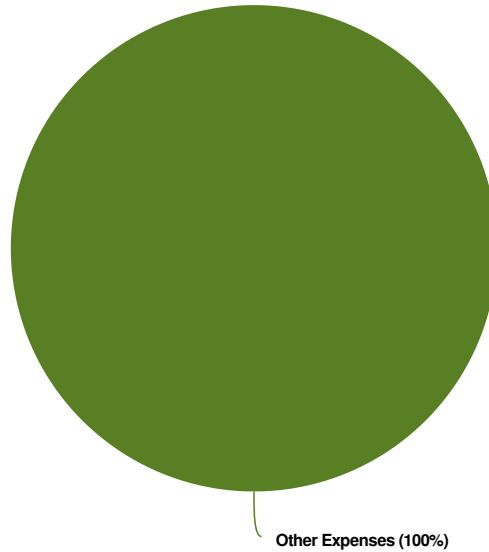
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Investment Earnings	0.0045	0.0027	0.0020	0.0019	0.0019	0.0019	-55.6%
Miscellaneous Revenue	0.0025	0.0004	0.0000	0.0000	0.0000	0.0000	-100%



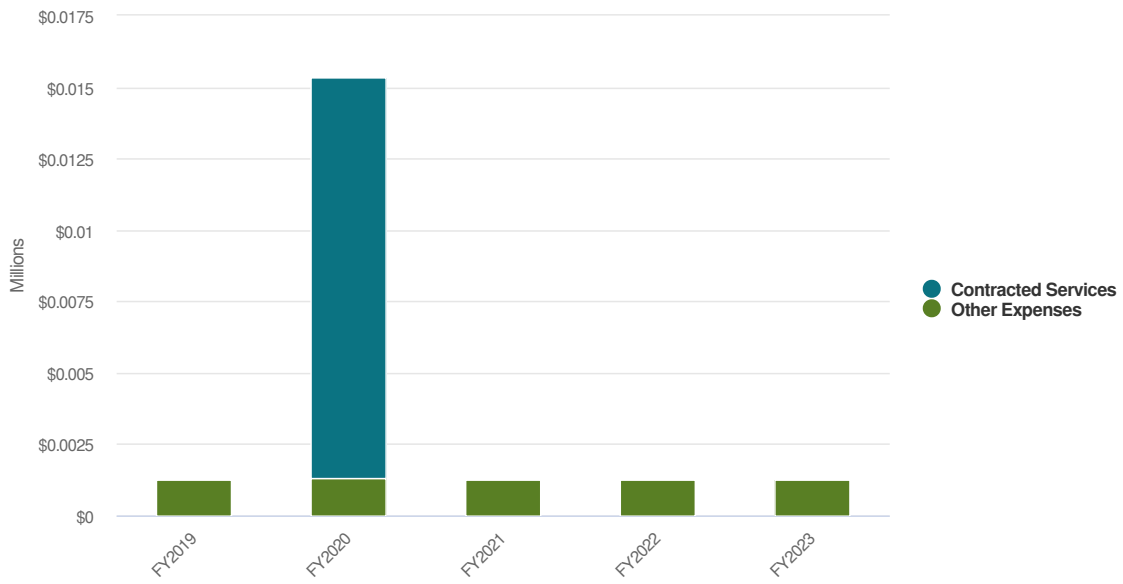
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source							
Investment Earnings							
INTEREST ON INVESTMENTS	\$4,531.83	\$1,899.00	\$2,642.94	\$1,960.00	\$1,866.00	\$1,871.00	N/A
Total Investment Earnings:	\$4,531.83	\$1,899.00	\$2,642.94	\$1,960.00	\$1,866.00	\$1,871.00	N/A
Miscellaneous Revenue							
UNREALIZED FAIR VALUE GAIN/(LOSS)	\$2,390.75	\$0.00	\$447.72	\$0.00			0%
Total Miscellaneous Revenue:	\$2,390.75	\$0.00	\$447.72	\$0.00			0%
Total Revenue Source:	\$6,922.58	\$1,899.00	\$3,090.66	\$1,960.00	\$1,866.00	\$1,871.00	N/A

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects							
Contracted Services			\$14,065.90	\$0.00			0%
Other Expenses	\$1,284.00	\$1,276.00	\$1,294.00	\$1,276.00	\$1,276.00	\$1,276.00	N/A
Total Expense Objects:	\$1,284.00	\$1,276.00	\$15,359.90	\$1,276.00	\$1,276.00	\$1,276.00	N/A

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Committed	\$184,670	\$185,976	0.7%
Total Fund Balance:	\$184,670	\$185,976	0.7%



Tax Increment District I-3

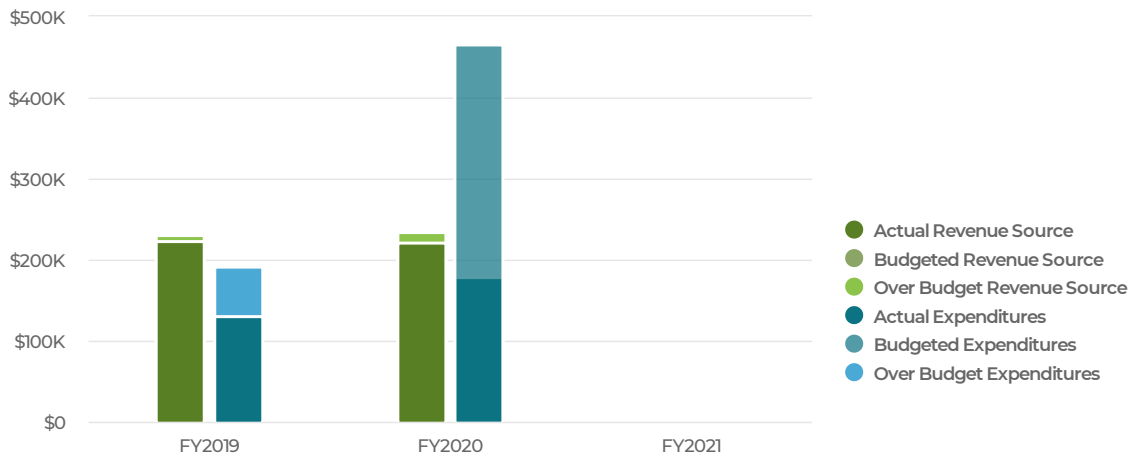
Services Provided

The Tax Increment Financing (TIF) District #1-3 Fund accounts for tax increment revenues received from those properties retained within TIF Redevelopment District #1-3 that are pledged for debt service. This TIF district is due to be decertified in December 2028.

Budget Highlights & Future Trends

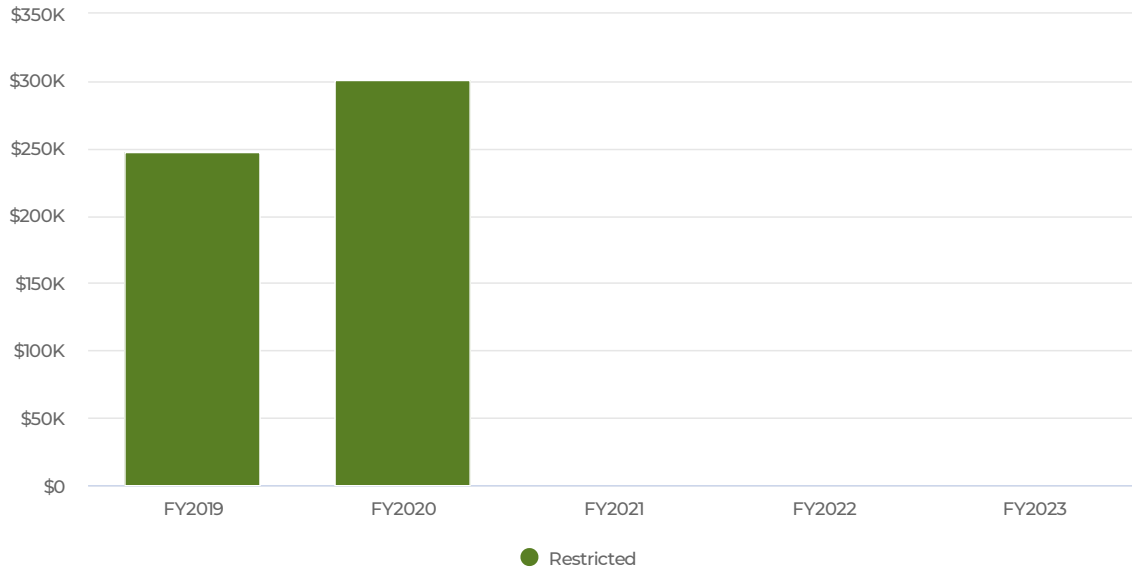
A transfer is made each year to Fund 377 (2003 GO TIF Bonds/2012A Crossover Refunding Bonds) for debt service on the bonds issued for this TIF District. The City bonded \$2.72 million in 2003 to finance downtown street improvements in connection with TIF District #1-3 and advanced refunded these bonds in 2012 with the crossover occurring in 2013. Tax increments received through 2020 will be sufficient for the debt service payments on the bonds. The last bond payment was made in 2020, and the District was decertified in December 2020.

Summary



Fund Balance

Fund Balance Projections



	FY2020
Fund Balance	Actual
Restricted	\$301,322
Total Fund Balance:	\$301,322



Tax Increment District 1-4

Services Provided

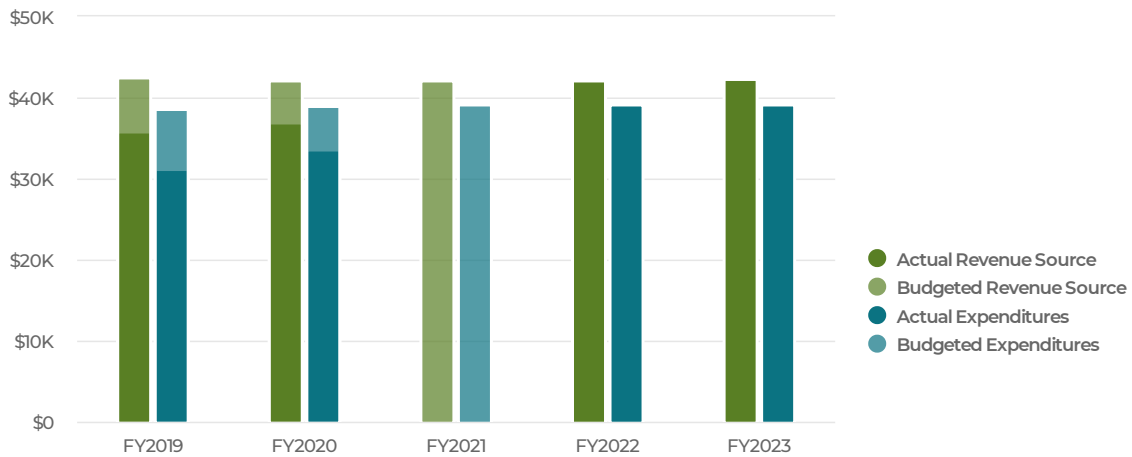
The Tax Increment Financing (TIF) District #1-4 *Fund* accounts for tax increment revenues received from those properties retained with TIF Redevelopment District #1-4 that are pledged for pay-as-you-go notes. This TIF district is scheduled to decertify in December 2036.

Budget Highlights & Future Trends

The City entered into an agreement with a developer, Victoria City Center, LLC whereby 90 percent (90%) of tax increment received is paid to the developer, provided the other provisions in the development agreement are met. The City can use the remaining ten percent (10%) of tax increment to cover costs for administration of the district.

Summary

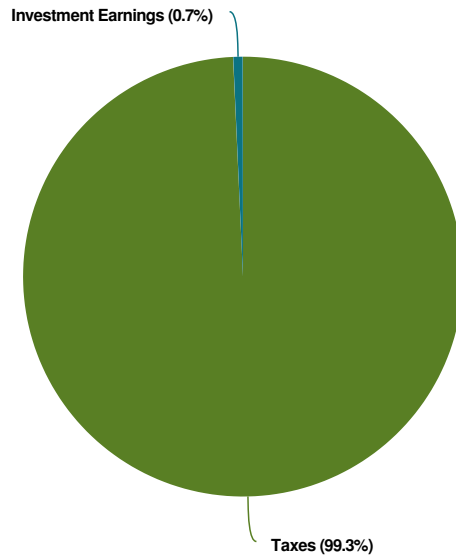
The City of Victoria is projecting \$42.3K of revenue in FY2021, which represents a 0.1% increase over the prior year. Budgeted expenditures are projected to increase by 0.1% or \$40 to \$39.19K in FY2021.



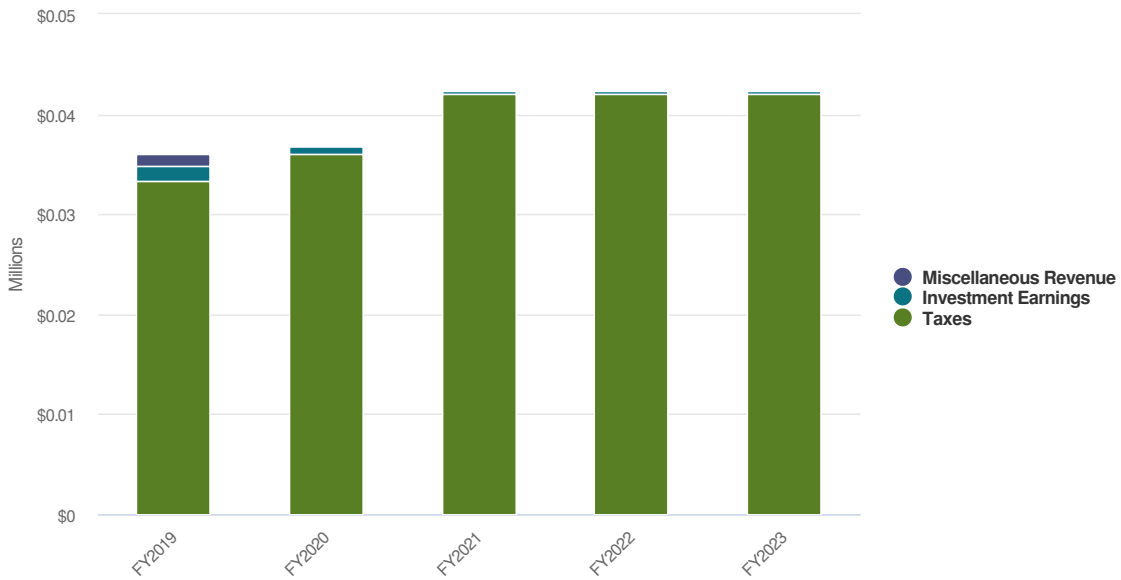
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



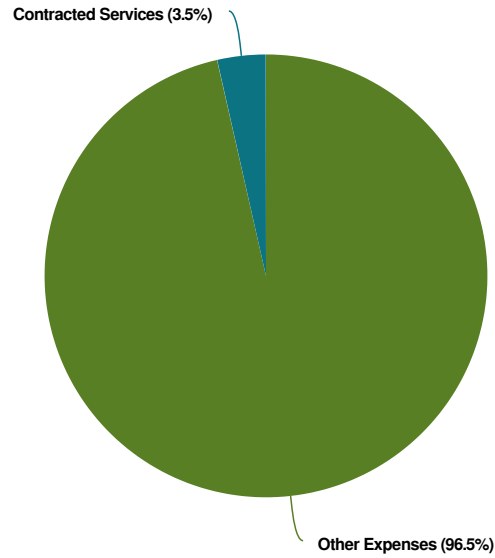
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Taxes	\$33,366.86	\$42,000.00	\$36,049.71	\$42,000.00	\$42,000.00	\$42,000.00	\$42,000.00	0%



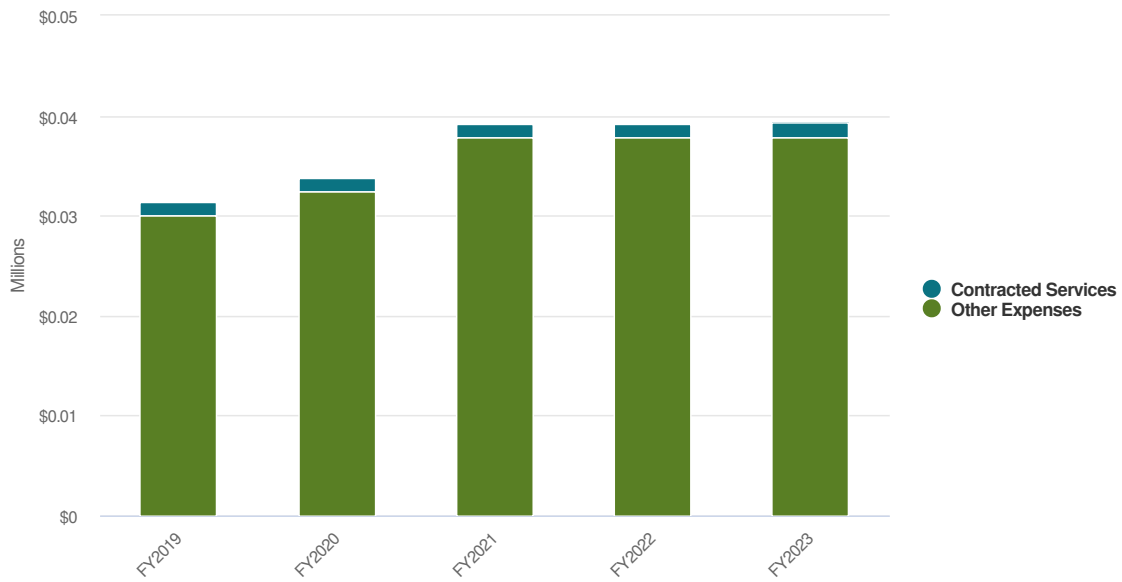
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Investment Earnings	\$1,429.23	\$644.00	\$802.78	\$279.00	\$302.00	\$314.00	\$330.00	8.2%
Miscellaneous Revenue	\$1,186.07	\$0.00	\$136.24	\$0.00	\$0.00			0%
Total Revenue Source:	\$35,982.16	\$42,644.00	\$36,988.73	\$42,279.00	\$42,302.00	\$42,314.00	\$42,330.00	0.1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



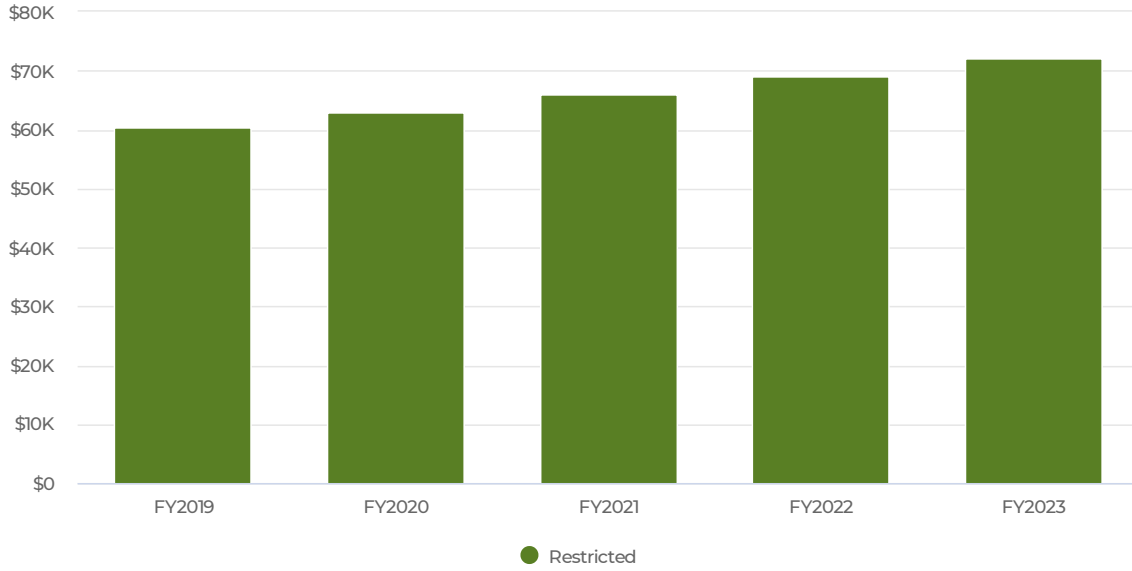
Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Contracted Services	\$1,309.65	\$887.00	\$1,318.01	\$1,349.00	\$1,389.00	\$1,431.00	\$1,474.00	3%
Other Expenses	\$30,030.00	\$37,800.00	\$32,444.00	\$37,800.00	\$37,800.00	\$37,800.00	\$37,800.00	0%
Total Expense Objects:	\$31,339.65	\$38,687.00	\$33,762.01	\$39,149.00	\$39,189.00	\$39,231.00	\$39,274.00	0.1%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Restricted	\$62,897	\$66,010	4.9%
Total Fund Balance:	\$62,897	\$66,010	4.9%



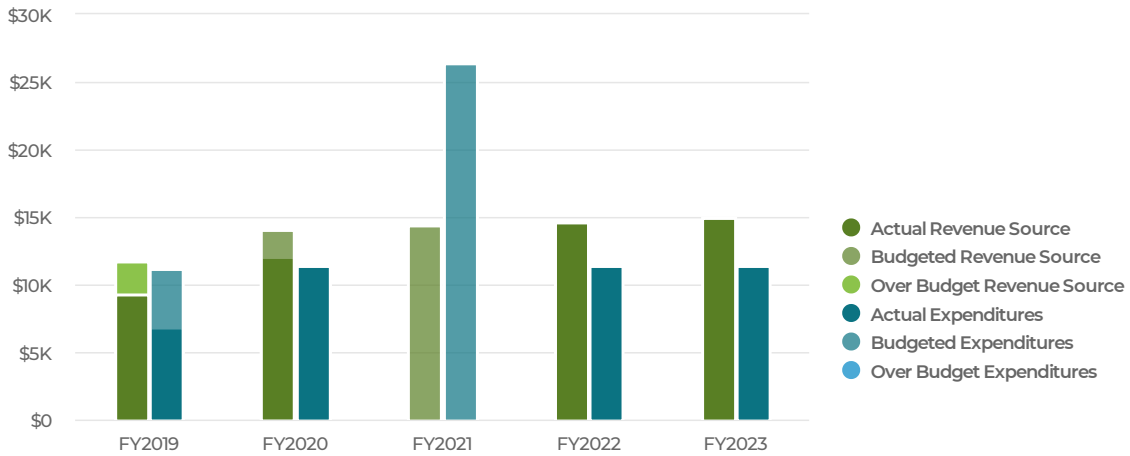
Tax Increment District 1-5

Services Provided

The city created Tax Increment Financing (TIF) District #1-5 in 2016 to redevelop the parking lot and area near the old City Hall on Rose Street. The city issued bonds for the project that will be repaid from tax increment and a property tax levy. This fund took a loan from the Capital Facilities Fund in 2015 for \$335,000.

Summary

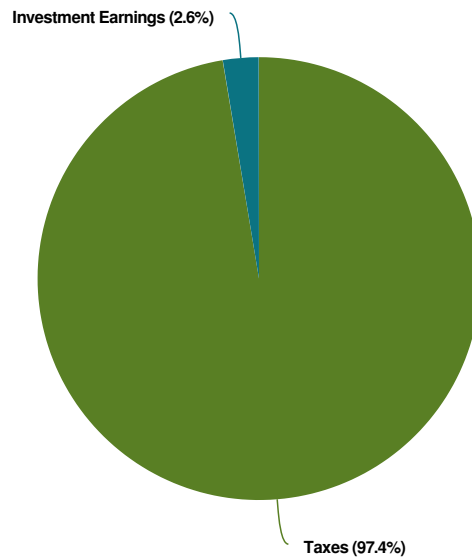
The City of Victoria is projecting \$14.43K of revenue in FY2021, which represents a 2.4% increase over the prior year. Budgeted transfer to the Debt Service fund is expected to increase from \$10K in 2020 to \$25K in FY2021.



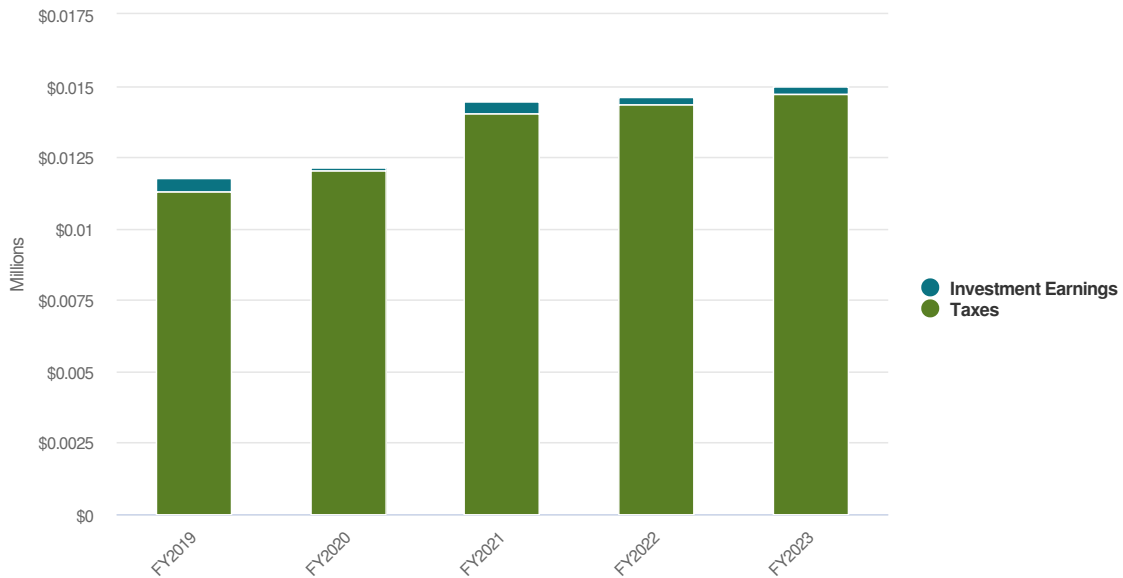
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



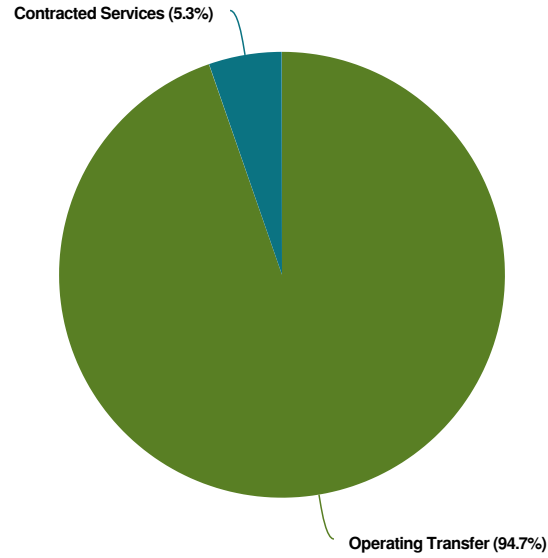
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Taxes	\$11,280.92	\$9,093.00	\$12,014.20	\$13,737.00	\$14,050.00	\$14,369.00	\$14,694.00	2.3%
Investment Earnings	\$515.21	\$196.00	\$105.34	\$351.00	\$378.00	\$258.00	\$290.00	7.7%



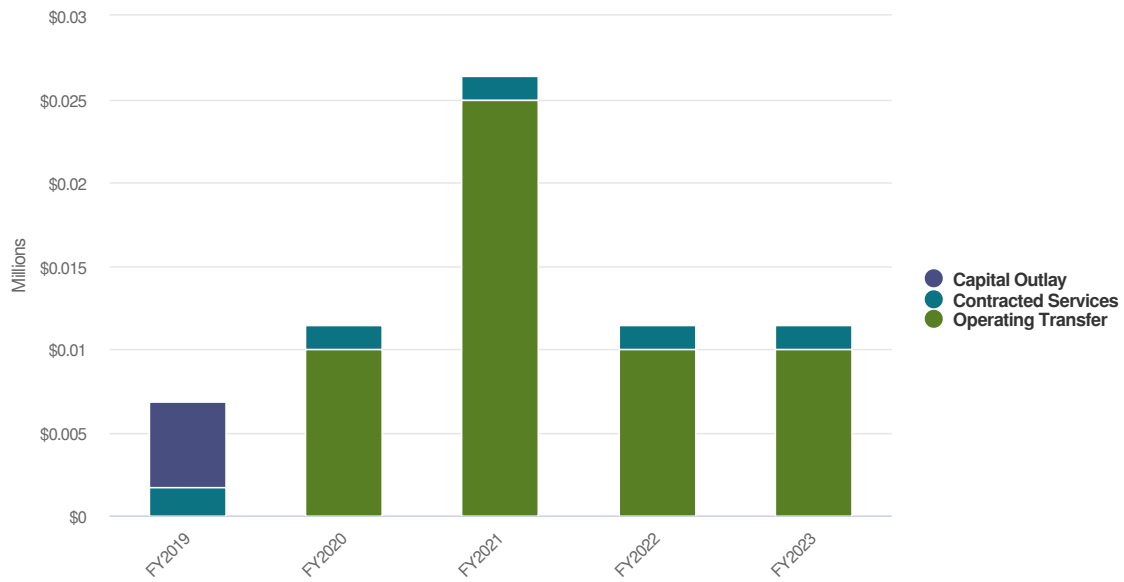
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Total Revenue Source:	\$11,796.13	\$9,289.00	\$12,119.54	\$14,088.00	\$14,428.00	\$14,627.00	\$14,984.00	2.4%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



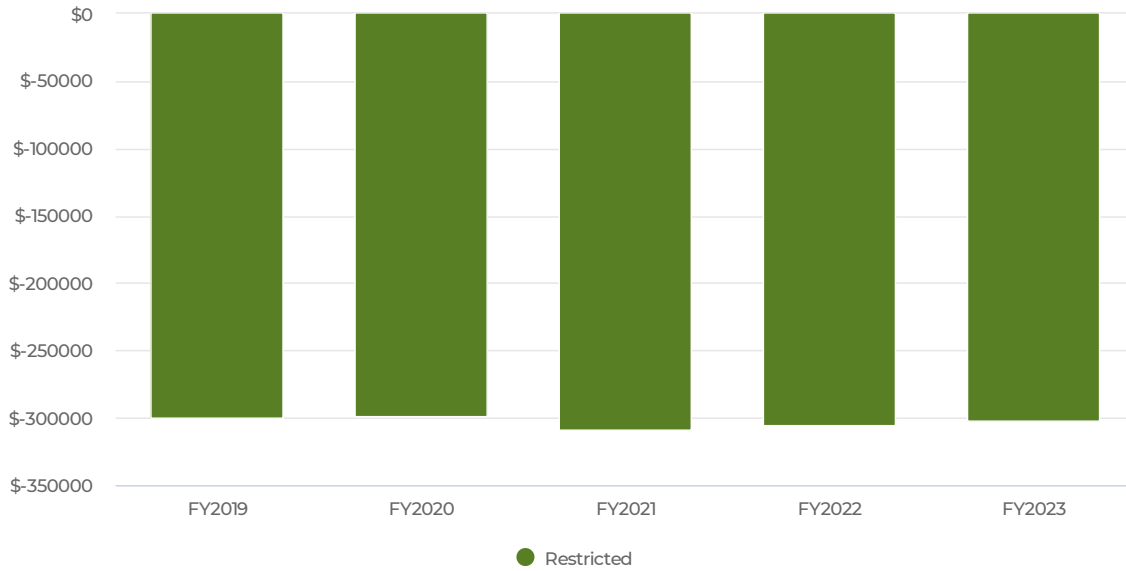
Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Contracted Services	\$1,739.91	\$1,262.00	\$1,468.01	\$1,400.00	\$1,400.00	\$1,400.00	\$1,400.00	0%
Capital Outlay	\$5,100.50	\$0.00	\$0.00	\$0.00	\$0.00			0%
Operating Transfer	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$25,000.00	\$10,000.00	\$10,000.00	150%
Total Expense Objects:	\$6,840.41	\$11,262.00	\$11,468.01	\$11,400.00	\$26,400.00	\$11,400.00	\$11,400.00	131.6%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Restricted	\$-299,255	\$-309,190	3.3%
Total Fund Balance:	\$-299,255	\$-309,190	3.3%



Tax Increment District 1-6

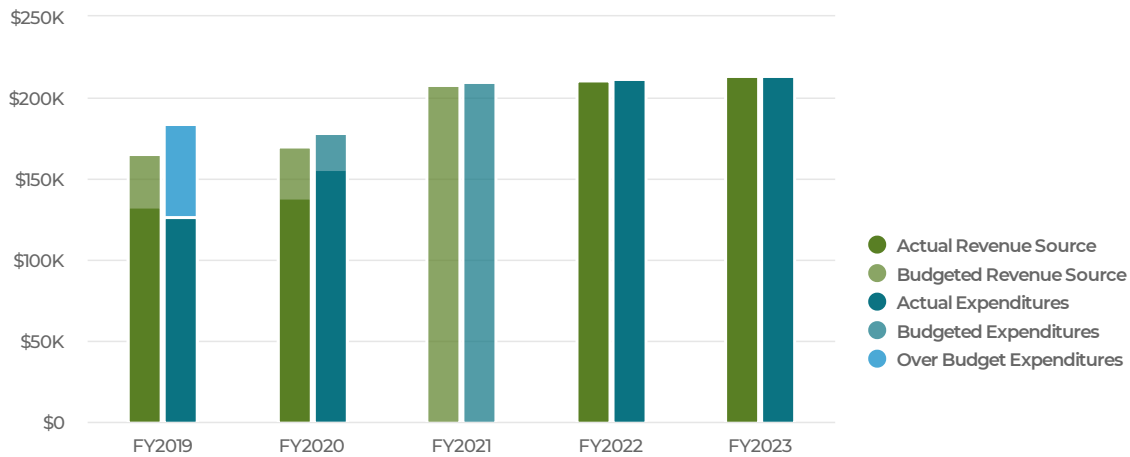
Services Provided

The City created Tax Increment Financing (TIF) District #1-6 in 2016 to redevelop the parking lot and another site near the City Hall on Stieger Lake Lane. The City issued bonds to reconstruct Stieger Lake Lane from Quamoclit east to Highway 5 that will be repaid from tax increment and a property tax levy.

The City entered into an agreement with a developer (for Victoria Flats) whereby 75 percent (75%) of tax increment received is paid to the developer, provided the other provisions in the development agreement are met. The City can use the remaining 25 percent (25%) of tax increment for the improvements to Stieger Lake Lane and to cover costs for administration of the District.

Summary

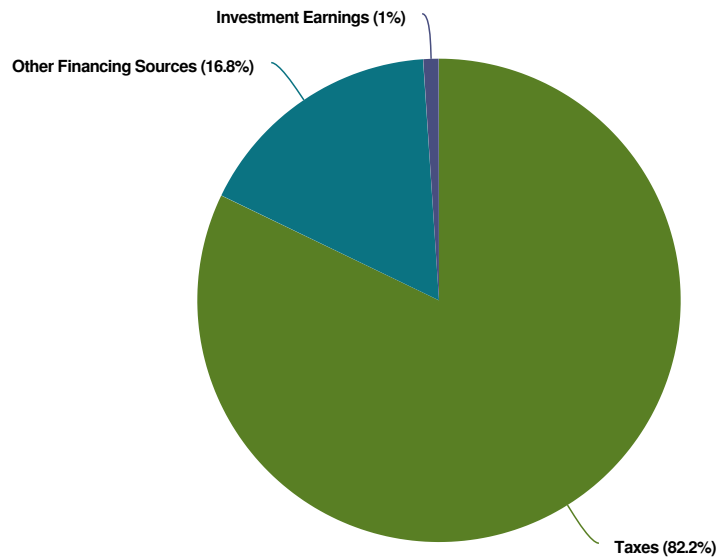
The City of Victoria is projecting \$208.29K of revenue in FY2021, which represents a 22% increase over the prior year. Budgeted expenditures are projected to increase by 17.9% or \$31.94K to \$210.34K in FY2021.



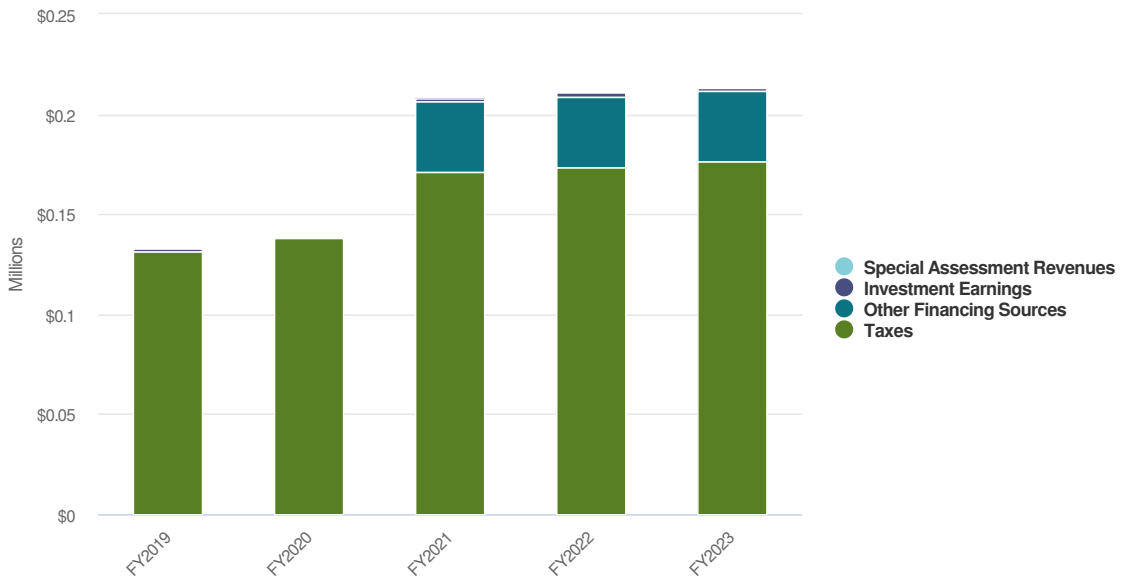
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source

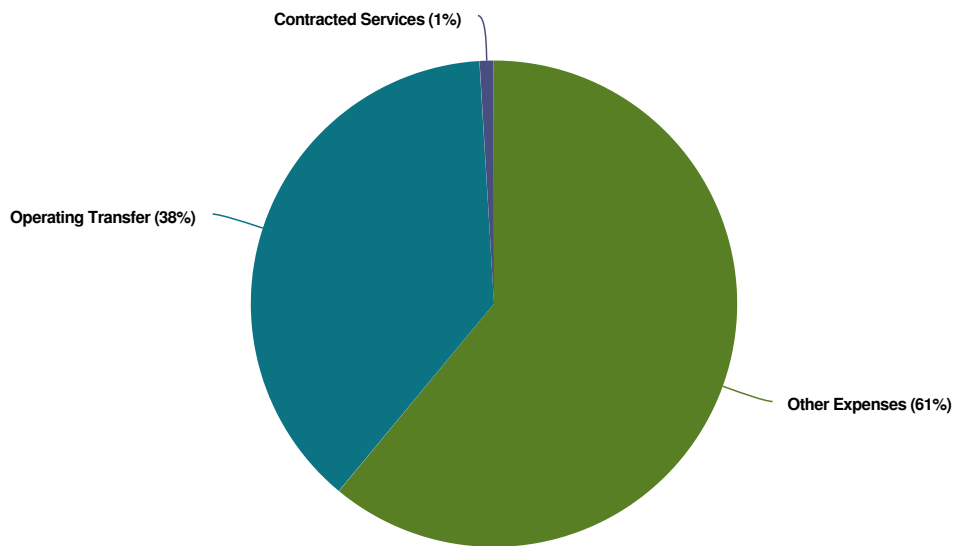


Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Taxes	\$131,065.07	\$165,991.00	\$138,292.31	\$168,537.00	\$171,121.00	\$173,743.00	\$176,406.00	1.5%

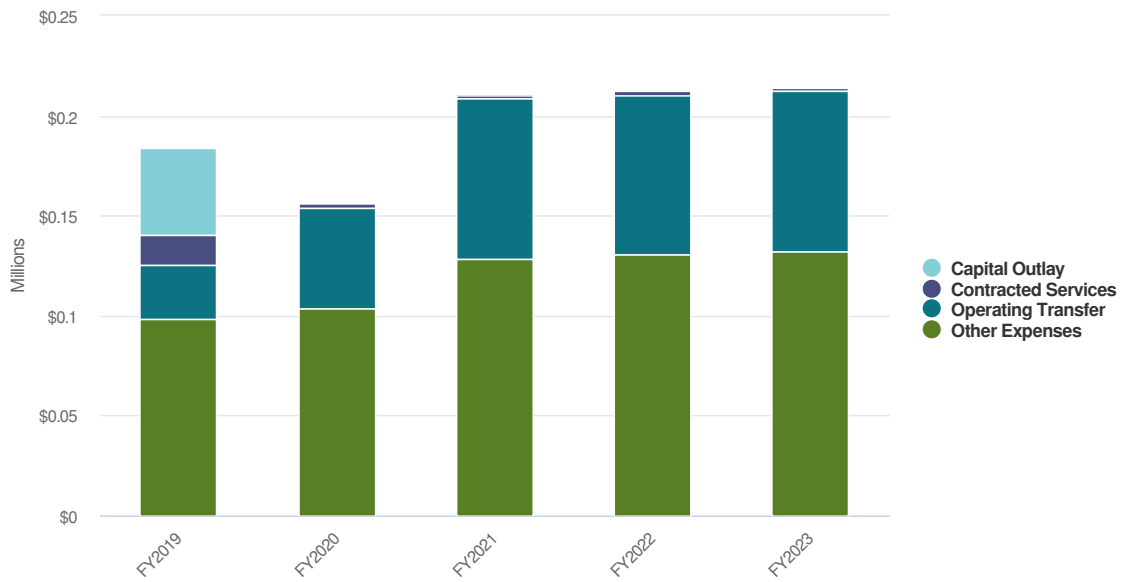
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Investment Earnings	\$2,167.44	\$0.00	\$443.84	\$2,167.00	\$2,167.00	\$2,167.00	\$2,167.00	0%
Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$35,000.00	\$35,000.00	\$35,000.00	N/A
Special Assessment Revenues	\$0.00	\$0.00	\$0.01	\$0.00	\$0.00			0%
Total Revenue Source:	\$133,232.51	\$165,991.00	\$138,736.16	\$170,704.00	\$208,288.00	\$210,910.00	\$213,573.00	22%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type

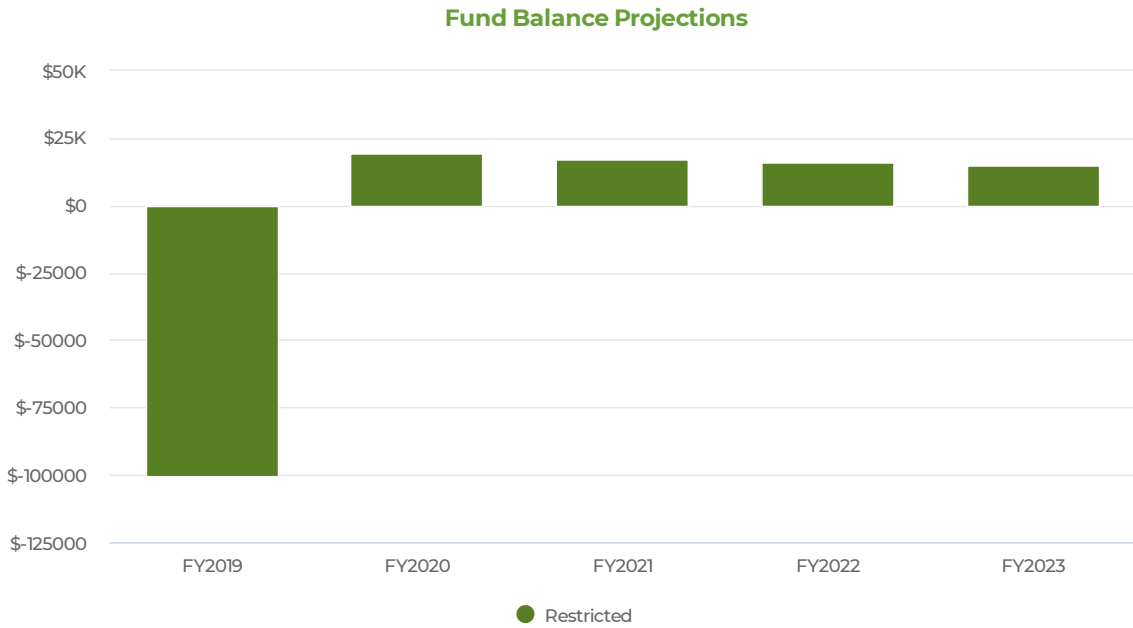


Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Contracted Services	\$15,227.48	\$0.00	\$2,612.26	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	0%
Other Expenses	\$98,298.00	\$0.00	\$103,719.00	\$126,403.00	\$128,341.00	\$130,307.00	\$132,305.00	1.5%
Capital Outlay	\$43,480.40	\$126,493.00	\$0.00	\$0.00	\$0.00			0%
Operating Transfer	\$26,893.48	\$0.00	\$50,000.00	\$50,000.00	\$80,000.00	\$80,000.00	\$80,000.00	60%
Total Expense Objects:	\$183,899.36	\$126,493.00	\$156,331.26	\$178,403.00	\$210,341.00	\$212,307.00	\$214,305.00	17.9%

Fund Balance



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Restricted	\$19,343	\$17,290	-10.6%
Total Fund Balance:	\$19,343	\$17,290	-10.6%



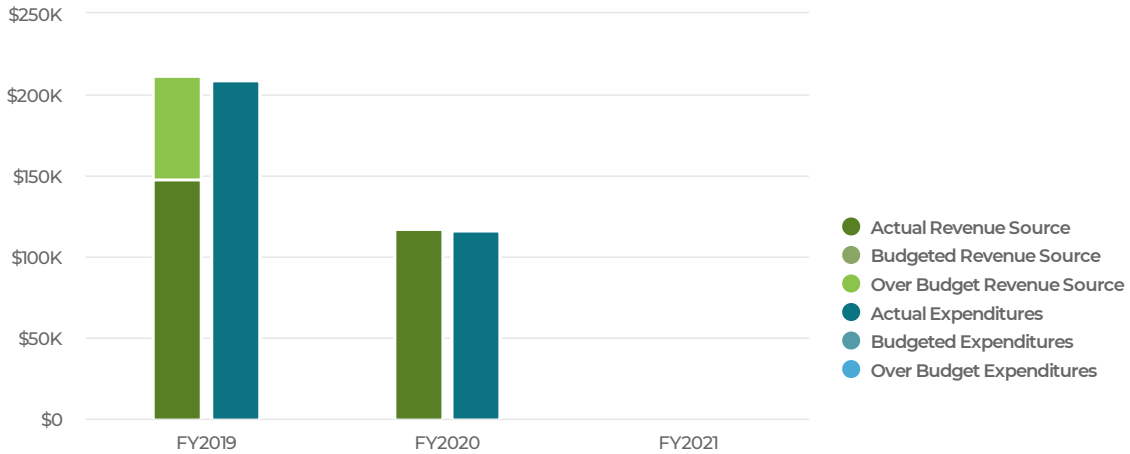
2003 GO TIF Bonds/2012A Crossover Refunding Bonds

Services Provided

The City issued \$2.72 million in General Obligation (GO) Tax Increment, Series 2003 in 2003 to finance downtown street improvements in connection with TIF District 1-3. The City advance refunded these bonds in 2012, with the crossover occurring in 2013. The bonds will be repaid from tax increment and special assessments on benefiting properties. The final bond payment was made in January 2020 and the district was decertified in 2020.

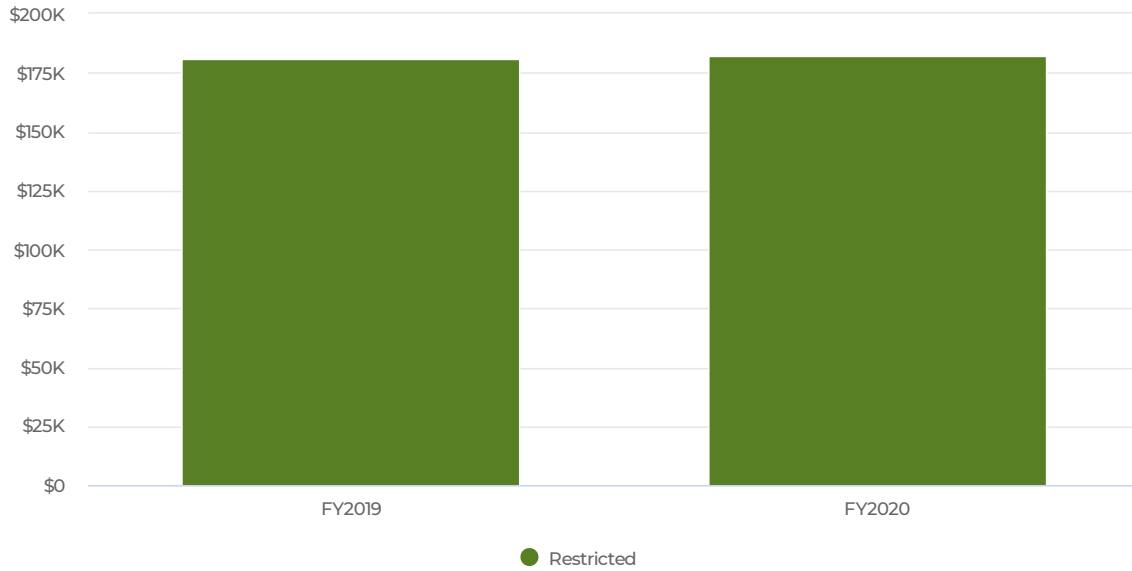
Summary

The City of Victoria is projecting no revenue for FY2021. The final bond payment was made in 2020.



Fund Balance

Fund Balance Projections



	FY2020
Fund Balance	Actual
Restricted	\$182,307
Total Fund Balance:	\$182,307



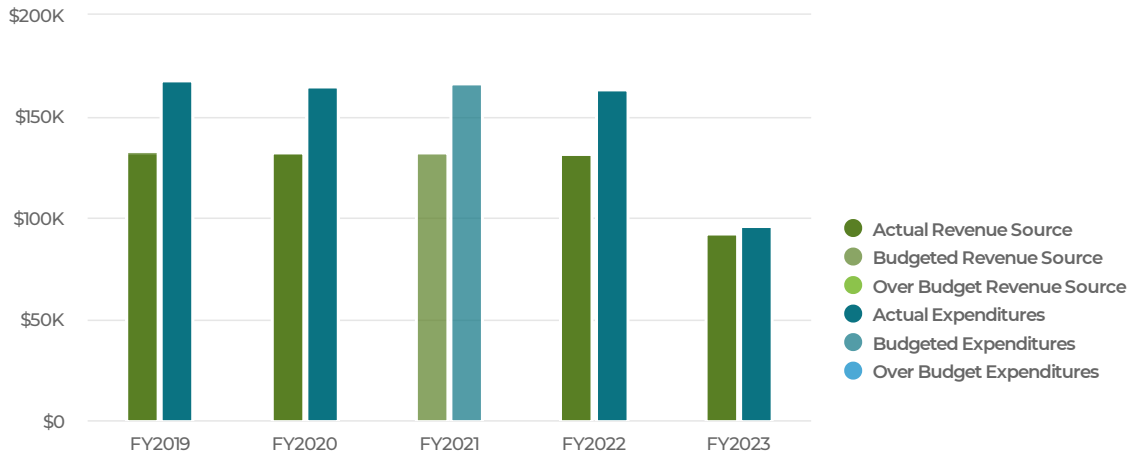
2007 GO Street/Utility & 2012A Crossover Refunding

SERVICES PROVIDED

The city issued \$1.9 million in General Obligation (GO) Improvement Bonds, Series 2007A in 2007 to finance street and utility reconstruction in the Woodstone and Smithtown Road neighborhoods. The city advance refunded these bonds in 2012, with the crossover occurring in 2015. The bonds will be repaid from a property tax levy and special assessments on benefiting properties. The final bond payment is scheduled for January 2023; but the bonds may be called after January 1, 2020. The true interest cost (TIC) of the refunded bonds over the life of the bonds is 1.61 percent (1.61%).

Summary

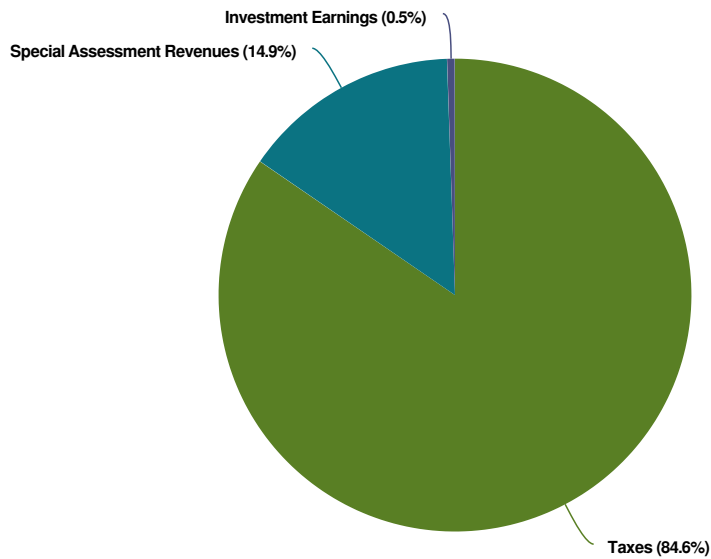
The City of Victoria is projecting N/A of revenue in FY2021, which represents a 100% decrease over the prior year. Budgeted expenditures are projected to decrease by 100% or \$165.11K to N/A in FY2021.



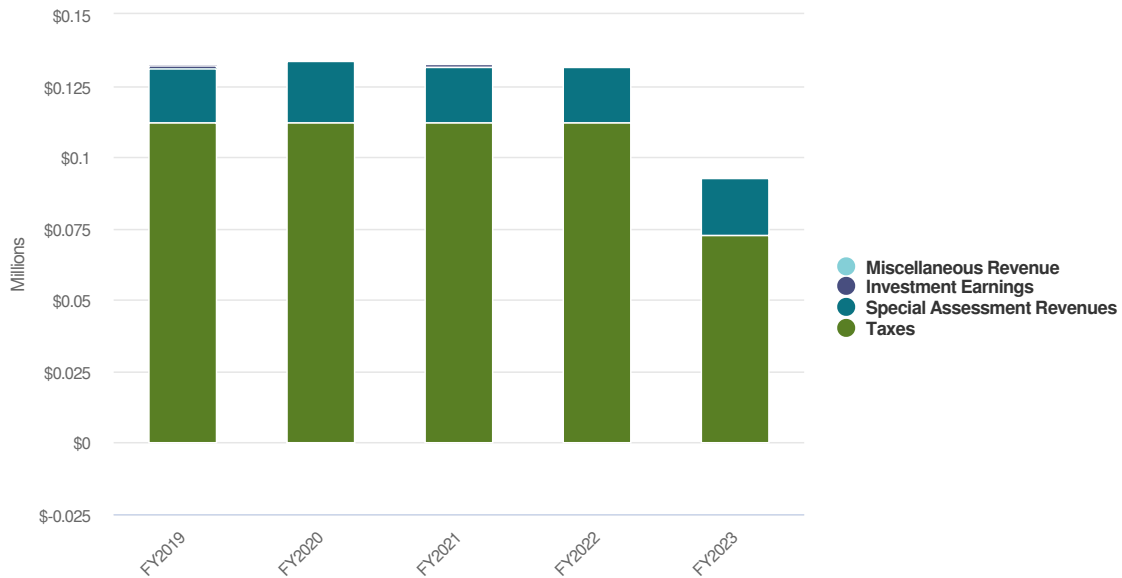
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



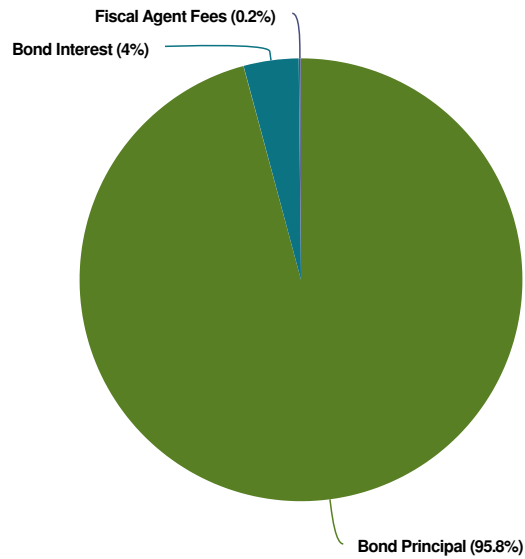
Name	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source						
Taxes	\$112,020.15	\$112,000.00	\$112,000.00	\$112,000.00	\$73,000.00	0%
Investment Earnings	-\$135.30	\$1,022.00	\$695.00	\$350.00	\$33.00	-32%
Miscellaneous Revenue	-\$241.07	\$0.00	\$0.00			0%



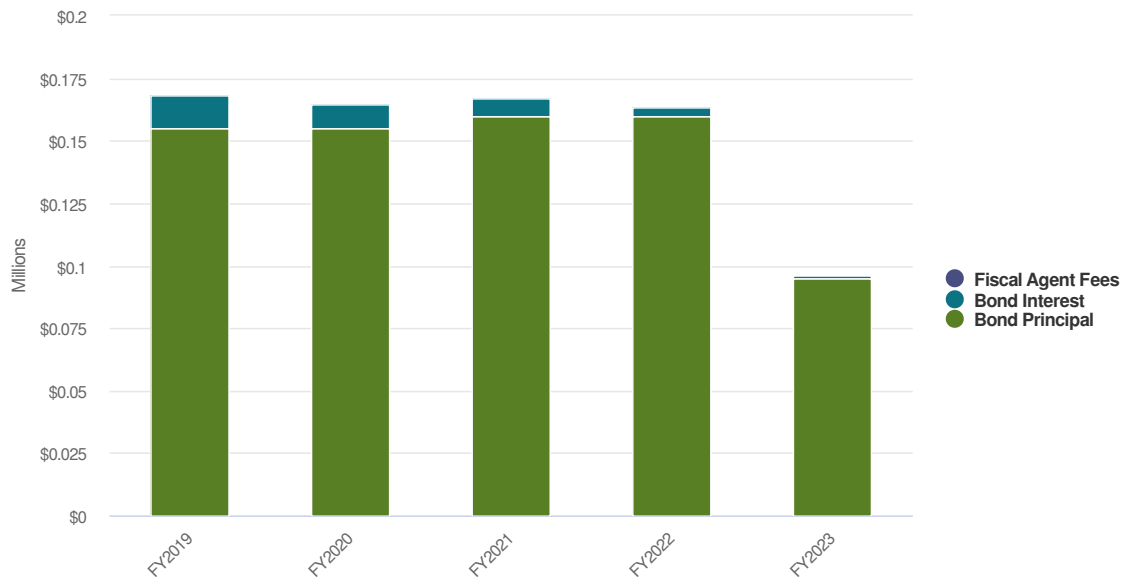
Name	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Special Assessment Revenues	\$21,441.64	\$19,739.00	\$19,739.00	\$19,739.00	\$19,739.00	0%
Total Revenue Source:	\$133,085.42	\$132,761.00	\$132,434.00	\$132,089.00	\$92,772.00	-0.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



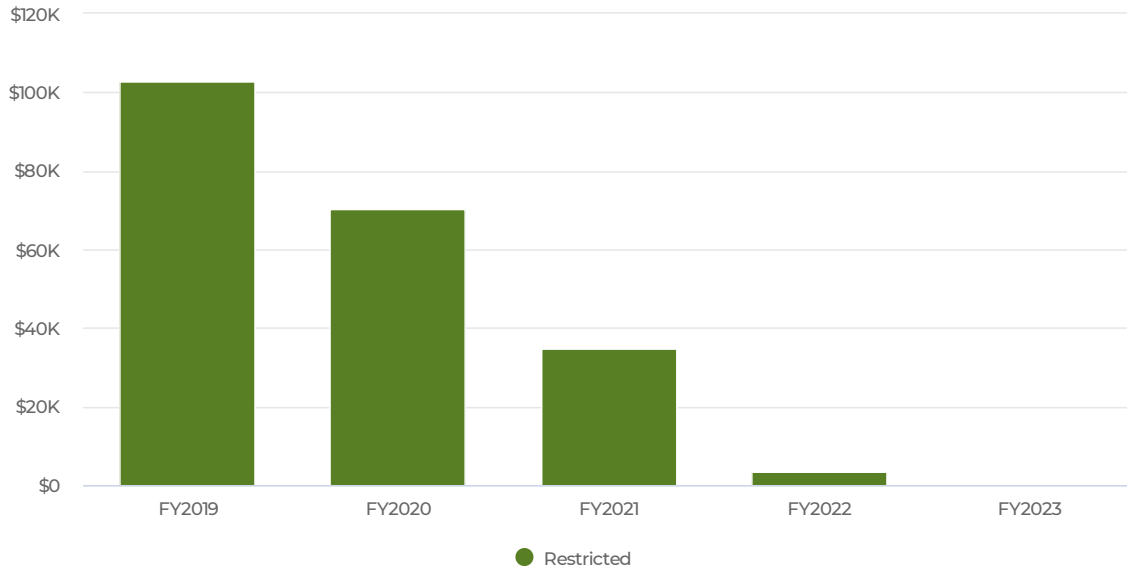
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects						
Bond Principal	\$155,000.00	\$155,000.00	\$160,000.00	\$160,000.00	\$95,000.00	3.2%
Bond Interest	\$9,850.00	\$9,850.00	\$6,700.00	\$3,500.00	\$950.00	-32%
Fiscal Agent Fees	\$235.17	\$256.00	\$261.00	\$266.00	\$271.00	2%
Total Expense Objects:	\$165,085.17	\$165,106.00	\$166,961.00	\$163,766.00	\$96,221.00	1.1%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Restricted	\$70,317	\$34,953	-50.3%
Total Fund Balance:	\$70,317	\$34,953	-50.3%



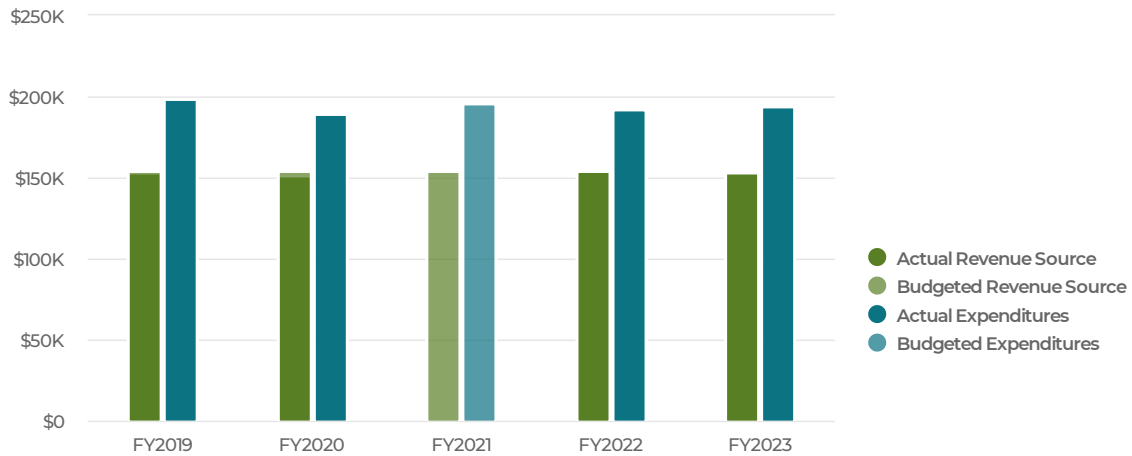
2008 GO Street/Utility & 2012A Crossover Refunding

Services Provided

The City issued \$2.16 million in General Obligation (GO) Permanent Improvement Revolving Fund Bonds, Series 2008B in 2008 to finance street and utility reconstruction in the Baycliffe, 80th Street, and Victoria Circle neighborhoods. Bonds were advance refunded in 2012, with the crossover occurring in 2016. The bonds will be repaid from a property tax levy and special assessments. The final bond payment is scheduled for January 2024 but may be called after January 1, 2020. The true interest cost (TIC) of the refunded bonds over the life of the bonds is 1.73 percent (1.73%).

Summary

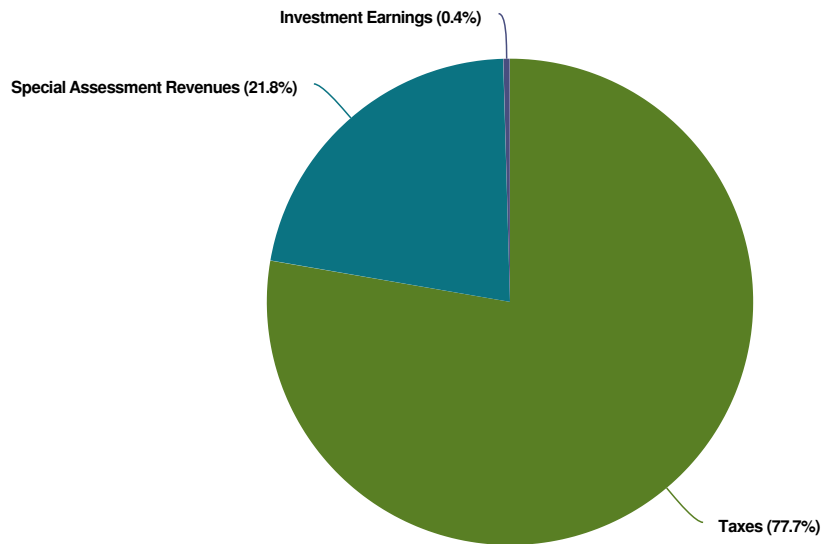
The City of Victoria is projecting \$154.38K of revenue in FY2021, which represents a 0.1% decrease over the prior year. Budgeted expenditures are projected to increase by 3.4% or \$6.41K to \$196.61K in FY2021.



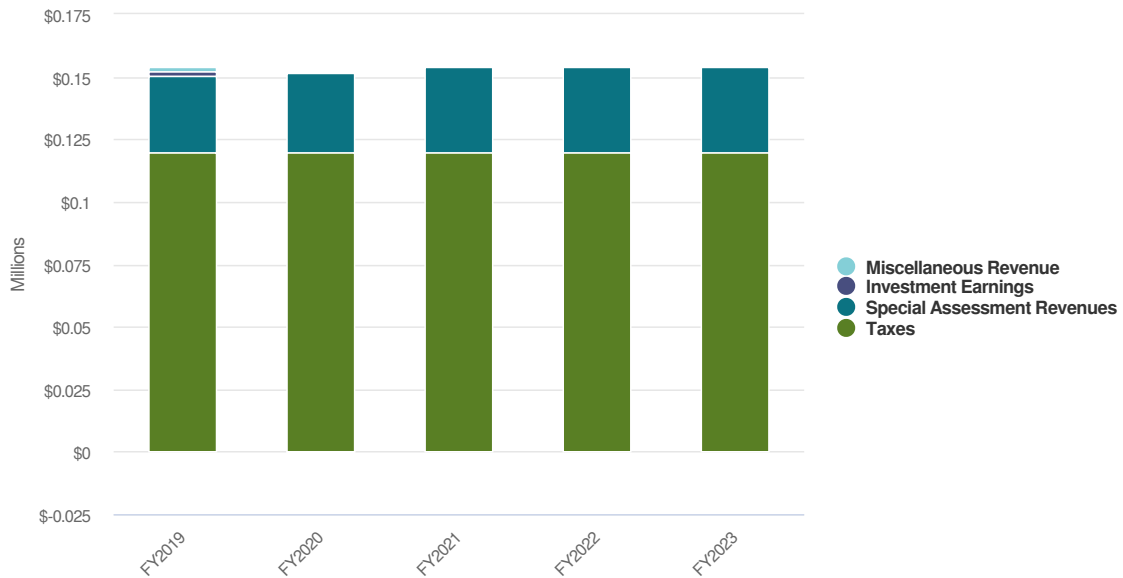
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



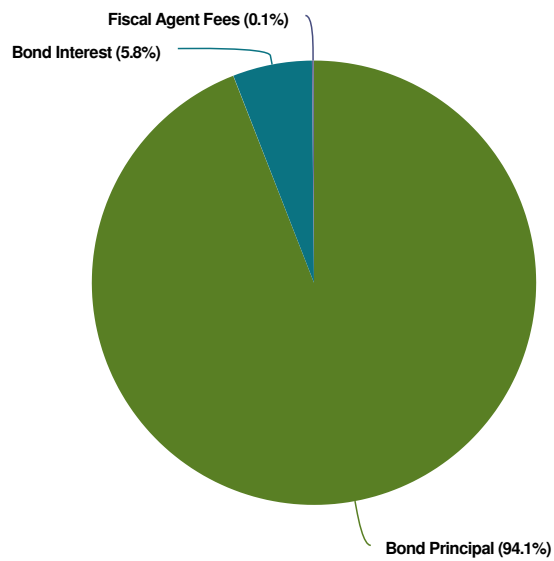
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Taxes	\$119,935.63	\$120,000.00	\$120,022.24	\$120,000.00	\$120,000.00	\$120,000.00	\$120,000.00	0%



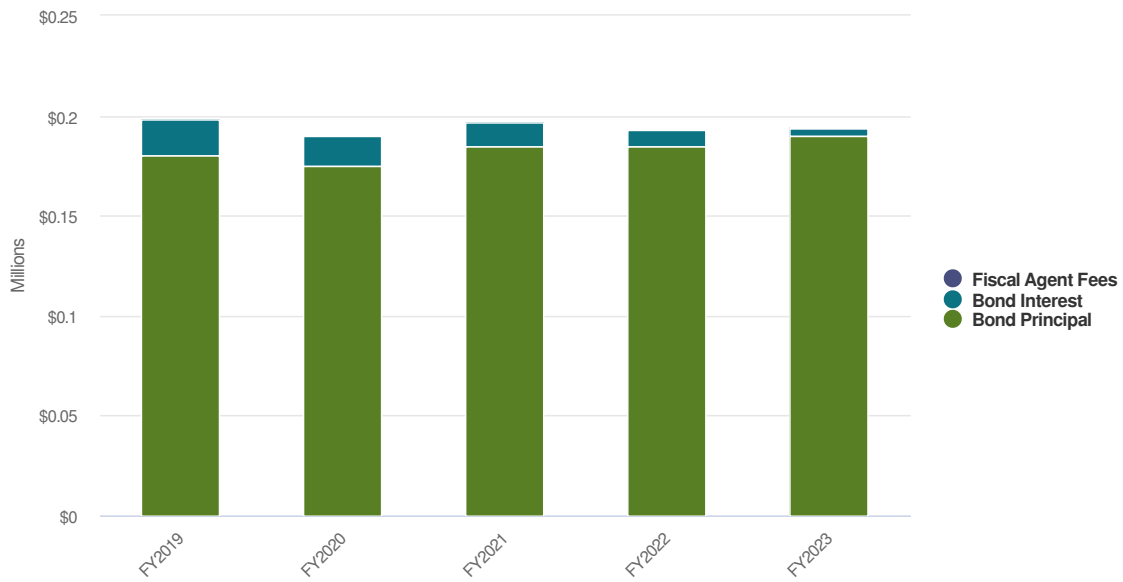
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Investment Earnings	\$1,937.32	\$1,024.00	\$565.96	\$845.00	\$672.00	\$461.00	\$267.00	-20.5%
Miscellaneous Revenue	\$1,347.36	\$0.00	-\$144.80	\$0.00	\$0.00			0%
Special Assessment Revenues	\$30,460.82	\$33,712.00	\$31,773.16	\$33,712.00	\$33,712.00	\$33,712.00	\$33,712.00	0%
Total Revenue Source:	\$153,681.13	\$154,736.00	\$152,216.56	\$154,557.00	\$154,384.00	\$154,173.00	\$153,979.00	-0.1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



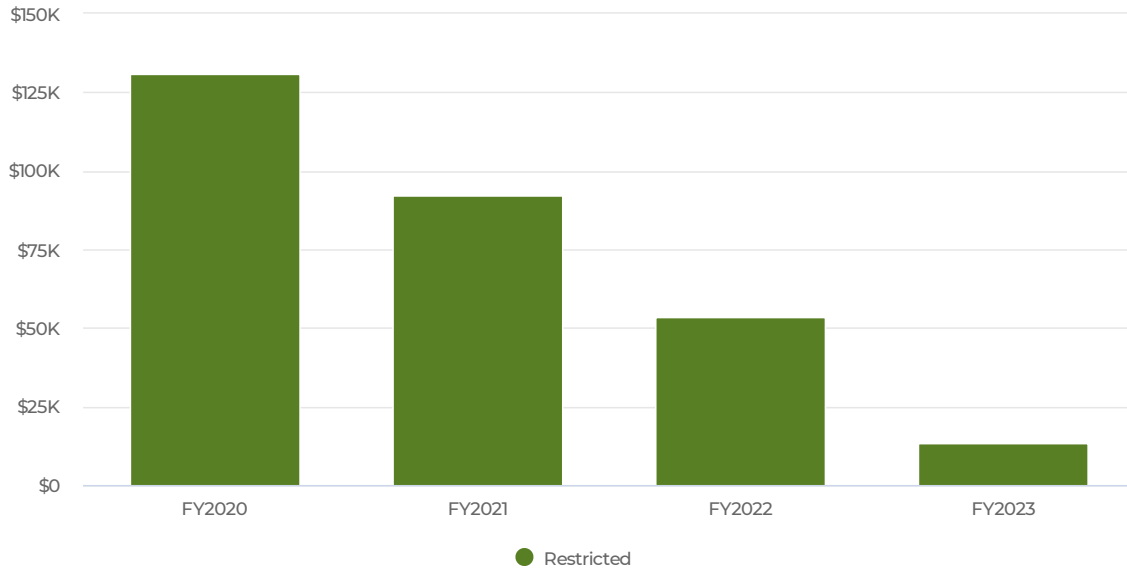
Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Bond Principal	\$180,000.00	\$180,000.00	\$175,000.00	\$175,000.00	\$185,000.00	\$185,000.00	\$190,000.00	5.7%
Bond Interest	\$18,500.00	\$18,500.00	\$14,950.00	\$14,950.00	\$11,350.00	\$7,650.00	\$3,900.00	-24.1%
Fiscal Agent Fees	\$250.74	\$624.00	\$235.17	\$256.00	\$261.00	\$266.00	\$271.00	2%
Total Expense Objects:	\$198,750.74	\$199,124.00	\$190,185.17	\$190,206.00	\$196,611.00	\$192,916.00	\$194,171.00	3.4%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Restricted	\$130,759	\$92,122	-29.5%
Total Fund Balance:	\$130,759	\$92,122	-29.5%



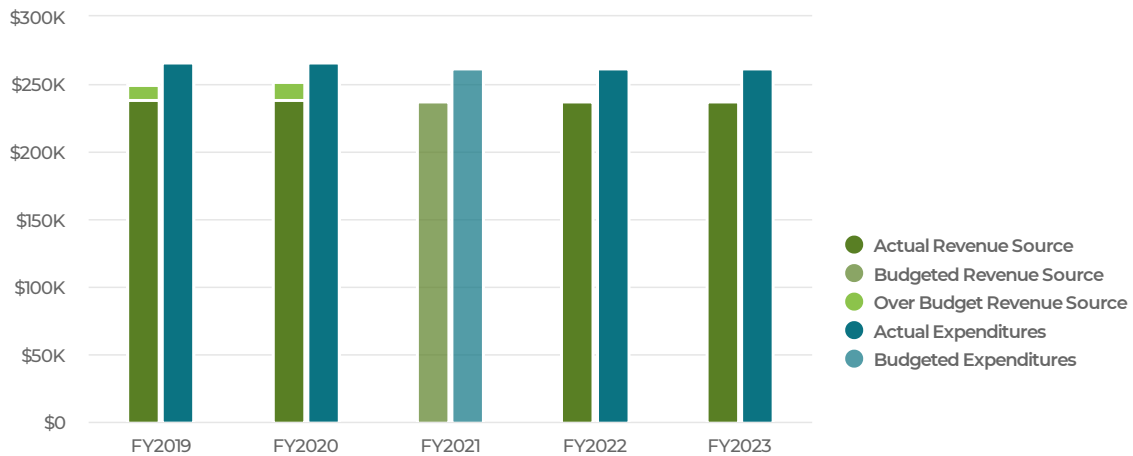
2009 GO Street/Utility & 2016B GO Improvement

Services Provided

The City issued \$3.44 million in General Obligation (GO) Taxable Permanent Improvement Revolving Fund Bonds, Series 2009A in 2009 to finance street and utility reconstruction in the downtown and the Hartwood and Lions Park neighborhoods. The City refunded these bonds in 2016, with a refund date on February 1, 2017. The bonds will be repaid from a property tax levy and special assessments on benefiting properties. The final bond payment is scheduled for February 2025; however, the bonds may be called after February 1, 2024. The true interest cost (TIC) of the refunded bonds over the life of the bonds is 1.36 percent (1.36%).

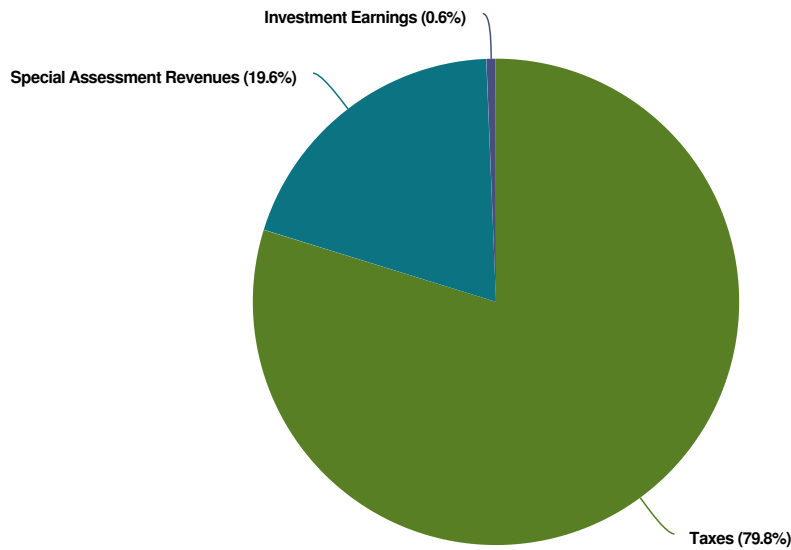
Summary

The City of Victoria is projecting \$238.11K of revenue in FY2021, which represents a 0.1% decrease over the prior year. Budgeted expenditures are projected to decrease by 1.8% or \$4.8K to \$262.3K in FY2021.

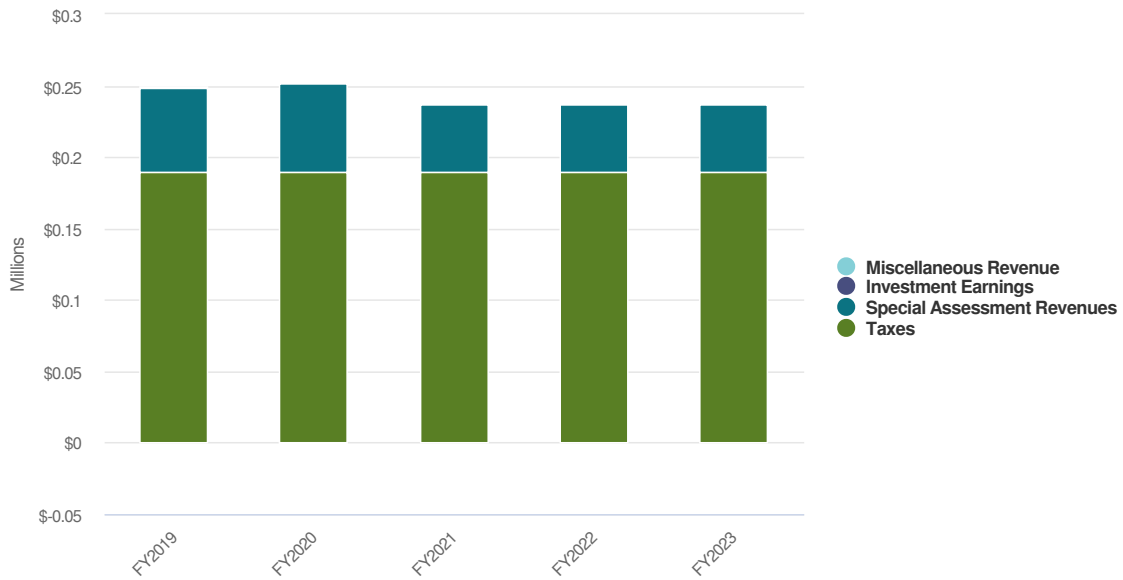


Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



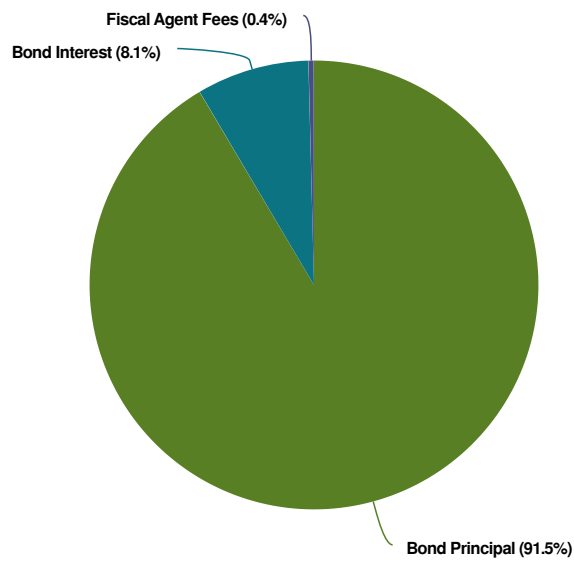
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Taxes	\$189,893.81	\$190,000.00	\$190,035.10	\$190,000.00	\$190,000.00	\$190,000.00	\$190,000.00	0%



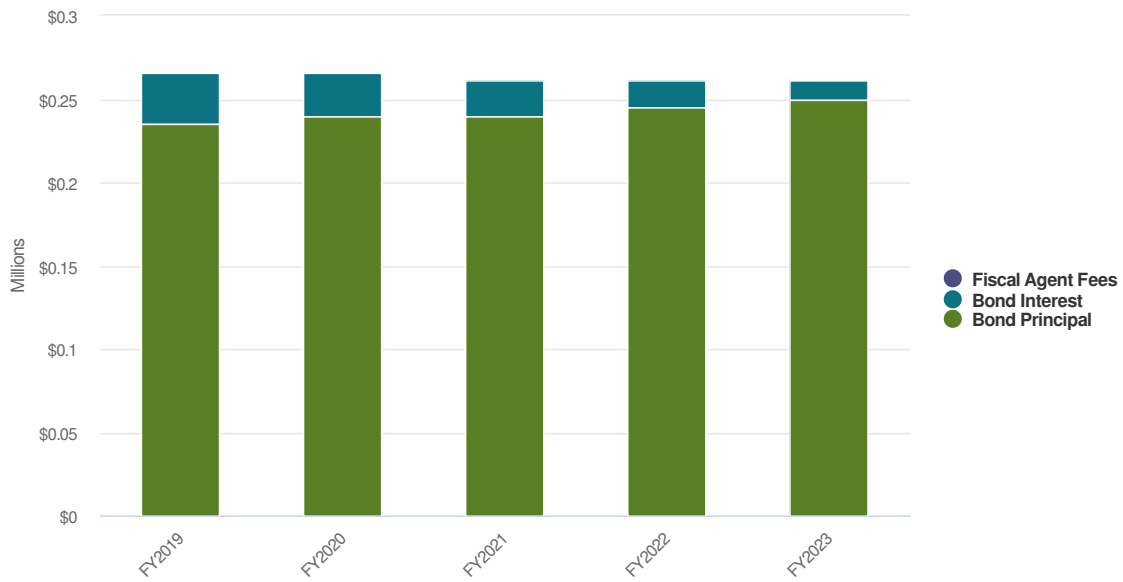
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Investment Earnings	\$979.94	\$1,844.00	\$193.70	\$1,771.00	\$1,488.00	\$1,246.00	\$1,000.00	-16%
Miscellaneous Revenue	\$642.77	\$0.00	-\$105.39	\$0.00	\$0.00			0%
Special Assessment Revenues	\$58,194.92	\$46,620.00	\$61,801.52	\$46,620.00	\$46,620.00	\$46,620.00	\$46,620.00	0%
Total Revenue Source:	\$249,711.44	\$238,464.00	\$251,924.93	\$238,391.00	\$238,108.00	\$237,866.00	\$237,620.00	-0.1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



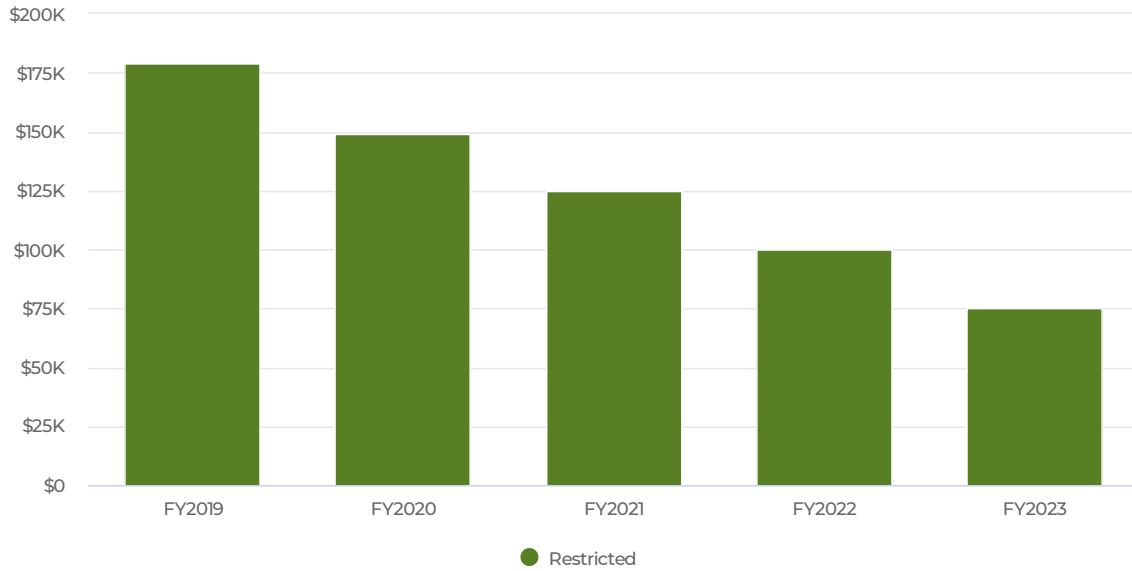
Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Bond Principal	\$235,000.00	\$235,000.00	\$240,000.00	\$240,000.00	\$240,000.00	\$245,000.00	\$250,000.00	0%
Bond Interest	\$30,850.00	\$30,850.00	\$26,100.00	\$26,100.00	\$21,300.00	\$16,450.00	\$11,500.00	-18.4%
Fiscal Agent Fees	\$608.65	\$1,000.00	\$337.78	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	0%
Total Expense Objects:	\$266,458.65	\$266,850.00	\$266,437.78	\$267,100.00	\$262,300.00	\$262,450.00	\$262,500.00	-1.8%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Restricted	\$148,791	\$124,599	-16.3%
Total Fund Balance:	\$148,791	\$124,599	-16.3%



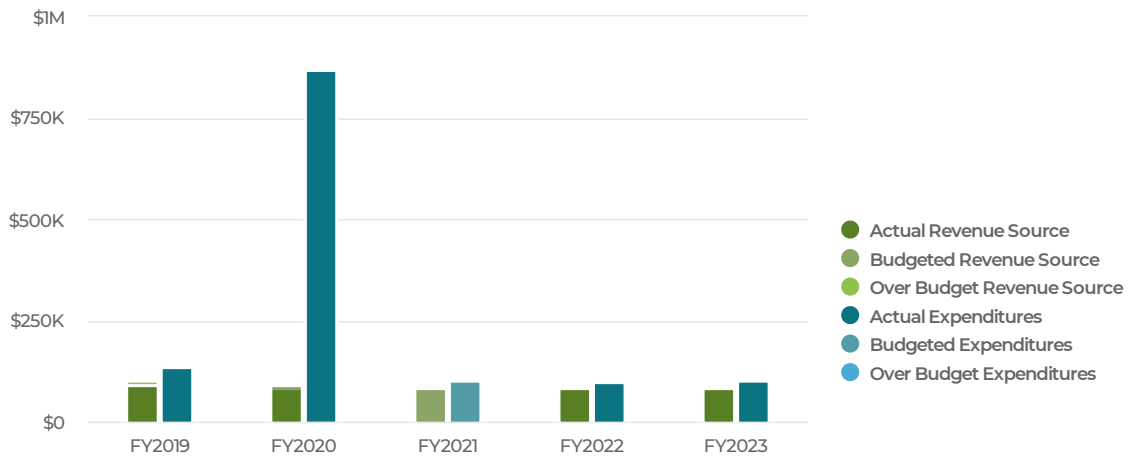
2010 GO Street/Utility Improvement & 2016B GO Bonds

Services Provided

The City issued \$1.42 million in General Obligation (GO) Permanent Improvement Revolving Fund Bonds, Series 2010B in 2010 to finance street and utility reconstruction in the Lake Auburn neighborhood. The City advance refunded these bonds in 2016, with the crossover occurring in 2020. The bonds will be repaid from a property tax levy and special assessments on benefiting properties. The final bond payment is scheduled for February 2027; however, the bonds may be called after February 1, 2024. The true interest cost (TIC) of the bonds over the life of the bonds is 1.57 percent (1.57%).

Summary

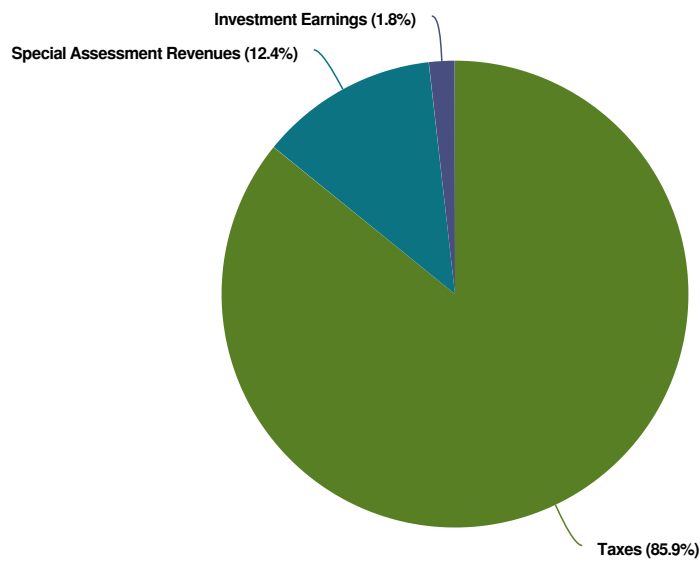
The City of Victoria is projecting \$85.03K of revenue in FY2021, which represents a 8.4% decrease over the prior year. Budgeted expenditures are projected to decrease by 88.3% or \$767.7K to \$102.13K in FY2021. There was a principal payment made in 2020 from escrow for \$750k.



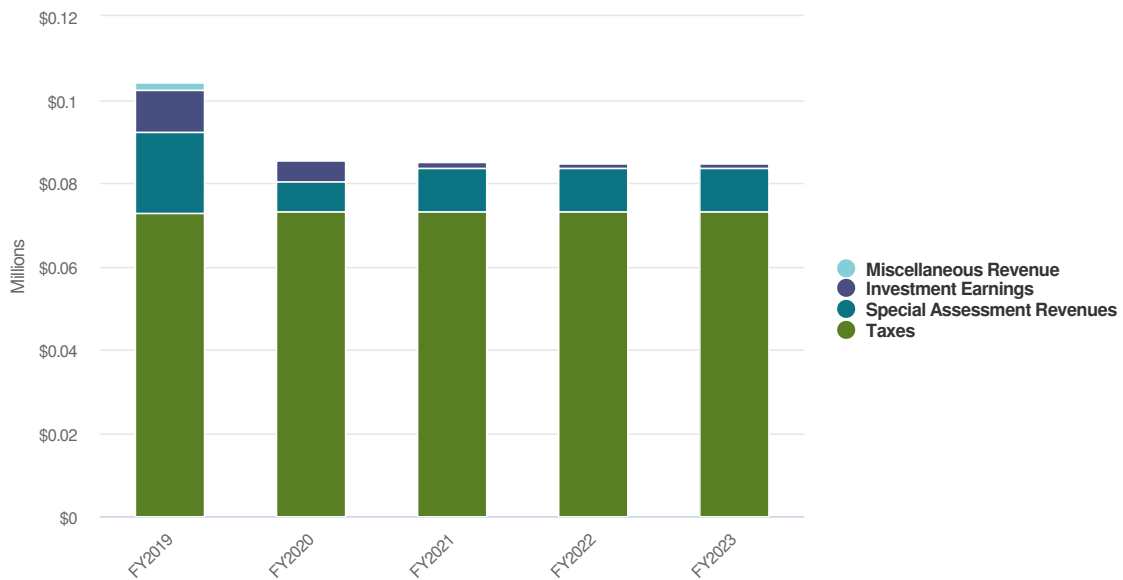
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source

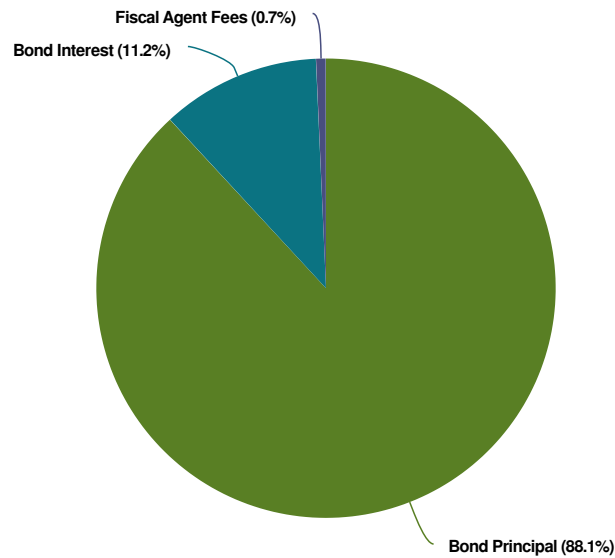


Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Taxes	\$72,958.01	\$73,000.00	\$73,013.21	\$73,000.00	\$73,000.00	\$73,000.00	\$73,000.00	0%

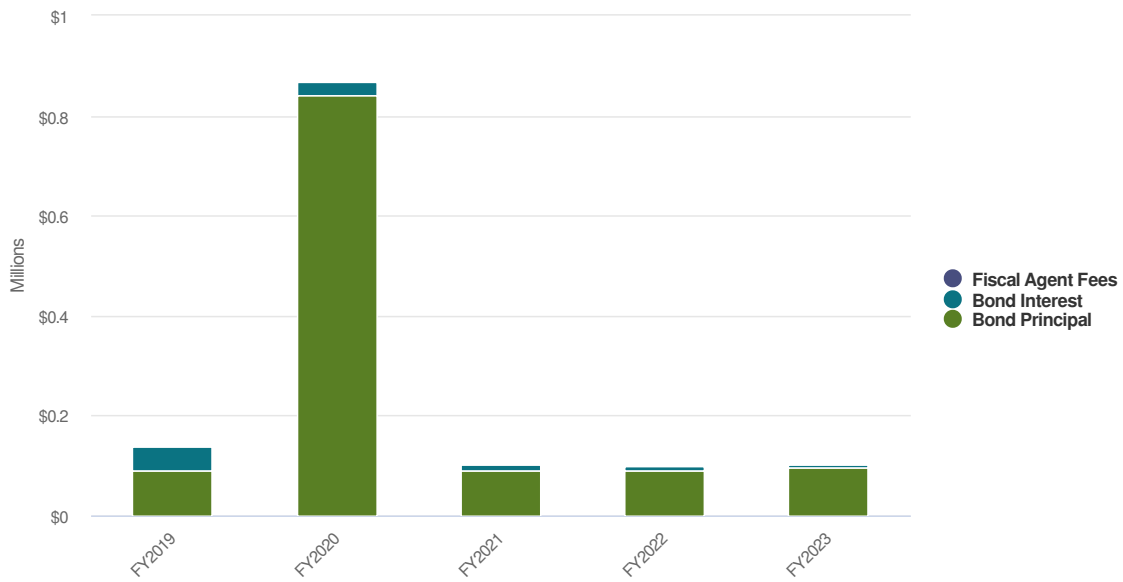
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Investment Earnings	\$10,032.34	\$9,569.00	\$4,895.14	\$9,293.00	\$1,527.00	\$1,356.00	\$1,201.00	-83.6%
Miscellaneous Revenue	\$1,957.06	\$0.00	\$178.53	\$0.00	\$0.00			0%
Special Assessment Revenues	\$19,361.55	\$10,505.00	\$7,329.87	\$10,505.00	\$10,505.00	\$10,505.00	\$10,505.00	0%
Total Revenue Source:	\$104,308.96	\$93,074.00	\$85,416.75	\$92,798.00	\$85,032.00	\$84,861.00	\$84,706.00	-8.4%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



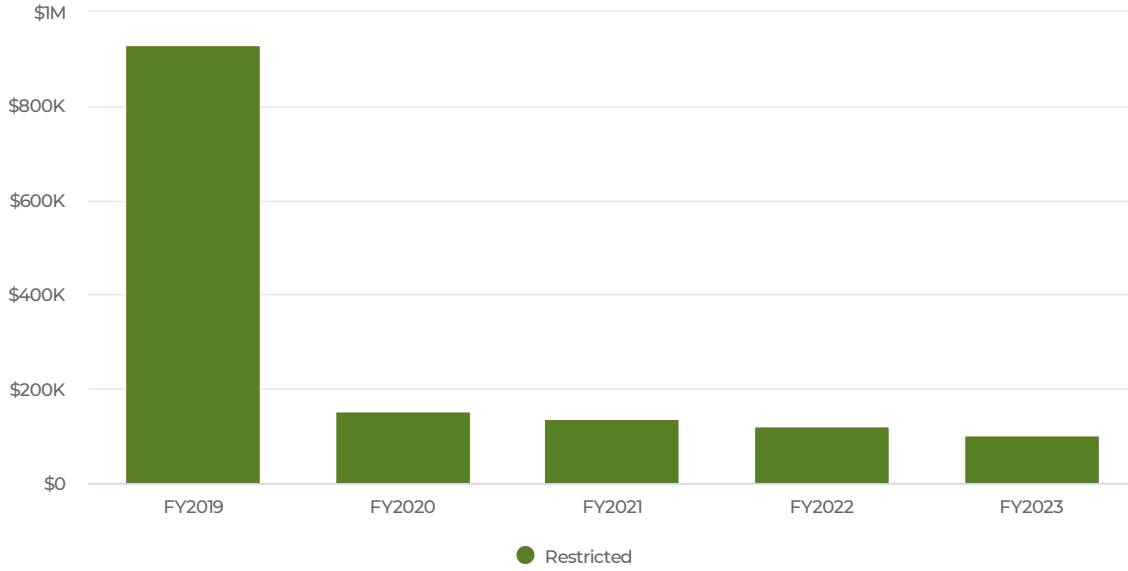
Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Bond Principal	\$90,000.00	\$90,000.00	\$840,000.00	\$840,000.00	\$90,000.00	\$90,000.00	\$95,000.00	-89.3%
Bond Interest	\$47,725.00	\$47,725.00	\$29,125.00	\$29,125.00	\$11,425.00	\$9,625.00	\$7,775.00	-60.8%
Fiscal Agent Fees	\$715.91	\$700.00	\$518.34	\$700.00	\$700.00	\$700.00	\$700.00	0%
Total Expense Objects:	\$138,440.91	\$138,425.00	\$869,643.34	\$869,825.00	\$102,125.00	\$100,325.00	\$103,475.00	-88.3%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Restricted	\$152,701	\$135,608	-11.2%
Total Fund Balance:	\$152,701	\$135,608	-11.2%



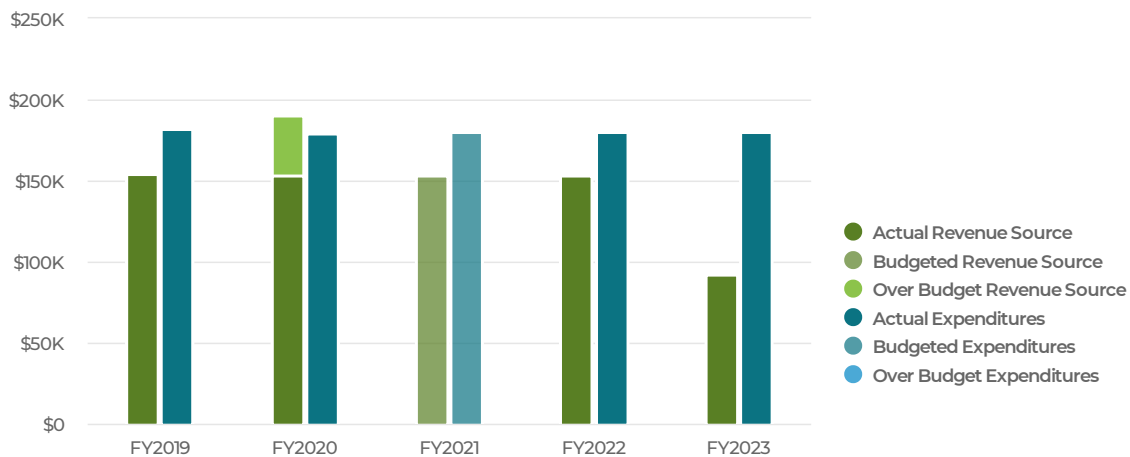
2011B Refund-2006 Street Improvement Bond

Services Provided

The City issued \$3.01 million in General Obligation (GO) Improvement Bonds, Series 2006B in 2006 to finance street and utility reconstruction in the Lilac Circle, Hyacinth, Wintergreen, Kirke Lachen, Bayview, and 77th Street neighborhoods. The City advance refunded these bonds in 2011, with the crossover occurring in 2014, which allows the City to issue a new bond and place the proceeds in escrow to redeem a previously issued higher interest bond. The proceeds were kept in escrow until the call date of the original bonds. The bonds will be repaid from a property tax levy and special assessments on benefiting properties. The final bond payment is scheduled for February 2023; however, the bonds may be called after February 1, 2020. The true interest cost (TIC) of the refunded bonds over the life of the bonds is 2.18 percent (2.18%).

Summary

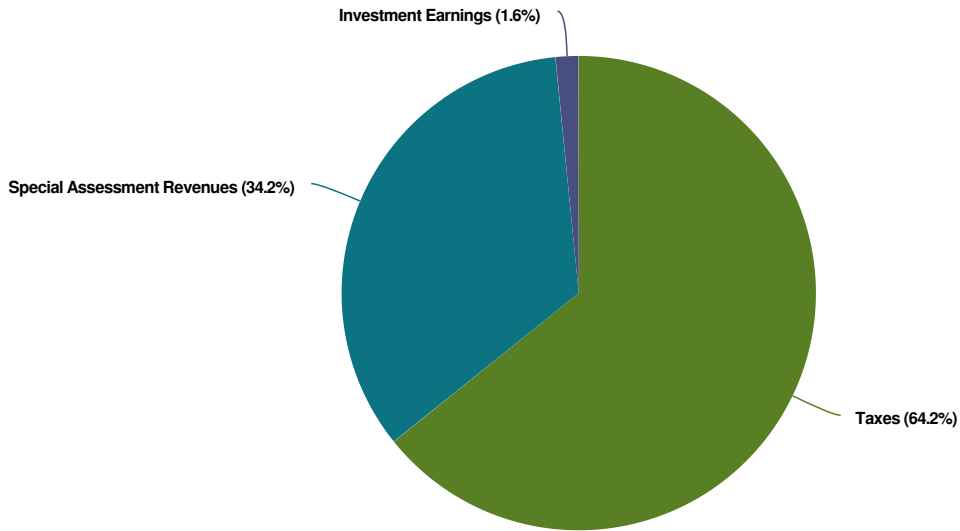
The City of Victoria is projecting \$154.1K of revenue in FY2021, which represents a 0.2% increase over the prior year. Budgeted expenditures are projected to increase by 0.8% or \$1.52K to \$180.89K in FY2021.



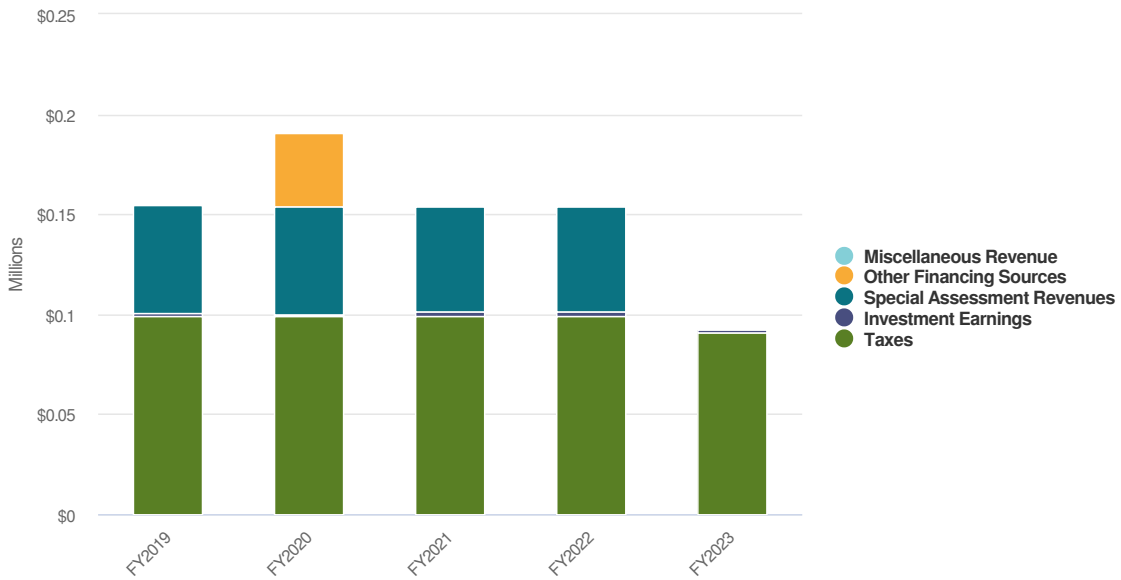
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



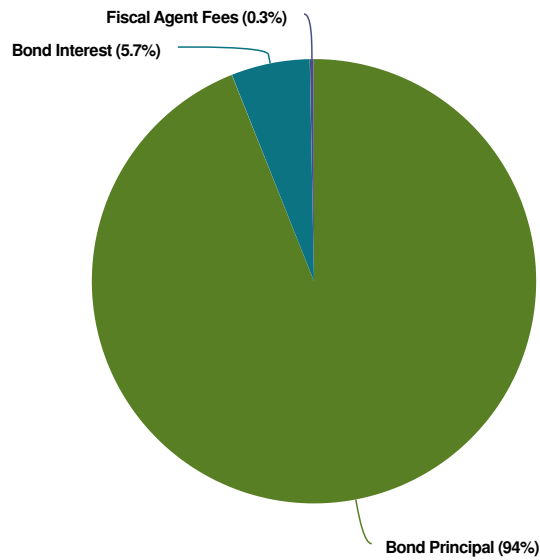
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Taxes	\$98,944.55	\$99,000.00	\$99,018.21	\$99,000.00	\$99,000.00	\$99,000.00	\$91,000.00	0%



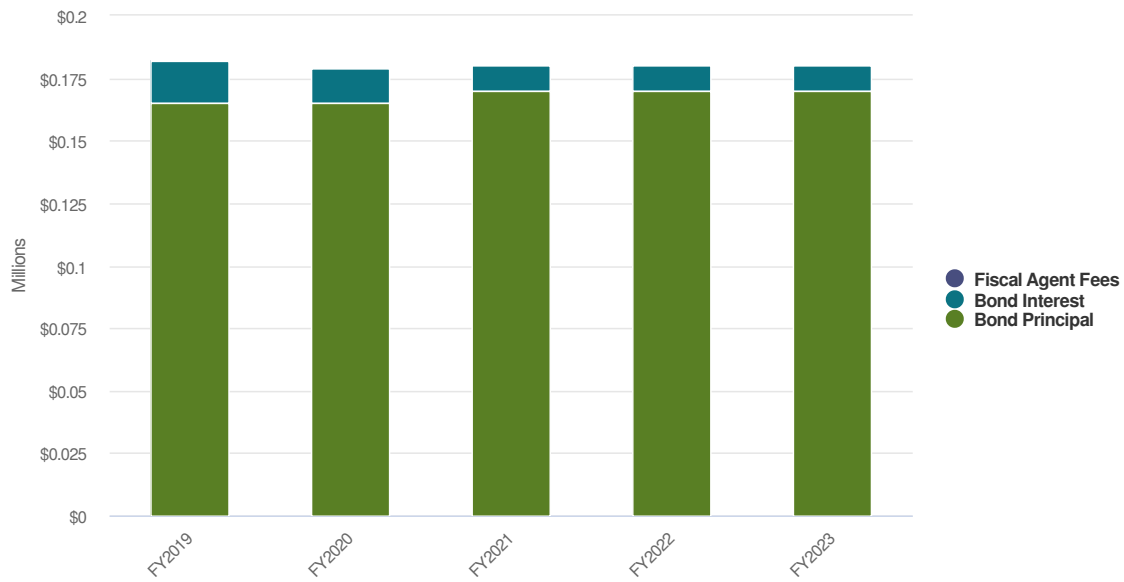
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Investment Earnings	\$1,522.95	\$2,473.00	\$578.56	\$2,164.00	\$2,404.00	\$2,003.00	\$1,578.00	11.1%
Miscellaneous Revenue	\$1,017.93	\$0.00	\$63.57	\$0.00	\$0.00			0%
Other Financing Sources	\$0.00	\$0.00	\$37,074.66	\$0.00	\$0.00			0%
Special Assessment Revenues	\$53,929.09	\$52,695.00	\$54,358.08	\$52,695.00	\$52,695.00	\$52,695.00	\$0.00	0%
Total Revenue Source:	\$155,414.52	\$154,168.00	\$191,093.08	\$153,859.00	\$154,099.00	\$153,698.00	\$92,578.00	0.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

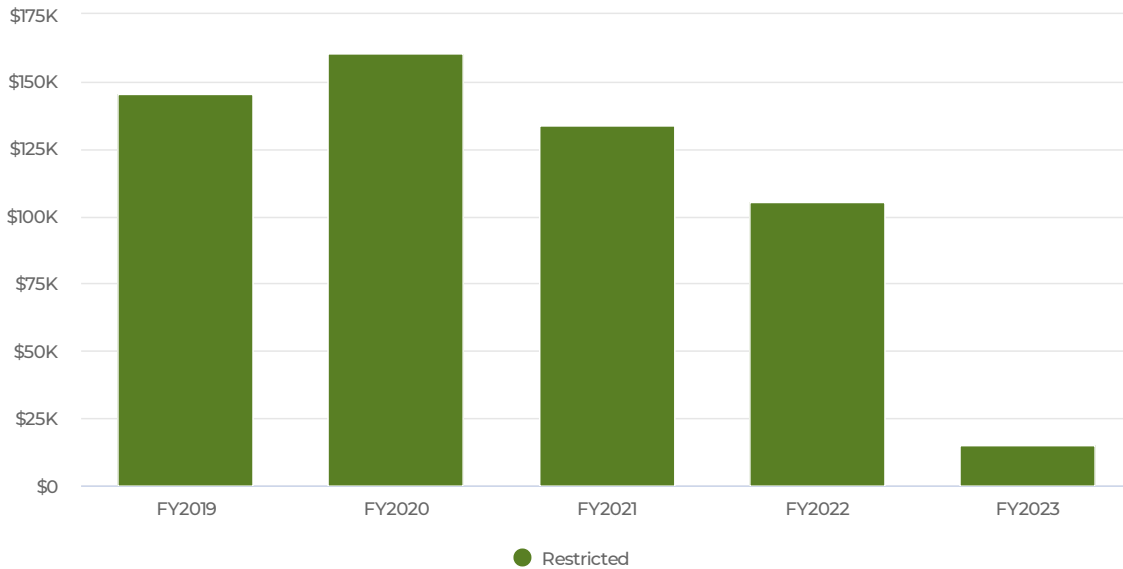


Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Bond Principal								
Debt Service								
BOND PRINCIPAL	\$165,000.00	\$165,000.00	\$165,000.00	\$165,000.00	\$170,000.00	\$170,000.00	\$170,000.00	3%
Total Debt Service:	\$165,000.00	\$165,000.00	\$165,000.00	\$165,000.00	\$170,000.00	\$170,000.00	\$170,000.00	3%
Total Bond Principal:	\$165,000.00	\$165,000.00	\$165,000.00	\$165,000.00	\$170,000.00	\$170,000.00	\$170,000.00	3%
Bond Interest								
Debt Service								
BOND INTEREST	\$17,127.50	\$17,128.00	\$13,827.50	\$13,828.00	\$10,350.00	\$10,350.00	\$10,350.00	-25.2%
Total Debt Service:	\$17,127.50	\$17,128.00	\$13,827.50	\$13,828.00	\$10,350.00	\$10,350.00	\$10,350.00	-25.2%
Total Bond Interest:	\$17,127.50	\$17,128.00	\$13,827.50	\$13,828.00	\$10,350.00	\$10,350.00	\$10,350.00	-25.2%
Fiscal Agent Fees								

Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Debt Service								
FISCAL AGENT FEES	\$752.27	\$535.00	\$705.56	\$535.00	\$535.00	\$535.00	\$535.00	0%
Total Debt Service:	\$752.27	\$535.00	\$705.56	\$535.00	\$535.00	\$535.00	\$535.00	0%
Total Fiscal Agent Fees:	\$752.27	\$535.00	\$705.56	\$535.00	\$535.00	\$535.00	\$535.00	0%
Total Expense Objects:	\$182,879.77	\$182,663.00	\$179,533.06	\$179,363.00	\$180,885.00	\$180,885.00	\$180,885.00	0.8%

Fund Balance

Fund Balance Projections



	FY2020 Actual	FY2021 Actual	% Change
Fund Balance			
Restricted	\$160,295	\$133,509	-16.7%
Total Fund Balance:	\$160,295	\$133,509	-16.7%



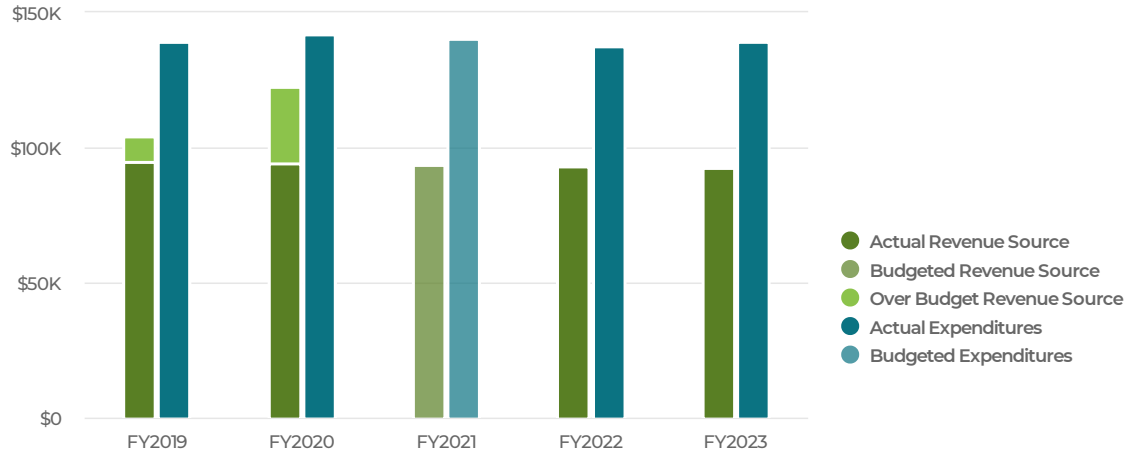
2013 GO Street/Utility Improvement Bonds

Services Provided

The City issued \$1.66 million in General Obligation (GO) Permanent Improvement Revolving Fund Bonds, Series 2013A in 2013 to finance street and utility reconstruction in the Aster Trail neighborhood. The bonds will be repaid from a property tax levy and special assessments on benefiting properties. The final bond payment is scheduled for February 2030; however, the bonds may be called after February 1, 2022. The true interest cost (TIC) of the bonds over the life of the bonds is 2.87 percent (2.87%).

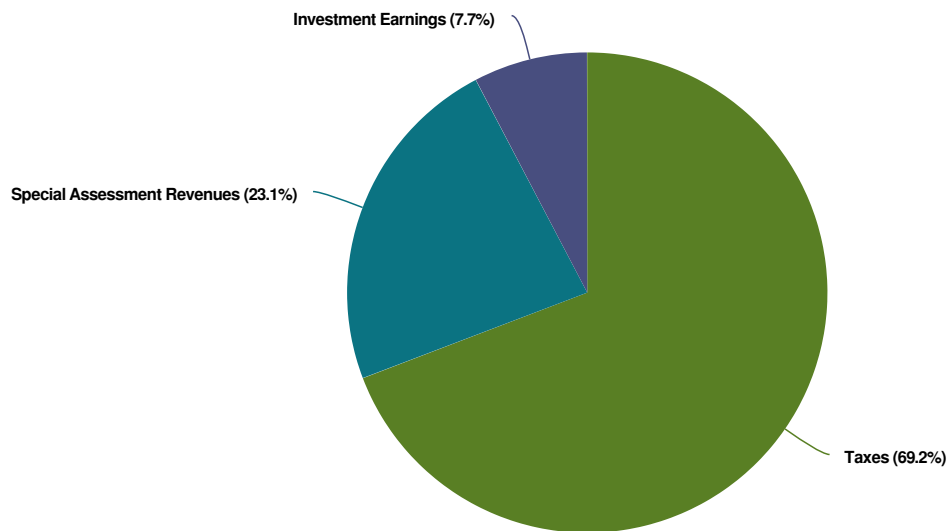
Summary

The City of Victoria is projecting \$93.91K of revenue in FY2021, which represents a 0.7% decrease over the prior year. Budgeted expenditures are projected to decrease by 1.5% or \$2.1K to \$140.35K in FY2021.

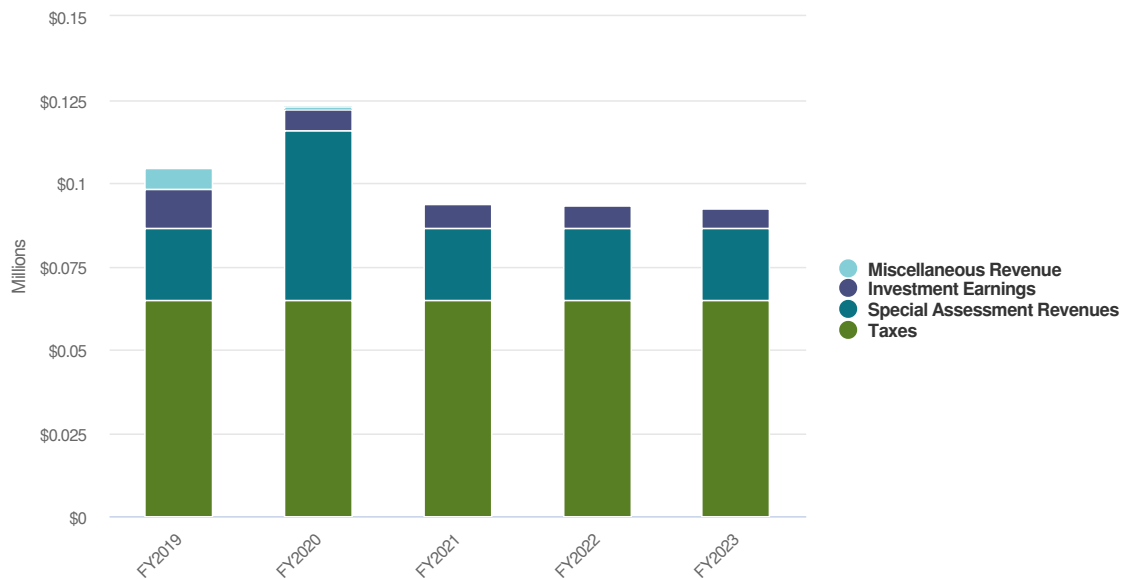


Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



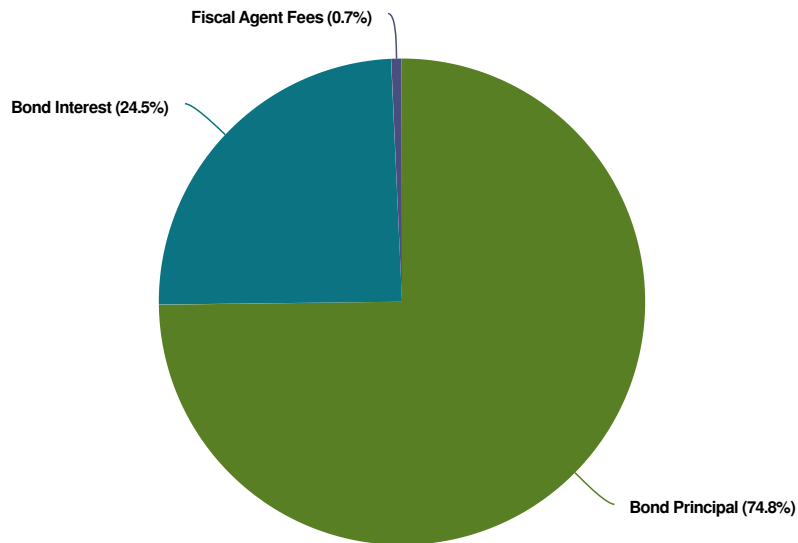
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Taxes	\$64,953.45	\$65,000.00	\$65,009.76	\$65,000.00	\$65,000.00	\$65,000.00	\$65,000.00	0%



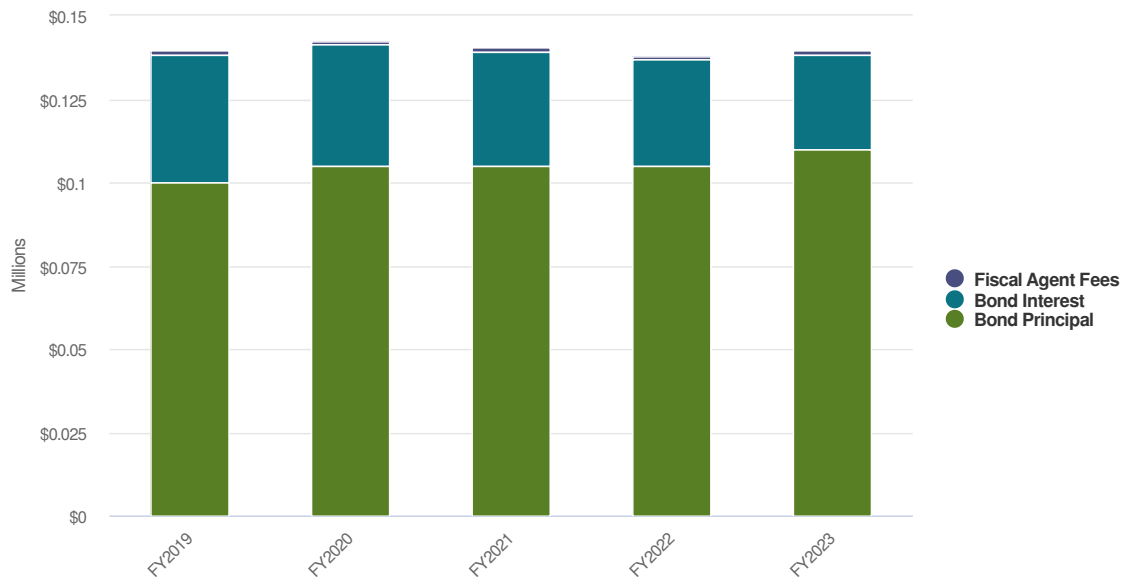
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Investment Earnings	\$11,561.59	\$8,422.00	\$6,125.10	\$7,926.00	\$7,217.00	\$6,521.00	\$5,853.00	-8.9%
Miscellaneous Revenue	\$6,422.28	\$0.00	\$911.15	\$0.00	\$0.00			0%
Special Assessment Revenues	\$21,697.04	\$21,697.00	\$50,822.67	\$21,697.00	\$21,697.00	\$21,697.00	\$21,697.00	0%
Total Revenue Source:	\$104,634.36	\$95,119.00	\$122,868.68	\$94,623.00	\$93,914.00	\$93,218.00	\$92,550.00	-0.7%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



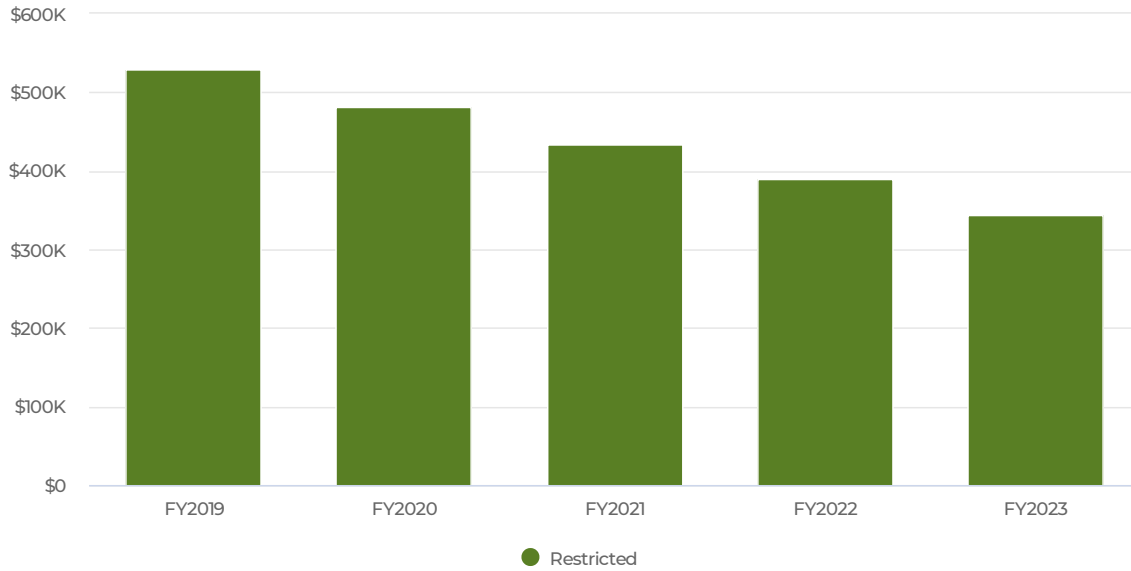
Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Bond Principal	\$100,000.00	\$100,000.00	\$105,000.00	\$105,000.00	\$105,000.00	\$105,000.00	\$110,000.00	0%
Bond Interest	\$38,500.00	\$38,500.00	\$36,450.00	\$36,450.00	\$34,350.00	\$31,725.00	\$28,500.00	-5.8%
Fiscal Agent Fees	\$977.27	\$1,000.00	\$930.56	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	0%
Total Expense Objects:	\$139,477.27	\$139,500.00	\$142,380.56	\$142,450.00	\$140,350.00	\$137,725.00	\$139,500.00	-1.5%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Restricted	\$481,137	\$434,701	-9.7%
Total Fund Balance:	\$481,137	\$434,701	-9.7%



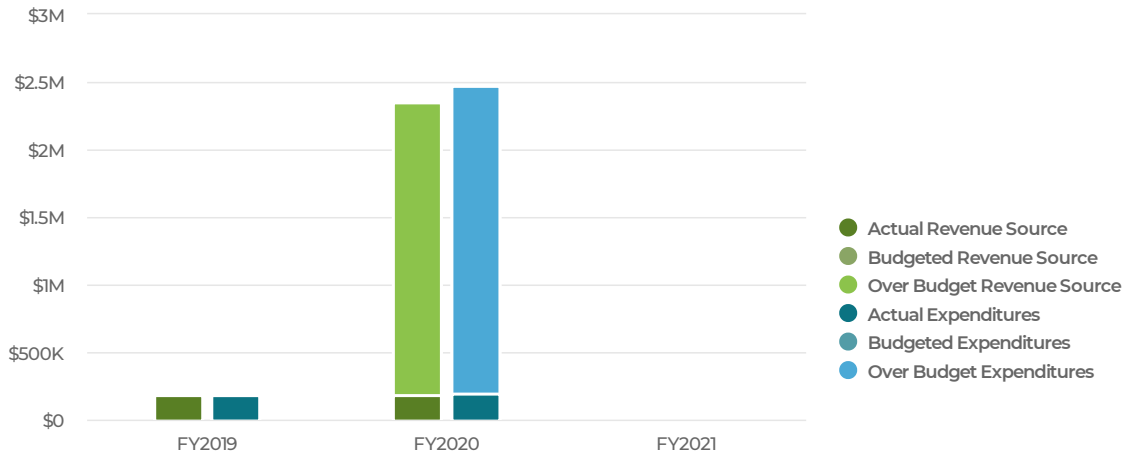
2014 EDA Lease Revenue and Limited Tax Bonds

Services Provided

The City's Economic Development Authority (EDA) issued \$2.85 million in Lease Revenue and Limited Tax Bonds, Series 2014A in 2014 to finance construction of the new City Hall/Library. The bonds were callable after October 1, 2019 and were refunded in August 2020. The redemption of the EDA's 2014A Bonds finance the purchase of City Hall from the EDA to pay the EDA's outstanding Lease Revenue and Limited Tax Bonds (See 2020A Series CIP Refunding Debt Service). The true interest cost (TIC) of the original bonds was 3.14 percent (3.14%).

Summary

The City of Victoria refunded the bonds in 2020





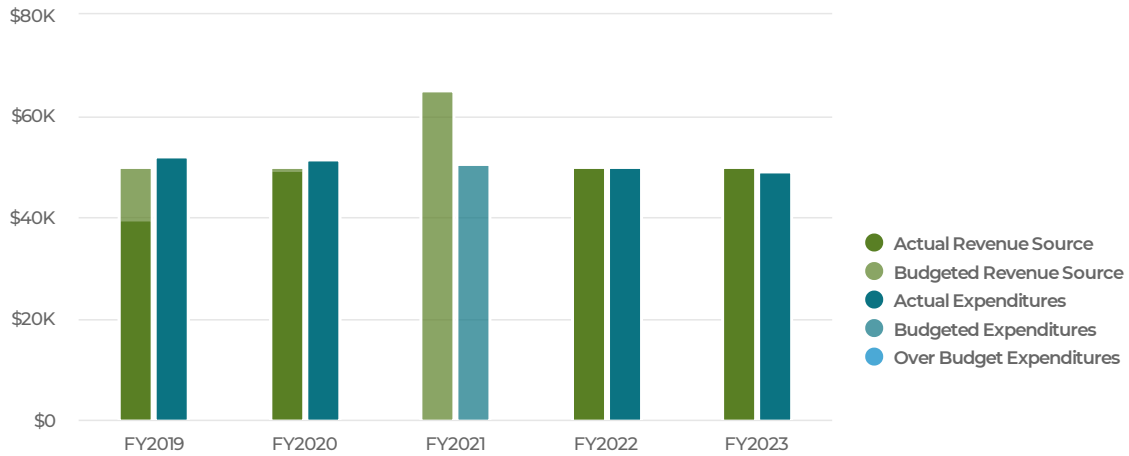
2016A GO Tax Increment Bonds

Services Provided

The city issued \$660,000 in General Obligation (GO) Tax Increment Bonds, Series 2016A in 2016 to finance improvements to the Rose Street parking lot and parking improvements on Rose Street and Victoria Drive. The bonds will be repaid from tax increment financing revenues (TIF 1-5) generated from the Main Street Building. The final bond payment is scheduled for February 2032; however, the bonds may be called on or after February 1, 2024. The true interest cost (TIC) of the bonds over the life of the bonds is 1.81 percent (1.81%)

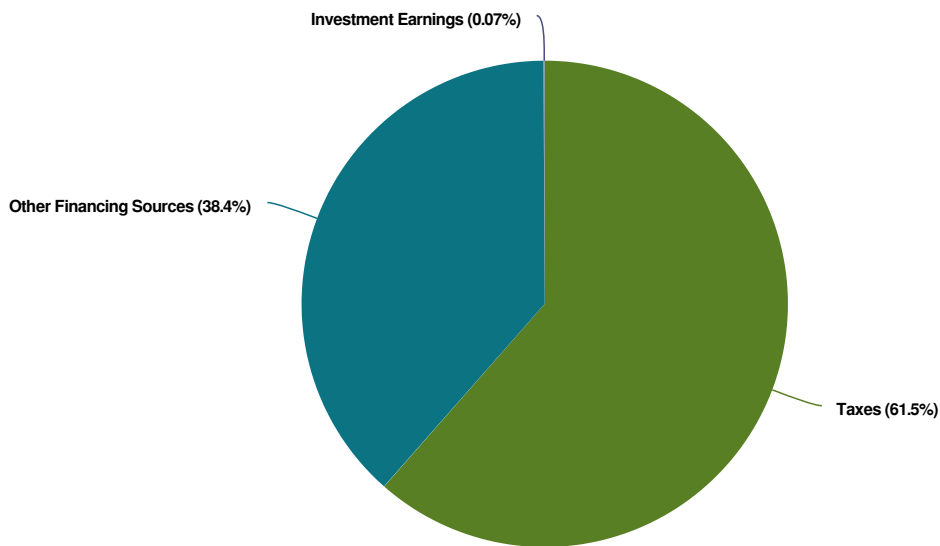
Summary

The City of Victoria is projecting \$65.04K of revenue in FY2021, which represents a 29.9% increase over the prior year. Budgeted expenditures are projected to decrease by 1.6% or \$800 to \$50.75K in FY2021.

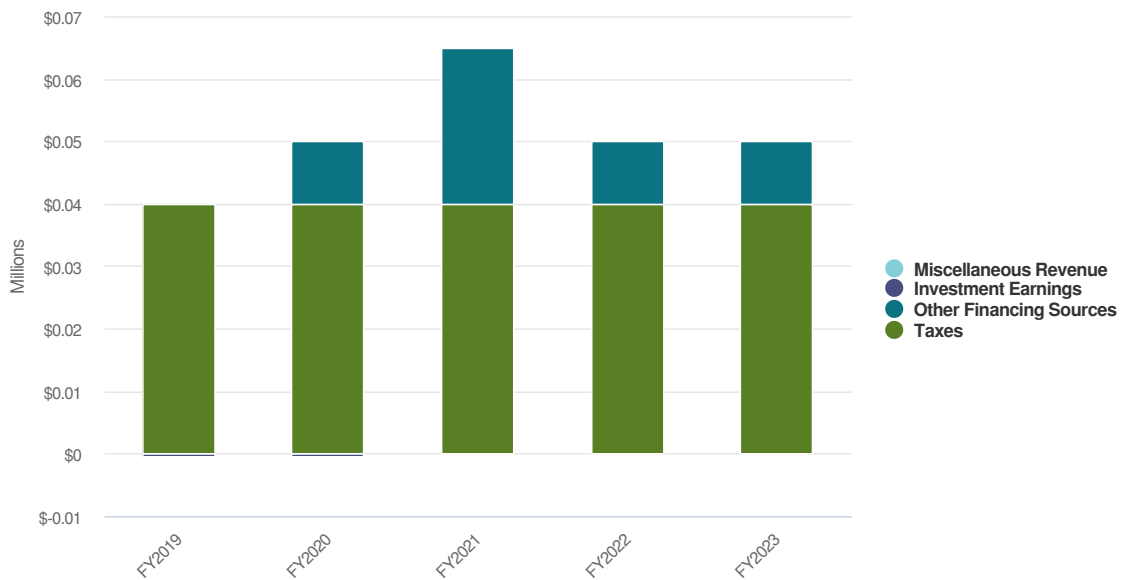


Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



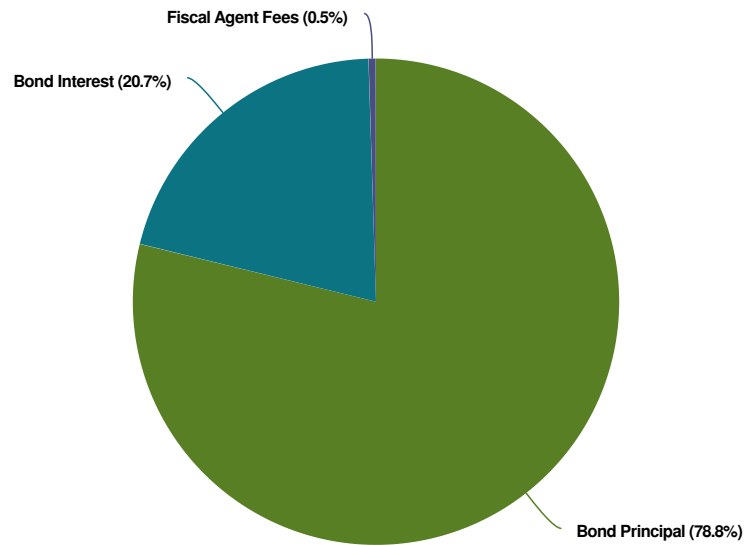
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Taxes	\$39,976.53	\$40,000.00	\$40,004.78	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	0%



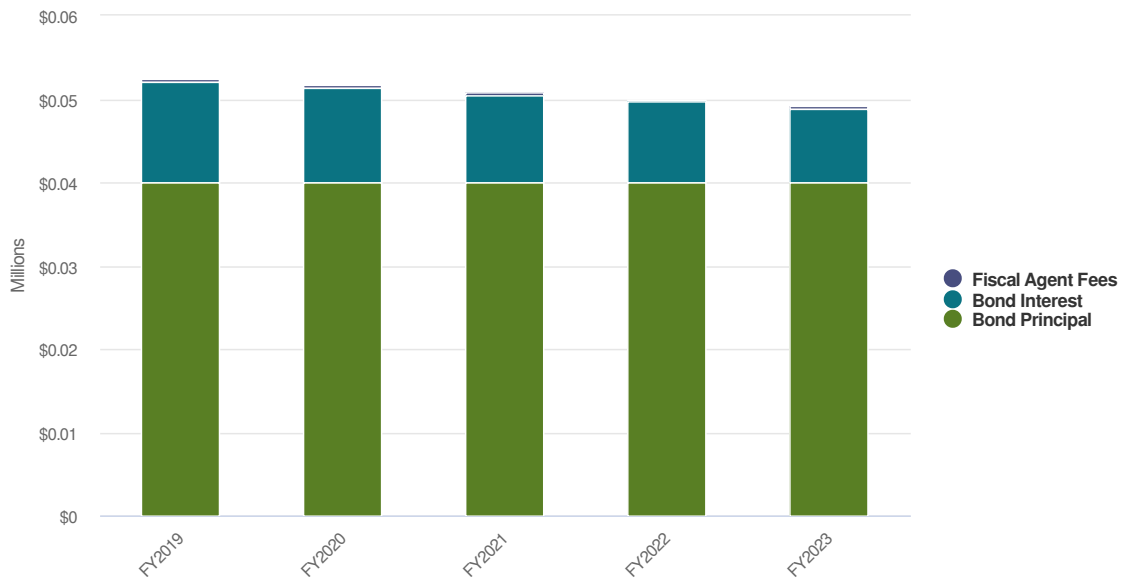
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Investment Earnings	-\$288.84	\$192.00	-\$320.45	\$56.00	\$43.00	\$186.00	\$188.00	-23.2%
Miscellaneous Revenue	-\$62.97	\$0.00	-\$110.89	\$0.00	\$0.00			0%
Other Financing Sources	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$25,000.00	\$10,000.00	\$10,000.00	150%
Total Revenue Source:	\$39,624.72	\$50,192.00	\$49,573.44	\$50,056.00	\$65,043.00	\$50,186.00	\$50,188.00	29.9%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



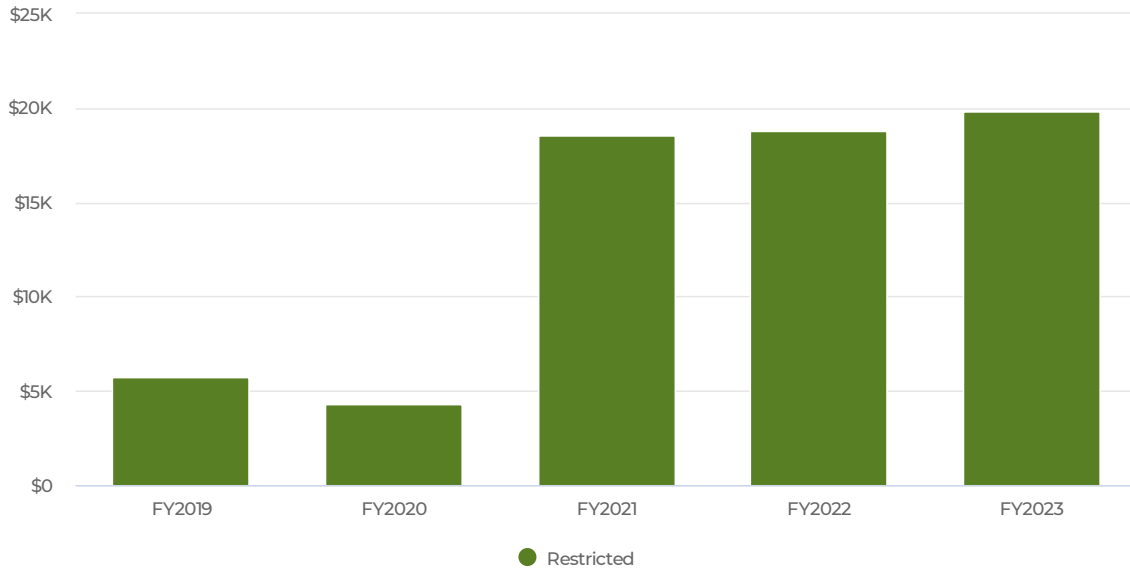
Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Bond Principal	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	0%
Bond Interest	\$12,100.00	\$12,100.00	\$11,300.00	\$11,300.00	\$10,500.00	\$9,700.00	\$8,900.00	-7.1%
Fiscal Agent Fees	\$361.15	\$0.00	\$337.78	\$247.00	\$247.00	\$247.00	\$247.00	0%
Total Expense Objects:	\$52,461.15	\$52,100.00	\$51,637.78	\$51,547.00	\$50,747.00	\$49,947.00	\$49,147.00	-1.6%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Restricted	\$4,269	\$18,565	334.9%
Total Fund Balance:	\$4,269	\$18,565	334.9%



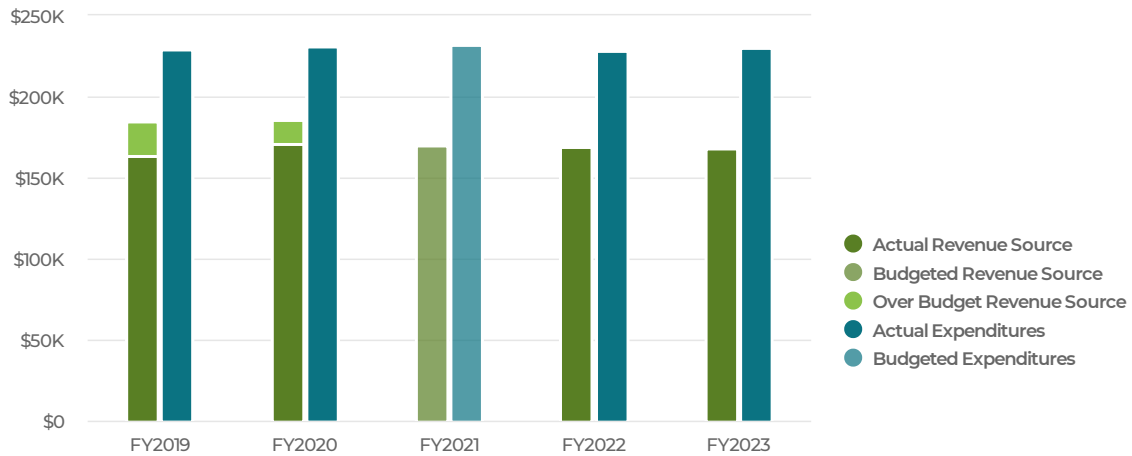
2016A GO Street/Utility Improvement Bonds

Services Provided

The City issued \$2.95 million in General Obligation (GO) Permanent Improvement Revolving Fund Bonds, Series 2016A in 2016 to finance street reclamation and drain tile improvements in the Deer Run neighborhood and a street and utility reconstruction of 78th Street and Kochia Lane. The bonds will be repaid from a property tax levy and special assessments on benefiting properties. The final bond payment is scheduled for February 2032; however, the bonds may be called after February 1, 2024. The true interest cost (TIC) of the bonds over the life of the bonds is 1.81 percent (1.81%).

Summary

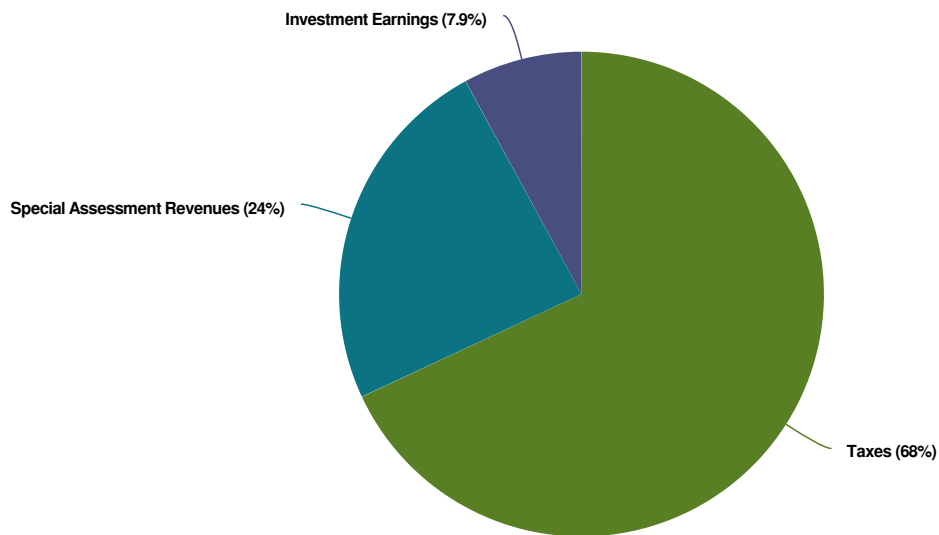
The City of Victoria is projecting \$170.47K of revenue in FY2021, which represents a 0.5% decrease over the prior year. Budgeted expenditures are projected to increase by 0.6% or \$1.37K to \$232.55K in FY2021.



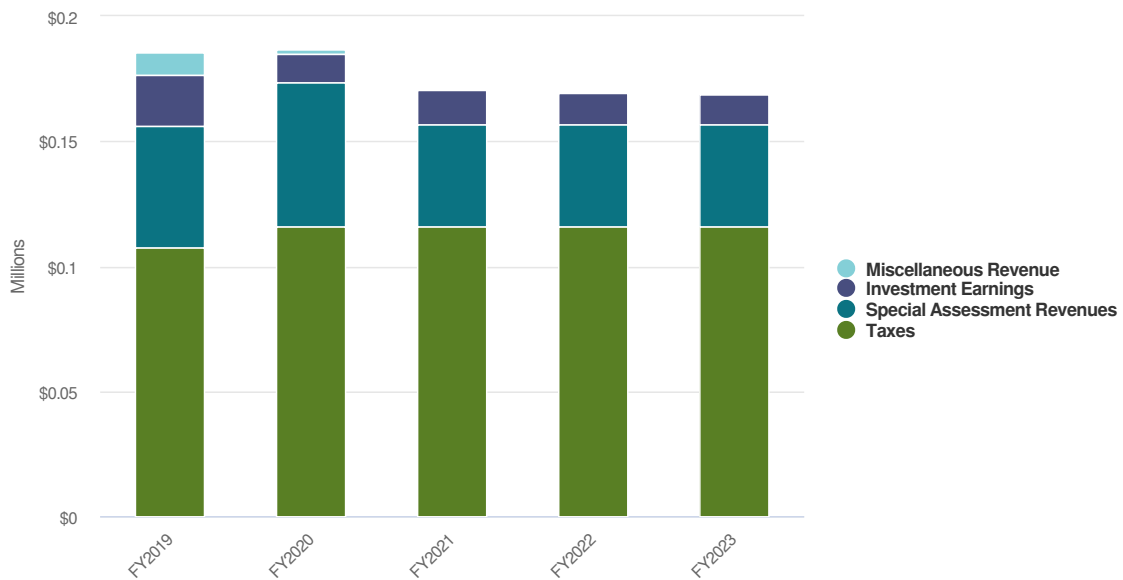
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



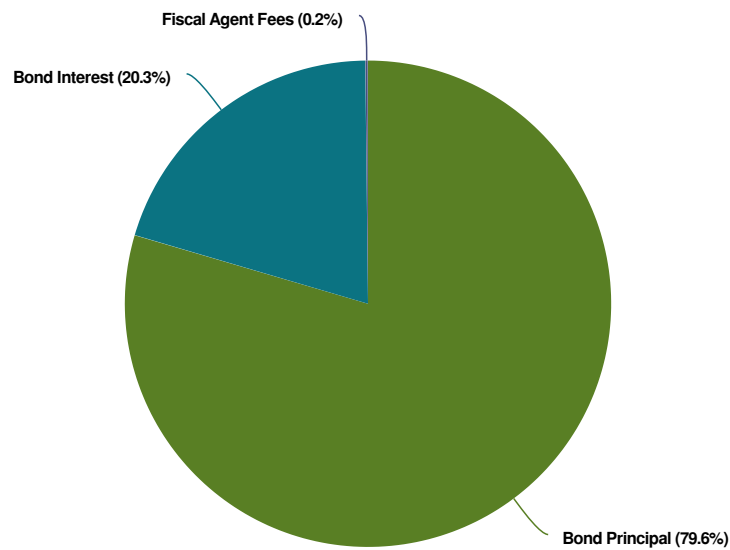
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Taxes	\$107,782.42	\$108,000.00	\$115,960.38	\$116,000.00	\$116,000.00	\$116,000.00	\$116,000.00	0%



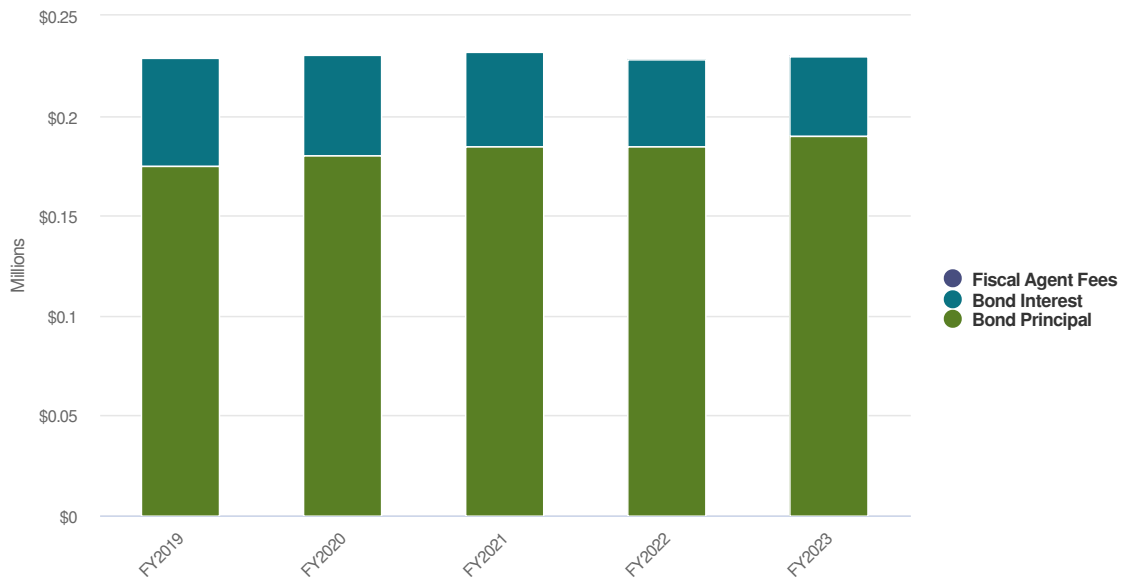
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Investment Earnings	\$20,616.00	\$14,932.00	\$11,148.96	\$14,450.00	\$13,509.00	\$12,578.00	\$11,688.00	-6.5%
Miscellaneous Revenue	\$8,830.27	\$0.00	\$1,595.36	\$0.00	\$0.00			0%
Special Assessment Revenues	\$48,382.34	\$40,963.00	\$57,854.58	\$40,963.00	\$40,963.00	\$40,963.00	\$40,963.00	0%
Total Revenue Source:	\$185,611.03	\$163,895.00	\$186,559.28	\$171,413.00	\$170,472.00	\$169,541.00	\$168,651.00	-0.5%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



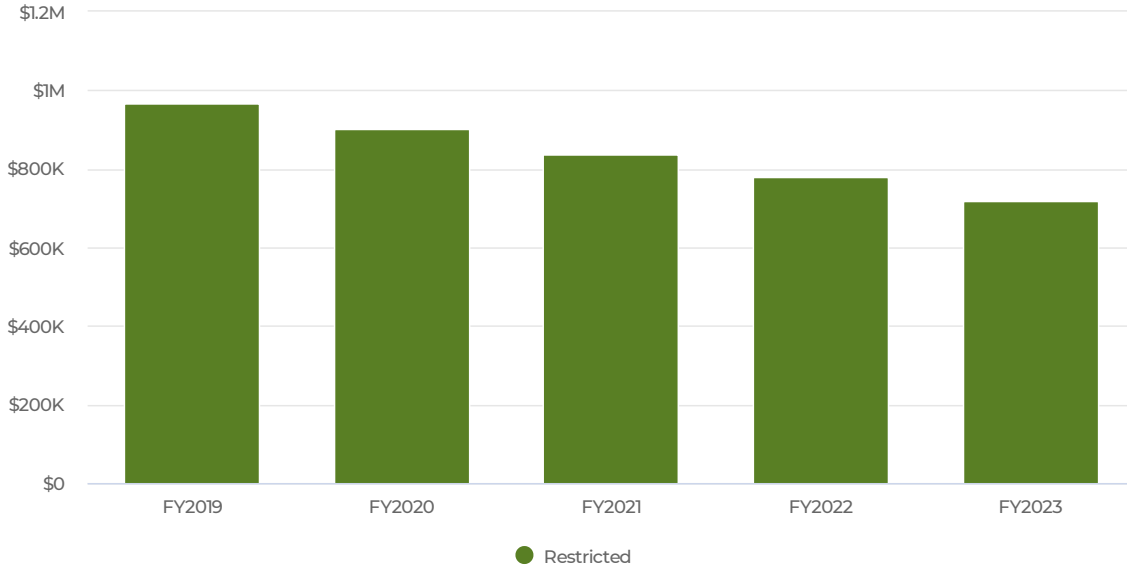
Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Bond Principal	\$175,000.00	\$175,000.00	\$180,000.00	\$180,000.00	\$185,000.00	\$185,000.00	\$190,000.00	2.8%
Bond Interest	\$54,350.00	\$54,350.00	\$50,800.00	\$50,800.00	\$47,150.00	\$43,450.00	\$39,700.00	-7.2%
Fiscal Agent Fees	\$361.15	\$546.00	\$337.78	\$379.00	\$398.00	\$418.00	\$439.00	5%
Total Expense Objects:	\$229,711.15	\$229,896.00	\$231,137.78	\$231,179.00	\$232,548.00	\$228,868.00	\$230,139.00	0.6%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Restricted	\$900,629	\$838,553	-6.9%
Total Fund Balance:	\$900,629	\$838,553	-6.9%



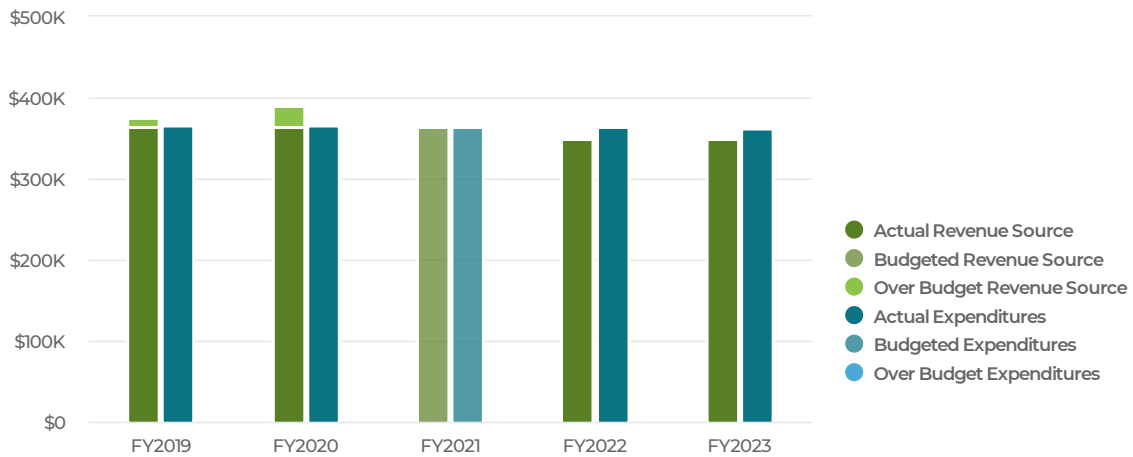
2016B Refunding Bonds

Services Provided

The City issued \$6.57 million in Gross Revenue Recreation Facility Bonds, Series 2002 in 2002 to finance construction of the Victoria Recreation Center (VRC). The City advance refunded these bonds in 2006, with the crossover occurring in 2010 and refunded the bonds again in 2016 to achieve greater savings through lower interest rates. The net present value benefit from the 2016 current refunding is \$1.48 million. The bonds will be repaid with VRC revenues, including lease revenue the City receives from Independent School District 112 for shared used of the VRC. The final bond payment is scheduled for February 2032, with a first available call date of February 1, 2024. The true interest cost (TIC) of the refunded bonds over the life of the bonds is 1.82 percent (1.82%).

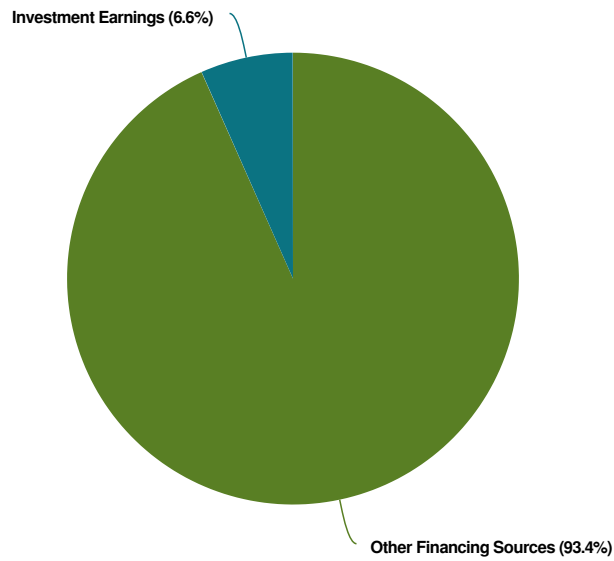
Summary

The City of Victoria is projecting \$364.12K of revenue in FY2021, which is the same as the prior year. Budgeted expenditures are projected to decrease by 0.2% or \$750 to \$365.08K in FY2021.

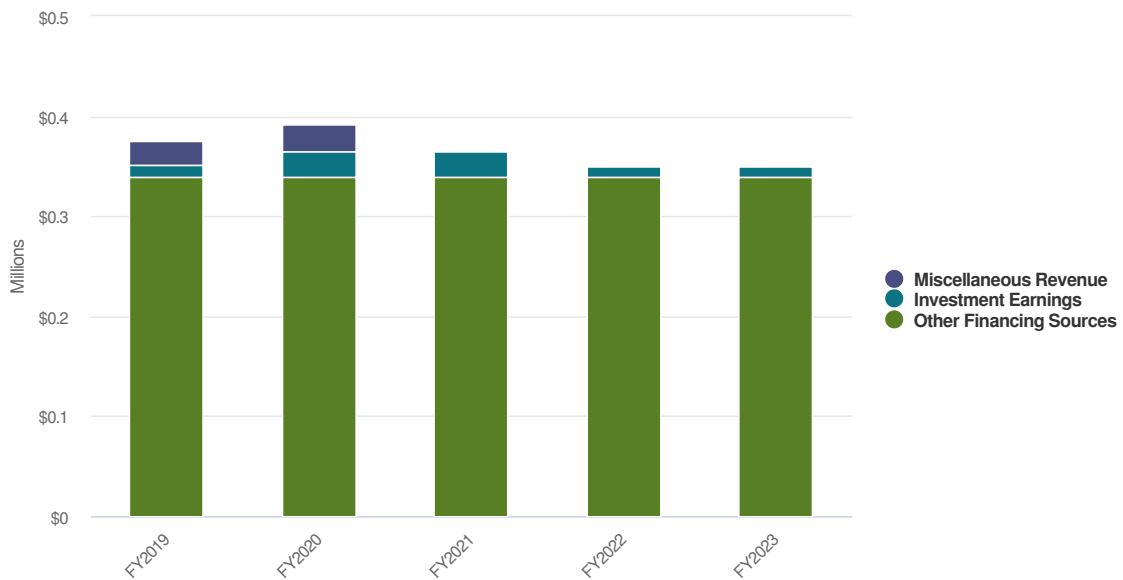


Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



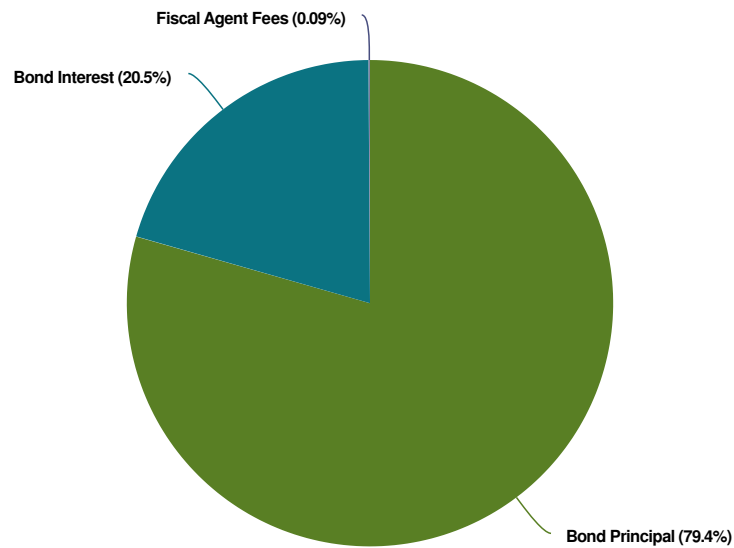
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2023 Budgeted vs. FY2021 Budgeted Change
Revenue Source								
Investment Earnings	\$12,061.50	\$24,123.00	\$24,123.00	\$24,123.00	\$24,123.00	\$10,149.00	\$9,446.00	0%



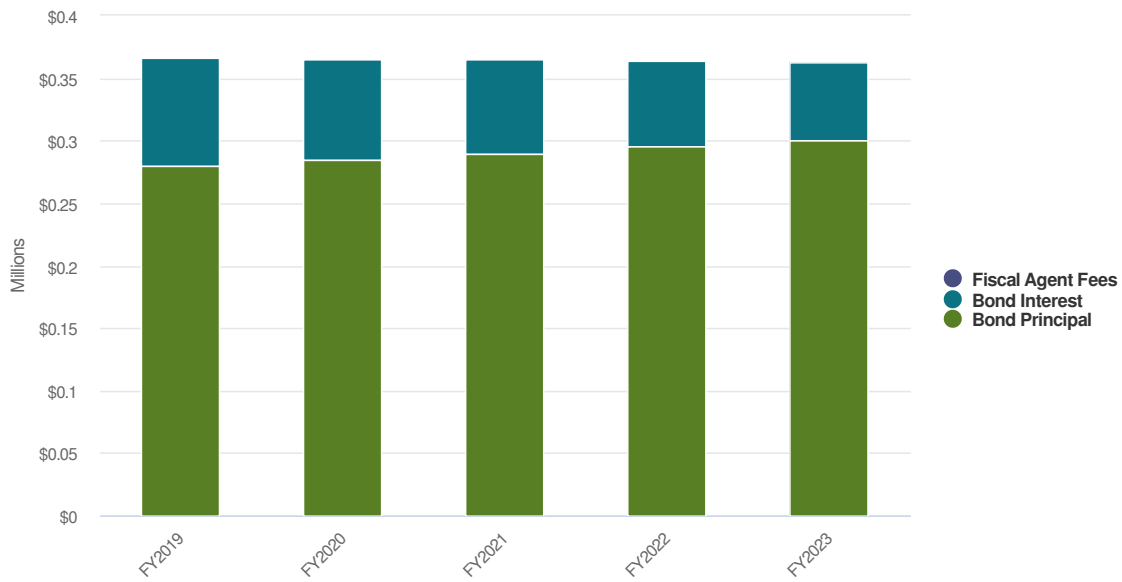
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2024 Budgeted vs. FY2023 Budgeted (Change)
Miscellaneous Revenue	\$23,374.80	\$0.00	\$27,343.70	\$0.00	\$0.00			0%
Other Financing Sources	\$340,000.00	\$340,000.00	\$340,000.00	\$340,000.00	\$340,000.00	\$340,000.00	\$340,000.00	0%
Total Revenue Source:	\$375,436.30	\$364,123.00	\$391,466.70	\$364,123.00	\$364,123.00	\$350,149.00	\$349,446.00	0%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



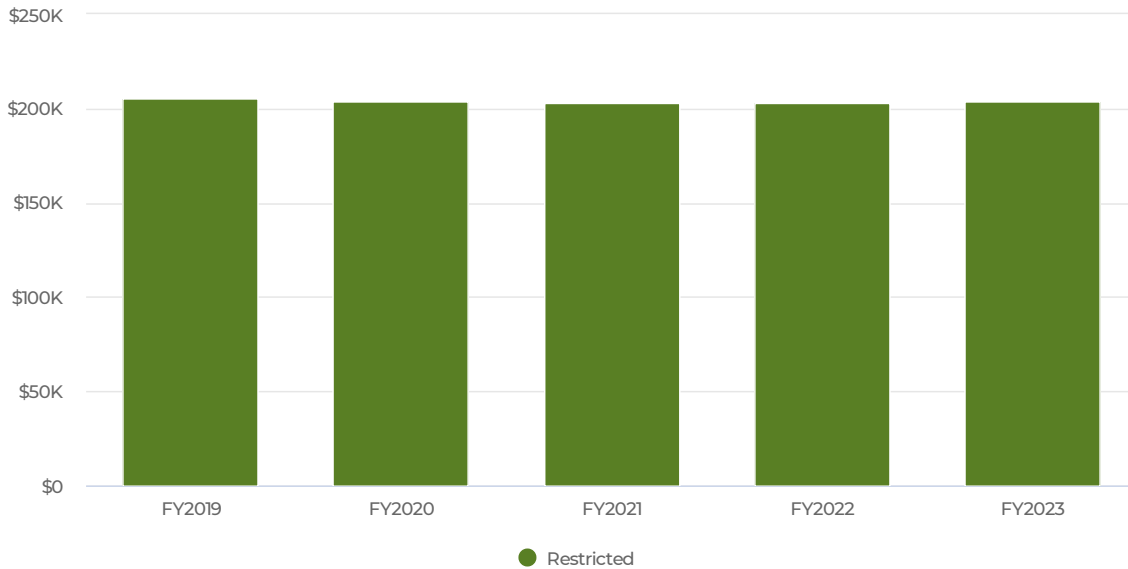
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2023 Budget vs. FY2022 Budget	Char
Expense Objects									
Bond Principal									
Debt Service									
BOND PRINCIPAL	\$280,000.00	\$280,000.00	\$285,000.00	\$285,000.00	\$290,000.00	\$295,000.00	\$300,000.00	1.	
Total Debt Service:	\$280,000.00	\$280,000.00	\$285,000.00	\$285,000.00	\$290,000.00	\$295,000.00	\$300,000.00	1.	
Total Bond Principal:	\$280,000.00	\$280,000.00	\$285,000.00	\$285,000.00	\$290,000.00	\$295,000.00	\$300,000.00	1.	
Bond Interest									
Debt Service									
BOND INTEREST	\$86,155.00	\$86,475.00	\$80,505.00	\$80,505.00	\$74,755.00	\$68,905.00	\$62,955.00	-7	
Total Debt Service:	\$86,155.00	\$86,475.00	\$80,505.00	\$80,505.00	\$74,755.00	\$68,905.00	\$62,955.00	-7	
Total Bond Interest:	\$86,155.00	\$86,475.00	\$80,505.00	\$80,505.00	\$74,755.00	\$68,905.00	\$62,955.00	-7	
Fiscal Agent Fees									



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2024 Budget vs. FY2023 Budget Char
Debt Service								
FISCAL AGENT FEES	\$361.14	\$0.00	\$337.78	\$320.00	\$320.00	\$320.00	\$320.00	
Total Debt Service:	\$361.14	\$0.00	\$337.78	\$320.00	\$320.00	\$320.00	\$320.00	
Total Fiscal Agent Fees:	\$361.14	\$0.00	\$337.78	\$320.00	\$320.00	\$320.00	\$320.00	
Total Expense Objects:	\$366,516.14	\$366,475.00	\$365,842.78	\$365,825.00	\$365,075.00	\$364,225.00	\$363,275.00	-0.5%

Fund Balance

Fund Balance Projections



	FY2020 Actual	FY2021 Actual	% Change
Fund Balance			
Restricted	\$203,938	\$202,986	-0.5%
Total Fund Balance:	\$203,938	\$202,986	-0.5%





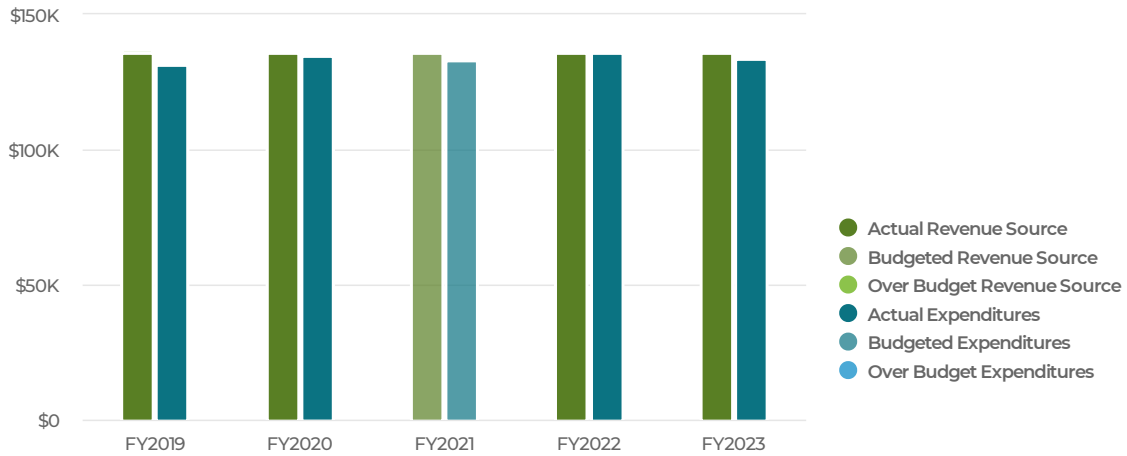
2016C GO Tax Abatement Franchise Bonds

Services Provided

The City issued \$1.73 million in General Obligation (GO) Tax Abatement Bonds, Series 2016C in 2016 to finance undergrounding of Xcel Energy's new distribution lines in the city. The bonds will be repaid from a franchise fee on electric and natural gas customers of Xcel Energy, MVEC, and CenterPoint within city limits. The final bond payment is scheduled for February 2032; however, the bonds may be called on or after February 1, 2024. The true interest cost (TIC) of the bonds over the life of the bonds is 1.82 percent (1.82%).

Summary

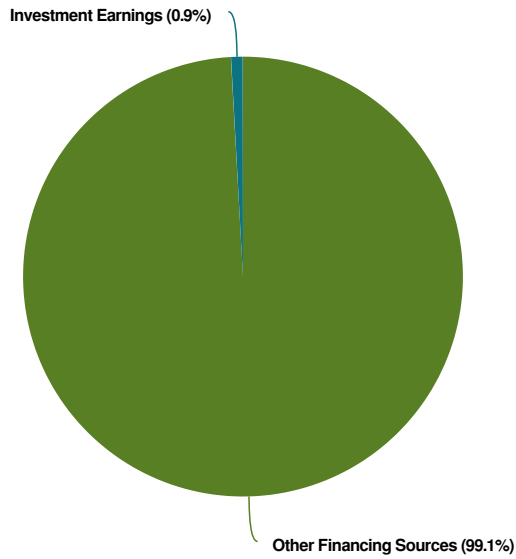
The City of Victoria is projecting \$136.17K of revenue in FY2021, the same as 2020. Budgeted expenditures are projected to decrease by 1.6% or \$2.18K to \$133.09K in FY2021.



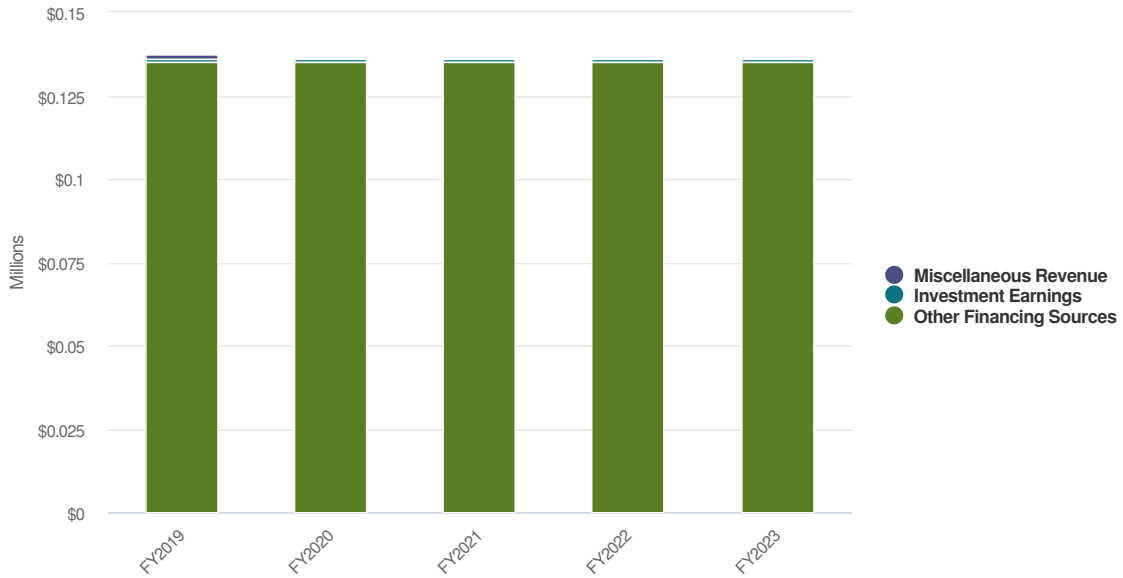
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



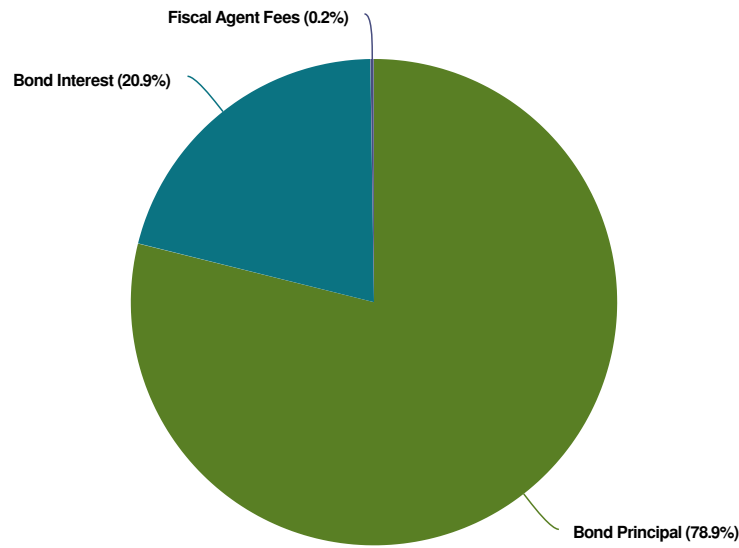
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Investment Earnings	\$1,194.29	\$1,116.00	\$1,137.72	\$1,160.00	\$1,170.00	\$1,201.00	\$1,203.00	0.9%



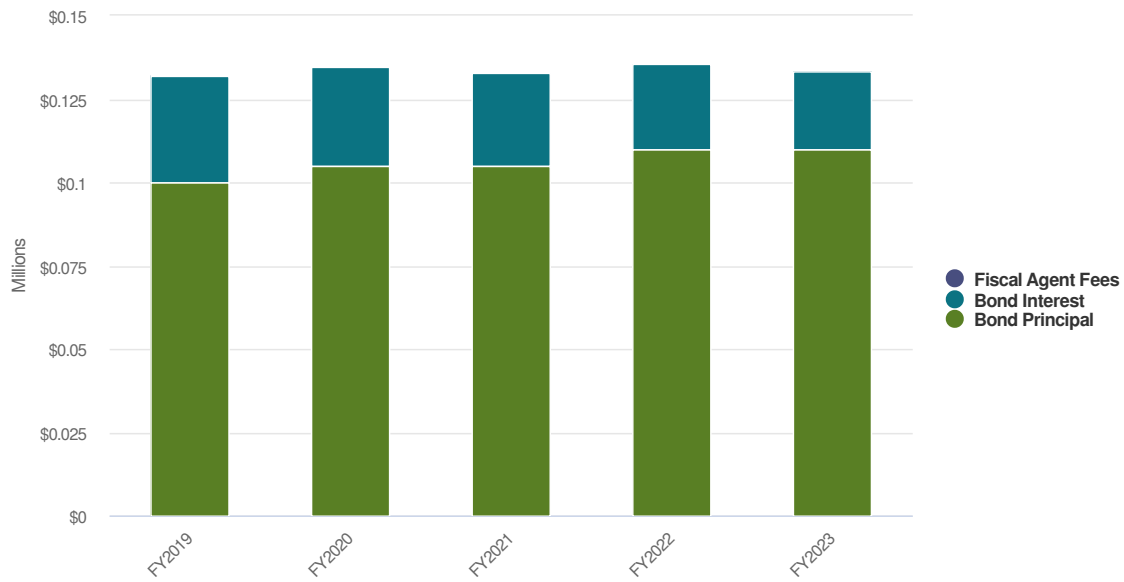
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Miscellaneous Revenue	\$1,025.89	\$0.00	\$239.74	\$0.00	\$0.00			0%
Other Financing Sources	\$135,000.00	\$135,000.00	\$135,000.00	\$135,000.00	\$135,000.00	\$135,000.00	\$135,000.00	0%
Total Revenue Source:	\$137,220.18	\$136,116.00	\$136,377.46	\$136,160.00	\$136,170.00	\$136,201.00	\$136,203.00	0%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



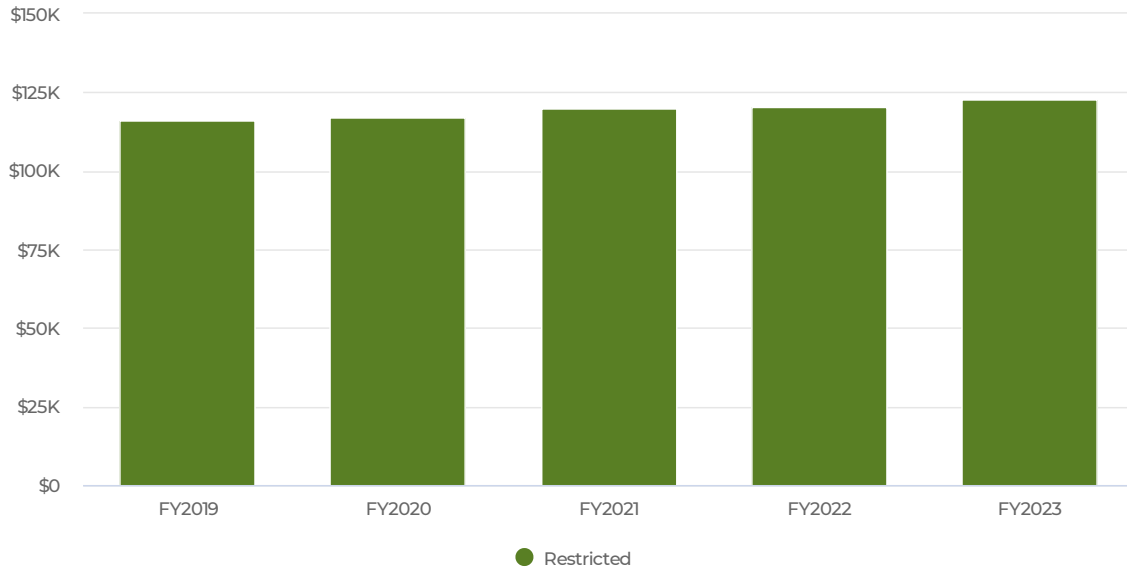
Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Bond Principal	\$100,000.00	\$100,000.00	\$105,000.00	\$105,000.00	\$105,000.00	\$110,000.00	\$110,000.00	0%
Bond Interest	\$31,935.00	\$31,935.00	\$29,885.00	\$29,885.00	\$27,785.00	\$25,635.00	\$23,435.00	-7%
Fiscal Agent Fees	\$361.15	\$0.00	\$337.78	\$379.00	\$300.00	\$300.00	\$300.00	-20.8%
Total Expense Objects:	\$132,296.15	\$131,935.00	\$135,222.78	\$135,264.00	\$133,085.00	\$135,935.00	\$133,735.00	-1.6%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Restricted	\$116,816	\$120,064	2.8%
Total Fund Balance:	\$116,816	\$120,064	2.8%



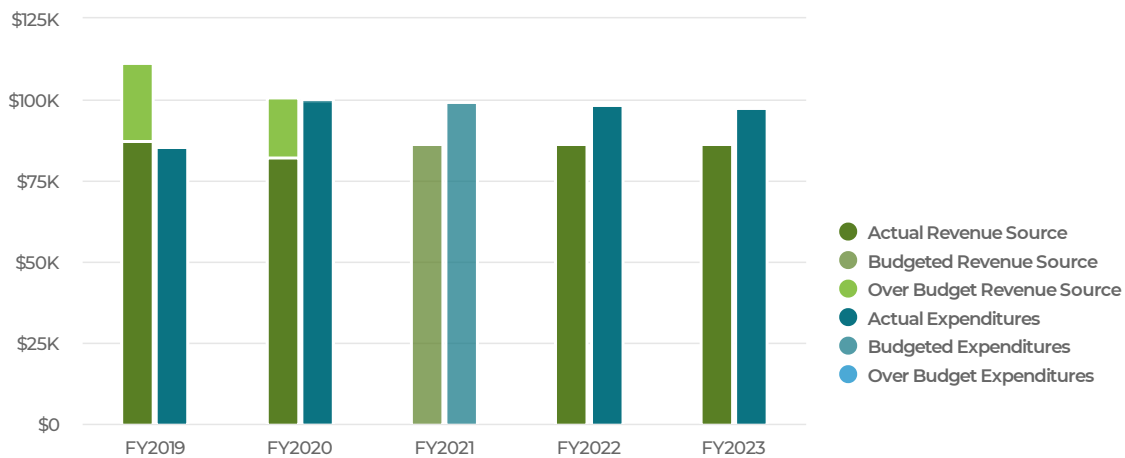
2017A GO Street/Utility Improvement Bonds

Services Provided

The city issued \$1.21 million in General Obligation (GO) Permanent Improvement Revolving Fund Bonds, Series 2017A in 2017 to finance street reclaim and drain tile improvements to portions or the entirety of Cliffwood Cir, Virginia Dr, Thornberry Curve, Sunny Shadows, Fribourg Ct, Interlaken, St. Mortiz, Yverdon Ct, Narcissus Ct, Field Creek Cir, Mcknight Cir and Mcknight Ct. The bonds will be repaid from a property tax levy and special assessments on benefiting properties. The final bond payment is scheduled for February 2033; however, the bonds may be called after February 1, 2025. The true interest cost (TIC) of the bonds over the life of the bonds is 2.36 percent (2.36%).

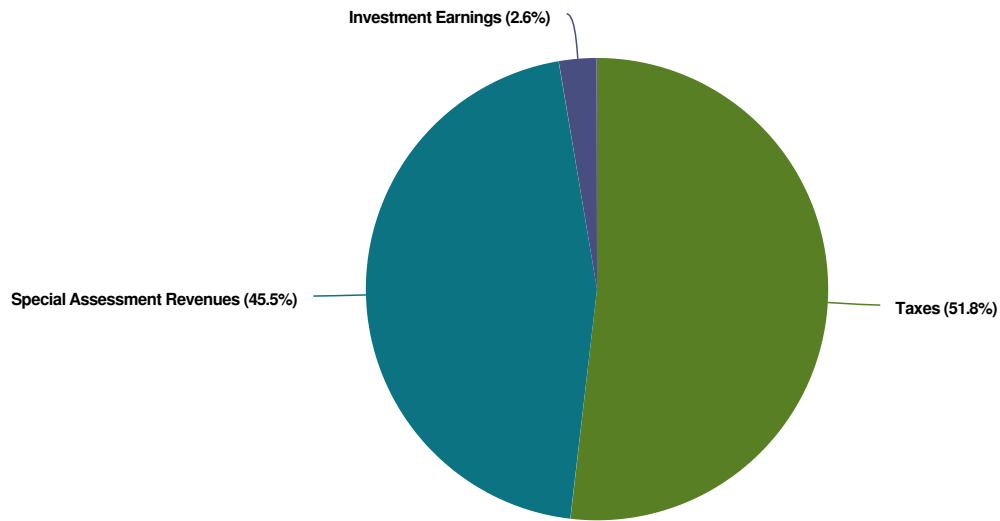
Summary

The City of Victoria is projecting \$86.8K of revenue in FY2021, which represents a 5.5% increase over the prior year. Budgeted expenditures are projected to decrease by 0.8% or \$773 to \$99.46K in FY2021.

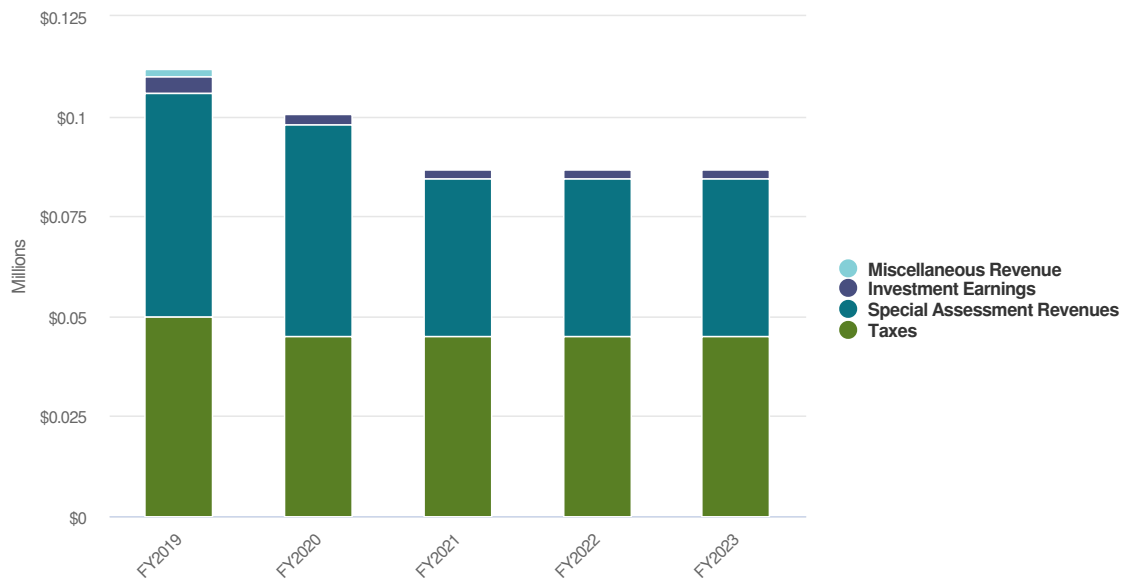


Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source

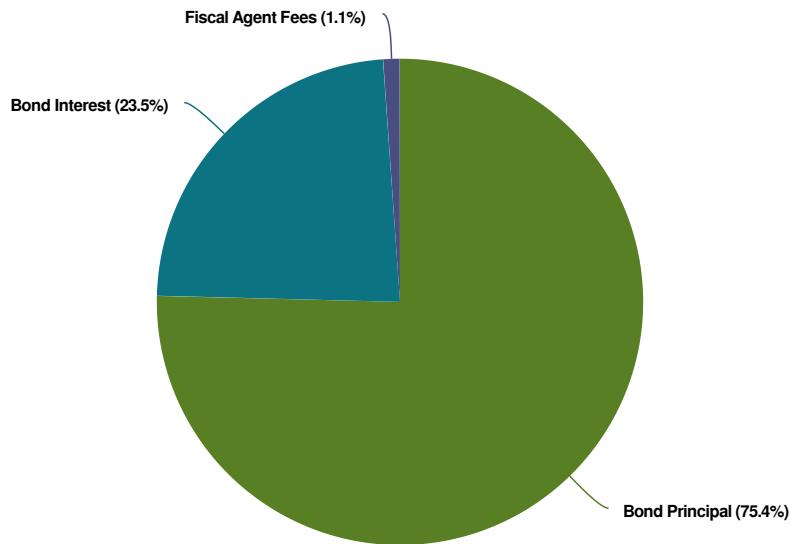


Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Taxes								

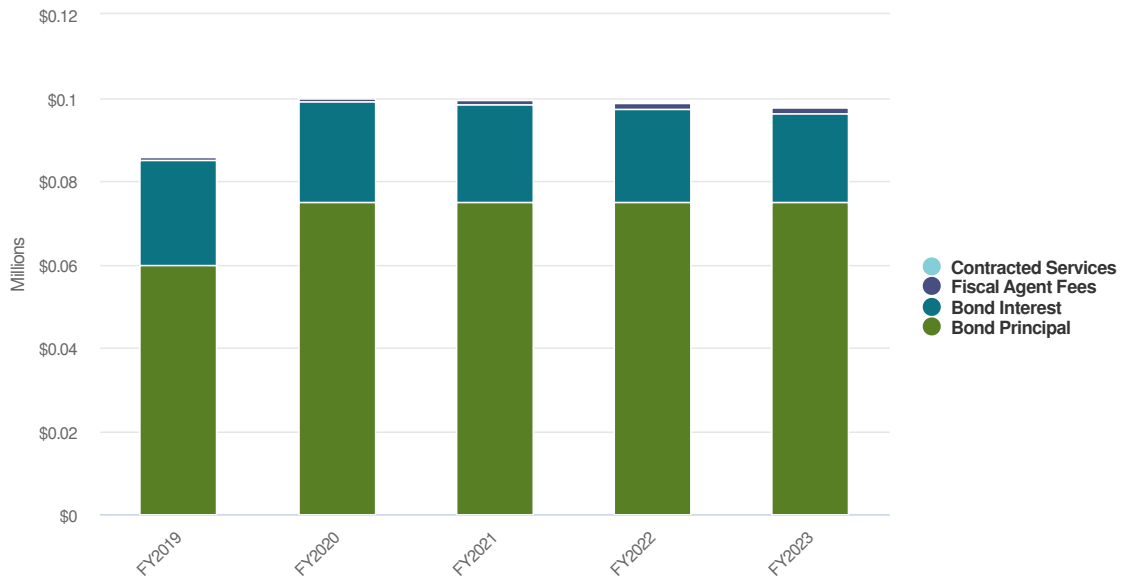
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
CURRENT TAXES	\$49,741.43	\$50,000.00	\$44,815.24	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	0%
DELINQUENT TAXES	\$0.00	\$0.00	\$188.37	\$0.00	\$0.00			0%
Total Taxes:	\$49,741.43	\$50,000.00	\$45,003.61	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	0%
Investment Earnings								
INTEREST ON INVESTMENTS	\$4,214.26	\$2,510.00	\$2,585.17	\$2,424.00	\$2,295.00	\$2,168.00	\$2,049.00	-5.3%
Total Investment Earnings:	\$4,214.26	\$2,510.00	\$2,585.17	\$2,424.00	\$2,295.00	\$2,168.00	\$2,049.00	-5.3%
Miscellaneous Revenue								
UNREALIZED FAIR VALUE GAIN/(LOSS)	\$1,794.21	\$0.00	\$453.94	\$0.00	\$0.00			0%
Total Miscellaneous Revenue:	\$1,794.21	\$0.00	\$453.94	\$0.00	\$0.00			0%
Special Assessment Revenues								
SPEC. ASMT: PRINCIPAL	\$38,228.04	\$15,547.00	\$52,964.48	\$34,844.00	\$39,503.00	\$39,503.00	\$39,503.00	13.4%
PENALTY AND INTEREST	\$17,742.72	\$19,297.00	\$50.46	\$0.00	\$0.00			0%
Total Special Assessment Revenues:	\$55,970.76	\$34,844.00	\$53,014.94	\$34,844.00	\$39,503.00	\$39,503.00	\$39,503.00	13.4%
Total Revenue Source:	\$111,720.66	\$87,354.00	\$101,057.66	\$82,268.00	\$86,798.00	\$86,671.00	\$86,552.00	5.5%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



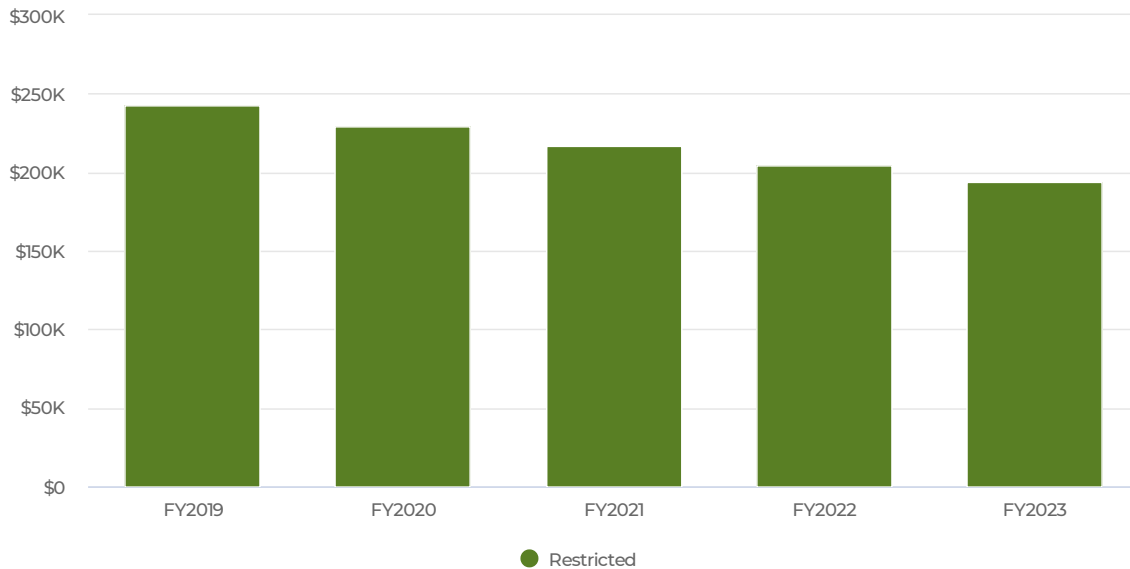
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Contracted Services	\$275.00	\$0.00	\$0.00	\$0.00	\$0.00			0%
Bond Principal	\$60,000.00	\$60,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	0%
Bond Interest	\$24,927.50	\$24,928.00	\$24,185.00	\$24,185.00	\$23,360.00	\$22,423.00	\$21,373.00	-3.4%
Fiscal Agent Fees	\$722.27	\$525.00	\$675.56	\$1,047.00	\$1,099.00	\$1,154.00	\$1,212.00	5%
Total Expense Objects:	\$85,924.77	\$85,453.00	\$99,860.56	\$100,232.00	\$99,459.00	\$98,577.00	\$97,585.00	-0.8%

Fund Balance

Fund Balance Projections



	FY2020 Actual	FY2021 Actual	% Change
Fund Balance	Actual	Actual	
Restricted	\$229,498	\$216,836	-5.5%
Total Fund Balance:	\$229,498	\$216,836	-5.5%



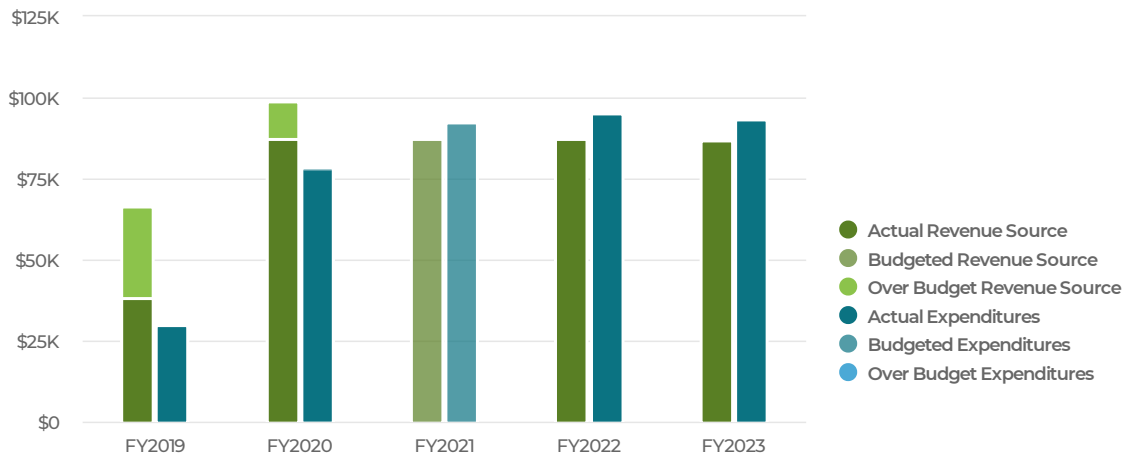
2018A GO Street Improvement Bonds Debt Service Fund

Services Provided

The city issued \$1.11 million in General Obligation (GO) Permanent Improvement Revolving Fund Bonds, Series 2018A in 2018 to finance street reclaim and drain tile improvements for the Kelzer Pond, Rhoy St, Narcissus St, and Marigold Cir neighborhoods. The bonds will be repaid from a property tax levy and special assessments on benefiting properties. The final bond payment is scheduled for February 2034; however, the bonds may be called after February 1, 2026. The true interest cost (TIC) of the bonds over the life of the bonds is 2.91 percent (2.91%).

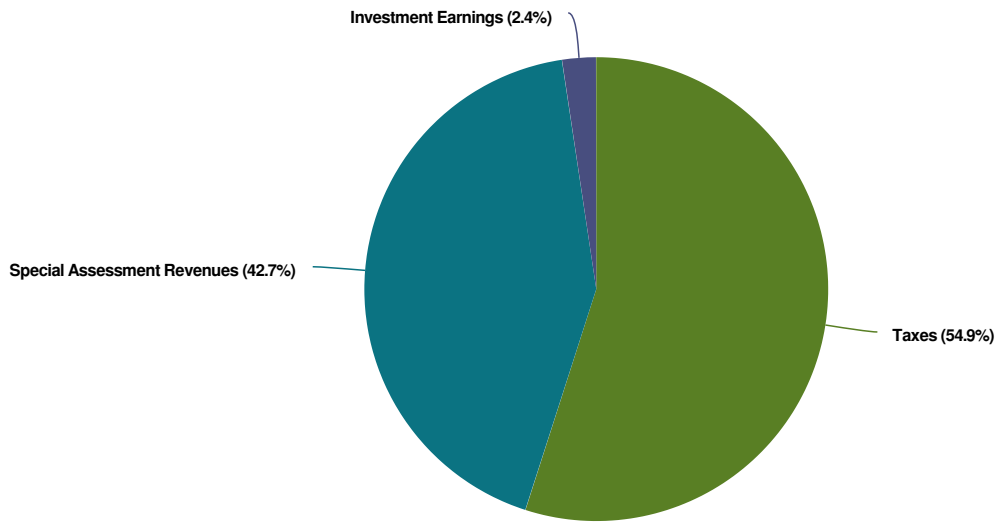
Summary

The City of Victoria is projecting \$87.36K of revenue in FY2021, which represents a 0.1% increase over the prior year. Budgeted expenditures are projected to increase by 17.1% or \$13.49K to \$92.4K in FY2021.

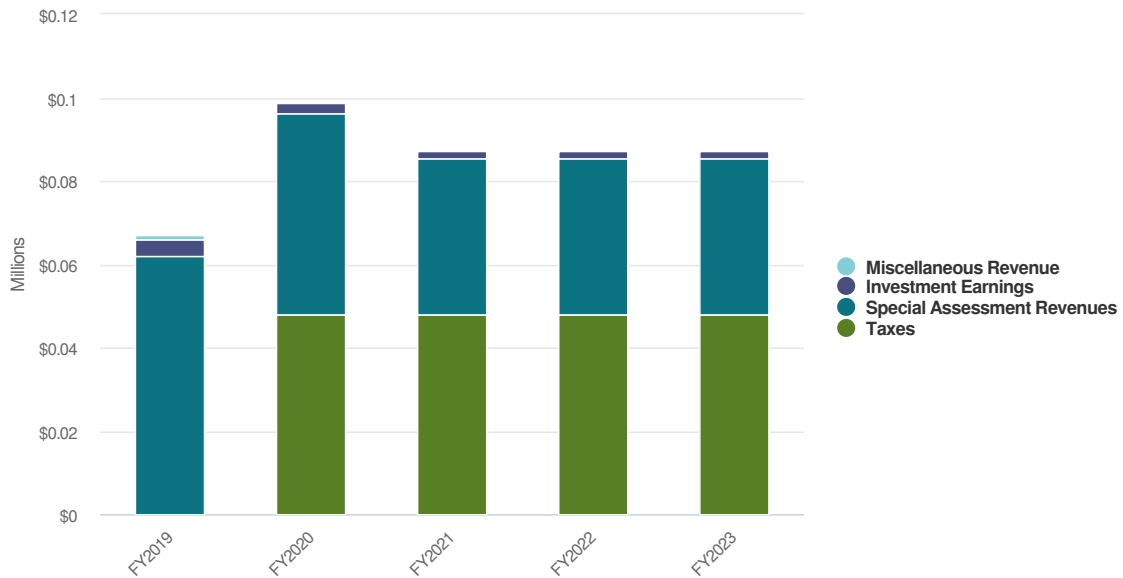


Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



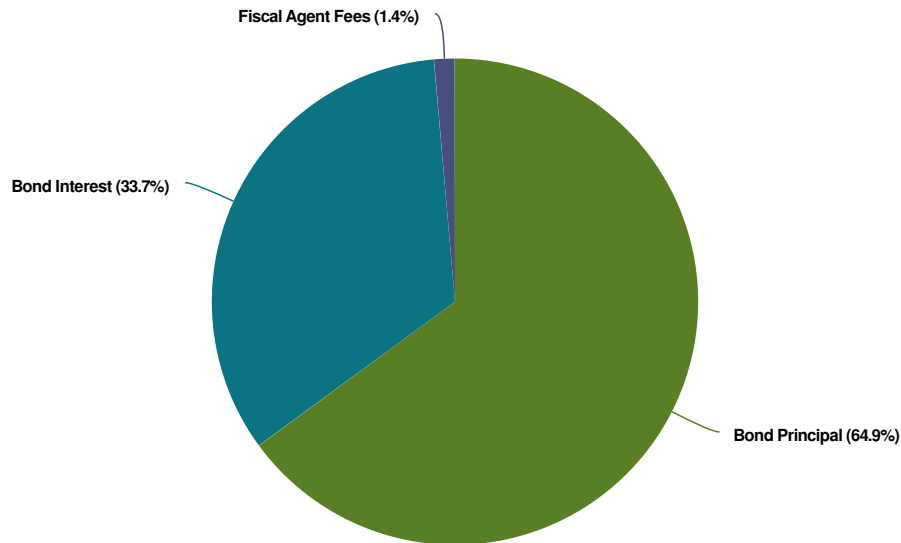
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Taxes	\$0.00	\$0.00	\$47,802.17	\$48,000.00	\$48,000.00	\$48,000.00	\$48,000.00	0%



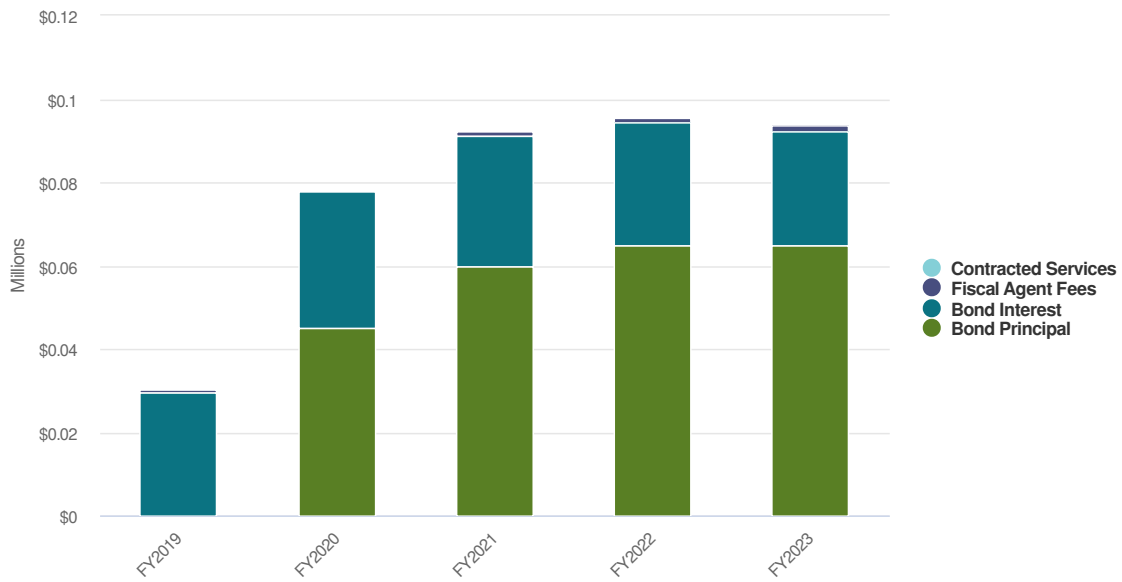
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Investment Earnings	\$3,945.21	\$1,278.00	\$2,222.37	\$1,986.00	\$2,070.00	\$2,019.00	\$1,936.00	4.2%
Miscellaneous Revenue	\$980.20	\$0.00	\$309.34	\$0.00	\$0.00			0%
Special Assessment Revenues	\$61,946.80	\$37,290.00	\$48,534.27	\$37,290.00	\$37,290.00	\$37,290.00	\$37,290.00	0%
Total Revenue Source:	\$66,872.21	\$38,568.00	\$98,868.15	\$87,276.00	\$87,360.00	\$87,309.00	\$87,226.00	0.1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



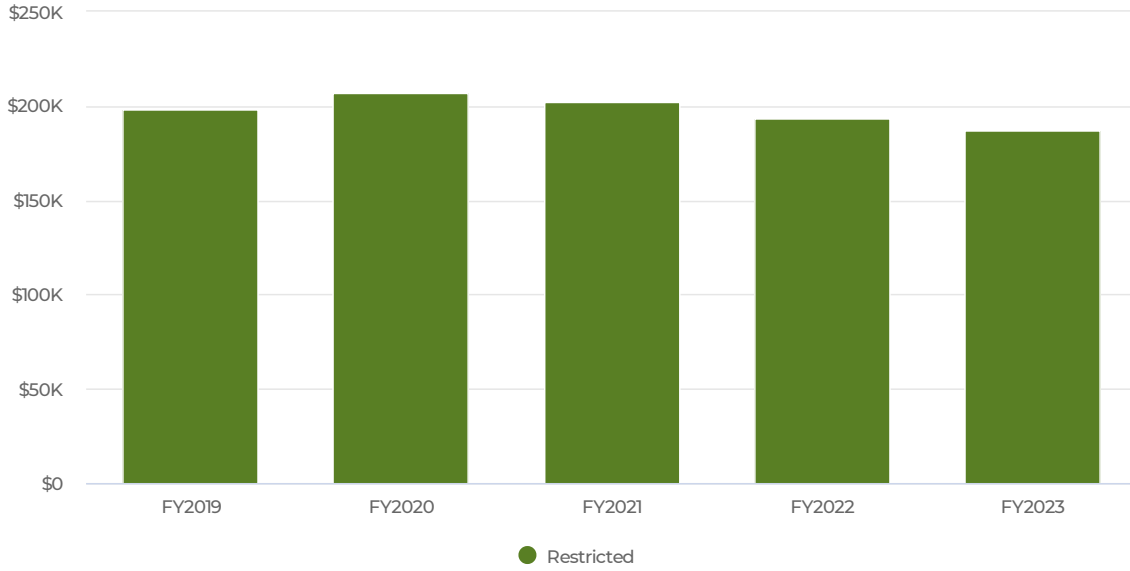
Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								
Contracted Services	\$435.00	\$0.00	\$0.00	\$0.00	\$0.00			0%
Bond Principal	\$0.00	\$0.00	\$45,000.00	\$45,000.00	\$60,000.00	\$65,000.00	\$65,000.00	33.3%
Bond Interest	\$29,573.96	\$29,574.00	\$32,700.00	\$32,700.00	\$31,125.00	\$29,250.00	\$27,300.00	-4.8%
Fiscal Agent Fees	\$722.27	\$500.00	\$337.78	\$1,215.00	\$1,276.00	\$1,340.00	\$1,407.00	5%
Total Expense Objects:	\$30,731.23	\$30,074.00	\$78,037.78	\$78,915.00	\$92,401.00	\$95,590.00	\$93,707.00	17.1%

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Restricted	\$206,955	\$201,914	-2.4%
Total Fund Balance:	\$206,955	\$201,914	-2.4%



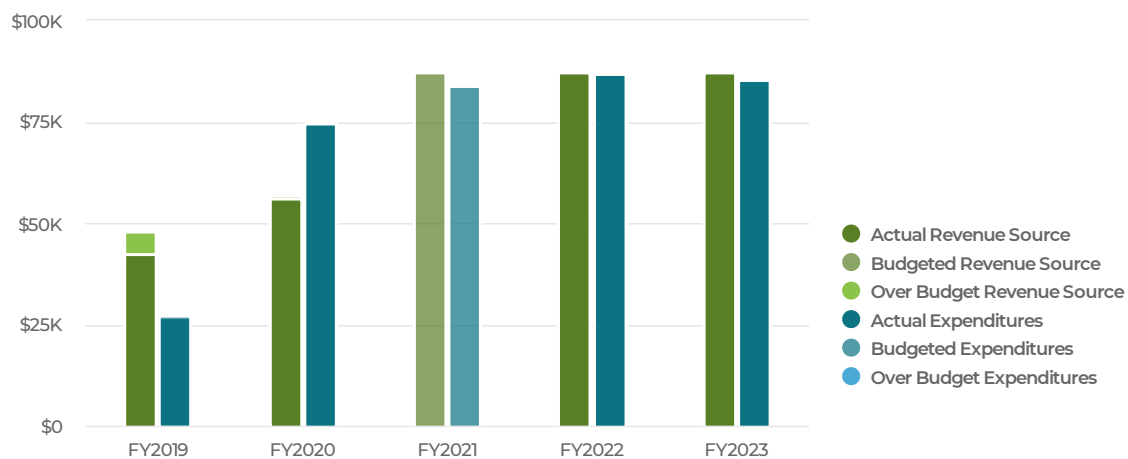
2018A GO TIF Street/Utility Improvement Bonds

SERVICES PROVIDED

The city issued \$1.01 million in General Obligation (GO) Permanent Improvement Revolving Fund Bonds, Series 2018A in 2018 to finance the reconstruction of a portion of Stieger Lake Lane East. The bonds will be repaid from tax increment revenue from Tax Increment Financing District No. 1-6 and special assessments on benefiting properties. An inter-fund loan will be used to bring the funding gap that will occur because the bonds will be repaid over 15 years versus tax increment revenue that will be paid over 26 years. The final bond payment is scheduled for February 2034; however, the bonds may be called after February 1, 2026. The true interest cost (TIC) of the bonds over the life of the bonds is 2.91 percent (2.91%).

Summary

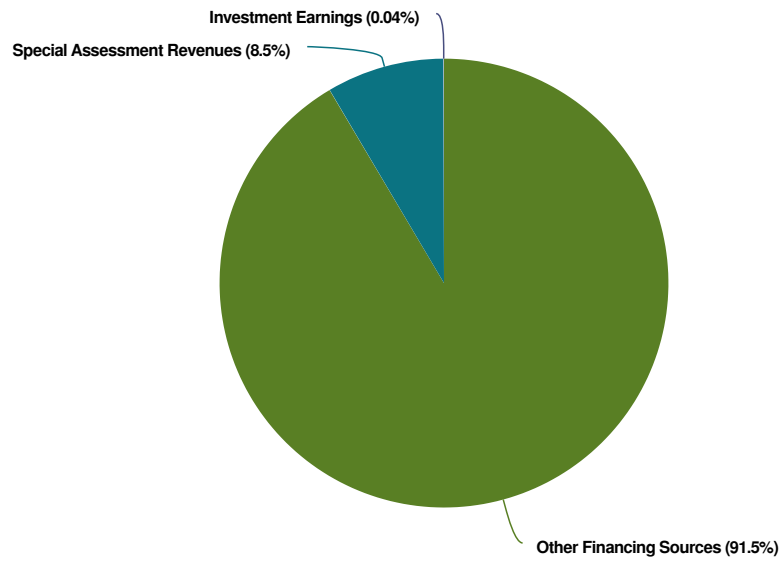
The City of Victoria is projecting \$87.44K of revenue in FY2021, which represents a 55.5% increase over the prior year. Budgeted expenditures are projected to increase by 12.4% or \$9.25K to \$83.93K in FY2021.



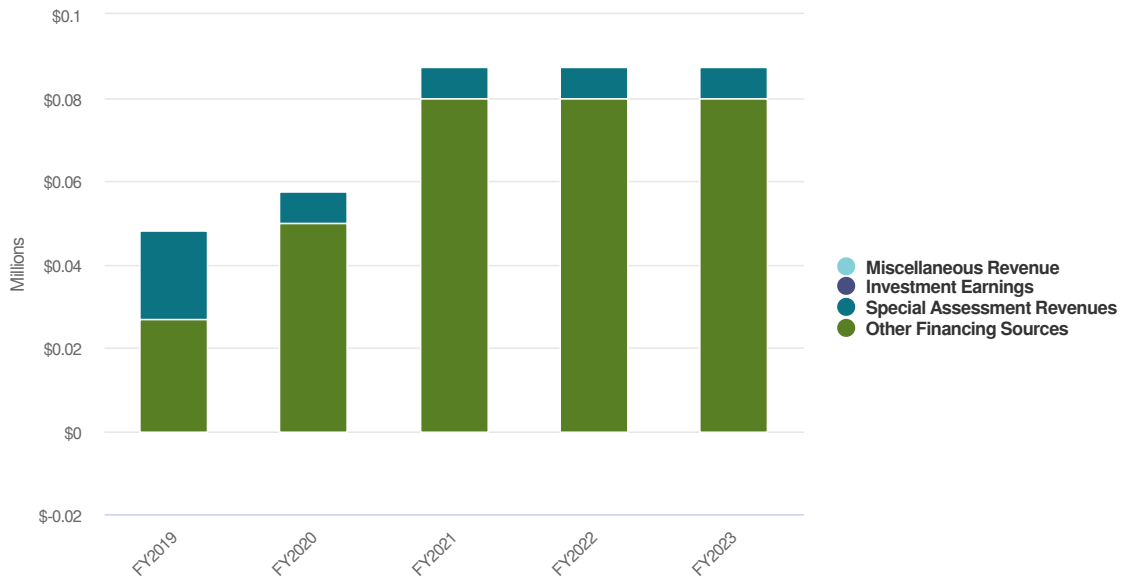
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



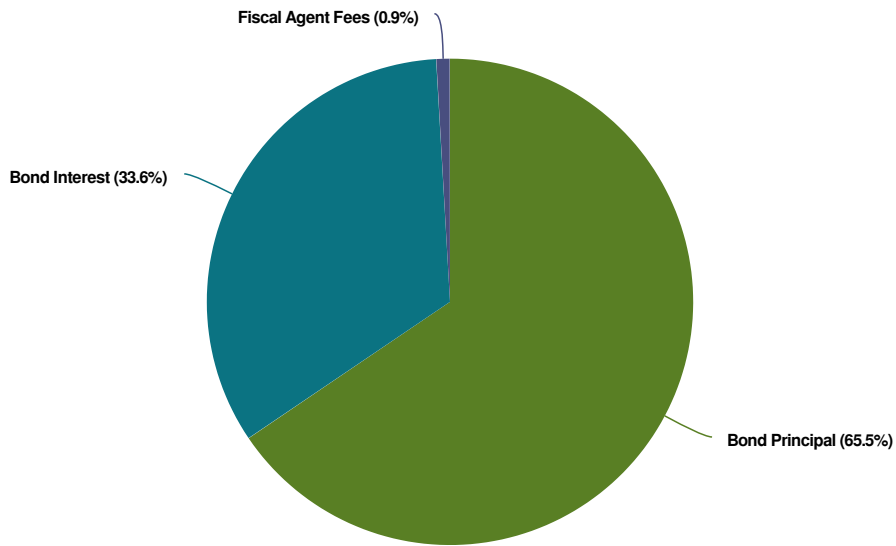
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source								
Investment Earnings								



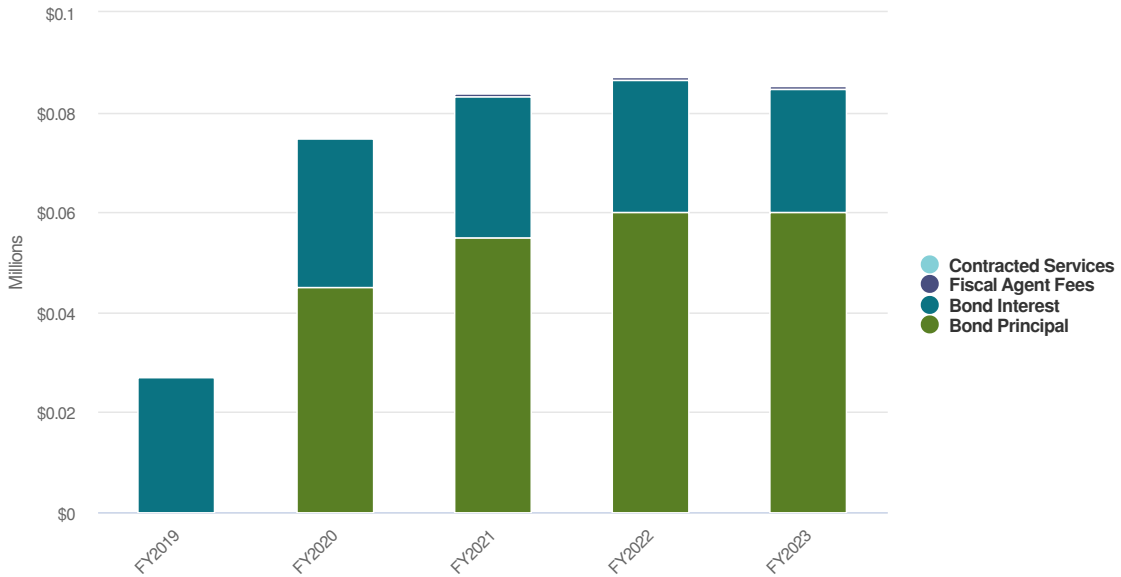
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
INTEREST ON INVESTMENTS	\$0.00	\$296.00	-\$204.72	\$213.00	\$35.00	\$70.00	\$73.00	-83.6%
Total Investment Earnings:	\$0.00	\$296.00	-\$204.72	\$213.00	\$35.00	\$70.00	\$73.00	-83.6%
Miscellaneous Revenue								
UNREALIZED FAIR VALUE GAIN/(LOSS)	-\$17.69	\$0.00	-\$65.95	\$0.00	\$0.00			0%
Total Miscellaneous Revenue:	-\$17.69	\$0.00	-\$65.95	\$0.00	\$0.00			0%
Other Financing Sources								
INTERFUND TRANSFERS	\$26,893.48	\$33,595.00	\$50,000.00	\$50,000.00	\$80,000.00	\$80,000.00	\$80,000.00	60%
Total Other Financing Sources:	\$26,893.48	\$33,595.00	\$50,000.00	\$50,000.00	\$80,000.00	\$80,000.00	\$80,000.00	60%
Special Assessment Revenues								
SPEC. ASMT: PRINCIPAL	\$15,185.91	\$3,895.00	\$7,414.14	\$6,000.00	\$7,400.00	\$7,400.00	\$7,400.00	23.3%
PENALTY AND INTEREST	\$6,174.35	\$4,958.00	\$0.00	\$0.00	\$0.00			0%
Total Special Assessment Revenues:	\$21,360.26	\$8,853.00	\$7,414.14	\$6,000.00	\$7,400.00	\$7,400.00	\$7,400.00	23.3%
Total Revenue Source:	\$48,236.05	\$42,744.00	\$57,143.47	\$56,213.00	\$87,435.00	\$87,470.00	\$87,473.00	55.5%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



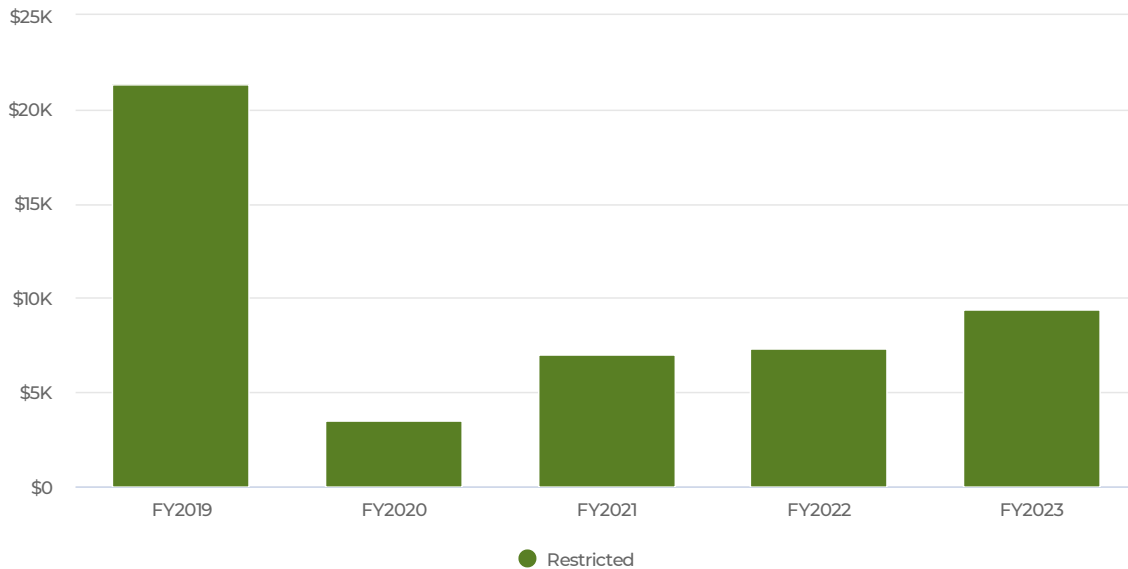
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects								



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Contracted Services	\$0.00	\$0.00	\$20.00	\$0.00	\$0.00			0%
Bond Principal	\$0.00	\$0.00	\$45,000.00	\$45,000.00	\$55,000.00	\$60,000.00	\$60,000.00	22.2%
Bond Interest	\$26,893.48	\$27,394.00	\$29,675.00	\$29,675.00	\$28,175.00	\$26,450.00	\$24,650.00	-5.1%
Fiscal Agent Fees	\$0.00	\$0.00	\$337.78	\$0.00	\$750.00	\$750.00	\$750.00	N/A
Total Expense Objects:	\$26,893.48	\$27,394.00	\$75,032.78	\$74,675.00	\$83,925.00	\$87,200.00	\$85,400.00	12.4%

Fund Balance

Fund Balance Projections



	FY2020 Actual	FY2021 Actual	% Change
Fund Balance	Actual	Actual	
Restricted	\$3,531	\$7,041	99.4%
Total Fund Balance:	\$3,531	\$7,041	99.4%



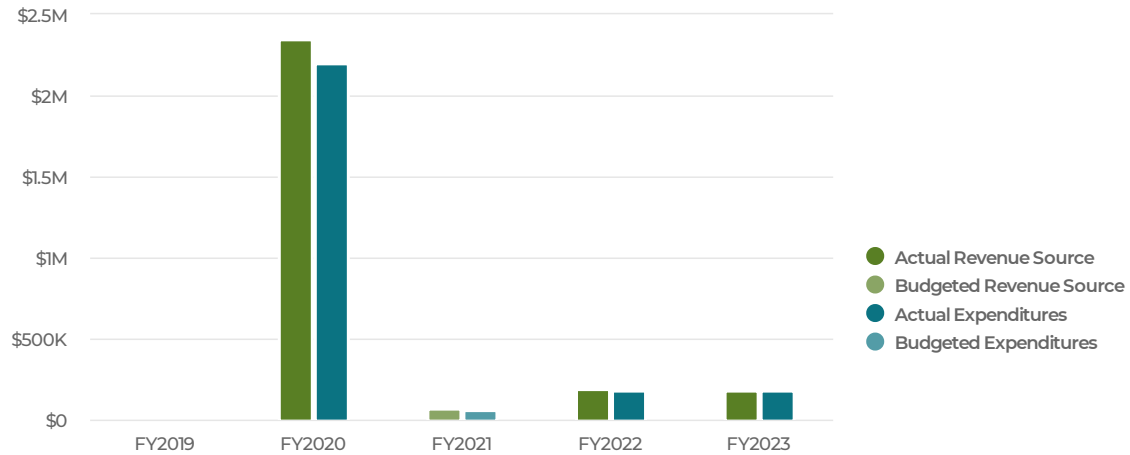
2020A Refunding City Hall 2014 EDA Bonds

Services Provided

The City issued \$2.1 million in CIP Refunding Bonds to pay the EDA's outstanding Lease Revenue and Limited Tax Bonds, Series 2014A called for redemption on August 28, 2020. The redemption of the EDA's 2014A Bonds finance the purchase of City Hall from the EDA. The bond will be repaid with a property tax levy and the bonds will be repaid over 15 years. The final bond payment is scheduled for February 2036; however, the bonds may be called after February 1, 2029. The true interest cost (TIC) of the bonds over the life of the bonds is 1.21 percent (1.21%).

Summary

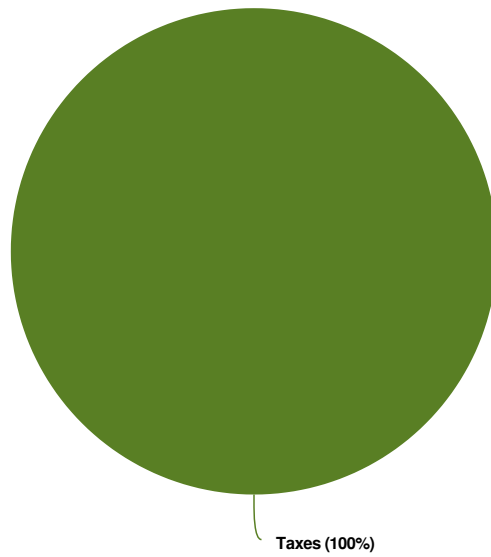
The City of Victoria is projecting \$71.47K of revenue in FY2021. Budgeted expenditures are projected to be \$60.41K in FY2021.



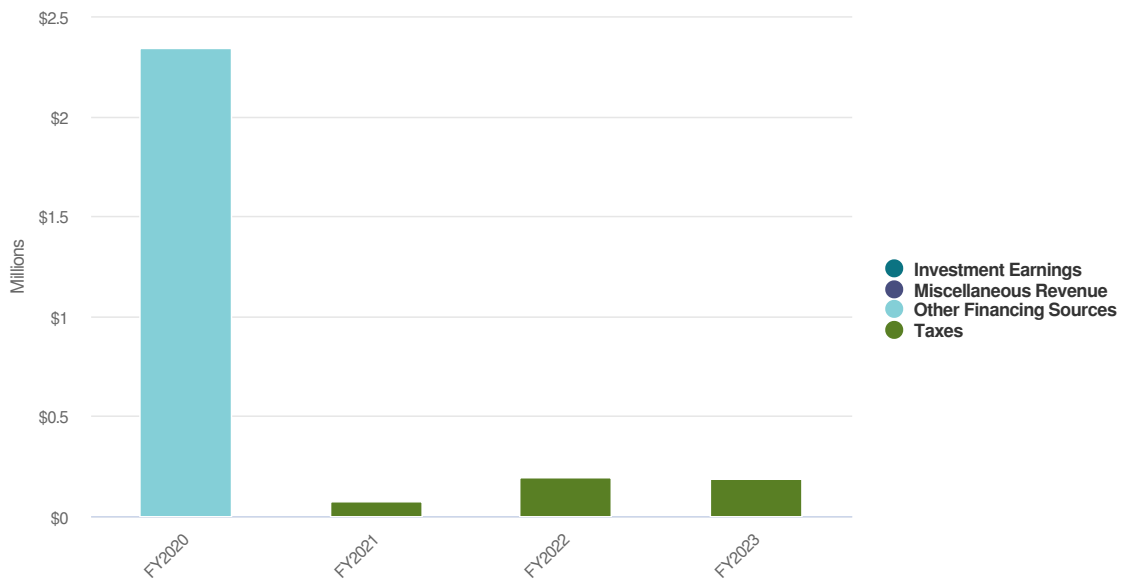
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source

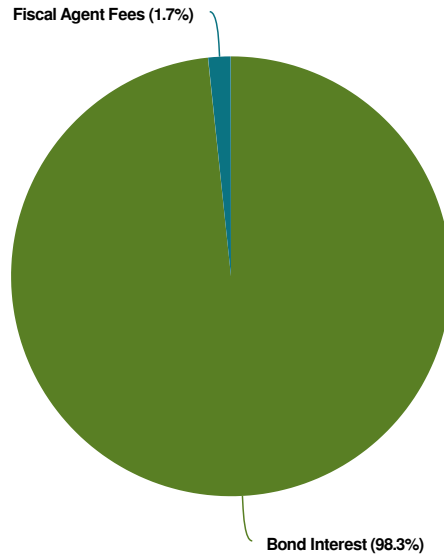


Name	FY2020 Actual	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source					
Taxes	\$0.00	\$71,468.00	\$191,677.00	\$186,427.00	N/A
Investment Earnings	\$4,998.32	\$0.00			0%
Miscellaneous Revenue	\$2,993.07	\$0.00			0%

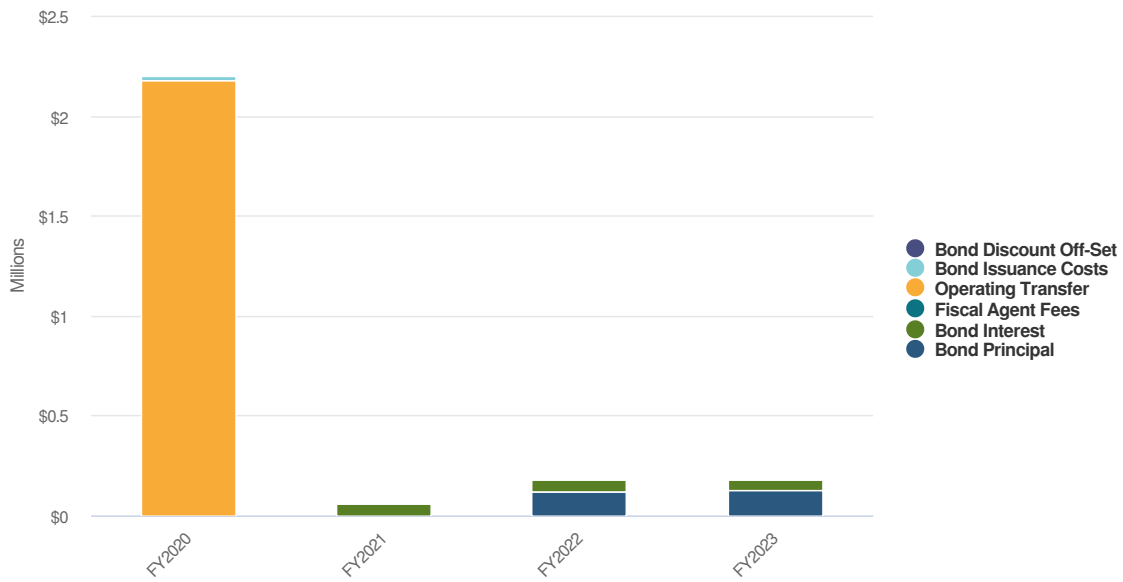
Name	FY2020 Actual	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Other Financing Sources	\$2,341,672.98	\$0.00			0%
Total Revenue Source:	\$2,349,664.37	\$71,468.00	\$191,677.00	\$186,427.00	N/A

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



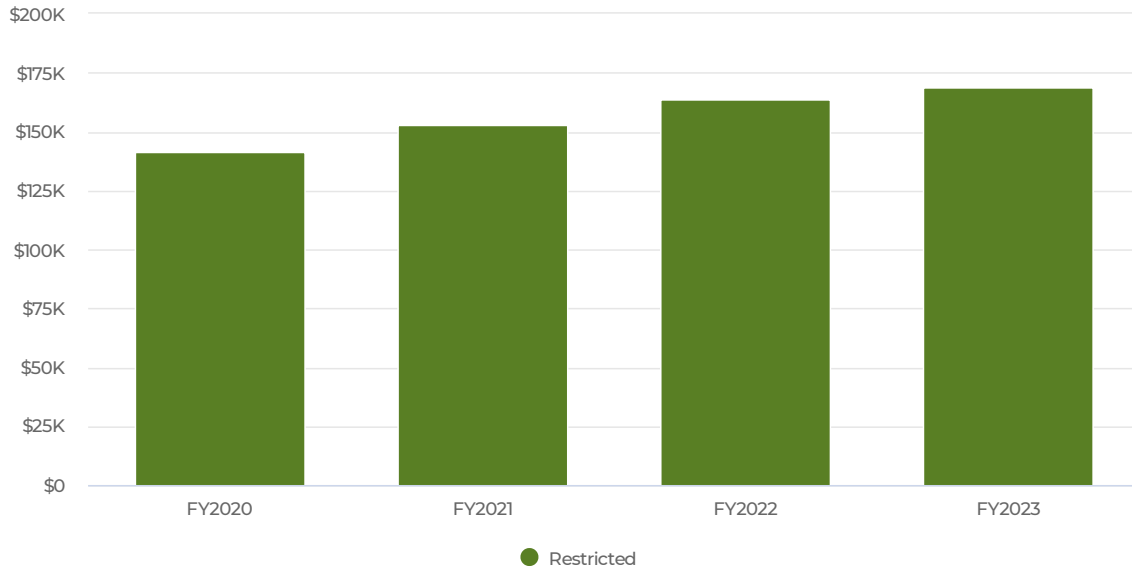
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects					
Bond Principal	\$0.00	\$0.00	\$120,000.00	\$125,000.00	0%
Bond Interest	\$0.00	\$59,406.00	\$59,950.00	\$55,050.00	N/A
Fiscal Agent Fees	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	N/A
Bond Discount Off-Set	\$8,029.45	\$0.00			0%
Bond Issuance Costs	\$21,399.28	\$0.00			0%
Operating Transfer	\$2,175,858.31				N/A
Total Expense Objects:	\$2,205,287.04	\$60,406.00	\$180,950.00	\$181,050.00	N/A

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Restricted	\$141,708	\$152,770	7.8%
Total Fund Balance:	\$141,708	\$152,770	7.8%



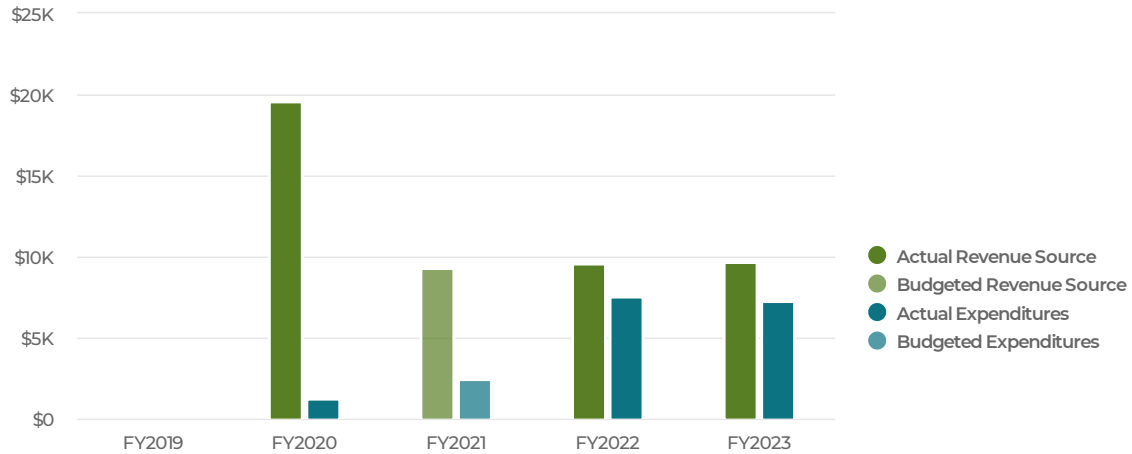
2020A Series Improvement Bonds Debt Service

Services Provided

The City issued \$95K in Improvement Bonds for the financing of a Fire Suppression System at the Deer Run Golf Course. The bond will be repaid with a 15 year special assessment on the benefiting property and the bonds will be repaid over 15 years. The final bond payment is scheduled for February 2036; however, the bonds may be called after February 1, 2029. The true interest cost (TIC) of the bonds over the life of the bonds is 1.21 percent (1.21%).

Summary

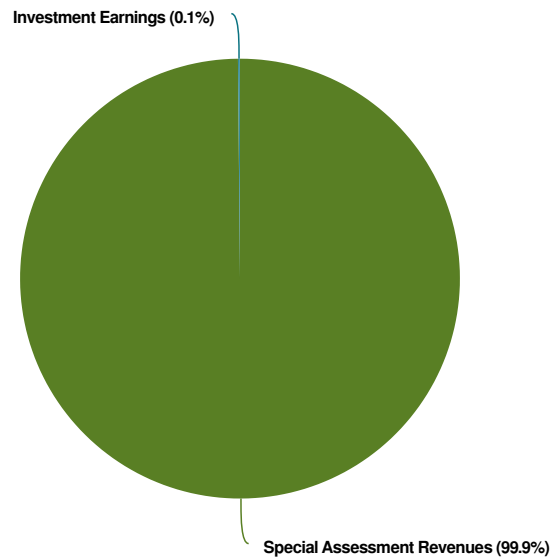
The City of Victoria is projecting \$9.31K of revenue in FY2021, Budgeted expenditures are \$2K in FY2021.



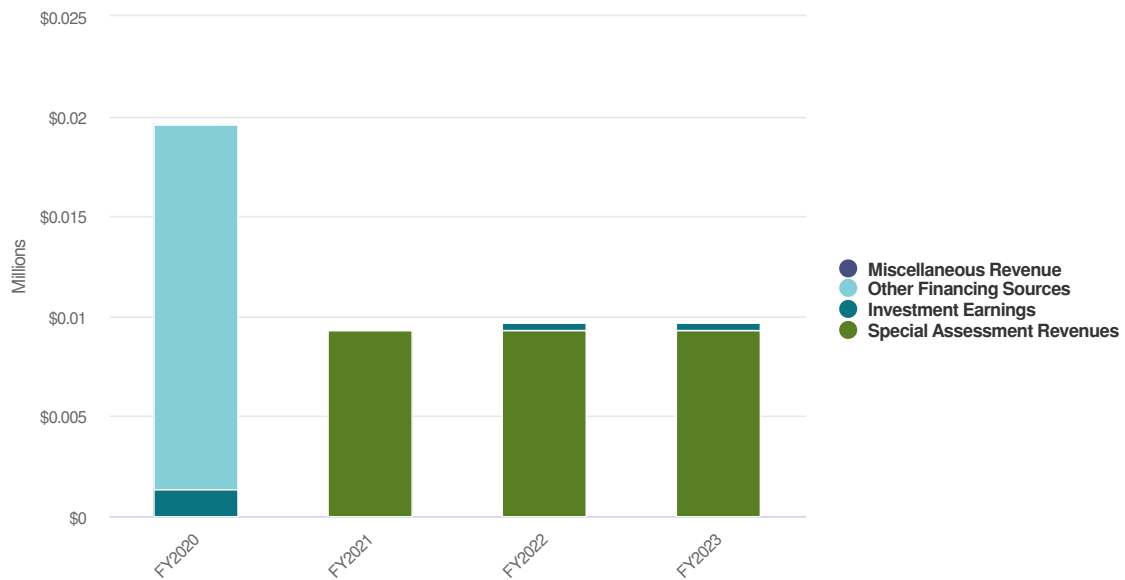
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source

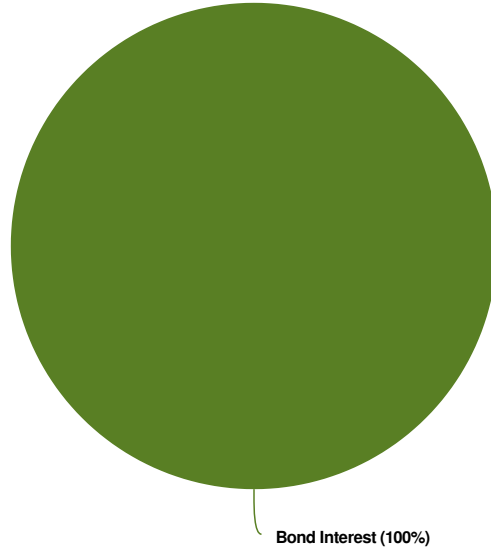


Name	FY2020 Actual	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source					
Investment Earnings	\$1,347.84	\$13.00	\$373.00	\$405.00	N/A
Miscellaneous Revenue	\$66.06	\$0.00			0%
Other Financing Sources	\$18,219.34	\$0.00			0%

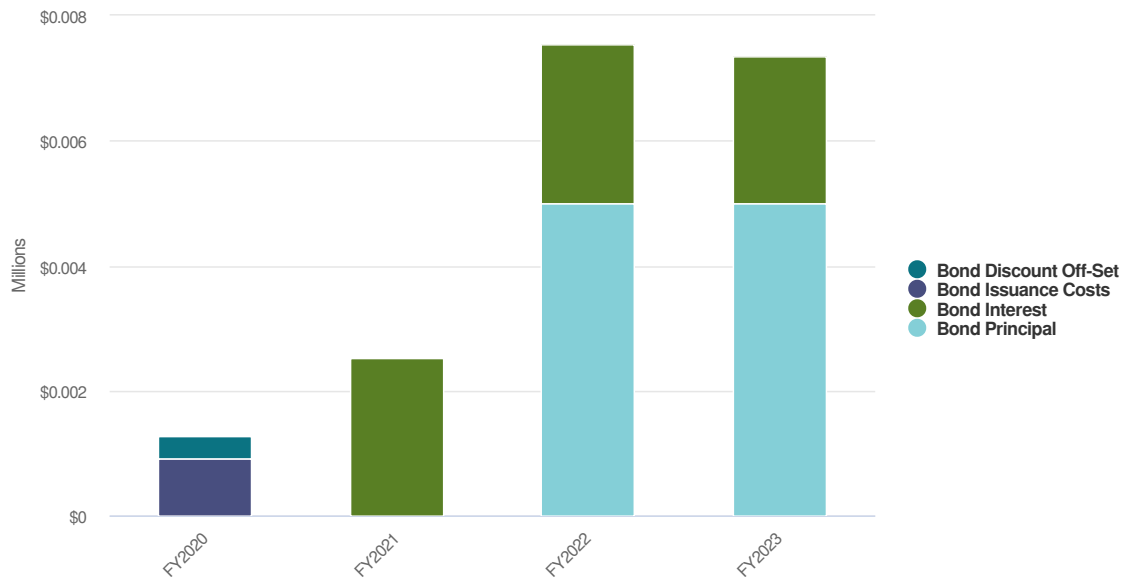
Name	FY2020 Actual	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Special Assessment Revenues	\$0.00	\$9,297.00	\$9,297.00	\$9,297.00	N/A
Total Revenue Source:	\$19,633.24	\$9,310.00	\$9,670.00	\$9,702.00	N/A

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



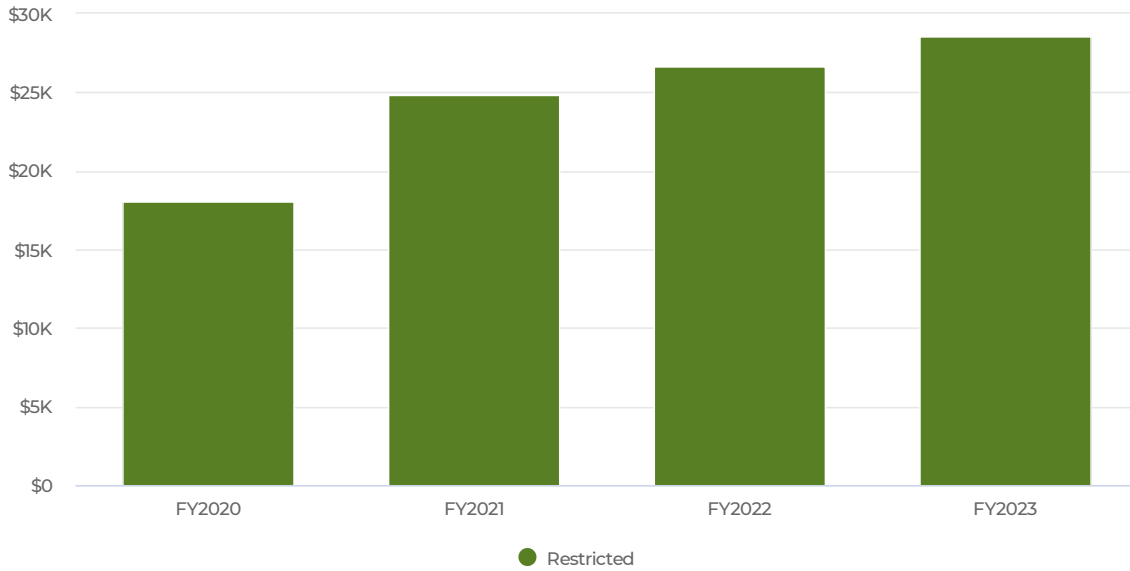
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects					
Bond Principal	\$0.00	\$0.00	\$5,000.00	\$5,000.00	0%
Bond Interest	\$0.00	\$2,525.00	\$2,550.00	\$2,350.00	N/A
Bond Discount Off-Set	\$363.24	\$0.00			0%
Bond Issuance Costs	\$905.85	\$0.00			0%
Total Expense Objects:	\$1,269.09	\$2,525.00	\$7,550.00	\$7,350.00	N/A

Fund Balance

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Restricted	\$18,084	\$24,869	37.5%
Total Fund Balance:	\$18,084	\$24,869	37.5%



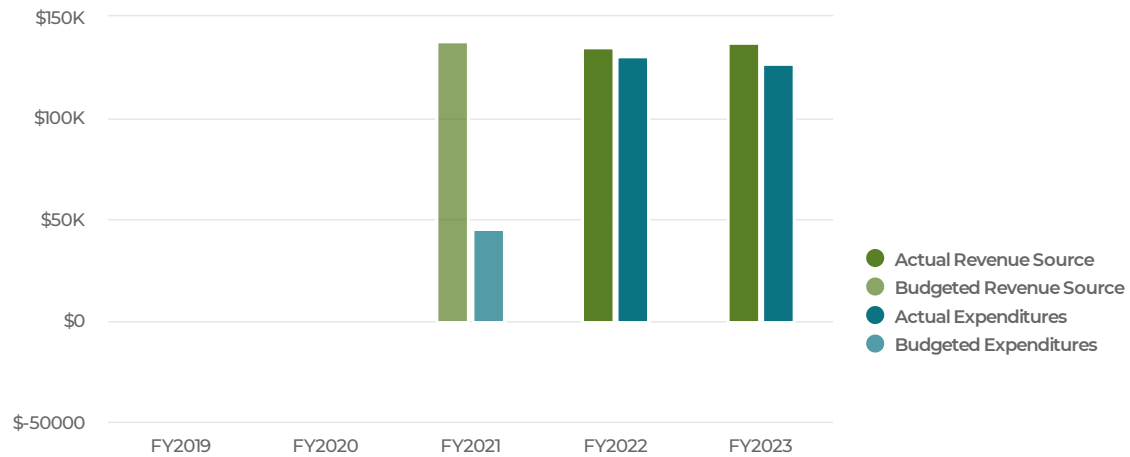
2020A GO Tax Abatement Bond-Marsh Lake Rd

Services Provided

The City issued \$1.6 million in Tax Abatement Bonds to pay for the construction of Marsh Lake Road. The bond will be repaid with a property tax levy and the bonds will be repaid over 15 years. The final bond payment is scheduled for February 2036; however, the bonds may be called after February 1, 2029. The true interest cost (TIC) of the bonds over the life of the bonds is 1.21 percent (1.21%).

Summary

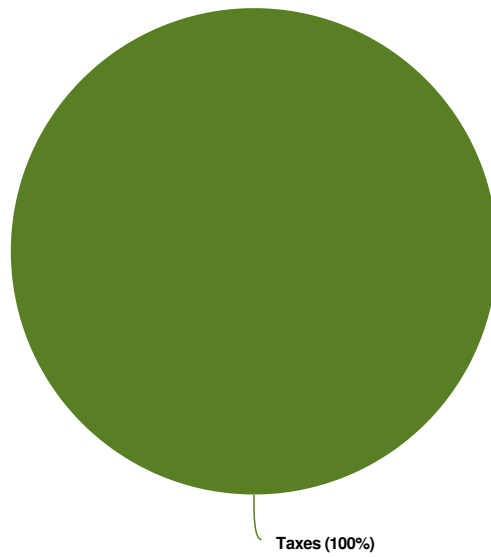
The City of Victoria is projecting \$138.07K of revenue in FY2021. Budgeted expenditures are \$45K in FY2021.



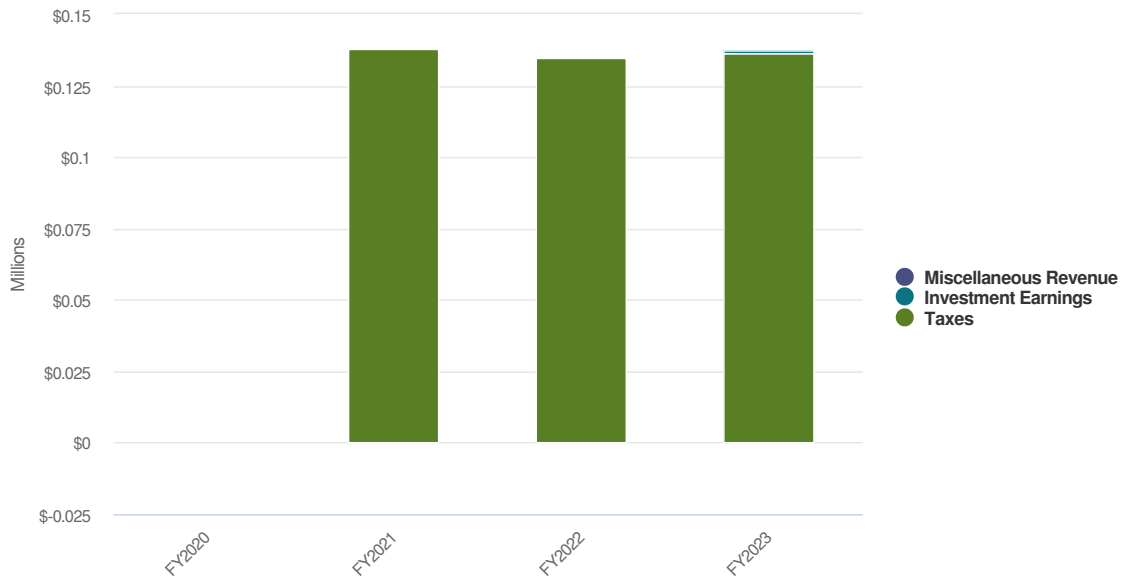
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



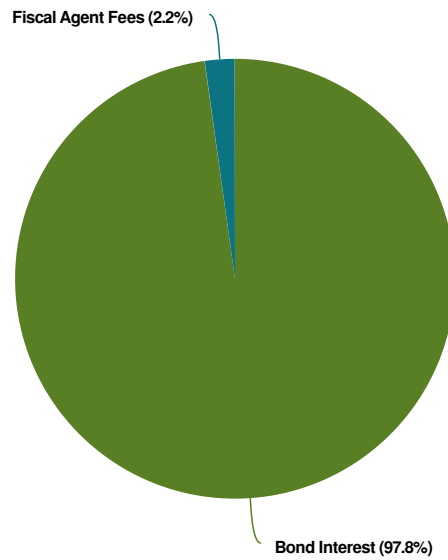
Name	FY2020 Actual	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source					
Taxes	\$0.00	\$138,075.00	\$134,505.00	\$136,185.00	N/A
Investment Earnings	-\$3.18	\$0.00	\$928.00	\$974.00	0%
Miscellaneous Revenue	-\$1.29	\$0.00			0%



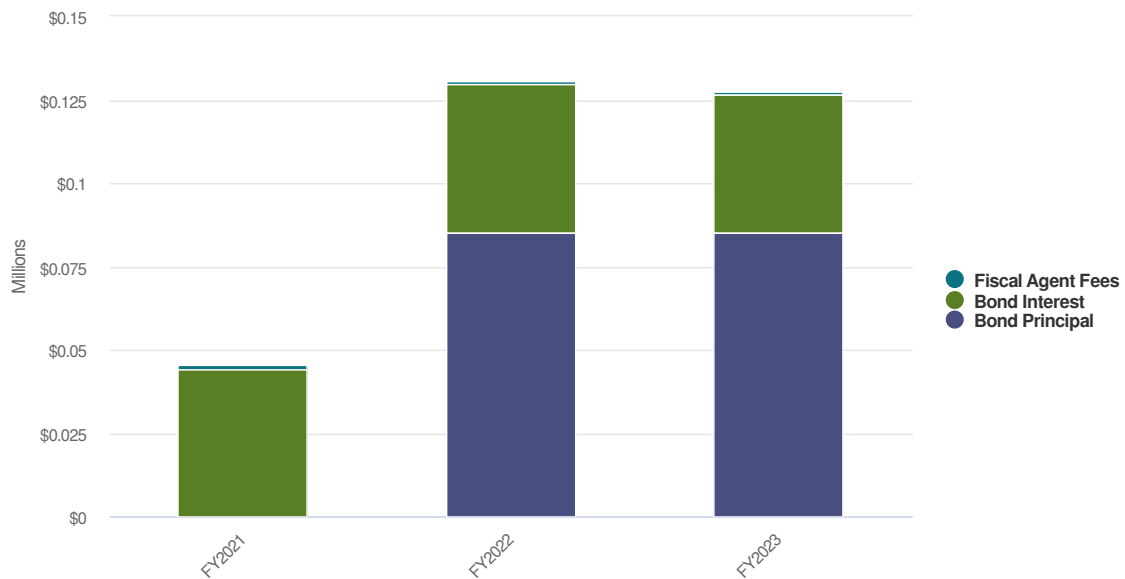
Name	FY2020 Actual	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Total Revenue Source:	-\$4.47	\$138,075.00	\$135,433.00	\$137,159.00	N/A

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



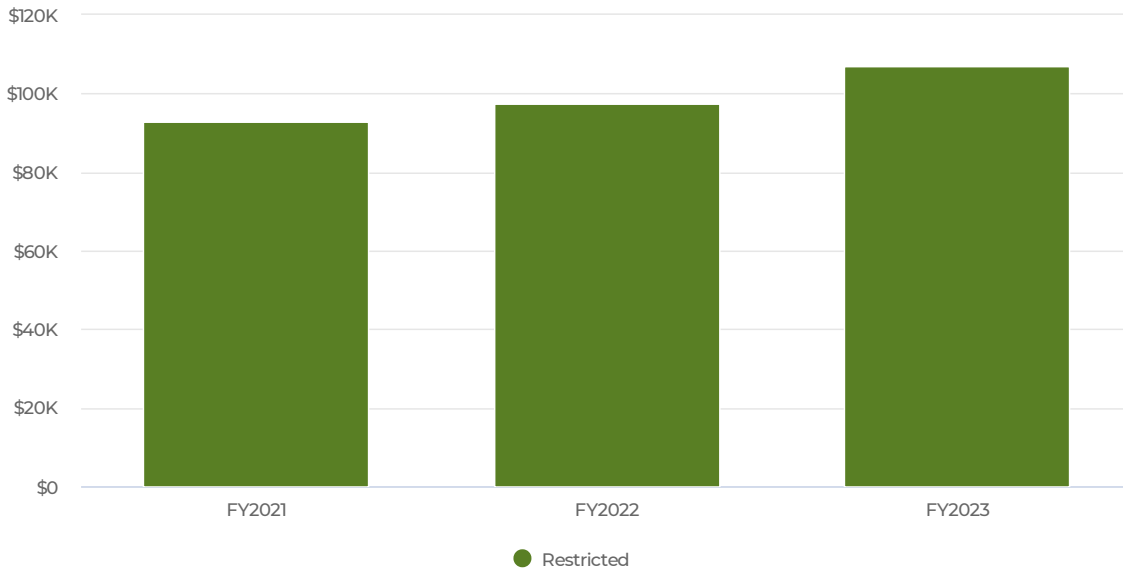
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects					
Bond Principal	\$0.00	\$0.00	\$85,000.00	\$85,000.00	0%
Bond Interest	\$0.00	\$44,304.00	\$44,800.00	\$41,400.00	N/A
Fiscal Agent Fees	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	N/A
Total Expense Objects:	\$0.00	\$45,304.00	\$130,800.00	\$127,400.00	N/A

Fund Balance

Fund Balance Projections



	FY2021	FY2023
Fund Balance	Actual	Actual
Restricted	\$92,771	\$107,163
Total Fund Balance:	\$92,771	\$107,163



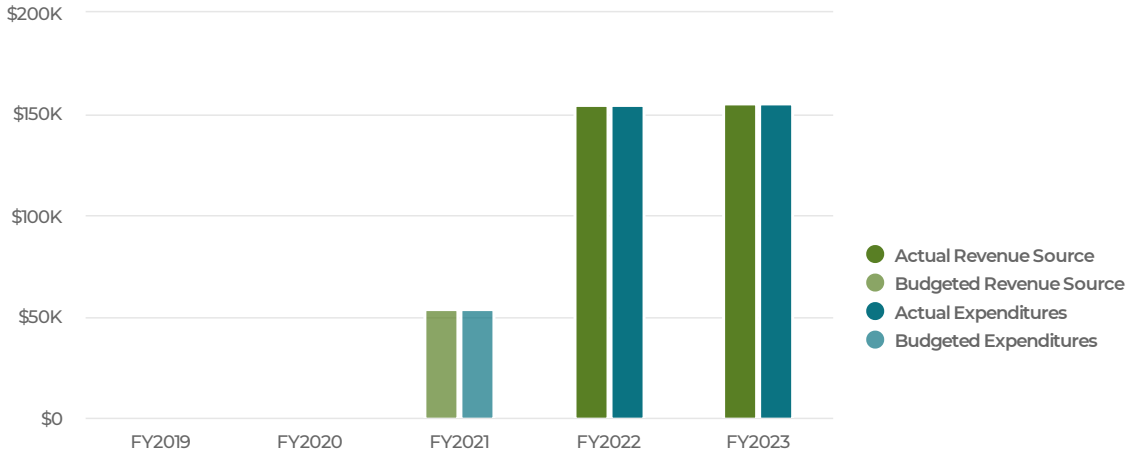
2020A GO Tax Abatement Debt Serv- Wassermann Reserve Park

Services Provided

The City issued \$1.9 million in Tax Abatement Bonds to pay for the construction of Wassermann Reserve Park. The bond will be repaid with utility franchise fee revenues on gas and electric utilities operating in the city (Xcel Energy, Minnesota Valley Electric, and CenterPoint Energy). The bonds will be repaid over 15 years with the final bond payment scheduled for February 2036. The bonds, however, may be called after February 1, 2029. The true interest cost (TIC) of the bonds over the life of the bonds is 1.21 percent (1.21%).

Summary

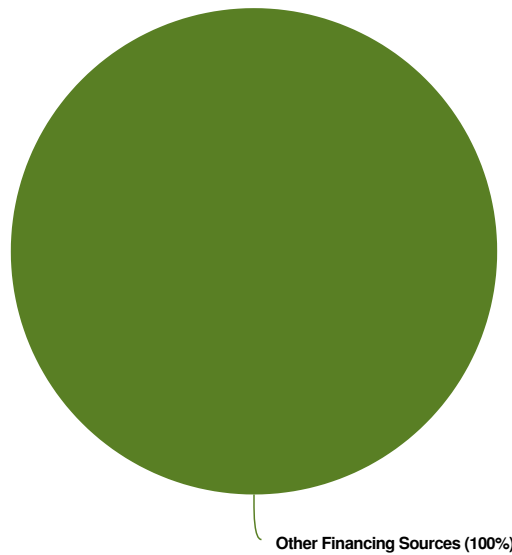
The City of Victoria is projecting \$54.17K of revenue in FY2021. Budgeted expenditures are \$54K in FY2021.



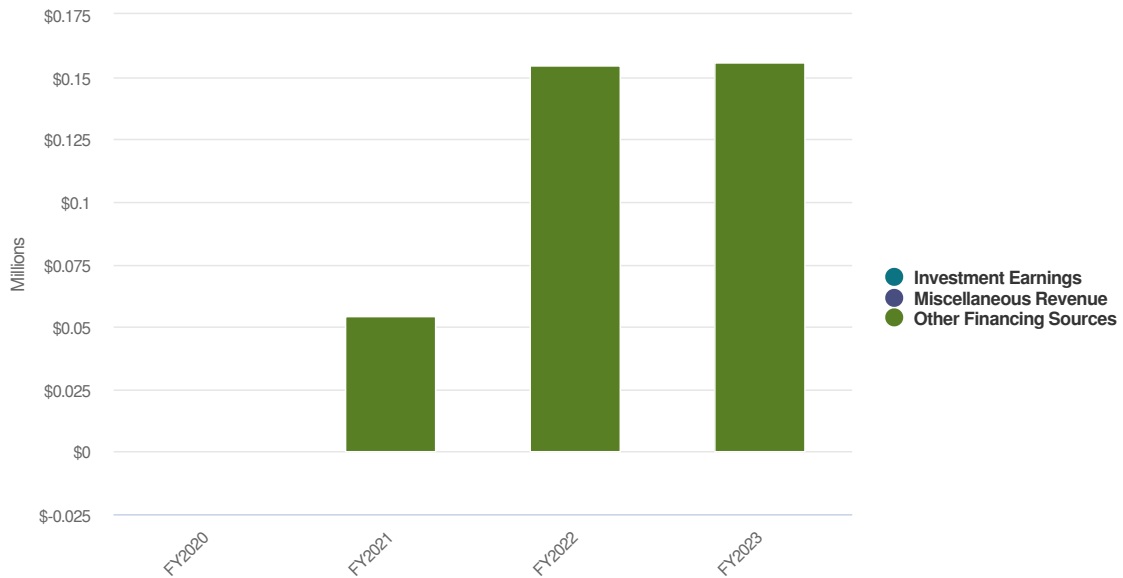
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Revenues by Source

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source

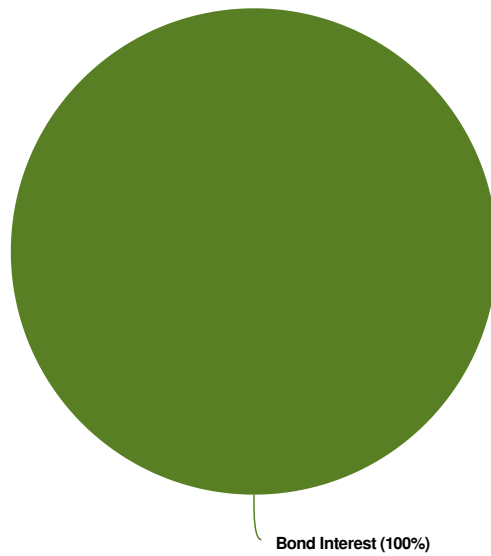


Name	FY2020 Actual	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source					
Investment Earnings	\$2.24	\$0.00			0%
Miscellaneous Revenue	-\$2.24	\$0.00			0%
Other Financing Sources	\$0.00	\$54,165.00	\$154,850.00	\$155,750.00	N/A

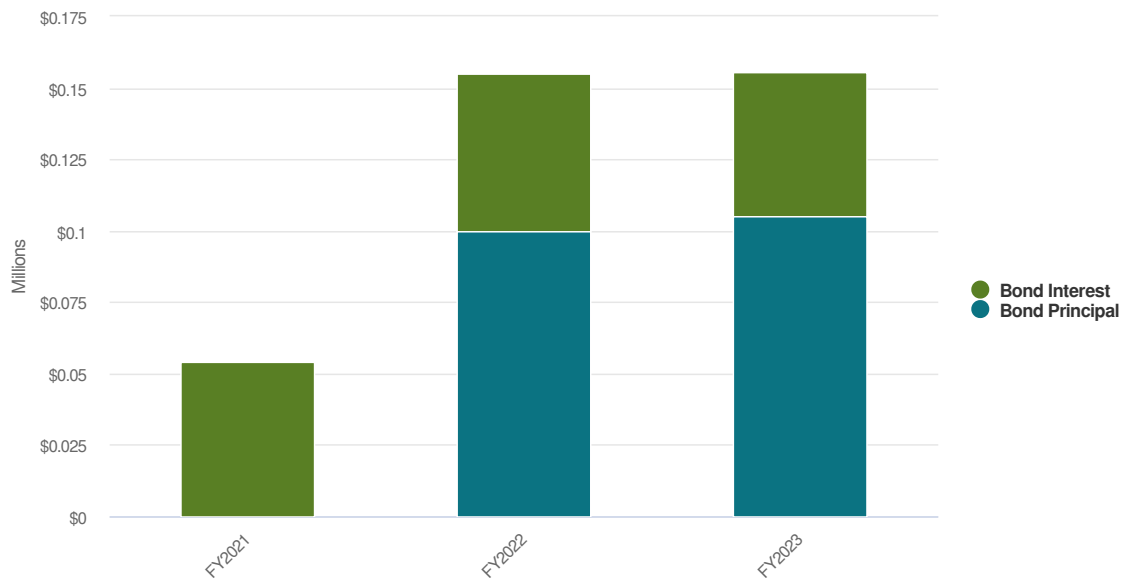
Name	FY2020 Actual	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Total Revenue Source:	\$0.00	\$54,165.00	\$154,850.00	\$155,750.00	N/A

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects					
Bond Principal					
Debt Service					
BOND PRINCIPAL	\$0.00	\$0.00	\$100,000.00	\$105,000.00	0%
Total Debt Service:	\$0.00	\$0.00	\$100,000.00	\$105,000.00	0%
Total Bond Principal:	\$0.00	\$0.00	\$100,000.00	\$105,000.00	0%
Bond Interest					
Debt Service					
BOND INTEREST	\$0.00	\$54,165.00	\$54,850.00	\$50,750.00	N/A
Total Debt Service:	\$0.00	\$54,165.00	\$54,850.00	\$50,750.00	N/A
Total Bond Interest:	\$0.00	\$54,165.00	\$54,850.00	\$50,750.00	N/A
Total Expense Objects:	\$0.00	\$54,165.00	\$154,850.00	\$155,750.00	N/A



Water Fund

Services Provided

The Water Fund is a self-sustaining utility fund. The City's water utility provides a safe, reliable, efficient, and cost-effective water operating system to meet the needs of residents and businesses now and into the future. Services include water pumping, water treatment, water storage, water distribution, repairs and maintenance, hydrant flushing, water locates, and responding to emergency water main breaks.

Billings to customers are based on actual water usage that is metered for each property. A portion of the fee collected supports system infrastructure replacement; however, significant capital improvements generally warrant borrowing for a share of the capital costs. Bonding helps the City maintain a stable rate structure by avoiding spikes for large capital expenditures.

Water data is collected quarterly and customers are billed for water use on a quarterly basis as well. Unpaid bills are the responsibility of the property owner and are certified to the property taxes in November each year.

Minnesota Statutes require public water suppliers serving more than 1,000 customers to adopt a water rate structure that encourages water conservation. The City's rate structure used for water billing includes a tiered system with ten tiers. High water usage is generally attributed to irrigation systems (i.e. lawn sprinkling) or leaks.

Future Trends

As a growing city, infrastructure needs will have financial planning impacts. The use of bonding as a financing tool ultimately may have rate impacts. Rate stability will be closely monitored as infrastructure needs are evaluated. Additionally, the City recognizes the importance of maintaining a strong long-term cash balance within the fund.

An annual review of rates is completed to ensure financial stability of the utility. In 2020, the City contracted with Northland Securities to conduct a comprehensive water utility rate study. The City will host public engagement sessions in 2021 to inform and solicit feedback from water customers on the recommended rate adjustments that resulted from the study. It is anticipated that a new rate structure will be implemented in 2022.

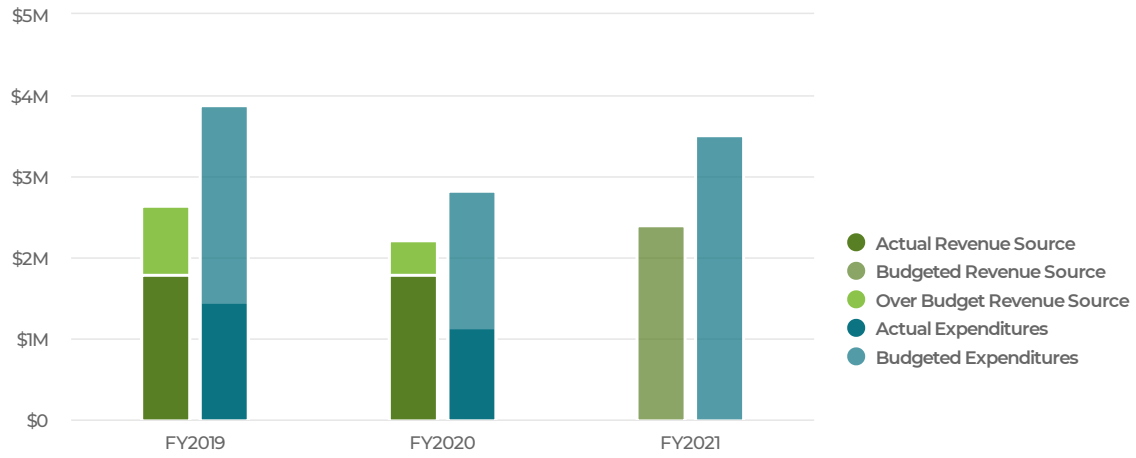
2021 Water Utility Rates

- No water rate increase is planned for 2021.
- The quarterly water base rate charge is \$30.00.
- The City collects and remits a quarterly fee of \$2.43 per connection to the Minnesota Department of Health.
- The City charges a rate of \$2.81 per thousand gallons from October 1 through March 31.
- Tiered rates are in effect from April 1 through September 30:

Gallons Used	Cost Per 1,000 Gallons
Up to 19,999	\$2.81
Between 20,000 and 29,999	\$3.10
Between 30,000 and 39,999	\$3.37
Between 40,000 and 49,999	\$3.66
Between 50,000 and 59,999	\$3.93
Between 60,000 and 69,999	\$4.22
Between 70,000 and 79,999	\$4.49
Between 80,000 and 89,999	\$4.78
Between 90,000 and 99,999	\$5.06
Over 100,000	\$5.34

Summary

The City of Victoria is projecting \$2.41M of revenue in FY2021, which includes \$570k in bonding revenue for Capital Projects Budgeted expenditures are projected to increase to \$3.51M in FY2021 due to Capital Projects including the South Area Utility Extension, Wells #5 and a Generator at Well #4.

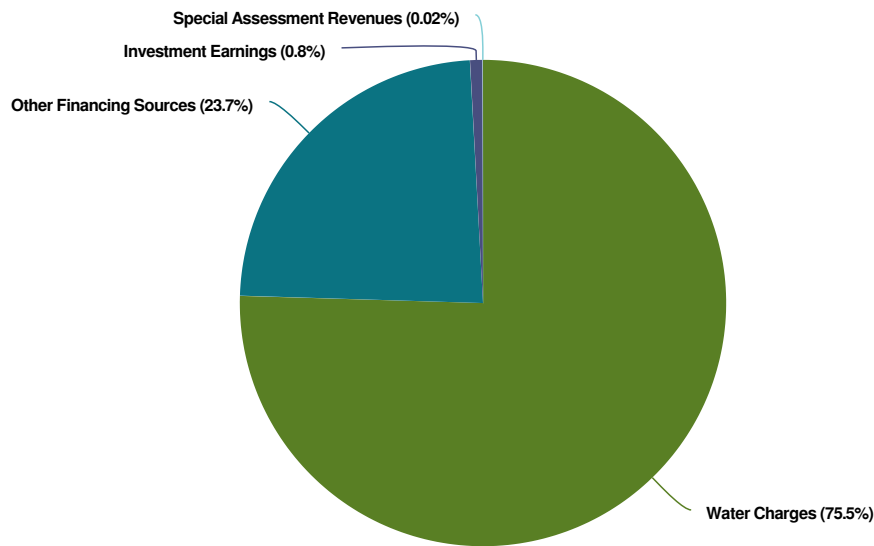


Revenues by Source

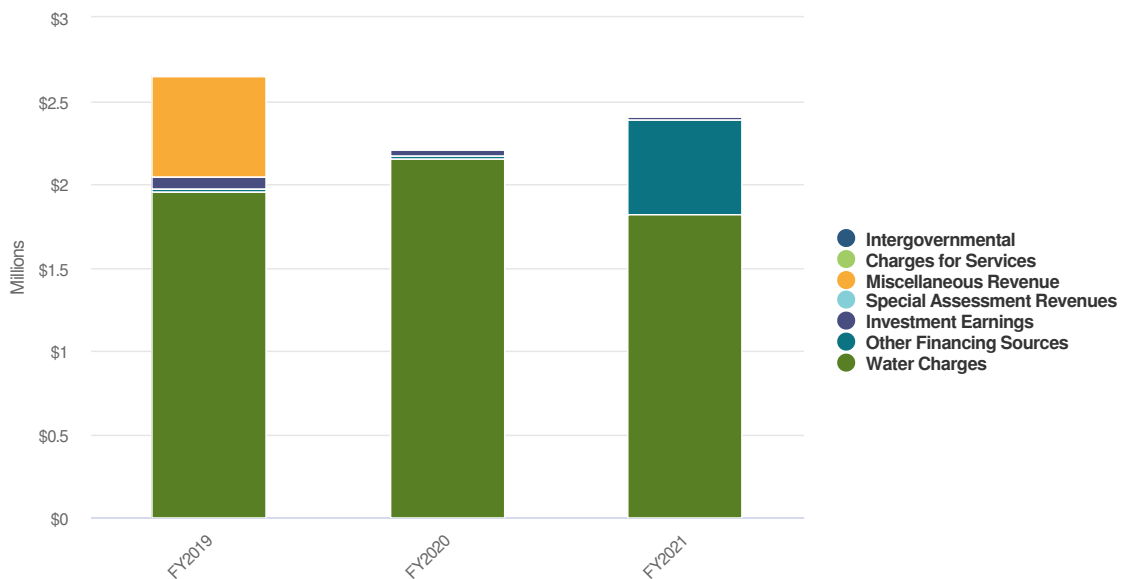
The City classifies water revenues as either operating or non-operating. Operating Revenues are projected to increase slightly due to the addition of new homes. Connection fees are projected to increase slightly in 2021, due to an increase in the number of budgeted new homes.

Estimated revenues are based on a typical weather year. Dry summer conditions generally result in higher revenue and wet summers generally result in lower revenue. Increased revenue in dry summers is partially offset by the increased costs of additional chemicals and electricity costs for pumping and increased maintenance from heavier use on the City's equipment.

Projected 2021 Revenues by Source



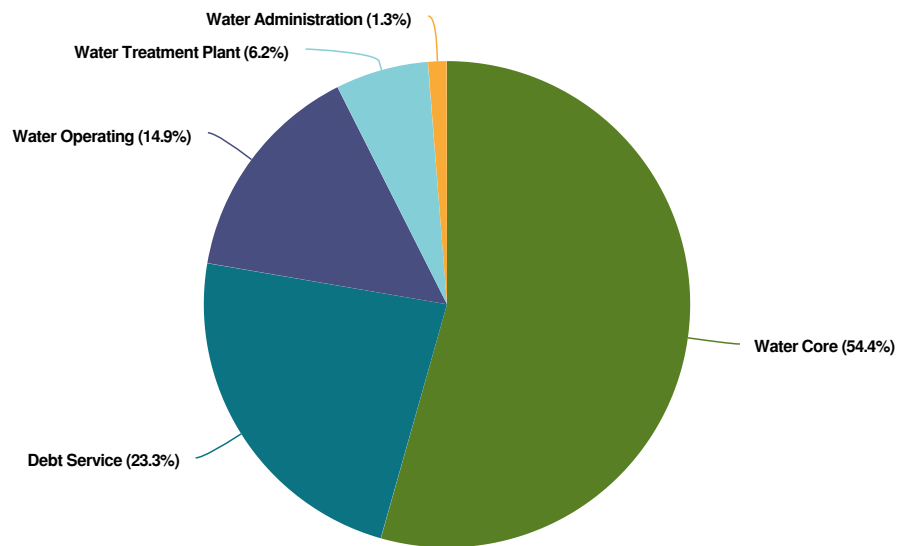
Budgeted and Historical 2021 Revenues by Source



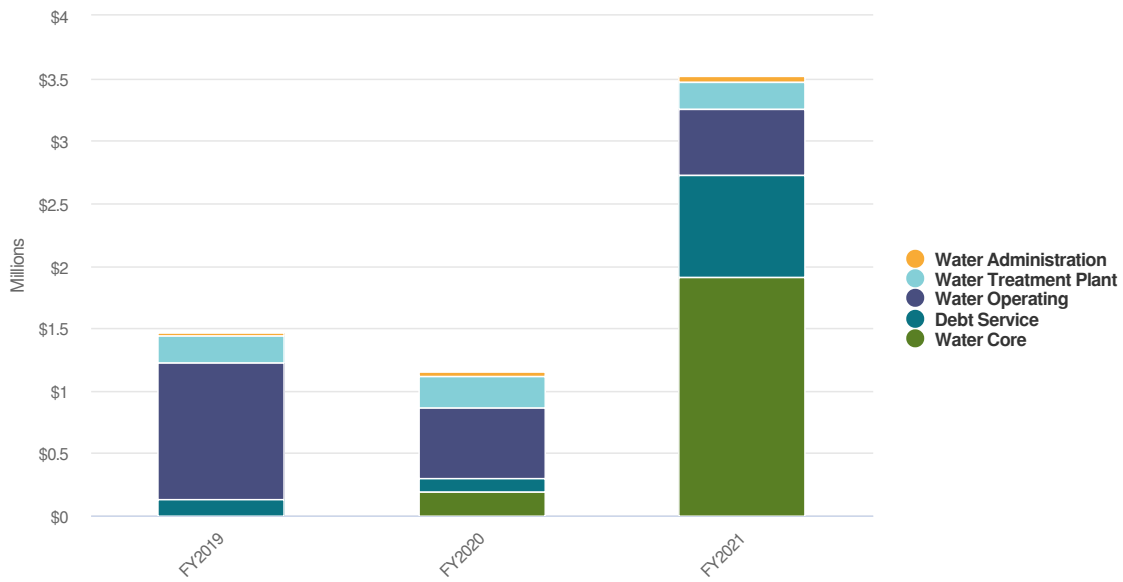
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source						
Intergovernmental	\$160.00	\$0.00	\$5,591.69	\$0.00	\$0.00	0%
Charges for Services	\$3,398.52	\$0.00	\$0.00	\$0.00	\$0.00	0%
Investment Earnings	\$66,362.65	\$47,213.00	\$39,226.52	\$30,000.00	\$20,000.00	-33.3%
Miscellaneous Revenue	\$610,068.25	\$0.00	\$6,734.77	\$0.00	\$0.00	0%
Water Charges	\$1,958,428.62	\$1,754,630.00	\$2,151,437.59	\$1,768,555.00	\$1,818,408.00	2.8%
Other Financing Sources	\$16,907.00	\$0.00	\$16,907.00	\$0.00	\$570,000.00	N/A
Special Assessment Revenues	\$1,031.63	\$500.00	\$192.90	\$500.00	\$500.00	0%
Total Revenue Source:	\$2,656,356.67	\$1,802,343.00	\$2,220,090.47	\$1,799,055.00	\$2,408,908.00	33.9%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



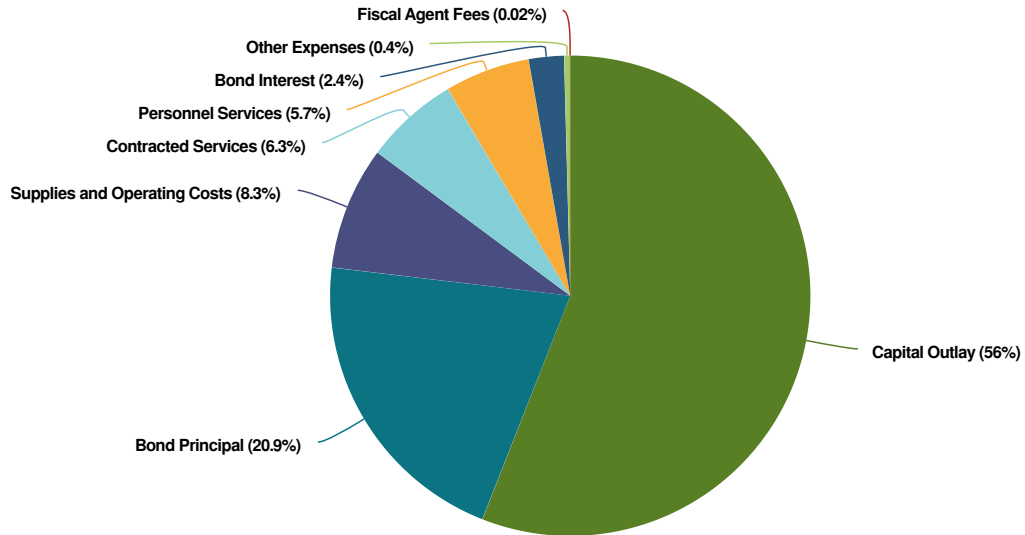
Name	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expenditures				
Debt Service	\$104,965.27	\$700.00	\$819,138.00	116,919.7%
Water Operating	\$566,490.40	\$572,226.00	\$522,593.00	-8.7%
Water Treatment Plant	\$245,932.94	\$206,750.00	\$216,730.00	4.8%
Water Administration	\$42,916.67	\$29,576.00	\$44,096.00	49.1%
Water Core	\$194,503.05	\$2,027,000.00	\$1,912,000.00	-5.7%
Total Expenditures:	\$1,154,808.33	\$2,836,252.00	\$3,514,557.00	23.9%

Expenditures by Expense Type

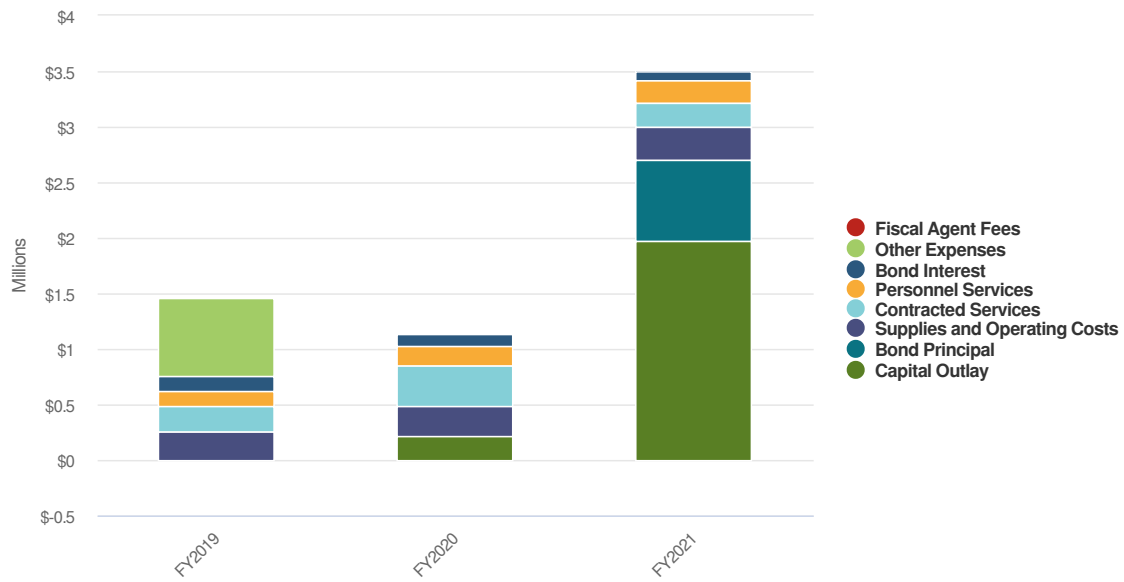
Expenditures are used for operation and maintenance, debt service, capital improvements, and infrastructure construction and replacement. The Wages & Benefits expenses are increasing due to a higher allocation from public works from increased time dedicated to water-related services.

A five-year capital improvement plan (CIP) is used to project capital improvements and infrastructure needs. Capital Outlay for 2021 includes reimbursement to developers for oversizing water mains, purchase of a generator for Well #4, the construction of a pumphouse and Well #5, and a water main extension south of Marsh Lake Road.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects						
Personnel Services	\$142,730.51	\$186,792.00	\$177,664.53	\$185,002.00	\$201,219.00	8.8%
Supplies and Operating Costs	\$257,848.54	\$290,505.00	\$271,663.49	\$284,200.00	\$291,600.00	2.6%
Contracted Services	\$226,630.58	\$270,171.00	\$363,037.29	\$247,950.00	\$222,100.00	-10.4%
Other Expenses	\$706,672.76	\$12,690.00	\$20,556.90	\$13,400.00	\$13,500.00	0.7%
Capital Outlay	-\$0.05	\$3,002,000.00	\$216,545.85	\$2,105,000.00	\$1,967,000.00	-6.6%
Bond Principal			\$0.00	\$0.00	\$735,000.00	N/A
Bond Interest	\$125,788.00	\$127,525.00	\$104,738.00	\$0.00	\$83,438.00	N/A
Fiscal Agent Fees	\$375.00	\$700.00	\$602.27	\$700.00	\$700.00	0%
Total Expense Objects:	\$1,460,045.34	\$3,890,383.00	\$1,154,808.33	\$2,836,252.00	\$3,514,557.00	23.9%

Fund Balance

The City strives to maintain working capital cash balances at a minimum fund balance to make any bond payments plus an amount needed to fund future capital projects as identified in the City's CIP. Bonding for large projects and judicious use of net assets within funds can be used to moderate fluctuations in capital projects and infrastructure maintenance expenses.

Fund Balance Projections





Sewer Fund

Services Provided

The Sewer Fund is a self-sustaining utility fund. The sewer utility provides an efficient, well-maintained, and cost-effective sewer collection system to meet the needs of the growing community. Services include operating and maintaining the sanitary sewer collection system, sewer jetting, inspecting lift stations, inflow and infiltration improvements, and emergency sewer repairs. Waste is transferred to the Metropolitan Council interceptor for treatment.

Future Trends

Billings to customers for sewer is included in customers' water bill for each property. An annual comprehensive review of rates is completed to ensure the financial stability of the utility. A portion of the fee collected supports system infrastructure replacement; however, significant capital improvements generally warrant borrowing for a share of the capital costs. Bonding helps the City maintain a stable rate structure by avoiding spikes for large capital expenditures.

Along with water usage, customers are charged quarterly and billed quarterly for sewer. Unpaid bills are the responsibility of the property owner and are certified to the property taxes in November each year.

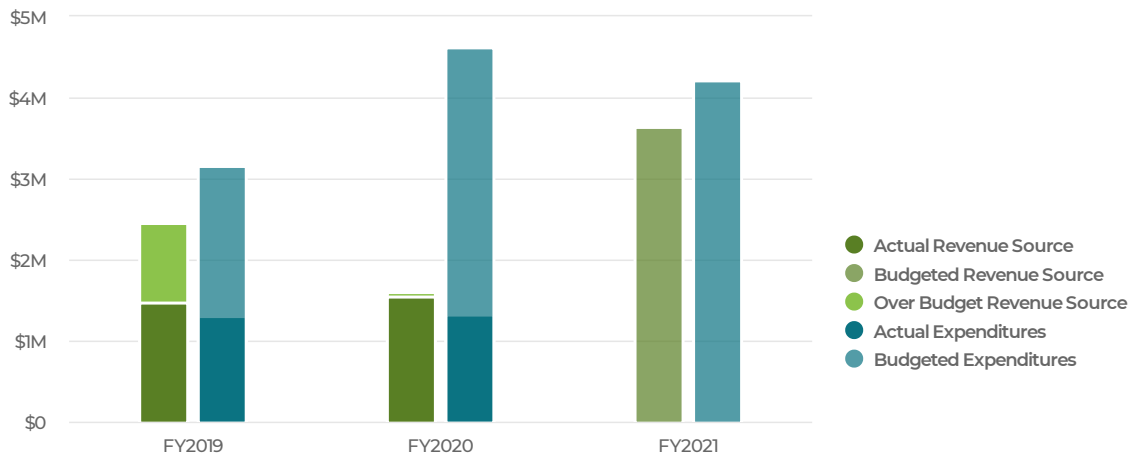
As a growing city, infrastructure needs will have financial planning impacts. The use of bonding as a financing tool and ultimately may have rate impacts. Rate stability will be closely monitored as infrastructure needs are evaluated. Additionally, the City recognizes the importance of maintaining a strong long-term cash balance within the fund.

2021 Sewer Utility Rates

- The quarterly sewer base rate is \$36.43.
- The Commercial, Multi-Family, Institutional Consumption Rate per 1,000 gallons of water is \$2.55.
- The Residential consumption rate per 1,000 gallons of water (based on the average of water consumption used for the Oct 1-Mar 31 billings) is \$2.55.
- The consumption rate per 1,000 gallons if no average has been established (new residents) is \$2.55 up to 30,000 gallons.
- The consumption rate per 1,000 gallons for non-metered properties is \$2.55 based on 14,000 gallons.

Summary

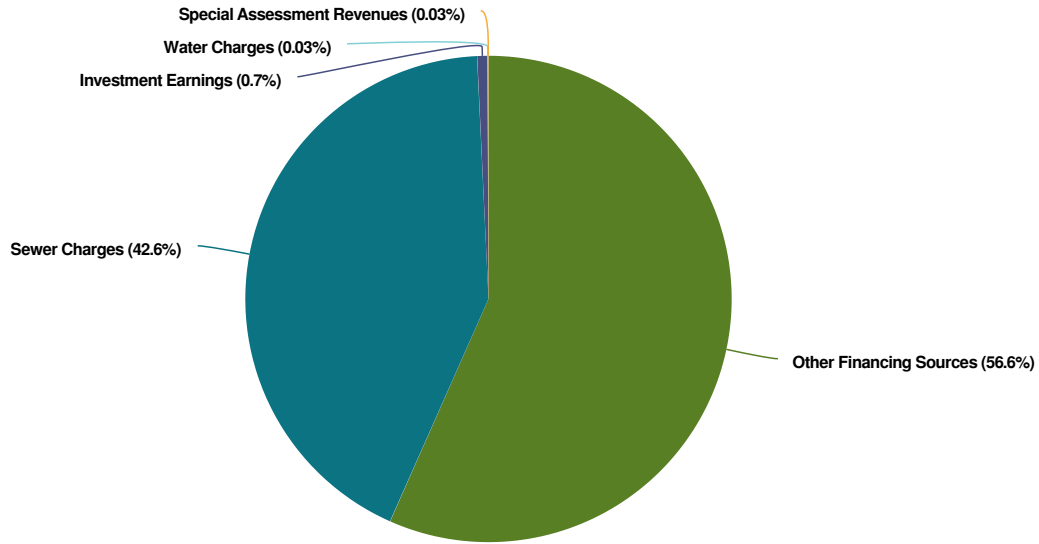
The City of Victoria is projecting \$3.64M of revenue in FY2021, which includes \$2M in bonding for Capital Projects. Budgeted expenditures include Capital Projects including the South Area Utility Expansion.



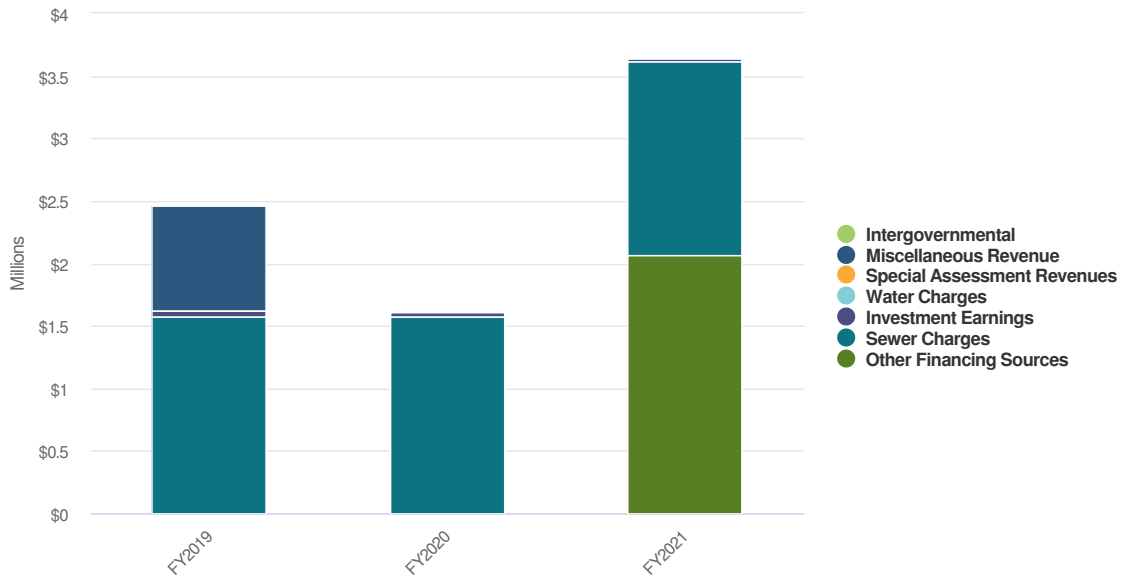
Revenues by Source

Like the Water Fund, the city classifies sewer revenues as either operating or non-operating. Operating Revenues are projected to increase due to the increase in new homes. Connection Fees are projected to also increase due to the increase in number of homes budgeted to 120 homes.

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



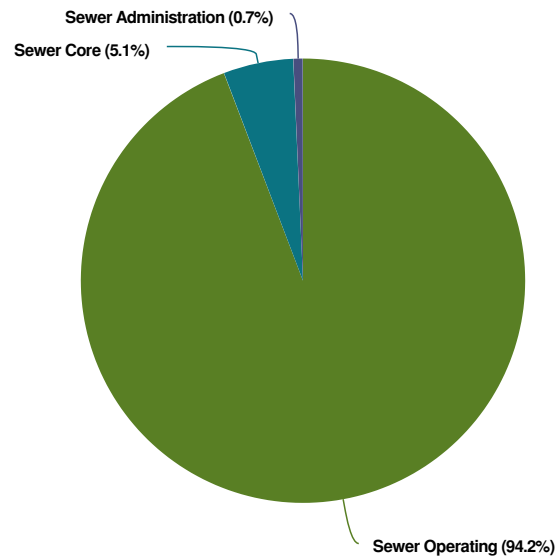
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source						



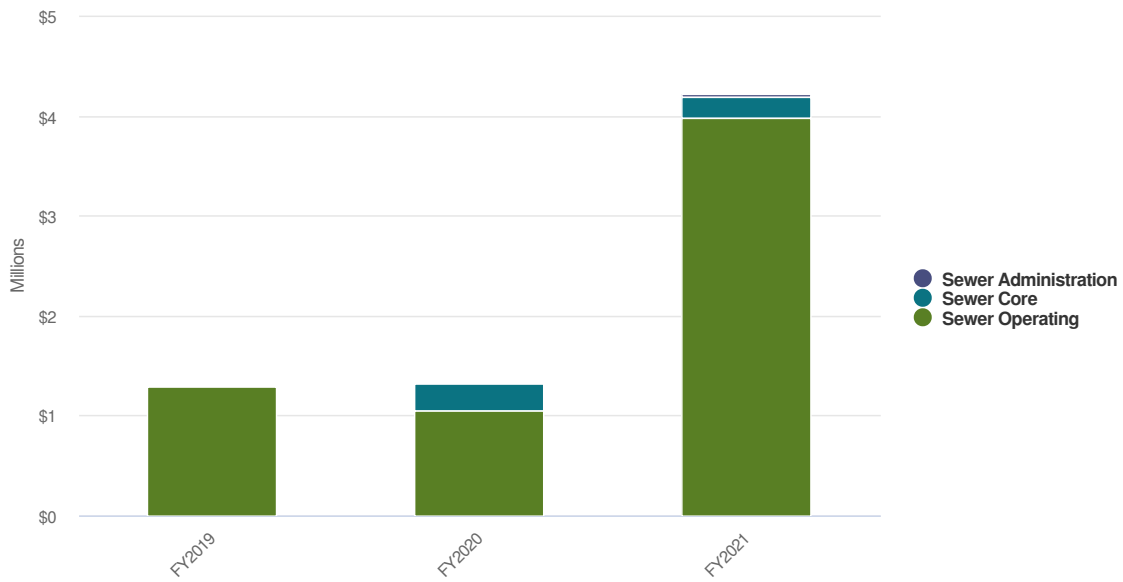
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Intergovernmental	\$88.00	\$0.00	\$0.00	\$0.00	\$0.00	0%
Investment Earnings	\$47,609.88	\$24,913.00	\$34,900.61	\$25,000.00	\$25,000.00	0%
Miscellaneous Revenue	\$841,783.04	\$0.00	\$8,088.59	\$0.00	\$0.00	0%
Water Charges	\$0.00	\$1,125.00	\$1,077.00	\$1,125.00	\$1,125.00	0%
Sewer Charges	\$1,568,024.79	\$1,437,790.00	\$1,574,813.50	\$1,524,833.00	\$1,551,991.00	1.8%
Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$2,063,300.00	N/A
Special Assessment Revenues	\$947.92	\$11,938.00	\$177.25	\$1,000.00	\$1,000.00	0%
Total Revenue Source:	\$2,458,453.63	\$1,475,766.00	\$1,619,056.95	\$1,551,958.00	\$3,642,416.00	134.7%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



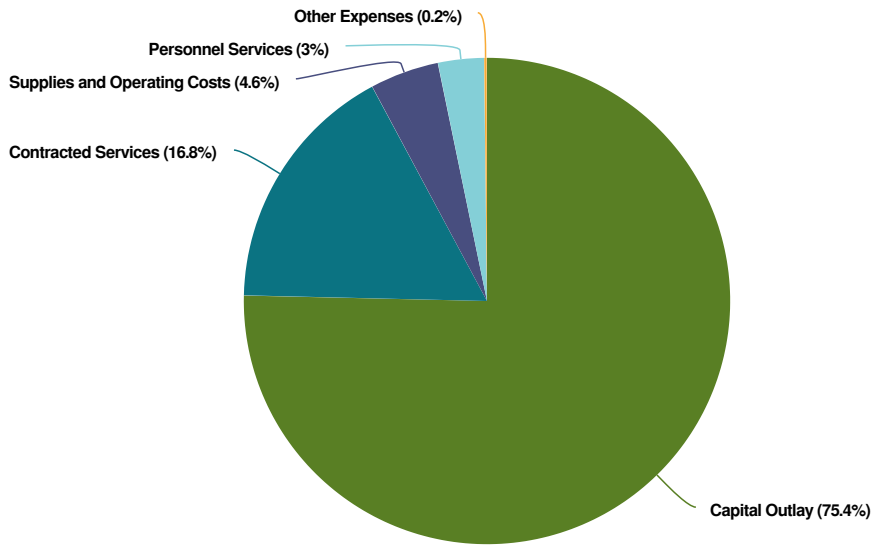
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expenditures						
Sewer Operating	\$1,297,642.30	\$2,932,363.00	\$1,046,296.47	\$4,390,458.00	\$3,975,010.00	-9.5%
Sewer Administration	\$14,143.58	\$20,078.00	\$20,031.25	\$19,332.00	\$29,089.00	50.5%
Sewer Core	\$359.66	\$215,000.00	\$274,644.47	\$215,000.00	\$215,000.00	0%
Total Expenditures:	\$1,312,145.54	\$3,167,441.00	\$1,340,972.19	\$4,624,790.00	\$4,219,099.00	-8.8%

Expenditures by Expense Type

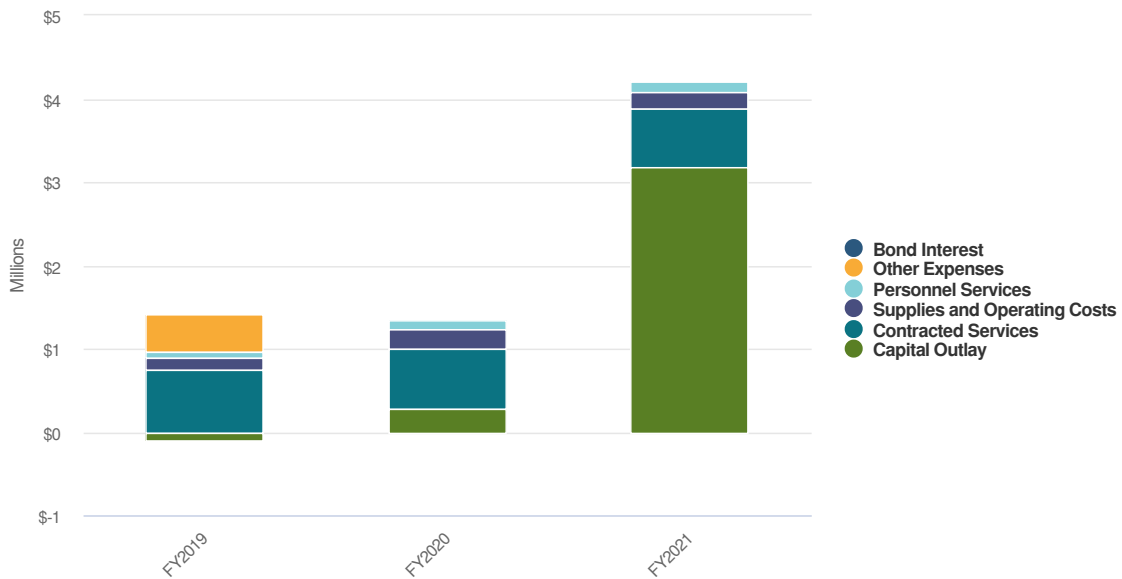
Expenses for Wages & Benefits are increasing due to a higher allocation from public works from increased time dedicated to sewer-related services. Capital Outlay for 2021 includes reimbursements to developers for oversizing sewer mains and \$3 million for sewer extension in the city's south growth area (the area south of Marsh Lake Road to County Road 10).

One of the largest operating expenditures is to Metropolitan Council Environmental Services (MCES) Fees for wastewater treatment.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

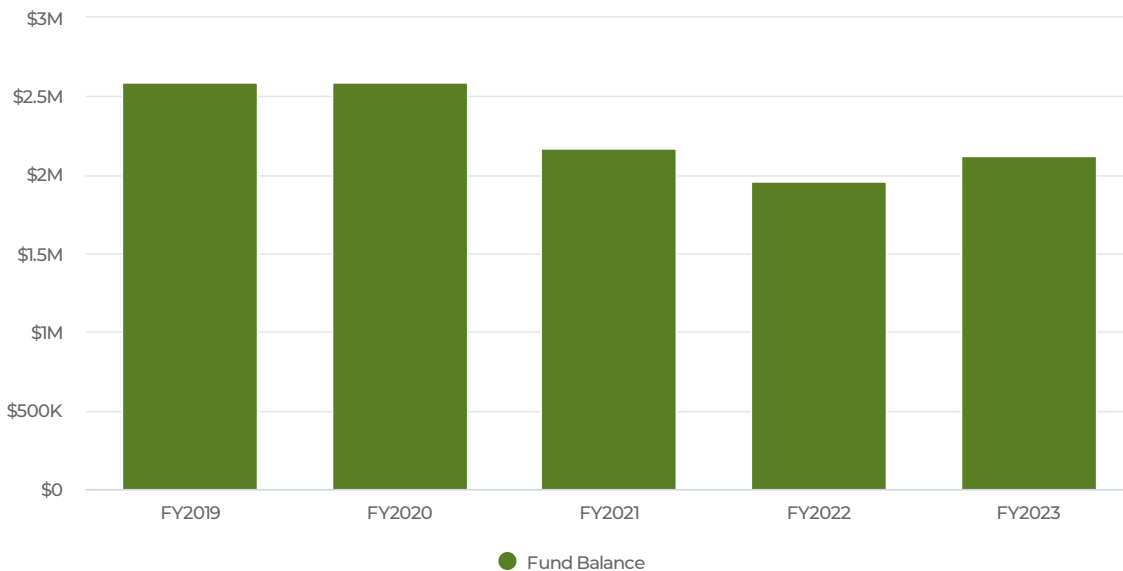


Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects						
Personnel Services	\$75,605.45	\$102,948.00	\$102,790.34	\$107,810.00	\$128,629.00	19.3%
Supplies and Operating Costs	\$147,668.93	\$183,800.00	\$239,509.56	\$193,700.00	\$193,700.00	0%
Contracted Services	\$747,751.29	\$658,003.00	\$717,115.01	\$735,380.00	\$708,870.00	-3.6%
Other Expenses	\$438,171.27	\$7,690.00	\$5,741.23	\$7,900.00	\$7,900.00	0%
Capital Outlay	-\$99,034.00	\$2,215,000.00	\$274,808.65	\$3,580,000.00	\$3,180,000.00	-11.2%
Bond Interest	\$1,982.60	\$0.00	\$1,007.40	\$0.00	\$0.00	0%
Total Expense Objects:	\$1,312,145.54	\$3,167,441.00	\$1,340,972.19	\$4,624,790.00	\$4,219,099.00	-8.8%

Fund Balance

The City strives to maintain working capital cash balances at a minimum fund balance to make any bond payments plus an amount needed to fund future capital projects as identified in the city's CIP. Bonding for large projects and judicious use of net assets within funds can be used to moderate fluctuations in capital projects and infrastructure maintenance expenses.

Fund Balance Projections





Stormwater Management Fund

Services Provided

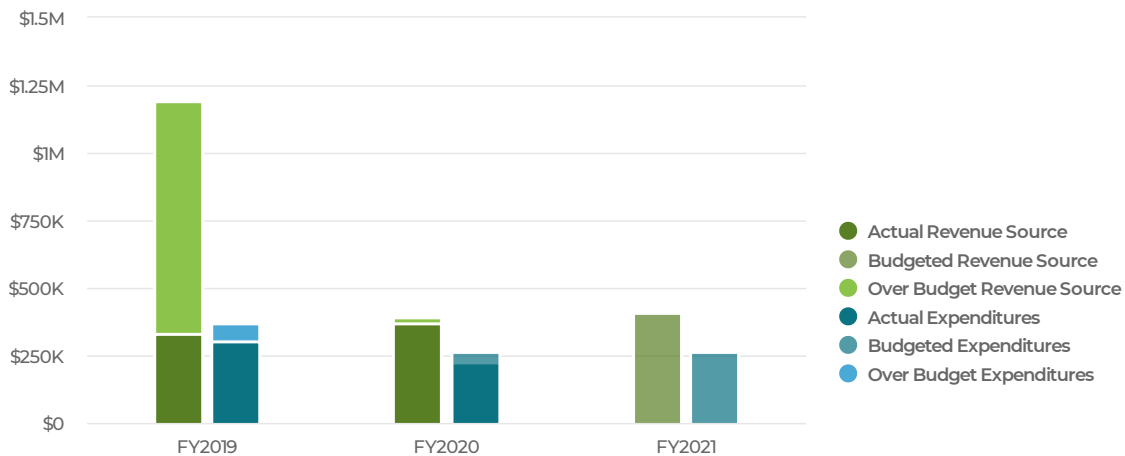
The Stormwater Management Fund is a self-sustaining utility fund. The City's stormwater management utility exists to improve and protect Victoria's surface water resources and provide flood protection through the installation and maintenance of stormwater infrastructure, the preservation and enhancement of natural features, and through education and outreach. The City partners with organizations to achieve these goals.

Stormwater charges provide funding for storm drainage maintenance, street sweeping, pond clean-out, water quality work, and other stormwater-related functions. Expenditures from this fund are used for operation and maintenance, debt service, capital improvements, and infrastructure construction and replacement relating specifically to the City's stormwater system.

The City's five-year capital improvement plan (CIP) helps assist the City plan for long-term needs and prioritize capital improvements. However, the Storm Water Management Fund may also be subject to funding pressure from other areas such as outside mandates or other improvements that may require funding from stormwater funds (e.g. standards imposed on water quality by federal or state agencies)

Summary

The City of Victoria is projecting \$410.49K of revenue in FY2021, which represents a 10.9% increase over the prior year. Budgeted expenditures are projected to increase by 0.3% or \$772 to \$266.07K in FY2021.



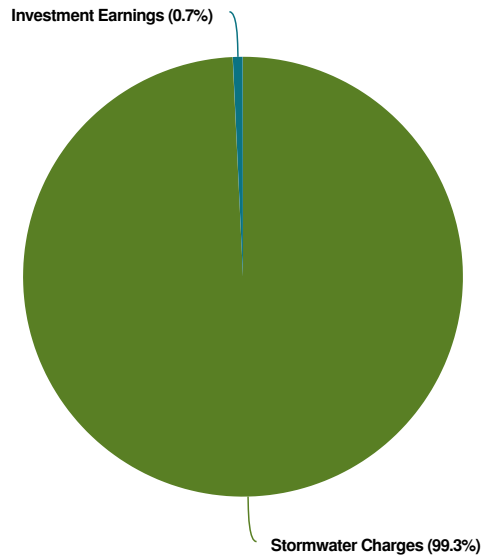
2021 Stormwater Utility Rates

The Stormwater base rate is \$29.00 per quarter.

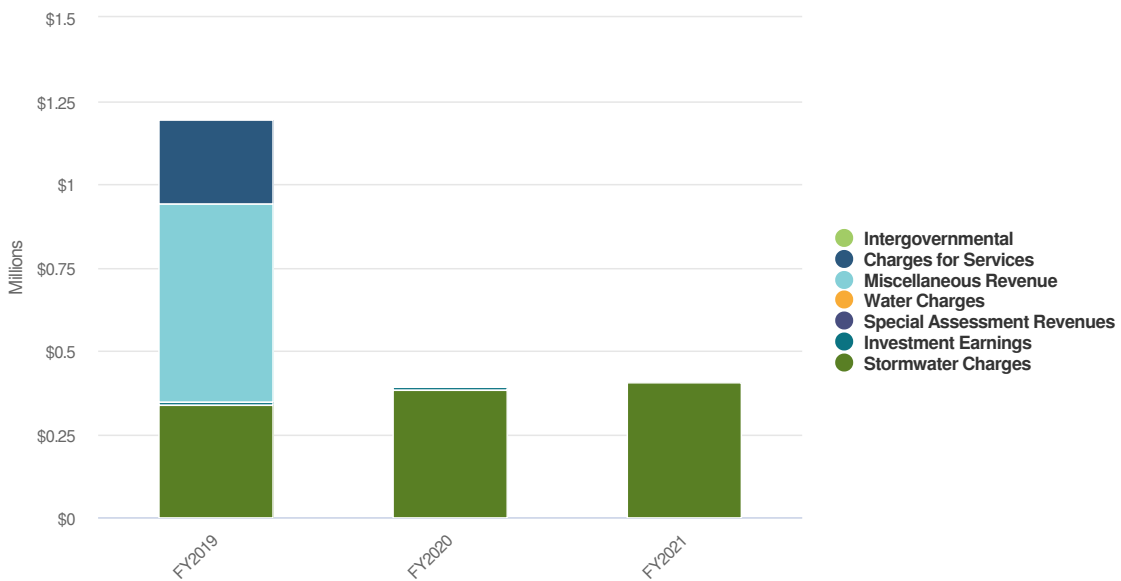
Revenues by Source

Stormwater operating revenues are projected to increase in 2021 due to \$2.00 per quarter increase in rates. An annual review of storm water rates is conducted to ensure financial stability of the utility. In 2020, the City conducted a comprehensive storm water rate study. The City will host public engagement sessions in 2021 to inform and solicit feedback from storm water customers on the recommended rate adjustments that resulted from the study. It is anticipated that a new rate structure will be implemented in 2022.

Projected 2021 Revenues by Source



Budgeted and Historical 2021 Revenues by Source



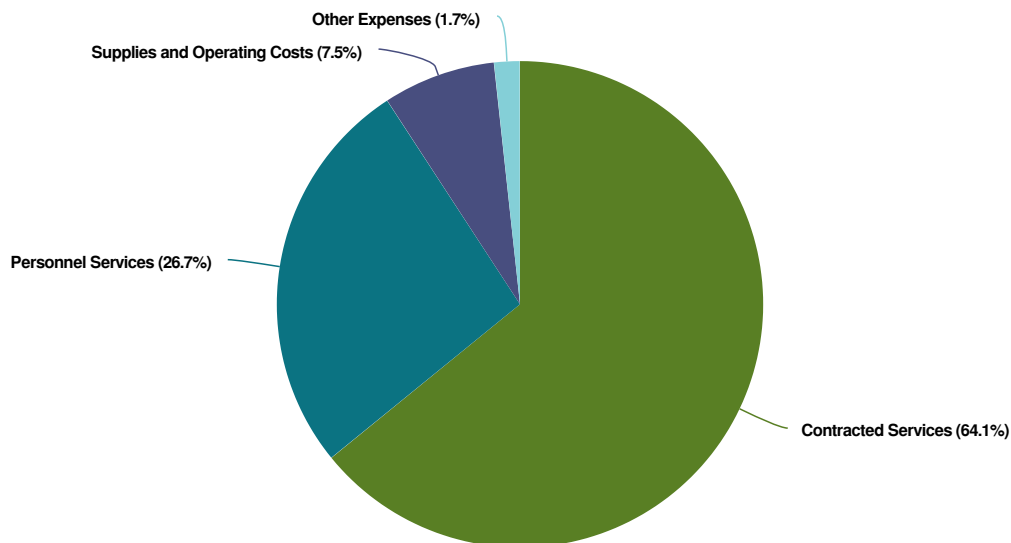
Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Stormwater Charges	\$0.35	\$0.35	\$0.40	\$0.40	\$0.42	105%
Investment Earnings	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	100%
Special Assessment Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	100%
Water Charges	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	100%
Miscellaneous Revenue	\$0.60	\$0.00	\$0.00	\$0.00	\$0.00	0%
Charges for Services	\$0.25	\$0.00	\$0.00	\$0.00	\$0.00	0%
Intergovernmental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	100%

Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Revenue Source						
Intergovernmental	\$65.00	\$0.00	\$0.00	\$0.00	\$0.00	0%
Charges for Services	\$251,949.54	\$0.00	\$0.00	\$0.00	\$0.00	0%
Investment Earnings	\$7,570.92	\$2,595.00	\$7,849.48	\$2,556.00	\$3,000.00	17.4%
Miscellaneous Revenue	\$592,939.78	\$0.00	\$2,389.57	\$0.00	\$0.00	0%
Water Charges	\$0.00	\$0.00	\$206.00	\$0.00	\$0.00	0%
Stormwater Charges	\$339,439.69	\$329,500.00	\$383,195.12	\$367,608.00	\$407,492.00	10.8%
Special Assessment Revenues	\$189.10	\$0.00	\$35.36	\$0.00	\$0.00	0%
Total Revenue Source:	\$1,192,154.03	\$332,095.00	\$393,675.53	\$370,164.00	\$410,492.00	10.9%

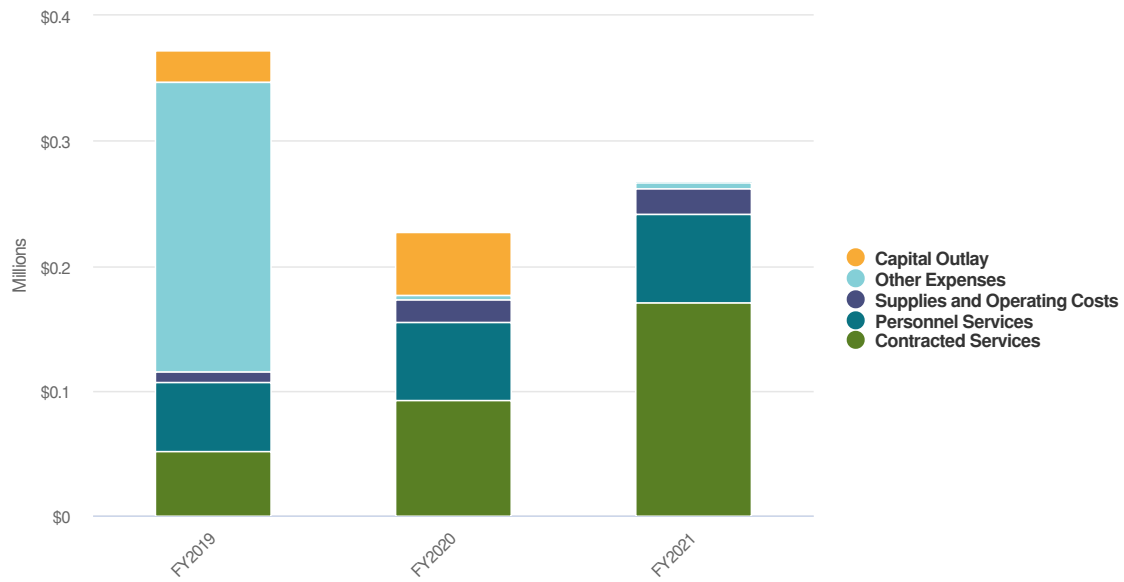
Expenditures by Expense Type

There is no capital outlay planned for 2021.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects						
Personnel Services	\$55,187.12	\$71,722.00	\$63,284.18	\$74,078.00	\$70,970.00	-4.2%
Supplies and Operating Costs	\$8,410.79	\$21,400.00	\$17,682.56	\$18,400.00	\$19,900.00	8.2%
Contracted Services	\$52,065.17	\$163,312.00	\$92,150.01	\$168,250.00	\$170,650.00	1.4%
Other Expenses	\$231,083.39	\$4,320.00	\$2,915.00	\$4,570.00	\$4,550.00	-0.4%
Capital Outlay	\$25,549.53	\$42,500.00	\$51,269.97	\$0.00	\$0.00	0%
Total Expense Objects:	\$372,296.00	\$303,254.00	\$227,301.72	\$265,298.00	\$266,070.00	0.3%

Fund Balance

The City strives to maintain working capital cash balances at a minimum to make necessary debt payment plus an amount needed to fund future capital projects as identified in the City's CIP. Bonding for large projects and judicious use of net assets within funds can be used to moderate fluctuations in capital projects and infrastructure maintenance expenses.

Fund Balance Projections



DEPARTMENTS

City Council

Reports To

Residents, businesses, property owners, and voters of the City of Victoria

Description/Services Provided

The Mayor and City Council comprise the legislative body of the City of Victoria. The City operates under the Statutory Plan B or Manager-Council form of government which consists of a four-member City Council and the Mayor, who is a voting member. Council Members are at-large and serve staggered four-year terms with two Council Members elected every four years. The Mayor also serves a four-year term. The Council also appoints members of the community to its citizens advisory boards: Planning Commission, Park & Recreation Committee, and Senior Advisory Committees.

Services Provided

The City Council establishes public policy, enacts legislation, annually adopts a balanced budget, and provides direction to the City Manager.

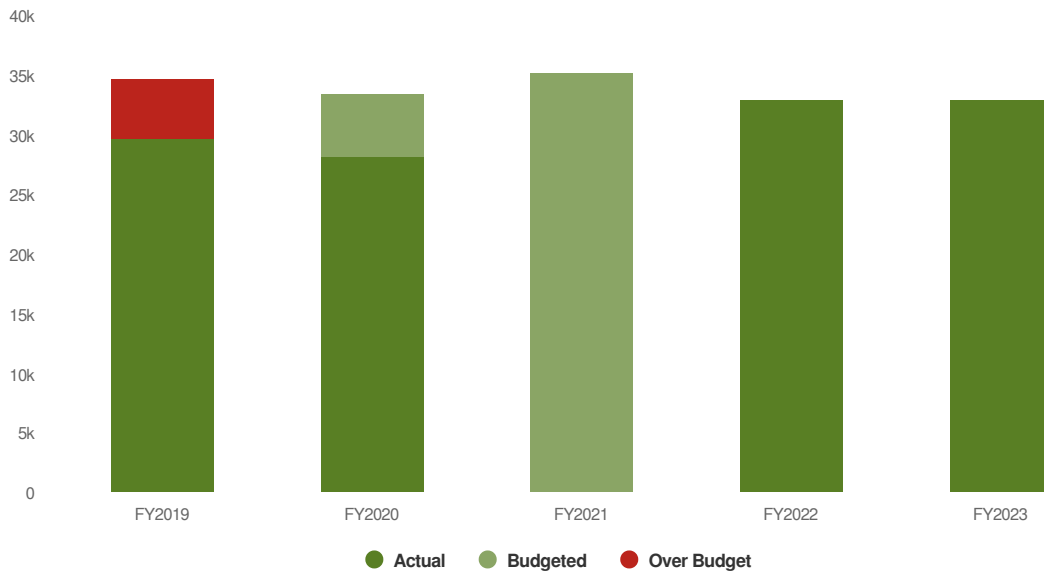


Expenditures Summary

Contractual services are for strategic planning, which is conducted every two years. Strategic Planning is planned for spring 2021.

\$35,175 **\$1,693**
(5.06% vs. prior year)

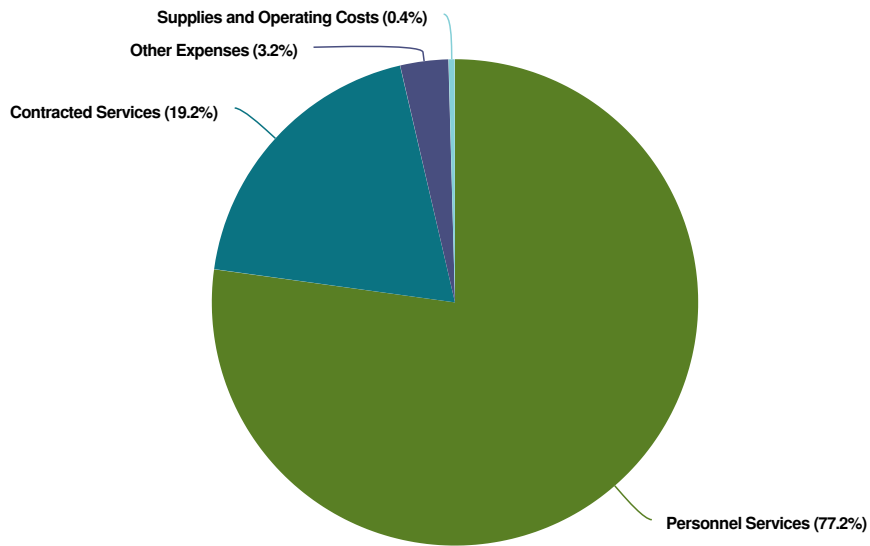
City Council Proposed and Historical Budget vs. Actual



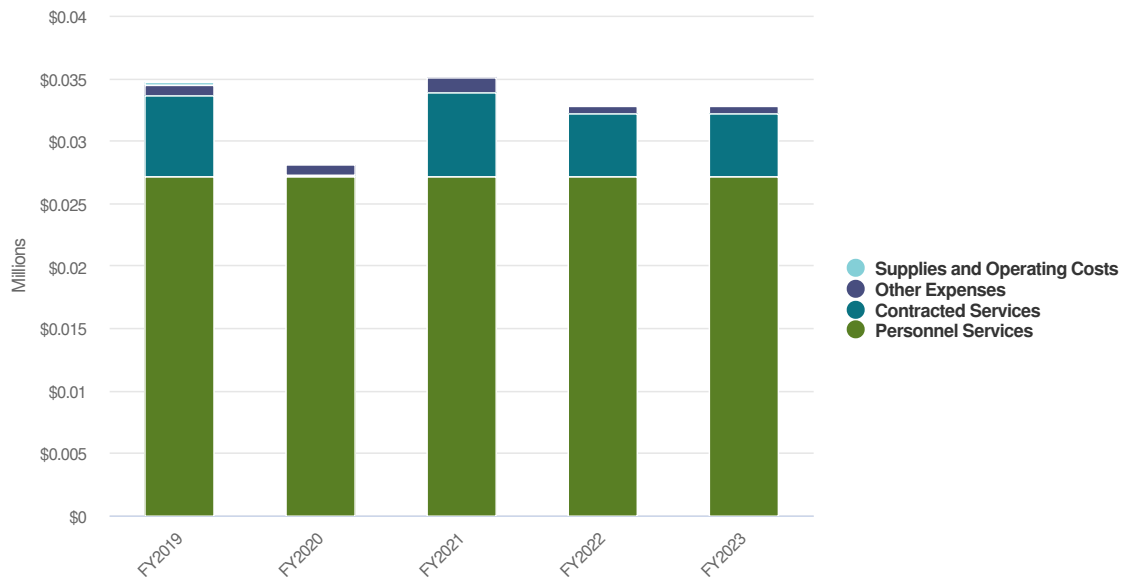
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected
Expense Objects								
Personnel Services								
General Government								
FULL TIME EMPL SALARIES REG.	101-41110-40101	\$25,200.00	\$25,200.00	\$25,200.00	\$25,200.00	\$25,200.00	\$25,200.00	\$25,200.00
PERA CONTRIBUTIONS	101-41110-40121	\$240.00	\$240.00	\$240.00	\$240.00	\$240.00	\$240.00	\$240.00
FICA\MEDICARE CONTRIBUTION	101-41110-40122	\$1,630.20	\$1,630.00	\$1,630.20	\$1,630.00	\$1,630.00	\$1,630.00	\$1,630.00
WC INSURANCE	101-41110-40151	\$85.83	\$69.00	\$76.62	\$72.00	\$80.00	\$84.00	\$88.00
Total General Government:		\$27,156.03	\$27,139.00	\$27,146.82	\$27,142.00	\$27,150.00	\$27,154.00	\$27,158.00
Total Personnel Services:		\$27,156.03	\$27,139.00	\$27,146.82	\$27,142.00	\$27,150.00	\$27,154.00	\$27,158.00
Supplies and Operating Costs								
General Government								
OFFICE OR SHOP SUPPLIES	101-41110-40200	\$41.40	\$150.00	\$0.00	\$150.00	\$150.00	\$150.00	\$150.00

Name	Account ID	FY2019 Actual	FY2019 Budgeted	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected
GENERAL OPERATING	101-41110-40210	\$0.00	\$0.00	\$55.84	\$0.00	\$0.00		
CLOTHING	101-41110-40213	\$170.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total General Government:		\$211.40	\$150.00	\$55.84	\$150.00	\$150.00	\$150.00	\$150.00
Total Supplies and Operating Costs:		\$211.40	\$150.00	\$55.84	\$150.00	\$150.00	\$150.00	\$150.00
Contracted Services								
General Government								
CONTRACTUAL SERVICES	101-41110-40310	\$5,645.12	\$0.00	\$75.00	\$3,000.00	\$6,000.00	\$3,000.00	\$3,000.00
MEALS, MILEAGE, LODGING, TRAVE	101-41110-40331	\$861.66	\$1,800.00	\$17.43	\$1,800.00	\$750.00	\$2,000.00	\$2,000.00
Total General Government:		\$6,506.78	\$1,800.00	\$92.43	\$4,800.00	\$6,750.00	\$5,000.00	\$5,000.00
Total Contracted Services:		\$6,506.78	\$1,800.00	\$92.43	\$4,800.00	\$6,750.00	\$5,000.00	\$5,000.00
Other Expenses								
General Government								
DUES & SUBSCRIPTIONS	101-41110-40433	\$250.00	\$0.00	\$30.00	\$790.00	\$250.00		
CONFERENCES & TRAINING	101-41110-40437	\$550.00	\$600.00	\$825.00	\$600.00	\$875.00	\$600.00	\$600.00
Total General Government:		\$800.00	\$600.00	\$855.00	\$1,390.00	\$1,125.00	\$600.00	\$600.00
Total Other Expenses:		\$800.00	\$600.00	\$855.00	\$1,390.00	\$1,125.00	\$600.00	\$600.00
Total Expense Objects:		\$34,674.21	\$29,689.00	\$28,150.09	\$33,482.00	\$35,175.00	\$32,904.00	\$32,908.00

Administration

Reports To

City Manager

Descriptions/Services Provided

The Administration Department is responsible for overseeing and coordinating the day-to-day operations of the City of Victoria. The City Manager, who is appointed by the City Council, serves as the Chief Administrative Officer of the City directing City affairs in a manner consistent with the goals, policies and directives of the City Council. The City Manager is responsible for staffing, directing and executing all City operations, projects, and programs. Additionally, the City Manager is responsible for enforcing the City Code and resolutions adopted by the City Council.

The Administration Department includes the Office of the City Clerk and the Communications, Information Technology (IT), and Human Resources functions of the organization. The Department oversees records retention, administration of elections, management of the City website and social media, information technology, special projects, communications, and front desk/city hall reception.

Staff

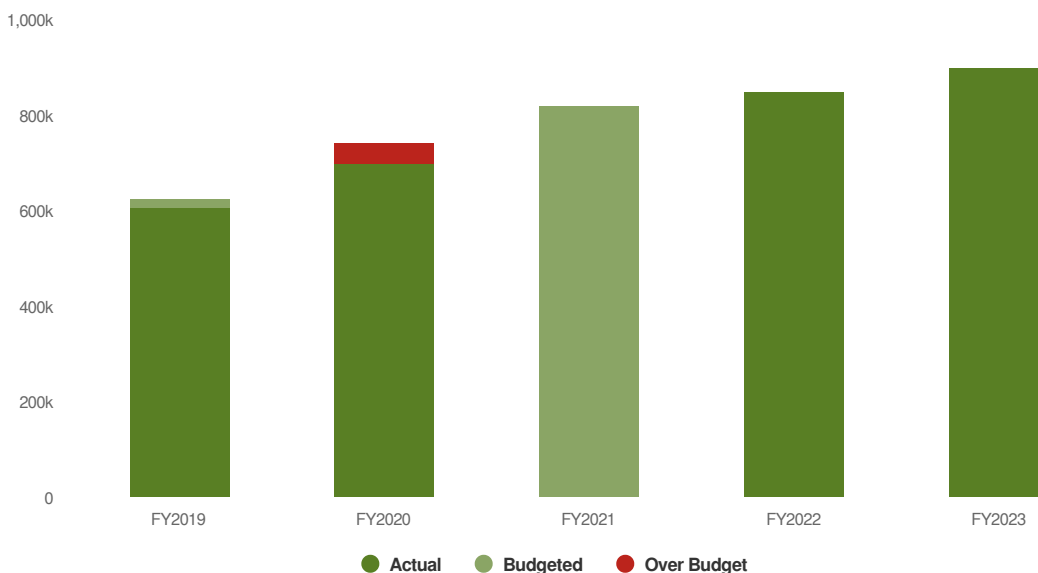
Five FTE: City Manager, City Clerk, Assistant to the City Manager, Communication & Public Engagement Manager, Finance/HR Specialist

Expenditures Summary

Wages and benefits are higher in 2021 because the City hired a full-time Assistant to the City Manager overseeing key areas such as special projects, the City's legislative program, community outreach, and IT initiatives. This position was created through a reorganization mid-way through 2020. The 2021 budget reflects an increase in contractual services to allow for the implementation of items that are identified as a result of the City's strategic planning session, which is scheduled for spring 2021.

\$821,837 **\$123,948**
(17.76% vs. prior year)

Administration Proposed and Historical Budget vs. Actual

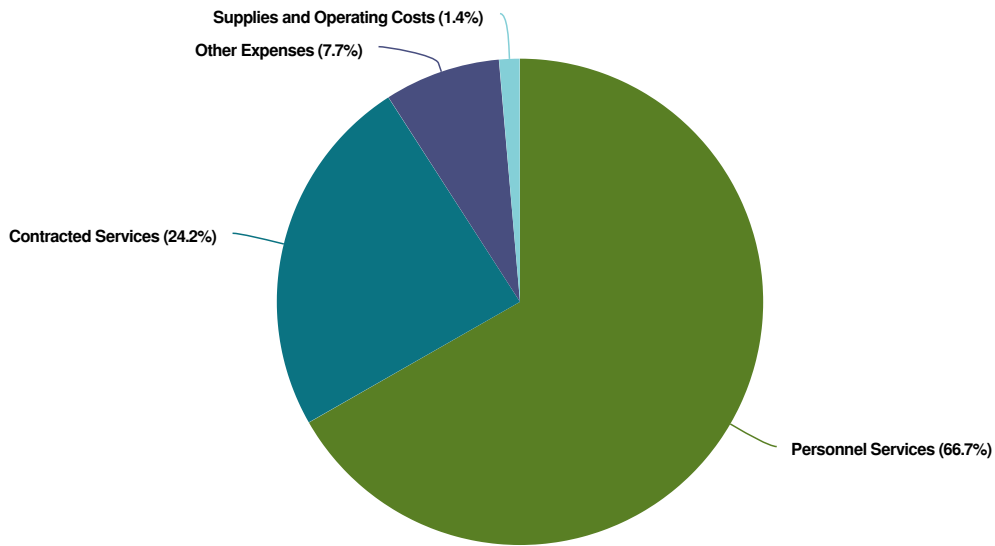


FY2022 and FY2023 amounts are projected and have not been approved by the City Council

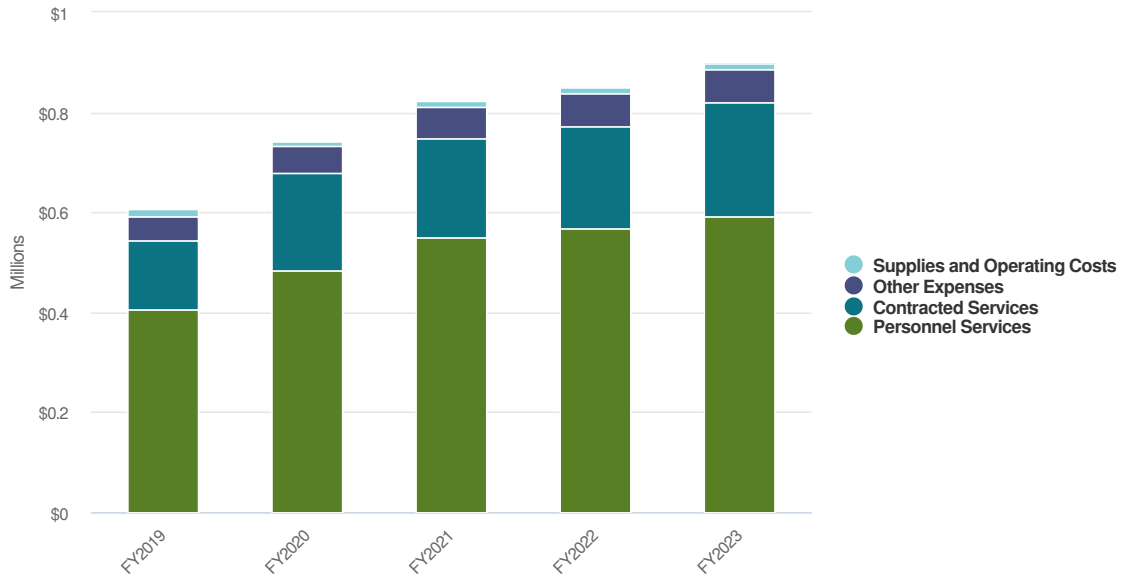


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)	Not



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)	Not
Expense Objects								
Personnel Services								
General Government								
FULL TIME EMPL SALARIES REG.	\$322,937.73	\$359,520.15	\$355,779.00	\$419,365.00	\$434,043.00	\$449,235.00	17.9%	
FULL TIME EMPL SALARIES REG.	\$0.00	\$15,300.10	\$0.00	\$0.00			0%	
FTE OVERTIME	\$1,719.90	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00	0%	
PART TIME EMPLOYEES	\$300.00	\$99.75	\$0.00	\$0.00			0%	
COMPTIME PAY OUT	\$58.84	\$154.66	\$0.00	\$0.00			0%	
PERA CONTRIBUTIONS	\$22,004.57	\$26,191.72	\$26,683.00	\$31,047.00	\$32,134.00	\$32,591.00	16.4%	
PERA CONTRIBUTIONS	\$0.00	\$1,147.52	\$0.00	\$0.00			0%	
FICA\MEDICARE CONTRIBUTION	\$24,533.47	\$27,164.64	\$27,217.00	\$32,595.00	\$32,658.00	\$33,820.00	19.8%	
FICA\MEDICARE CONTRIBUTION	\$0.00	\$1,154.63	\$0.00	\$0.00			0%	
EMPLOYER PAID INSURANCE	\$33,292.43	\$50,245.63	\$35,226.00	\$63,706.00	\$68,165.00	\$72,937.00	80.8%	
EMPLOYER PAID INSURANCE	\$0.00	\$1,139.56	\$0.00	\$0.00			0%	
WC INSURANCE	\$1,765.45	\$1,218.99	\$1,524.00	\$1,332.00	\$1,399.00	\$1,469.00	-12.6%	
Total General Government:	\$406,612.39	\$483,337.35	\$446,929.00	\$548,545.00	\$568,899.00	\$590,552.00	22.7%	
Total Personnel Services:	\$406,612.39	\$483,337.35	\$446,929.00	\$548,545.00	\$568,899.00	\$590,552.00	22.7%	
Supplies and Operating Costs								
General Government								
OFFICE OR SHOP SUPPLIES	\$3,267.81	\$3,750.84	\$4,500.00	\$4,500.00	\$4,590.00	\$4,682.00	0%	
GENERAL OPERATING	\$1,180.83	\$1,373.46	\$1,200.00	\$1,200.00	\$1,224.00	\$1,248.00	0%	
CLEANING SUPPLIES	\$0.00	\$305.57	\$0.00	\$0.00			0%	
REPAIR & MAINT EQUIPMENT	\$1,509.02	\$38.75	\$500.00	\$500.00	\$510.00	\$520.00	0%	
TOOLS & MINOR EQUIPMENT	\$10,064.83	\$3,150.00	\$12,000.00	\$5,000.00	\$5,100.00	\$5,202.00	-58.3%	
SAFETY EQUIP. AND TRAINING	\$88.25	\$0.00	\$150.00	\$150.00	\$153.00	\$156.00	0%	
SAFETY EQUIP. AND TRAINING	\$0.00	\$374.24	\$0.00	\$0.00			0%	



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)	Not
Total General Government:	\$16,110.74	\$8,992.86	\$18,350.00	\$11,350.00	\$11,577.00	\$11,808.00	-38.1%	
Total Supplies and Operating Costs:	\$16,110.74	\$8,992.86	\$18,350.00	\$11,350.00	\$11,577.00	\$11,808.00	-38.1%	
Contracted Services								
General Government								
PERSONNEL TESTING & RECRUITMEN	\$126.80	\$24.95	\$0.00	\$133.00	\$136.00	\$139.00	N/A	
INFORMATION SYSTEM SERVICES		\$37.62	\$0.00	\$0.00			0%	
CONTRACTUAL SERVICES	\$46,044.44	\$48,994.60	\$68,450.00	\$88,017.00	\$89,777.00	\$113,573.00	28.6%	
CONTRACTUAL SERVICES	\$0.00	\$52,011.12	\$0.00	\$0.00			0%	
RECORDING FEES	\$0.00	\$0.00	\$400.00	\$400.00	\$400.00	\$400.00	0%	
COMMUNICATIONS	\$7,828.76	\$9,248.74	\$7,000.00	\$7,500.00	\$7,650.00	\$7,803.00	7.1%	
POSTAGE	\$4,664.49	\$4,149.72	\$6,000.00	\$5,500.00	\$5,610.00	\$5,722.00	-8.3%	
MEALS, MILEAGE, LODGING, TRAVE	\$4,187.06	-\$122.28	\$5,370.00	\$5,600.00	\$5,712.00	\$5,826.00	4.3%	
ADVERTISING	\$92.02	\$513.52	\$3,000.00	\$11,000.00	\$11,220.00	\$11,444.00	266.7%	
PRINTING & PUBLISHING	\$10,706.20	\$10,167.37	\$11,100.00	\$11,400.00	\$11,628.00	\$11,861.00	2.7%	
INSURANCE	\$58,649.51	\$62,422.49	\$58,240.00	\$60,464.00	\$62,883.00	\$65,398.00	3.8%	
INSURANCE AGENT FEE	\$3,494.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	0%	
Total General Government:	\$135,793.28	\$195,947.85	\$168,060.00	\$198,514.00	\$203,516.00	\$230,666.00	18.1%	
Total Contracted Services:	\$135,793.28	\$195,947.85	\$168,060.00	\$198,514.00	\$203,516.00	\$230,666.00	18.1%	
Other Expenses								
General Government								
MACHINE RENTAL	\$5,188.15	\$5,999.62	\$5,000.00	\$4,950.00	\$5,049.00	\$5,150.00	-1%	
MISCELLANEOUS	\$0.00	\$3,143.34	\$5,000.00	\$6,750.00	\$2,000.00	\$2,000.00	35%	
DUES & SUBSCRIPTIONS	\$41,414.98	\$43,706.92	\$46,350.00	\$49,078.00	\$50,060.00	\$51,061.00	5.9%	
BANK CHARGES	\$108.02	\$12.83	\$200.00	\$200.00	\$204.00	\$208.00	0%	
CONFERENCES & TRAINING	\$2,219.00	\$301.78	\$3,000.00	\$2,450.00	\$2,499.00	\$2,549.00	-18.3%	
CONFERENCES & TRAINING	\$0.00	\$30.00	\$0.00	\$0.00			0%	
TUITION REIMBURSEMENT	\$0.00	\$1,269.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	-100%	



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)	Not
Total General Government:	\$48,930.15	\$54,463.49	\$64,550.00	\$63,428.00	\$64,812.00	\$65,968.00	-1.7%	
Total Other Expenses:	\$48,930.15	\$54,463.49	\$64,550.00	\$63,428.00	\$64,812.00	\$65,968.00	-1.7%	
Total Expense Objects:	\$607,446.56	\$742,741.55	\$697,889.00	\$821,837.00	\$848,804.00	\$898,994.00	17.8%	

Finance

Reports To

Finance Director

Description/Services Provided

The Finance Department is responsible for maintaining the City's overall financial stability through sound financial planning and management.

The Finance Department provides payroll services, manages City investments, coordinates the annual audit and preparation of the annual financial statements, prepares the annual budget and Capital Improvement Plan (CIP), manages the utility billing process, processes accounts payable and accounts receivables, coordinates risk management, oversees the City's property and liability insurance, and manages special assessments.

Staff

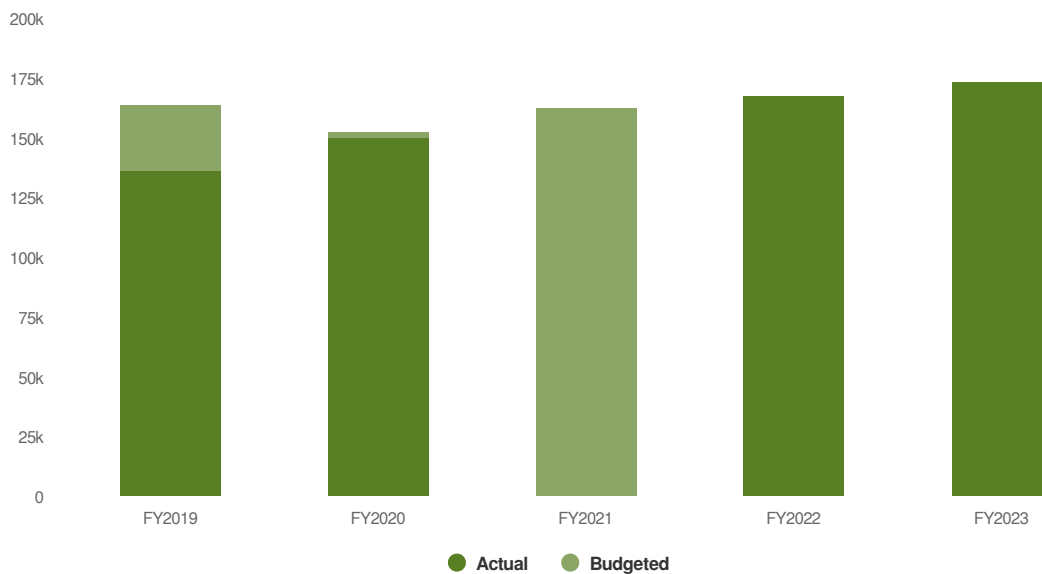
Two FTE: Finance Director, Accounting Specialist

Expenditures Summary

No significant changes are noted for the Finance Department for 2021. Increases are consistent with inflationary budget pressures.

\$162,652 **\$10,099**
(6.62% vs. prior year)

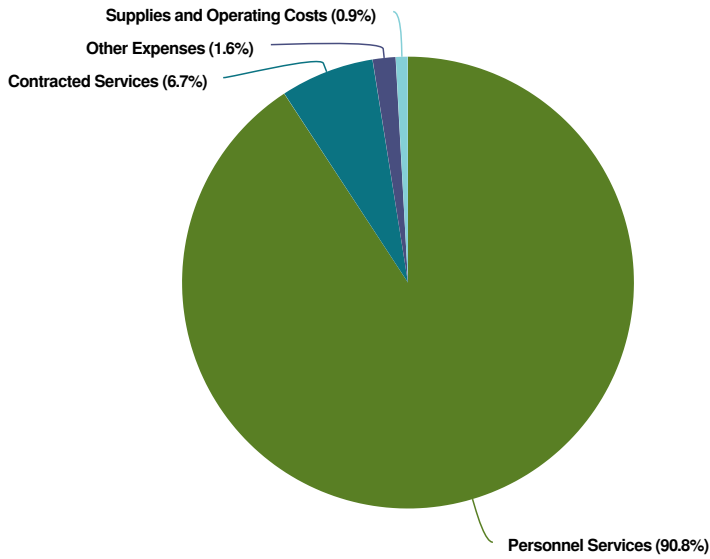
Finance Proposed and Historical Budget vs. Actual



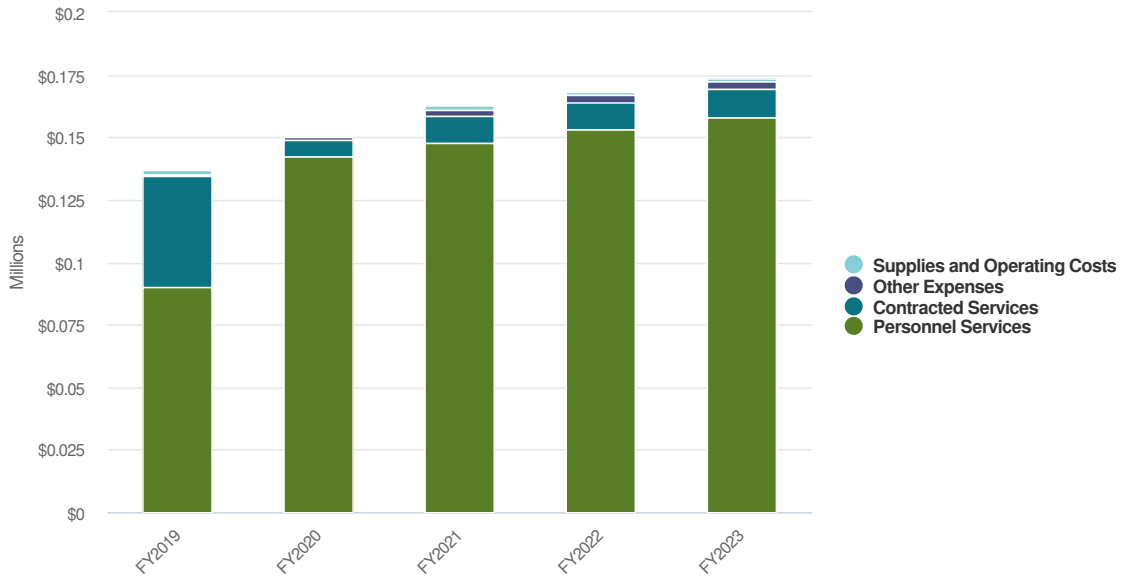
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)	Notes
Expense Objects								



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)	Notes
Personnel Services	\$90,056.89	\$142,070.87	\$138,503.00	\$147,655.00	\$152,953.00	\$158,052.00	6.6%	
Supplies and Operating Costs	\$1,356.40	\$375.08	\$1,200.00	\$1,400.00	\$1,200.00	\$1,200.00	16.7%	
Contracted Services	\$44,520.39	\$6,971.42	\$9,950.00	\$10,927.00	\$11,229.00	\$11,550.00	9.8%	
Other Expenses	\$850.10	\$964.00	\$2,900.00	\$2,670.00	\$2,550.00	\$2,550.00	-7.9%	
Total Expense Objects:	\$136,783.78	\$150,381.37	\$152,553.00	\$162,652.00	\$167,932.00	\$173,352.00	6.6%	

Elections

Reports To

City Manager

Description/Services Provided

The Elections Department is responsible for conducting all local, state, and federal elections.

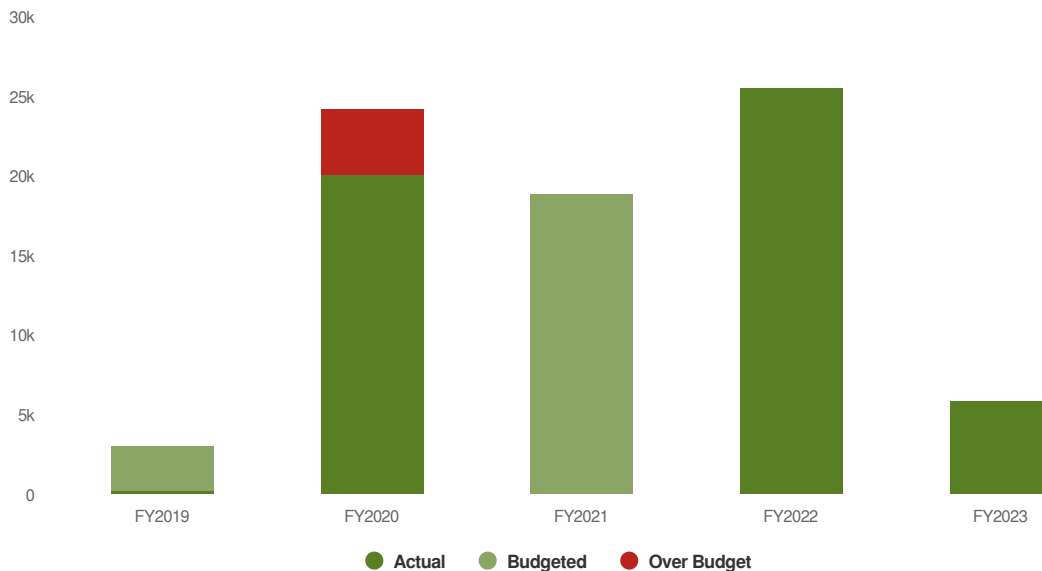
The City Clerk is the election administrator for the City of Victoria and is responsible for providing election services. Services include voter registration, election judge recruitment and training, election precinct management, and administration of all federal, state, and municipal elections in compliance with federal and state laws, redistricting.

Expenditures Summary

Primary and General Elections are conducted in even years, so the budget is increased in those years. Typically, the only expense in odd years is for election equipment maintenance. In November 2020, Council Member Deb McMillan ran unopposed and was elected to fill the Mayoral seat. This created a mid-term vacancy for her Council Member seat when her Mayoral term began in Jan. 2021. With just under two years remaining on the vacated Council seat term, the Council had the flexibility to determine whether to fill the position through special election or by appointment. Because that decision would be made after the new Council was seated in 2021 — and subsequently after the 2021 budget was adopted as required by law — the 2021 budget includes \$16,000 in the event the Council selected to fill the vacant Council Seat via special election.

\$18,900 **-\$1,200**
(-5.97% vs. prior year)

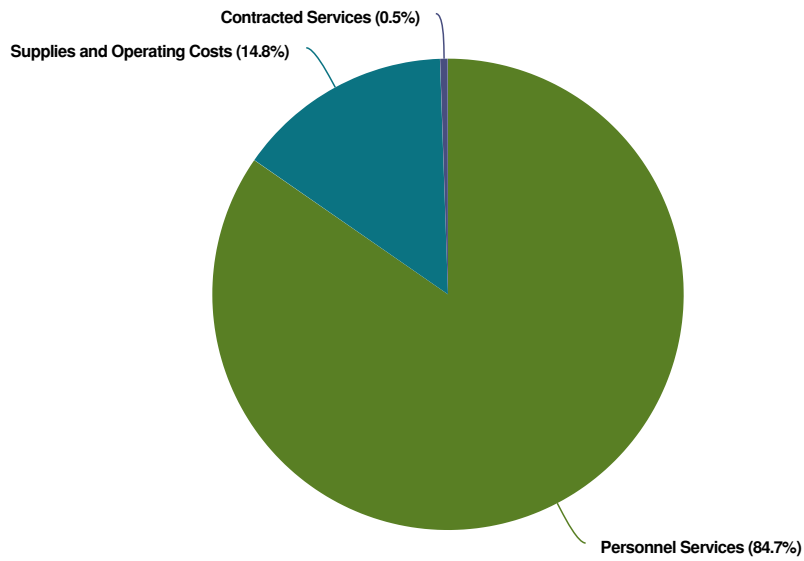
Elections Proposed and Historical Budget vs. Actual



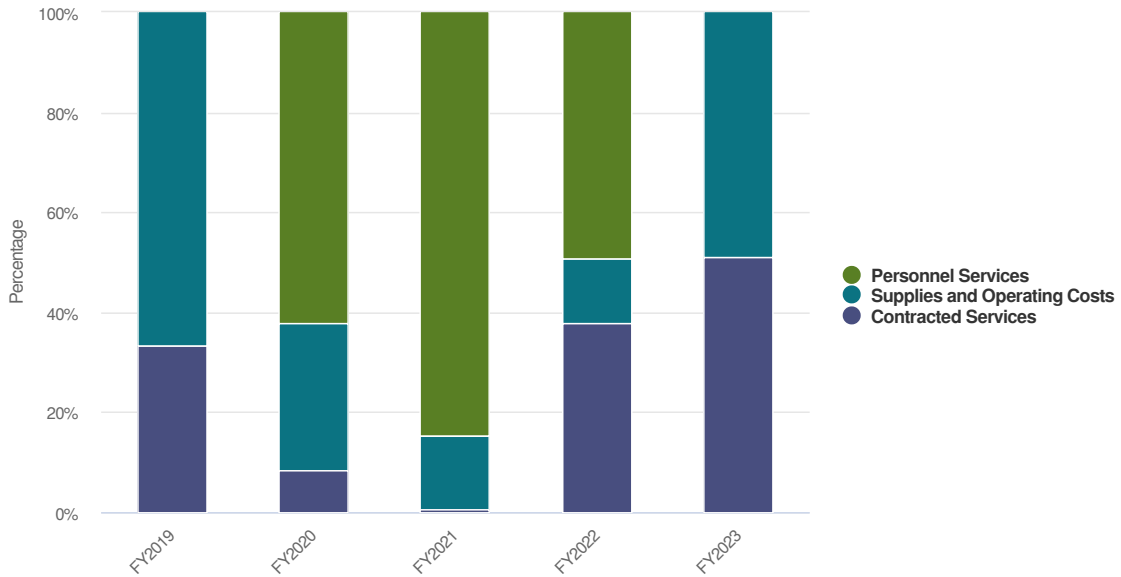
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)	Notes
Expense Objects								



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)	Notes
Personnel Services								
General Government								
FULL TIME EMPL SALARIES REG.	\$0.00	\$473.53	\$0.00	\$0.00			0%	
PART TIME EMPLOYEES	\$0.00	\$14,253.17	\$12,000.00	\$16,000.00	\$12,600.00	\$0.00	33.3%	
FICA\MEDICARE CONTRIBUTION	\$0.00	\$292.71	\$0.00	\$0.00			0%	
Total General Government:	\$0.00	\$15,019.41	\$12,000.00	\$16,000.00	\$12,600.00	\$0.00	33.3%	
Total Personnel Services:	\$0.00	\$15,019.41	\$12,000.00	\$16,000.00	\$12,600.00	\$0.00	33.3%	
Supplies and Operating Costs								
General Government								
OFFICE OR SHOP SUPPLIES	\$113.29	\$102.57	\$300.00	\$0.00	\$315.00	\$0.00	-100%	
GENERAL OPERATING	\$0.00	\$1,062.82	\$1,500.00	\$0.00			-100%	
REPAIR & MAINT EQUIPMENT	\$0.00	\$4,490.00	\$2,800.00	\$2,800.00	\$2,940.00	\$2,870.00	0%	
SIGNS & SIGNALS	\$0.00	\$1,227.00	\$0.00	\$0.00			0%	
TOOLS & MINOR EQUIPMENT	\$0.00	\$247.40	\$0.00	\$0.00			0%	
Total General Government:	\$113.29	\$7,129.79	\$4,600.00	\$2,800.00	\$3,255.00	\$2,870.00	-39.1%	
Total Supplies and Operating Costs:	\$113.29	\$7,129.79	\$4,600.00	\$2,800.00	\$3,255.00	\$2,870.00	-39.1%	
Contracted Services								
General Government								
CONTRACTUAL SERVICES					\$6,010.00	\$3,010.00	N/A	
MEALS, MILEAGE, LODGING, TRAVE	\$56.21	\$1,355.73	\$2,500.00	\$100.00	\$2,625.00	\$0.00	-96%	
PRINTING & PUBLISHING	\$0.00	\$706.46	\$1,000.00	\$0.00	\$1,050.00	\$0.00	-100%	
Total General Government:	\$56.21	\$2,062.19	\$3,500.00	\$100.00	\$9,685.00	\$3,010.00	-97.1%	
Total Contracted Services:	\$56.21	\$2,062.19	\$3,500.00	\$100.00	\$9,685.00	\$3,010.00	-97.1%	
Total Expense Objects:	\$169.50	\$24,211.39	\$20,100.00	\$18,900.00	\$25,540.00	\$5,880.00	-6%	

Professional Services

Reports To

City Manager

Description/Services Provided

The City contracts with certain professional service providers due to the City's limited size and staffing, legal requirements, and needed expertise.

Professional Services includes:

- Carver County: assessing, GIS, and prosecution services
- City Attorney/Civil legal services
- City Engineering services
- Human Resources/Benefits administration services
- Financial Advisor services
- Independent Auditing services (reports to City Council)
- Codification services

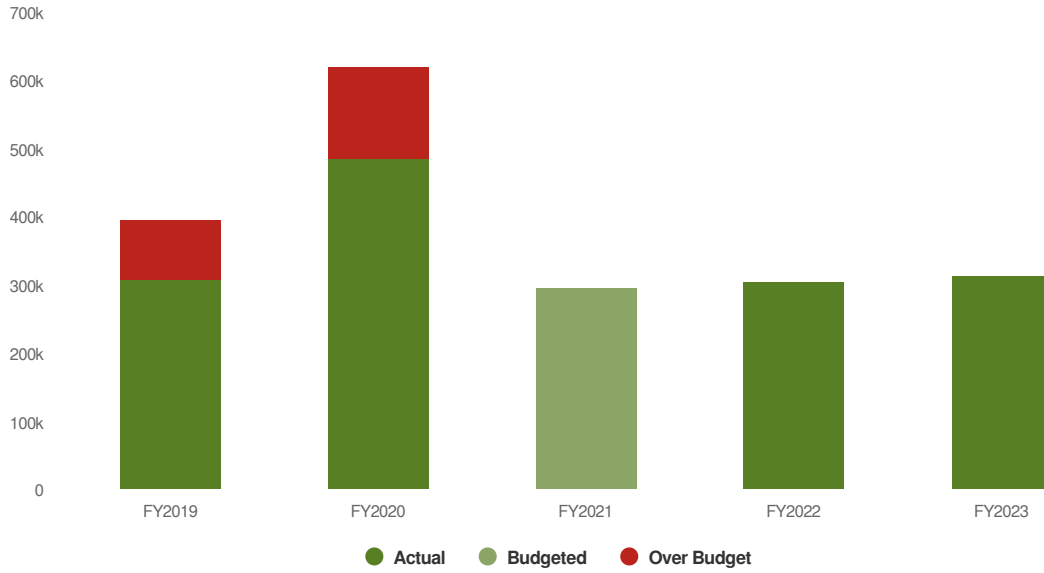


Expenditures Summary

In 2021, the City created an Information Technology department and CIP fund to better monitor, track and plan for IT needs for the organization. The 2021 Professional Services budget reflects a decrease in contractual services due to that change.

\$297,071 **-\$188,729**
(-38.85% vs. prior year)

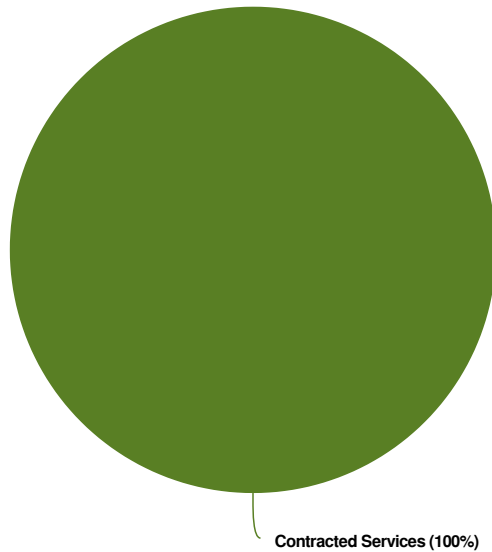
Professional Services Proposed and Historical Budget vs. Actual



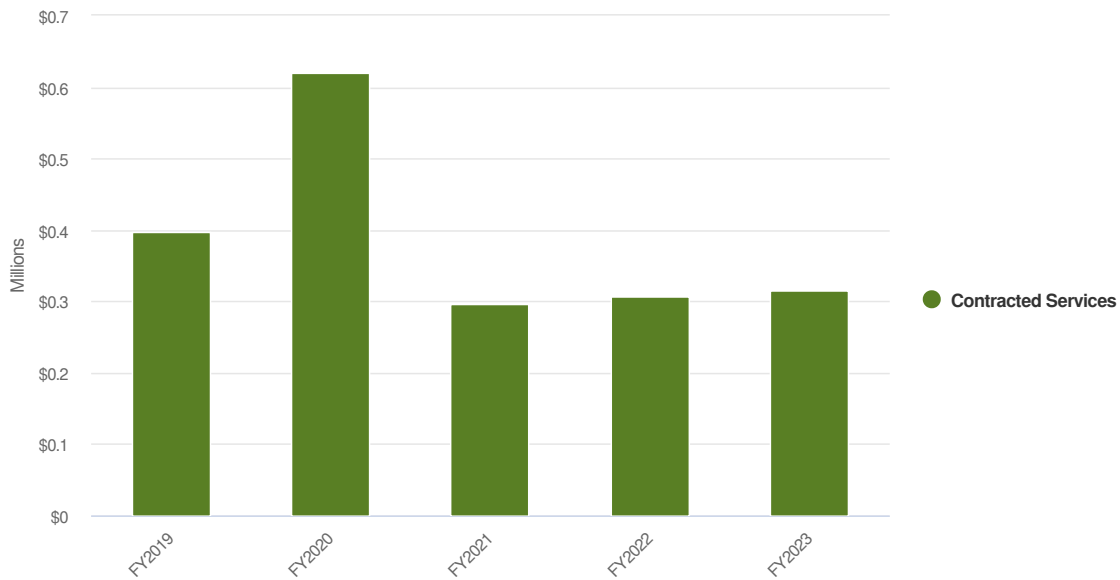
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects							
Contracted Services							
ACCOUNTING/AUDIT SERVICES	\$29,450.00	\$30,275.00	\$31,000.00	\$30,875.00	\$31,801.00	\$32,755.00	-0.4%
ENGINEERING FEES	\$125,941.58	\$115,057.50	\$130,000.00	\$130,000.00	\$133,900.00	\$137,917.00	0%
ENGINEERING FEES	\$0.00	\$1,990.08	\$0.00	\$0.00			0%
LEGAL FEES	\$45,469.42	\$30,348.10	\$40,000.00	\$45,000.00	\$46,350.00	\$47,741.00	12.5%
LEGAL FEES	\$0.00	\$2,268.35	\$0.00	\$0.00			0%
HUMAN RESOURCE ADMINISTRATION	\$40,079.39	\$3,538.54	\$5,500.00	\$9,650.00	\$9,940.00	\$10,238.00	75.5%
INFORMATION SYSTEM SERVICES	\$77,344.58	\$229,628.72	\$195,800.00	\$0.00			-100%
INFORMATION SYSTEM SERVICES	\$0.00	\$129,025.65	\$0.00	\$0.00			0%
CONTRACTUAL SERVICES	\$18,171.36	\$16,018.86	\$24,500.00	\$18,164.00	\$18,709.00	\$19,270.00	-25.9%
COUNTY ASSESSOR	\$60,363.90	\$62,610.55	\$59,000.00	\$63,382.00	\$65,283.00	\$67,241.00	7.4%
Total Contracted Services:	\$396,820.23	\$620,761.35	\$485,800.00	\$297,071.00	\$305,983.00	\$315,162.00	-38.8%
Total Expense Objects:	\$396,820.23	\$620,761.35	\$485,800.00	\$297,071.00	\$305,983.00	\$315,162.00	-38.8%

Information Technology

Description/Services Provided

The Information Technology (IT) Department was created in 2021 to better monitor, track and plan for IT equipment and services. The City does not have any dedicated IT staff, rather contracts for break-fix and network systems and security. As the City leverages more technology to deliver programs and services, dedicated IT staff will become necessary to ensure the most efficient and cost-effective delivery of IT-related services. The City Council will consider the addition of a dedicated IT position in 2022 (delayed one year due to the COVID-19 pandemic). The Assistant to the City Manager currently serves as the liaison to the City's IT service provider maintaining the IT budget and coordinating IT-related services.

Included in this department:

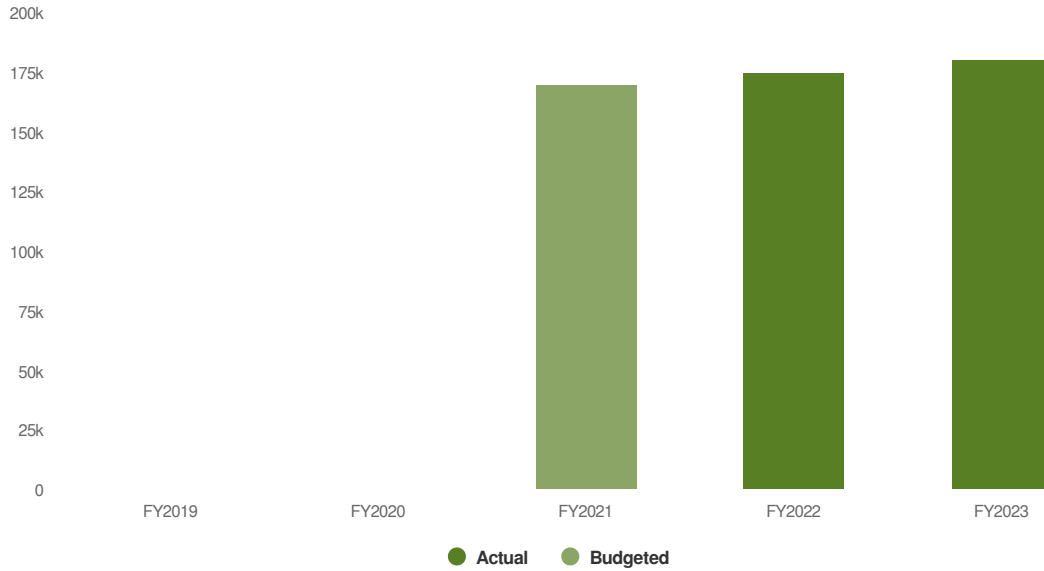
- Contracted IT managed services for break-fix (i.e. help desk), back-up and recovery services, network environment health and security monitoring
- Laserfiche maintenance and workflow project implementation
- Budgeting software maintenance
- Computer equipment
- Carver County shared GIS position and GIS/ESRI license agreements



Expenditures Summary

\$169,850 \$169,850
(0% vs. prior year)

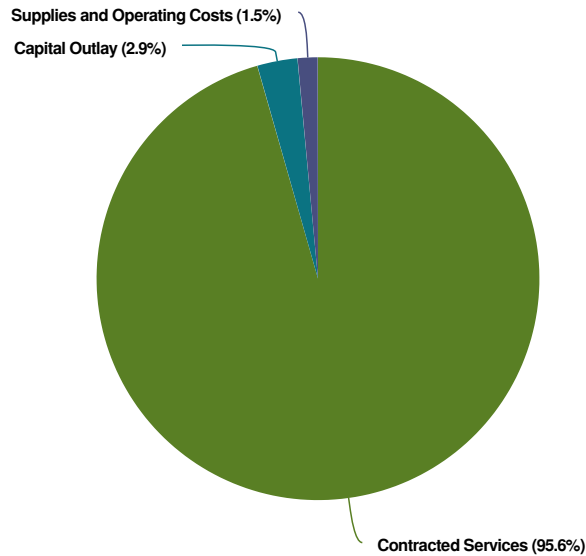
Information Technology Proposed and Historical Budget vs. Actual



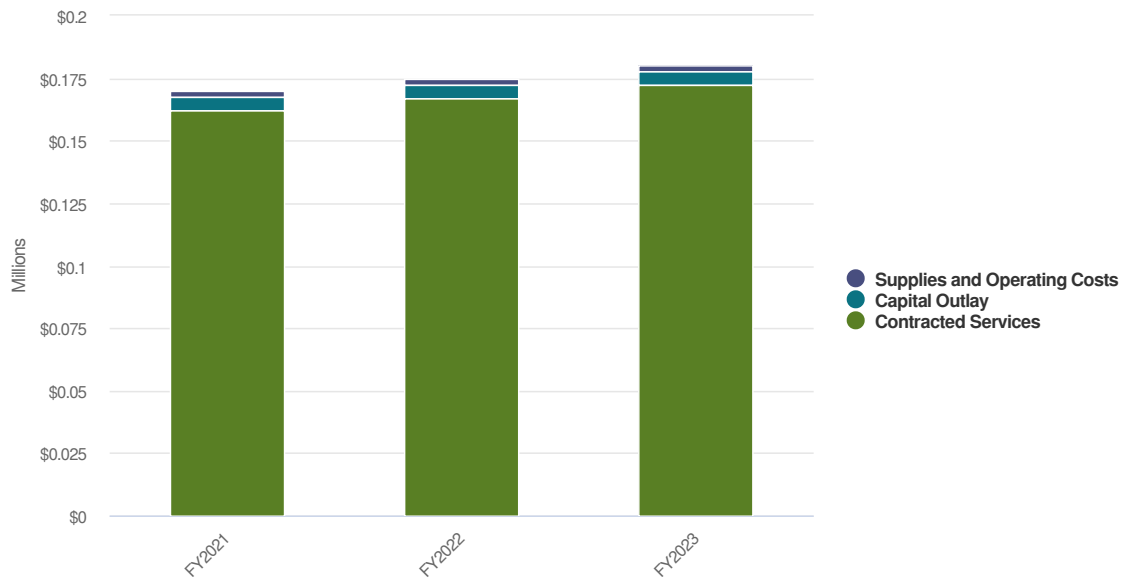
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2021 Budgeted	FY2022 Projected	FY2023 Projected
Expense Objects			
Supplies and Operating Costs			
General Government			
TOOLS & MINOR EQUIPMENT	\$2,500.00	\$2,575.00	\$2,652.00
Total General Government:	\$2,500.00	\$2,575.00	\$2,652.00
Total Supplies and Operating Costs:	\$2,500.00	\$2,575.00	\$2,652.00
Contracted Services			
General Government			
CONTRACTUAL SERVICES	\$133,050.00	\$137,042.00	\$141,153.00
CIS	\$29,300.00	\$30,179.00	\$31,084.00
Total General Government:	\$162,350.00	\$167,221.00	\$172,237.00
Total Contracted Services:	\$162,350.00	\$167,221.00	\$172,237.00
Capital Outlay			
General Government			
CAPITAL OUTLAY	\$5,000.00	\$5,150.00	\$5,305.00
Total General Government:	\$5,000.00	\$5,150.00	\$5,305.00
Total Capital Outlay:	\$5,000.00	\$5,150.00	\$5,305.00
Total Expense Objects:	\$169,850.00	\$174,946.00	\$180,194.00

Community Development

Reports To

Community & Economic Development Director

Description/Services Provided

The Community Development Department is responsible for ensuring that all development meets applicable codes so that the City of Victoria remains safe, healthy, and attractive to current and future residents and businesses.

The Community & Economic Development Director processes all development applications and serves as the staff liaison for the Planning Commission. The Director supervises the Building Inspections Department, the Planning Department, and the Communications Department and provides oversight and direction to the GIS Analyst (position shared with four cities and contracted through Carver County).

The Community Development Department maintains the City's demographic and statistical information on population, households, land inventory, and building activity. The Director prepares and manages the administration of the City's Comprehensive Plan and Zoning Ordinances.

Staff

Two FTE: Community & Economic Development Director, Planning & Code Enforcement Technician (*Note: The Communications & Public Engagement Manager is under the Administration Department)



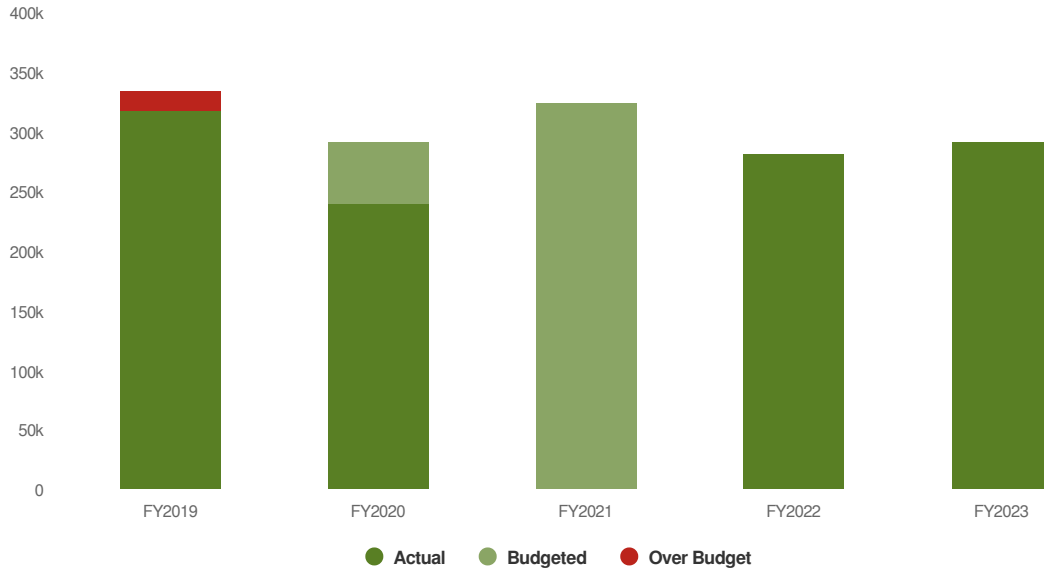
Expenditures Summary

The 2021 budget reflects an increase in expenditures in contractual services for use of planning consultants for future developments for staff augmentation and development-driven studies. The 2021 budget also reflects an increase in wages due to unemployment benefit payments. Due to the COVID-19 pandemic, the City reorganized departments to ensure efficient delivery of services in the most cost-effective manner and eliminated the Senior Planner position. The position was replaced with a Planning & Code Enforcement Technician.

\$324,057 **\$32,736**
(11.24% vs. prior year)



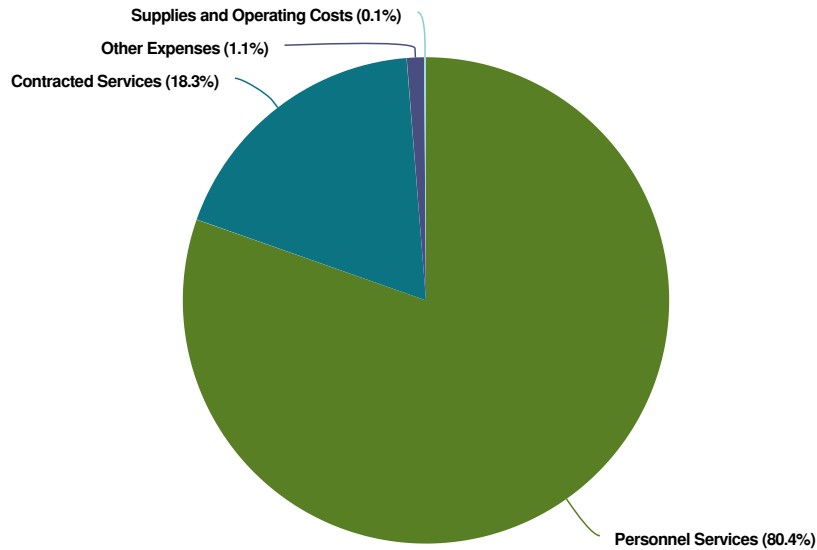
Community Development Proposed and Historical Budget vs. Actual



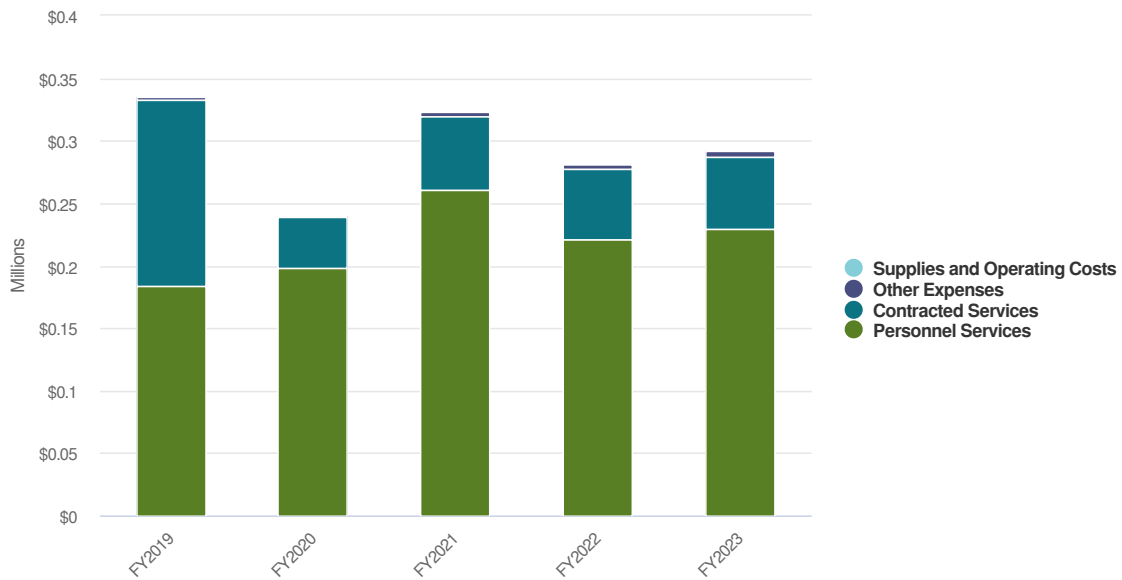
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects							
Personnel Services							
General Government							
FULL TIME EMPL SALARIES REG.	\$141,932.06	\$154,911.61	\$184,024.00	\$172,936.00	\$178,989.00	\$185,254.00	-6%
FULL TIME EMPL SALARIES REG.	\$0.00	\$3,638.75	\$0.00	\$0.00			0%
UNEMPLOYMENT BENEFITS	\$8,991.84	\$5,993.93	\$0.00	\$47,152.00			N/A
UNEMPLOYMENT BENEFITS	\$0.00	\$1,888.67	\$0.00	\$0.00			0%
PERA CONTRIBUTIONS	\$10,419.77	\$11,161.15	\$14,078.00	\$12,970.00	\$13,424.00	\$13,894.00	-7.9%
PERA CONTRIBUTIONS	\$0.00	\$272.89	\$0.00	\$0.00			0%
FICA\MEDICARE CONTRIBUTION	\$11,261.84	\$11,751.94	\$13,802.00	\$13,230.00	\$13,693.00	\$14,172.00	-4.1%
FICA\MEDICARE CONTRIBUTION	\$0.00	\$268.45	\$0.00	\$0.00			0%
EMPLOYER PAID INSURANCE	\$9,732.58	\$7,604.69	\$27,984.00	\$13,381.00	\$14,318.00	\$15,320.00	-52.2%
EMPLOYER PAID INSURANCE	\$0.00	\$51.21	\$0.00	\$0.00			0%
WC INSURANCE	\$1,626.52	\$960.33	\$1,403.00	\$888.00	\$932.00	\$979.00	-36.7%
Total General Government:	\$183,964.61	\$198,503.62	\$241,291.00	\$260,557.00	\$221,356.00	\$229,619.00	8%

Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Total Personnel Services:	\$183,964.61	\$198,503.62	\$241,291.00	\$260,557.00	\$221,356.00	\$229,619.00	8%
Supplies and Operating Costs							
General Government							
OFFICE OR SHOP SUPPLIES	\$247.79	\$203.55	\$650.00	\$400.00	\$350.00	\$350.00	-38.5%
TOOLS & MINOR EQUIPMENT	\$0.00	\$22.48	\$0.00	\$0.00			0%
Total General Government:	\$247.79	\$226.03	\$650.00	\$400.00	\$350.00	\$350.00	-38.5%
Total Supplies and Operating Costs:	\$247.79	\$226.03	\$650.00	\$400.00	\$350.00	\$350.00	-38.5%
Contracted Services							
General Government							
PERSONNEL TESTING & RECRUITMEN	\$0.00	\$49.90	\$0.00	\$0.00			0%
CONTRACTUAL SERVICES	\$126,939.66	\$39,704.76	\$36,700.00	\$50,000.00	\$51,500.00	\$53,045.00	36.2%
COMMUNICATIONS	\$854.02	\$899.97	\$1,080.00	\$1,080.00	\$1,080.00	\$1,080.00	0%
POSTAGE	\$228.00	\$0.00	\$0.00	\$0.00			0%
MEALS, MILEAGE, LODGING, TRAVE	\$1,585.81	\$112.40	\$4,600.00	\$3,320.00			-27.8%
PRINTING & PUBLISHING	\$19,328.24	\$64.57	\$3,500.00	\$5,000.00	\$3,500.00	\$3,500.00	42.9%
Total General Government:	\$148,935.73	\$40,831.60	\$45,880.00	\$59,400.00	\$56,080.00	\$57,625.00	29.5%
Total Contracted Services:	\$148,935.73	\$40,831.60	\$45,880.00	\$59,400.00	\$56,080.00	\$57,625.00	29.5%
Other Expenses							
General Government							
DUES & SUBSCRIPTIONS	\$722.00	\$1,132.50	\$1,500.00	\$2,000.00	\$2,060.00	\$2,122.00	33.3%
CONFERENCES & TRAINING	\$1,265.99	\$120.00	\$2,000.00	\$1,700.00	\$2,000.00	\$2,000.00	-15%
Total General Government:	\$1,987.99	\$1,252.50	\$3,500.00	\$3,700.00	\$4,060.00	\$4,122.00	5.7%
Total Other Expenses:	\$1,987.99	\$1,252.50	\$3,500.00	\$3,700.00	\$4,060.00	\$4,122.00	5.7%
Total Expense Objects:	\$335,136.12	\$240,813.75	\$291,321.00	\$324,057.00	\$281,846.00	\$291,716.00	11.2%

Facilities

Reports To

Public Works Director

Description/Services Provided

The Facilities Department accounts for the operation of City facilities and maintenance to ensure City facilities are safe, accessible, and functional for the daily work of employees, visitors, and for serving as precincts in local, state, and federal elections. Expenditures include planned and preventative maintenance, repair, and replacement of City facilities and associated equipment and utilities.

In late 2020, the City reclassified a Public Works Maintenance position and dedicated that position to facilities maintenance. Previously, the City did not have any designated individual(s) dedicated to this work. The creation of this new position and attention dedicated to City facilities is necessary to carry out the City Council's desire to maintain the City's investments and maximize the useful life of all City facilities and associated equipment. Examples include; exterior and interior preventative maintenance, snow removal on City facility ingress/egress areas, painting, building security management, HVAC management, minor space modifications/renovations, janitorial services coordination, etc.

The Public Works Director coordinates the day-to-day and long-term maintenance of all city facilities and the Facilities Maintenance Worker reports to the Public Works Director.

A space needs assessment was conducted in 2020 to determine how to maximize operational efficiency and space in existing City facilities and to develop a long-term maintenance schedule for all City-staffed facilities.

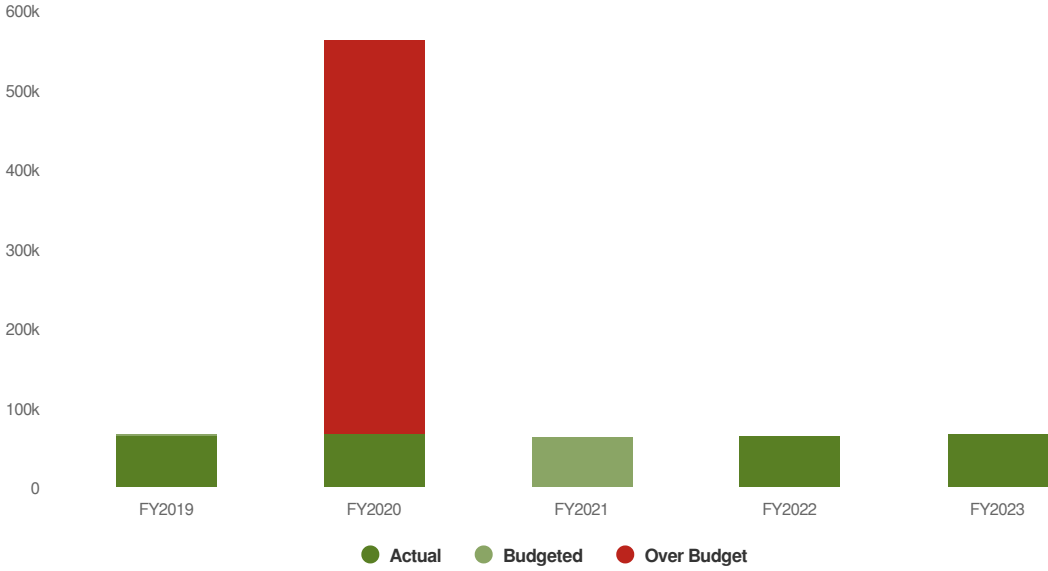


Expenditures Summary

Expenditures for this department are expected to be steady in 2021 but may change in future years depending on recommendations the Council adopts as part of the space needs study, which is expected to be presented to Council in spring 2021.

\$64,830 **-\$3,006**
(-4.43% vs. prior year)

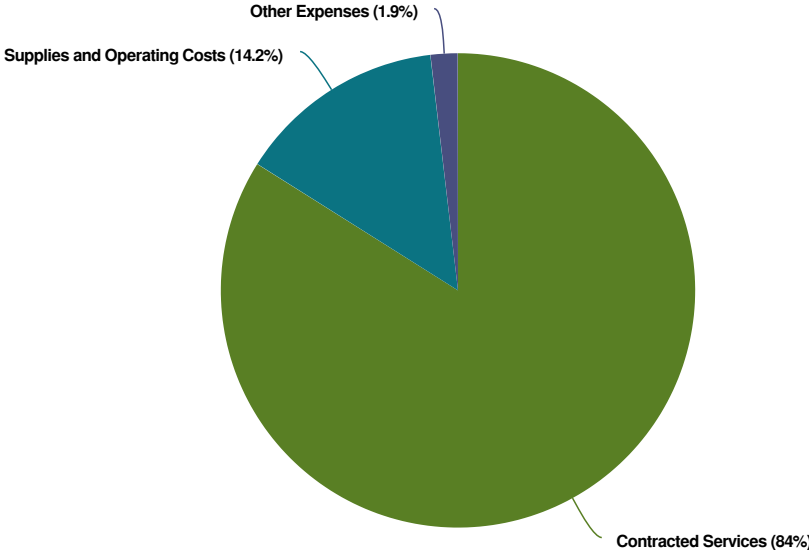
Facilities Proposed and Historical Budget vs. Actual



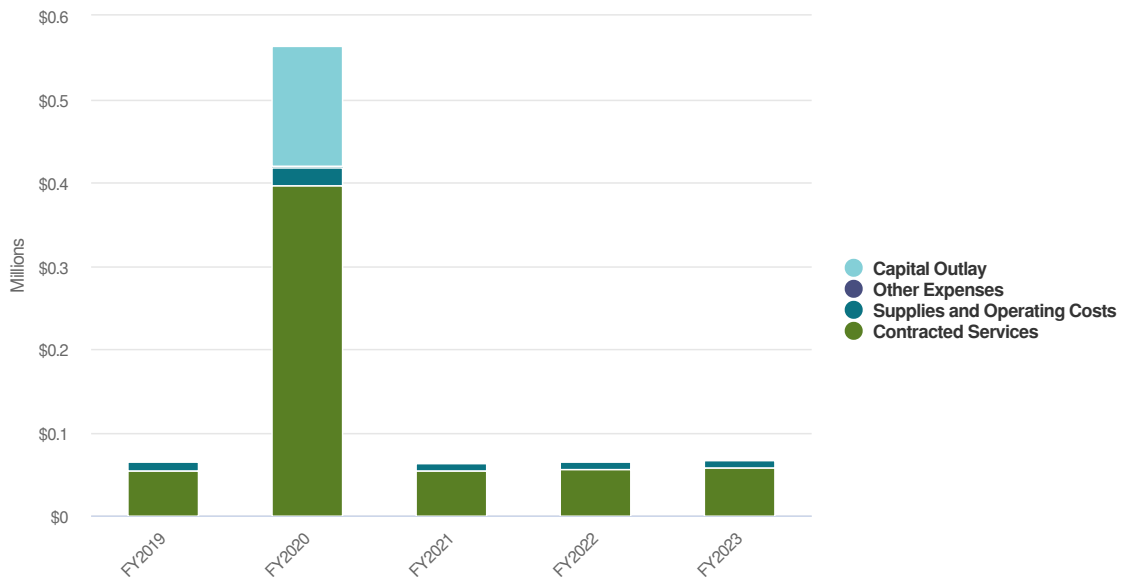
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects							
Supplies and Operating Costs	\$12,031.81	\$22,175.52	\$11,200.00	\$9,200.00	\$9,245.00	\$9,291.00	-17.9%
Contracted Services	\$53,333.53	\$396,249.91	\$55,436.00	\$54,430.00	\$56,064.00	\$57,746.00	-1.8%
Other Expenses	\$1,103.02	\$884.18	\$1,200.00	\$1,200.00	\$1,350.00	\$1,400.00	0%
Capital Outlay	\$0.00	\$144,142.18	\$0.00	\$0.00			0%
Total Expense Objects:	\$66,468.36	\$563,451.79	\$67,836.00	\$64,830.00	\$66,659.00	\$68,437.00	-4.4%

Police Services

Reports To

City Manager

Description/Services Provided

The City of Victoria does not have its own Police Department. Police services are provided through a contract with the Carver County Sheriff's Office. The Department's budget reflects the City's commitment to enhancing the security, safety, and quality of life for the residents, businesses, and visitors of Victoria.

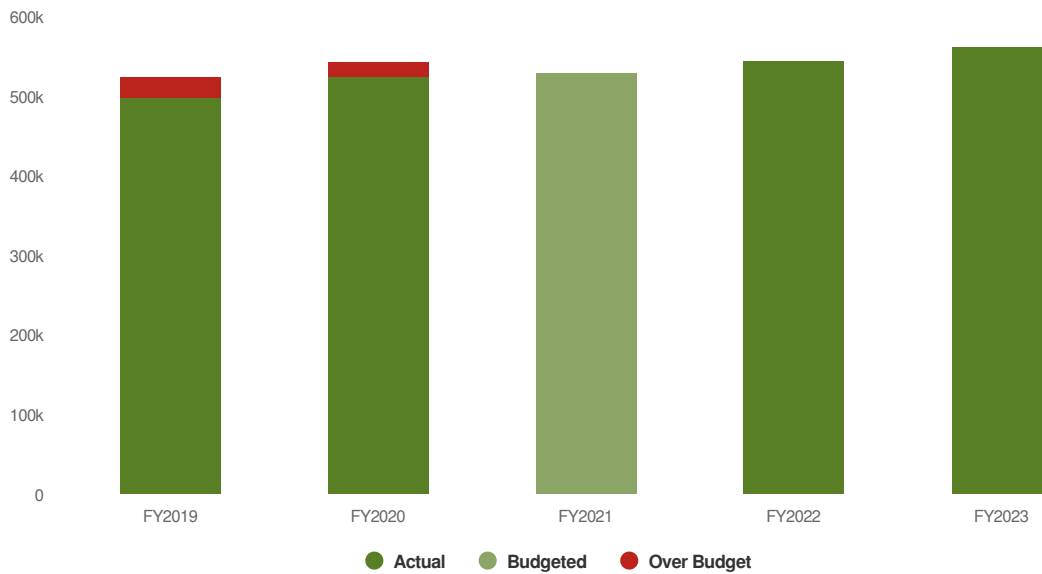
There was no change in service levels or staffing from 2020 to 2021. The contract funds two vehicles dedicated to the City of Victoria, and four (4) deputies with staggered schedules. The staggered schedules allow for 24X7 coverage in the city by one deputy at all times. As Victoria continues to grow, additional resources may need to be added to ensure timely response to emergencies and calls for service. Staff will continue to work with the Sheriff's Office to monitor and track responses and calls for service data.

Expenditures Summary

There were no significant changes to the Police Services budget for 2021. The slight increase is due to inflation for Sheriff deputy wages, insurance, and fuel.

\$530,000 **\$5,000**
(0.95% vs. prior year)

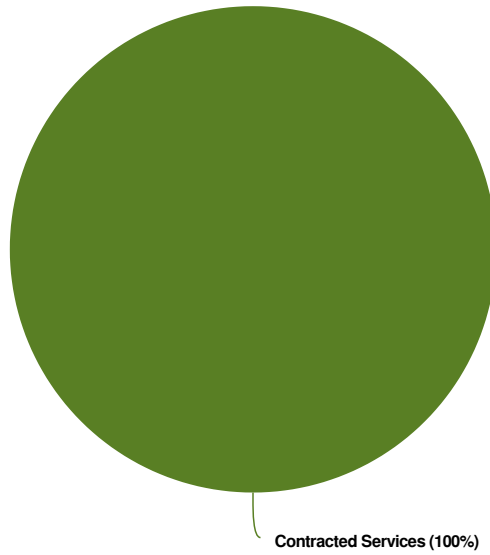
Police Services Proposed and Historical Budget vs. Actual



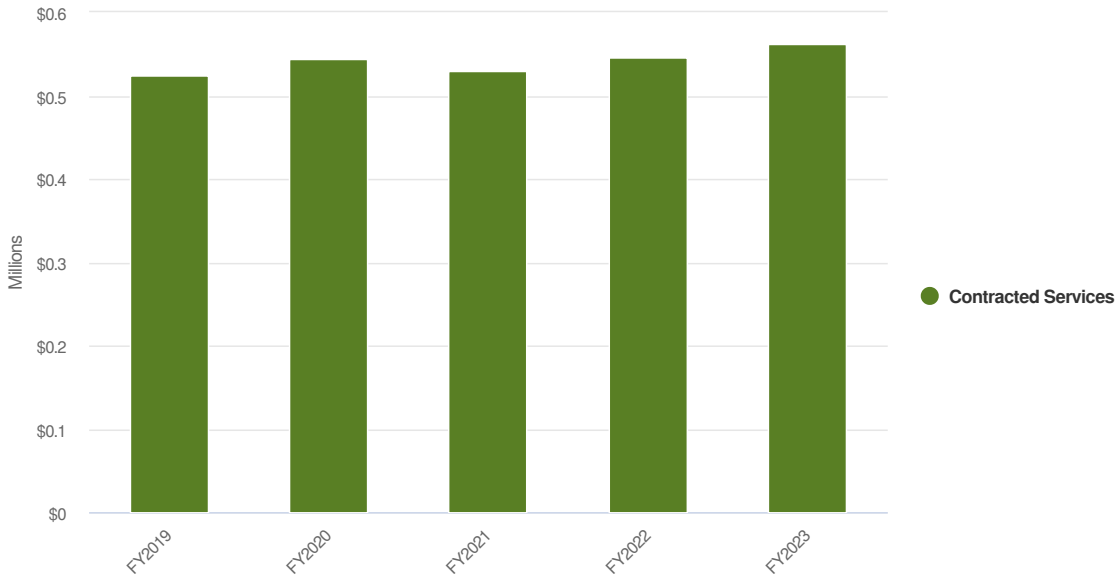
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects							
Contracted Services							

Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Public Safety							
POLICE/SHERIFF FEES	\$523,786.01	\$543,659.15	\$525,000.00	\$530,000.00	\$545,900.00	\$562,277.00	1%
Total Public Safety:	\$523,786.01	\$543,659.15	\$525,000.00	\$530,000.00	\$545,900.00	\$562,277.00	1%
Total Contracted Services:	\$523,786.01	\$543,659.15	\$525,000.00	\$530,000.00	\$545,900.00	\$562,277.00	1%
Total Expense Objects:	\$523,786.01	\$543,659.15	\$525,000.00	\$530,000.00	\$545,900.00	\$562,277.00	1%

Fire Protection

Reports To

Fire Chief

Description/Services Provided

The City operates a paid-on-call Fire Department. The Department consists of one full-time Fire Chief and 34 paid-on-call firefighters.

The Fire Department relies on paid-on-call firefighters to manage operations and deliver an emergency response. The Department manages ongoing readiness to ensure effective and safe operations while complying with national, state, and local regulations and standards. The Department responds to and manages all types of emergencies, including; fires, medical emergencies, vehicle accidents, technical rescue, hazardous materials, and automated alarms. The Department also coordinates and provides fire and safety education programs.

A separate fund has been set up to account for the Fire Department's capital equipment purchases: Fire Truck and Equipment Fund.

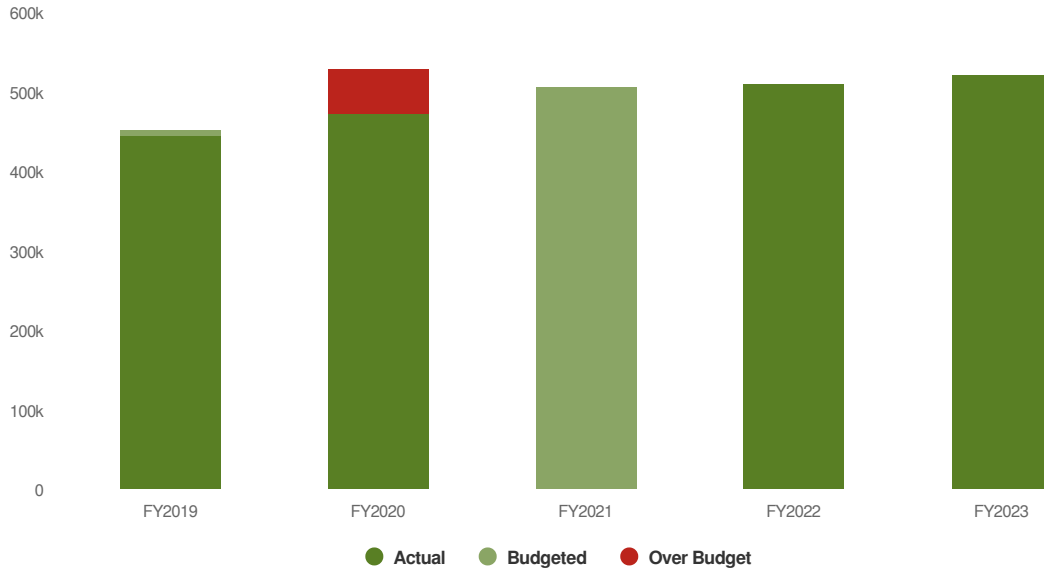


Expenditures Summary

The Fire Department is planning for four retirements in 2021 and subsequent hiring of four new firefighters to fill those vacancies. The 2021 budget reflects an increase in wages and the training budget to onboard the new recruits. Typically, a new firefighter goes through 200 hours of initial training.

\$507,456 **\$33,353**
(7.03% vs. prior year)

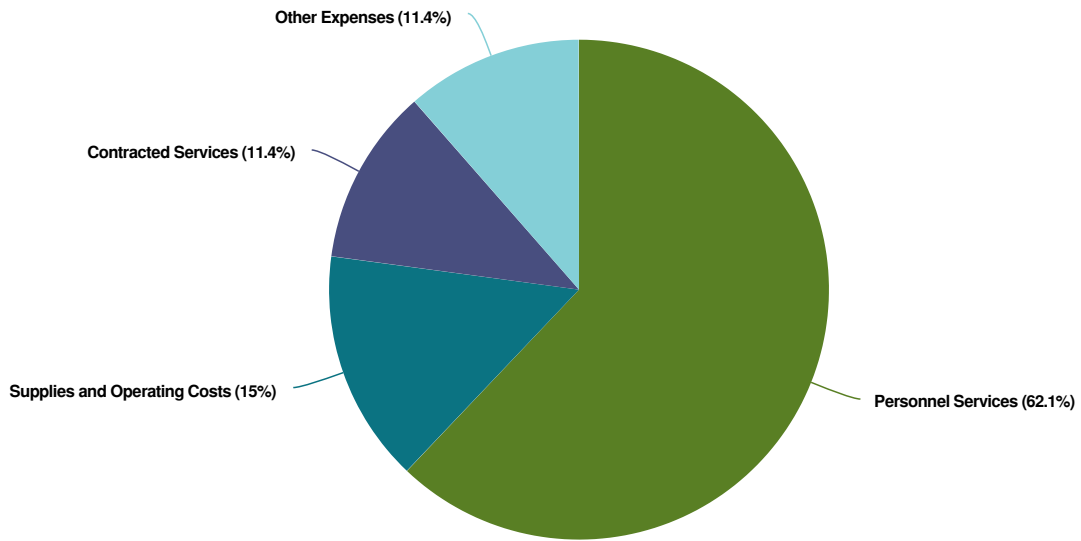
Fire Protection Proposed and Historical Budget vs. Actual



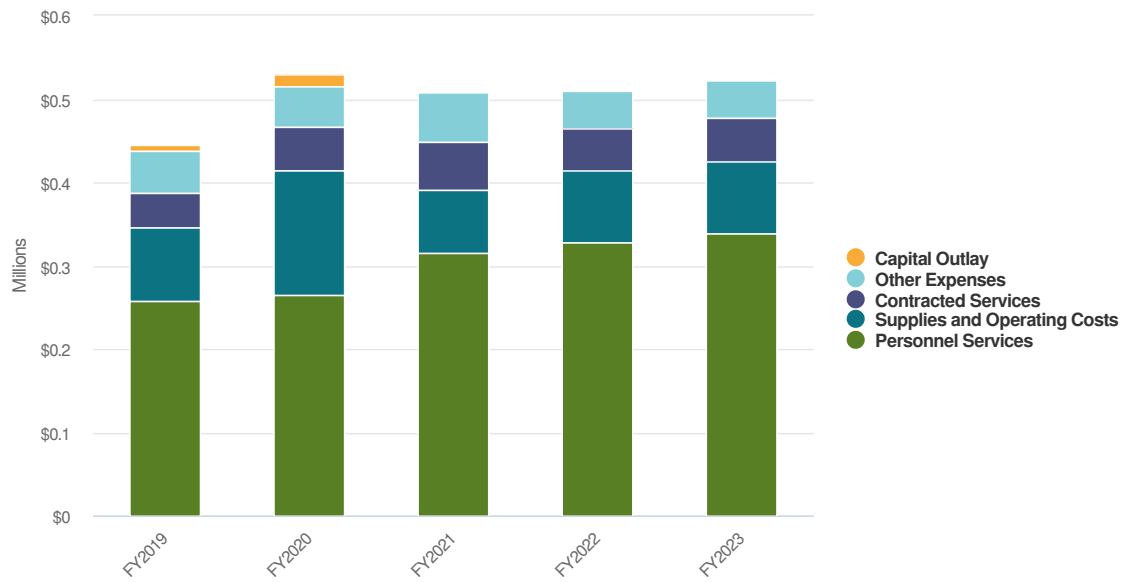
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects							
Personnel Services							
Public Safety							
FULL TIME EMPL SALARIES REG.	\$89,665.55	\$86,725.30	\$95,918.00	\$106,176.00	\$110,423.00	\$114,840.00	10.7%
FULL TIME EMPL SALARIES REG.	\$0.00	\$10,405.41	\$0.00	\$0.00			0%
PART TIME EMPLOYEES	\$111,881.28	\$111,789.04	\$123,600.00	\$149,308.00	\$153,787.00	\$158,401.00	20.8%
PART TIME EMPLOYEES	\$0.00	\$1,500.00	\$0.00	\$0.00			0%
PERA CONTRIBUTIONS	\$14,603.75	\$15,530.67	\$16,978.00	\$18,793.00	\$19,545.00	\$20,327.00	10.7%
PERA CONTRIBUTIONS	\$0.00	\$1,841.75	\$0.00	\$0.00			0%
FICA\MEDICARE CONTRIBUTION	\$10,412.98	\$9,589.14	\$9,180.00	\$11,279.00	\$13,366.00	\$13,783.00	22.9%
FICA\MEDICARE CONTRIBUTION	\$0.00	\$265.63	\$0.00	\$0.00			0%
EMPLOYER PAID INSURANCE	\$7,733.44	\$7,824.79	\$7,501.00	\$8,297.00	\$8,878.00	\$9,499.00	10.6%
FICA\MEDICARE CONTRIBUTION	\$0.00	\$679.53	\$0.00	\$0.00			0%
WC INSURANCE	\$23,584.83	\$17,816.66	\$23,376.00	\$21,255.00	\$21,893.00	\$22,550.00	-9.1%
Total Public Safety:	\$257,881.83	\$263,967.92	\$276,553.00	\$315,108.00	\$327,892.00	\$339,400.00	13.9%
Total Personnel Services:	\$257,881.83	\$263,967.92	\$276,553.00	\$315,108.00	\$327,892.00	\$339,400.00	13.9%



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Supplies and Operating Costs							
Public Safety							
OFFICE OR SHOP SUPPLIES	\$521.65	\$837.97	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	0%
GENERAL OPERATING	\$5,631.89	\$4,275.10	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	0%
CLEANING SUPPLIES	\$341.11	\$918.20	\$600.00	\$1,000.00	\$700.00	\$700.00	66.7%
CLEANING SUPPLIES		\$82.87	\$0.00	\$0.00			0%
MOTORFUEL & LUBRICANTS	\$4,291.08	\$3,519.36	\$4,200.00	\$4,200.00	\$4,500.00	\$4,600.00	0%
CLOTHING	\$6,652.59	\$4,383.82	\$5,500.00	\$3,500.00	\$3,500.00	\$3,500.00	-36.4%
REPAIR & MAINT VEHICLES	\$18,069.04	\$34,008.25	\$17,000.00	\$17,000.00	\$17,000.00	\$17,000.00	0%
REPAIR & MAINT EQUIPMENT	\$6,934.26	\$4,387.89	\$8,500.00	\$9,000.00	\$7,000.00	\$7,000.00	5.9%
REPAIR & MAINT BUILDING	\$6,734.51	\$7,825.62	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	0%
TOOLS & MINOR EQUIPMENT	\$17,506.98	\$16,499.09	\$17,950.00	\$20,000.00	\$17,950.00	\$17,950.00	11.4%
TOOLS & MINOR EQUIPMENT	\$0.00	\$2,628.28	\$0.00	\$0.00			0%
TOOLS & MINOR EQUIPMENT	\$1,903.51	\$700.00	\$0.00	\$0.00			0%
SAFETY EQUIP. AND TRAINING	\$19,595.51	\$18,692.82	\$22,500.00	\$6,600.00	\$20,000.00	\$20,000.00	-70.7%
SAFETY EQUIP. AND TRAINING	\$0.00	\$49,212.29	\$0.00	\$0.00			0%
SAFETY EQUIP. AND TRAINING		\$3,166.68	\$0.00	\$0.00			0%
Total Public Safety:	\$88,182.13	\$151,138.24	\$91,250.00	\$76,300.00	\$85,650.00	\$85,750.00	-16.4%
Total Supplies and Operating Costs:	\$88,182.13	\$151,138.24	\$91,250.00	\$76,300.00	\$85,650.00	\$85,750.00	-16.4%
Contracted Services							
Public Safety							
MEDICAL FEES	\$524.00	\$4,875.00	\$6,500.00	\$6,000.00	\$6,000.00	\$6,000.00	-7.7%
MEDICAL FEES		\$75.00	\$0.00	\$0.00			0%
PERSONNEL TESTING & RECRUITMEN	\$4,956.50	\$1,166.50	\$2,000.00	\$3,800.00	\$2,000.00	\$2,000.00	90%
CONTRACTUAL SERVICES	\$12,365.50	\$22,489.94	\$22,004.00	\$20,183.00	\$15,400.00	\$15,600.00	-8.3%
CONTRACTUAL SERVICES	\$0.00	\$1,640.00	\$0.00	\$0.00			0%
COMMUNICATIONS	\$7,326.91	\$7,723.56	\$9,000.00	\$9,000.00	\$9,000.00	\$9,000.00	0%
POSTAGE	\$29.60	\$14.36	\$50.00	\$300.00	\$50.00	\$50.00	500%
MEALS, MILEAGE, LODGING, TRAVE	\$3,493.52	\$874.08	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%

Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
MEALS, MILEAGE, LODGING, TRAVE	\$615.00	\$0.00	\$0.00	\$0.00			0%
PRINTING & PUBLISHING	\$489.00	\$54.00	\$400.00	\$800.00	\$400.00	\$400.00	100%
ELECTRICITY	\$6,966.34	\$7,504.56	\$8,240.00	\$7,500.00	\$7,725.00	\$7,957.00	-9%
WATER/SEWER CHARGES	\$851.58	\$1,124.26	\$659.00	\$900.00	\$927.00	\$955.00	36.6%
NATURAL GAS	\$2,917.77	\$2,108.94	\$2,575.00	\$3,000.00	\$3,090.00	\$3,183.00	16.5%
GARBAGE/SANITATION SERVICE	\$1,121.40	\$1,106.40	\$1,236.00	\$1,200.00	\$1,236.00	\$1,273.00	-2.9%
PEST CONTROL	\$334.40	\$334.40	\$361.00	\$350.00	\$361.00	\$372.00	-3%
Total Public Safety:	\$41,991.52	\$51,091.00	\$58,025.00	\$58,033.00	\$51,189.00	\$51,790.00	0%
Total Contracted Services:	\$41,991.52	\$51,091.00	\$58,025.00	\$58,033.00	\$51,189.00	\$51,790.00	0%
Other Expenses							
Public Safety							
FIRE RELIEF	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	0%
DUES & SUBSCRIPTIONS	\$1,708.89	\$2,802.57	\$2,575.00	\$5,550.00	\$5,717.00	\$5,889.00	115.5%
CONFERENCES & TRAINING	\$24,992.56	\$22,392.74	\$28,700.00	\$35,465.00	\$23,325.00	\$23,325.00	23.6%
CONFERENCES & TRAINING	\$6,355.00	\$7,024.00	\$0.00	\$0.00			0%
WAFTA	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	0%
Total Public Safety:	\$50,056.45	\$49,219.31	\$48,275.00	\$58,015.00	\$46,042.00	\$46,214.00	20.2%
Total Other Expenses:	\$50,056.45	\$49,219.31	\$48,275.00	\$58,015.00	\$46,042.00	\$46,214.00	20.2%
Capital Outlay							
Public Safety							
CAPITAL OUTLAY	\$7,642.95	\$14,802.32	\$0.00	\$0.00			0%
Total Public Safety:	\$7,642.95	\$14,802.32	\$0.00	\$0.00			0%
Total Capital Outlay:	\$7,642.95	\$14,802.32	\$0.00	\$0.00			0%
Total Expense Objects:	\$445,754.88	\$530,218.79	\$474,103.00	\$507,456.00	\$510,773.00	\$523,154.00	7%

Building Inspections

Reports To

Community & Economic Development Director

Description/Services Provided

The primary task of the Building Inspections Department is to ensure new construction within the city meets minimum standards as regulated by the International Building Code and International Residential Code, the International Mechanical Code, the International Fuel Gas Code, and the Minnesota Plumbing Code. These codes promote safe building practices and limit future risk to the public.

The Department is responsible for building plan review, permit issuance, and inspections of buildings, plumbing, mechanical systems, fire sprinklers, and alarm systems.

Staff

Three FTE: Building Official, 2 Building Inspectors

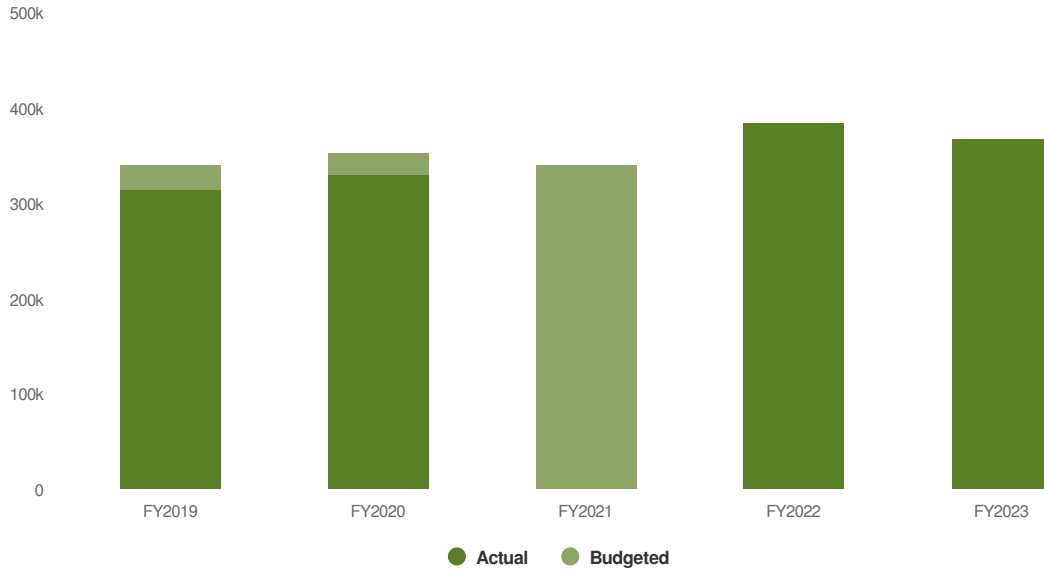


Expenditures Summary

There were no significant changes to the 2021 budget.

\$340,850 **-\$13,416**
(-3.79% vs. prior year)

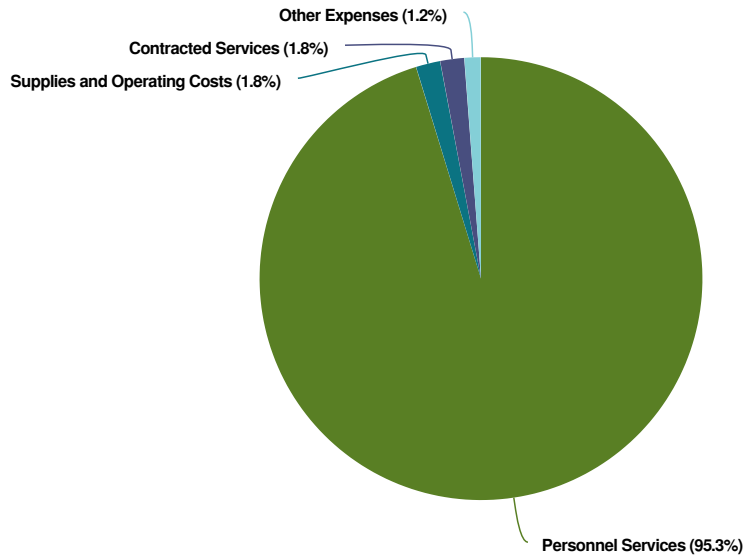
Building Inspections Proposed and Historical Budget vs. Actual



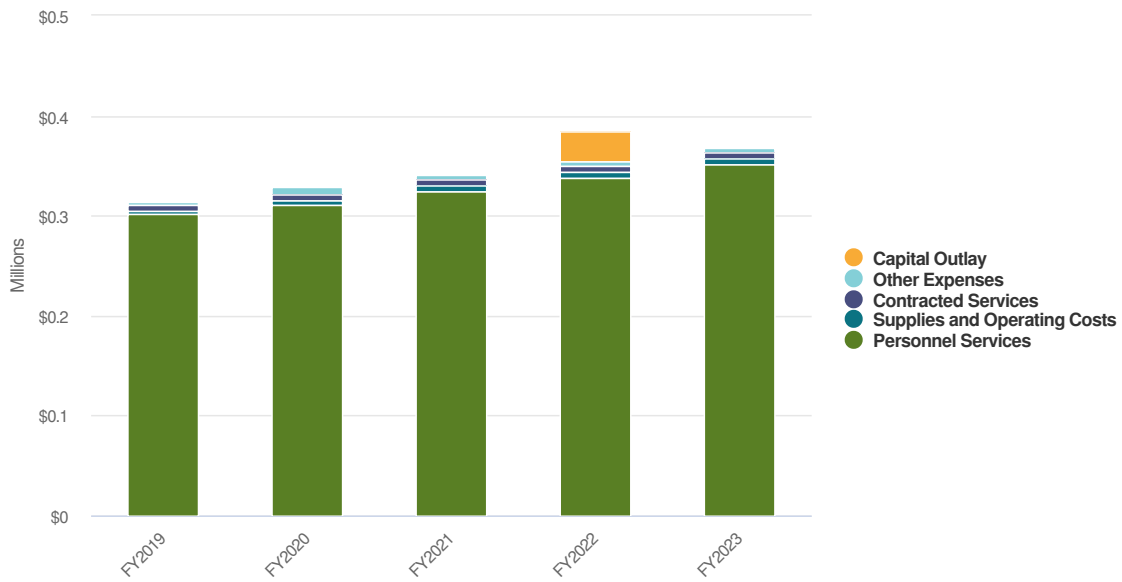
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects							
Personnel Services							
Public Safety							
FULL TIME EMPL SALARIES REG.	\$224,122.21	\$230,221.43	\$235,708.00	\$239,578.00	\$247,963.00	\$256,642.00	1.6%
COMPTIME PAY OUT	\$185.28	\$131.92	\$0.00	\$0.00			0%
UNEMPLOYMENT BENEFITS	\$0.00	\$59.45	\$0.00	\$0.00			0%
PERA CONTRIBUTIONS	\$15,876.67	\$17,183.47	\$17,678.00	\$17,968.00	\$18,597.00	\$19,248.00	1.6%
FICA\MEDICARE CONTRIBUTION	\$16,518.21	\$16,945.40	\$18,032.00	\$18,511.00	\$18,969.00	\$19,633.00	2.7%
EMPLOYER PAID INSURANCE	\$43,046.01	\$44,561.19	\$61,572.00	\$47,373.00	\$50,689.00	\$54,237.00	-23.1%
WC INSURANCE	\$1,384.33	\$1,146.86	\$796.00	\$1,295.00	\$1,360.00	\$1,428.00	62.7%
Total Public Safety:	\$301,132.71	\$310,249.72	\$333,786.00	\$324,725.00	\$337,578.00	\$351,188.00	-2.7%
Total Personnel Services:	\$301,132.71	\$310,249.72	\$333,786.00	\$324,725.00	\$337,578.00	\$351,188.00	-2.7%
Supplies and Operating Costs							
Public Safety							
OFFICE ORSHOP SUPPLIES	\$389.06	\$1,793.63	\$3,000.00	\$500.00	\$250.00	\$250.00	-83.3%
GENERAL OPERATING	\$0.00	\$57.75	\$50.00	\$50.00	\$50.00	\$50.00	0%

Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
MOTORFUEL & LUBRICANTS	\$1,844.20	\$1,241.13	\$2,000.00	\$2,000.00	\$1,800.00	\$1,800.00	0%
CLOTHING	\$984.93	\$1,162.50	\$1,200.00	\$1,200.00	\$1,140.00	\$1,140.00	0%
REPAIR & MAINT EQUIPMENT	\$551.00	\$617.28	\$1,250.00	\$1,200.00	\$1,600.00	\$1,600.00	-4%
TOOLS & MINOR EQUIPMENT	\$0.00	\$309.97	\$1,000.00	\$500.00	\$500.00	\$500.00	-50%
SAFETY EQUIP. AND TRAINING	\$199.98	\$309.99	\$600.00	\$600.00	\$600.00	\$600.00	0%
Total Public Safety:	\$3,969.17	\$5,492.25	\$9,100.00	\$6,050.00	\$5,940.00	\$5,940.00	-33.5%
Total Supplies and Operating Costs:	\$3,969.17	\$5,492.25	\$9,100.00	\$6,050.00	\$5,940.00	\$5,940.00	-33.5%
Contracted Services							
Public Safety							
LEGAL FEES		\$985.50	\$0.00	\$0.00			0%
CONTRACTUAL SERVICES	\$2,881.00	\$2,963.00	\$2,780.00	\$2,975.00	\$2,780.00	\$2,780.00	7%
COMMUNICATIONS	\$1,658.96	\$1,839.16	\$2,000.00	\$1,800.00	\$2,300.00	\$2,400.00	-10%
MEALS, MILEAGE, LODGING, TRAVE	\$951.79	\$87.98	\$1,200.00	\$1,200.00	\$600.00	\$600.00	0%
Total Public Safety:	\$5,491.75	\$5,875.64	\$5,980.00	\$5,975.00	\$5,680.00	\$5,780.00	-0.1%
Total Contracted Services:	\$5,491.75	\$5,875.64	\$5,980.00	\$5,975.00	\$5,680.00	\$5,780.00	-0.1%
Other Expenses							
Public Safety							
DUES & SUBSCRIPTIONS	\$100.00	\$247.00	\$300.00	\$100.00	\$600.00	\$600.00	-66.7%
DUES & SUBSCRIPTIONS		\$2,990.00	\$0.00	\$0.00			0%
BANK CHARGES	\$1,291.27	\$2,651.40	\$1,900.00	\$1,500.00	\$1,700.00	\$1,700.00	-21.1%
CONFERENCES & TRAINING	\$2,185.00	\$1,951.00	\$3,200.00	\$2,500.00	\$3,000.00	\$3,000.00	-21.9%
Total Public Safety:	\$3,576.27	\$7,839.40	\$5,400.00	\$4,100.00	\$5,300.00	\$5,300.00	-24.1%
Total Other Expenses:	\$3,576.27	\$7,839.40	\$5,400.00	\$4,100.00	\$5,300.00	\$5,300.00	-24.1%
Capital Outlay							
Public Safety							
CAPITAL OUTLAY	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00	0%
Total Public Safety:	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00	0%
Total Capital Outlay:	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00	0%



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Total Expense Objects:	\$314,169.90	\$329,457.01	\$354,266.00	\$340,850.00	\$384,498.00	\$368,208.00	-3.8%

Civil Defense

Description/Services Provided

The Civil Defense Department accounts for the expenditures associated with the City's outdoor emergency warning sirens ('civil defense sirens'). The City's Fire Chief manages the Civil Defense budget and oversees the management of the sirens.

Victoria has five civil defense sirens located throughout the city. The sirens are used to provide emergency warnings to approaching danger, such as a tornado.

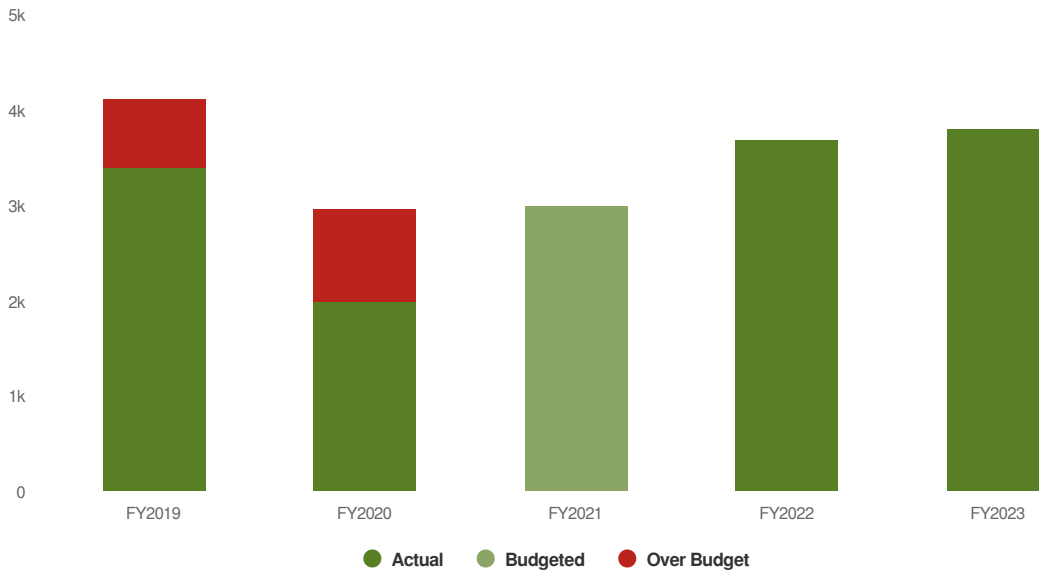
While the City has the ability to sound the sirens, Victoria generally coordinates the operation of the sirens within the city with Carver County Emergency Management. Carver County is planning to update its warning sirens in 2022 and 2023 and to maintain compatibility with the Carver County Emergency Management system, the City has planned to upgrade its warning sirens in 2023.

Expenditures Summary

No capital outlay is planned for 2021. The increase in the budget is to perform repairs to one of the outdoor warning sirens damaged by vandals.

\$3,000 **\$1,000**
(50% vs. prior year)

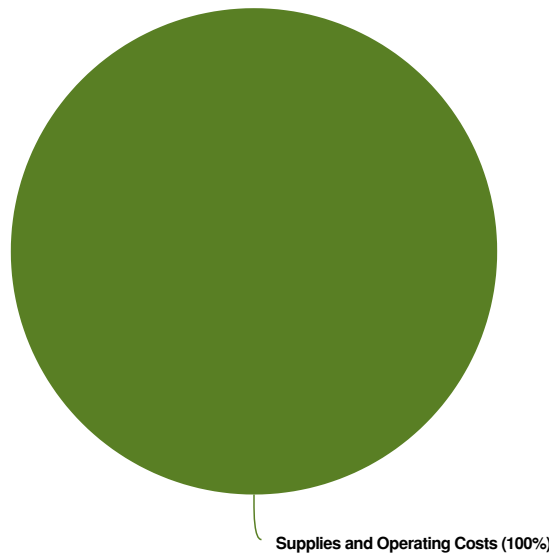
Civil Defense Proposed and Historical Budget vs. Actual



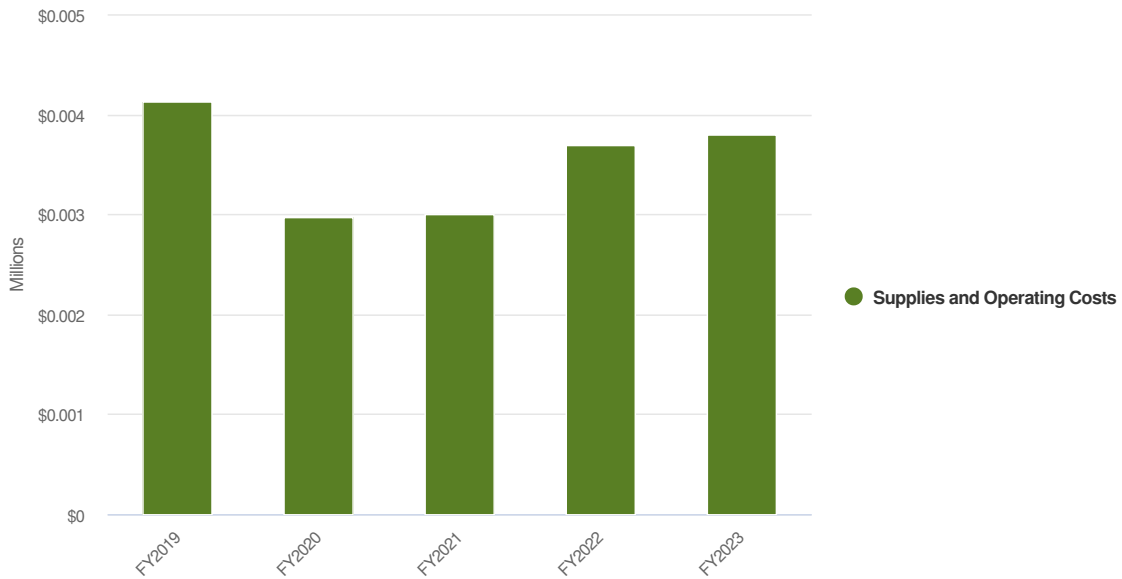
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects							

Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Supplies and Operating Costs							
Public Safety							
REPAIR & MAINT EQUIPMENT	\$4,125.82	\$2,968.32	\$2,000.00	\$3,000.00	\$3,700.00	\$3,800.00	50%
Total Public Safety:	\$4,125.82	\$2,968.32	\$2,000.00	\$3,000.00	\$3,700.00	\$3,800.00	50%
Total Supplies and Operating Costs:	\$4,125.82	\$2,968.32	\$2,000.00	\$3,000.00	\$3,700.00	\$3,800.00	50%
Total Expense Objects:	\$4,125.82	\$2,968.32	\$2,000.00	\$3,000.00	\$3,700.00	\$3,800.00	50%

Animal Control

Description/Services Provided

This Animal Control Department accounts for the expenditures associated with animal control services performed within the city.

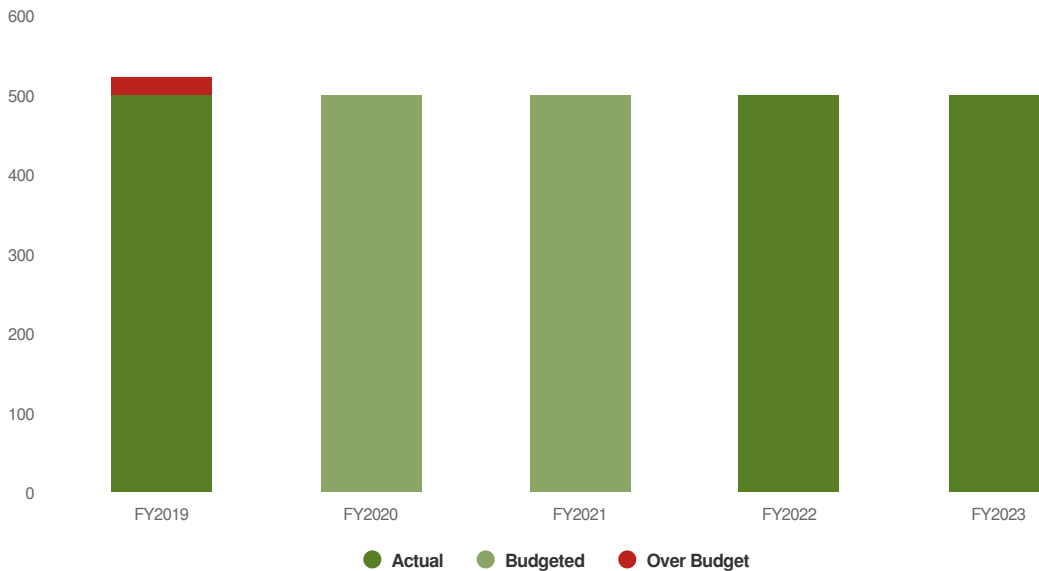
The City's contract with the Carver County Sheriff provides for animal control services. Most of these services are provided by Community Service Officers (CSOs). CSOs respond to calls for lost animals, take bite complaints, and remove dead animals from city streets.

Expenditures Summary

Expenditures for this department include dog impound fees. Owners that retrieve impounded animals are required to pay all impound fees and a fine. There were not any expenditures in 2020.

\$500 **\$0**
(0% vs. prior year)

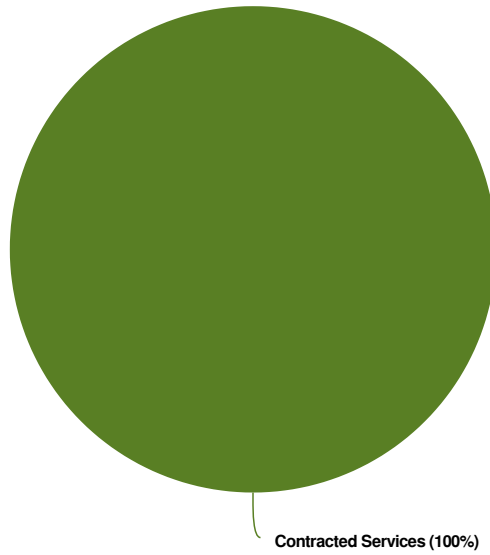
Animal Control Proposed and Historical Budget vs. Actual



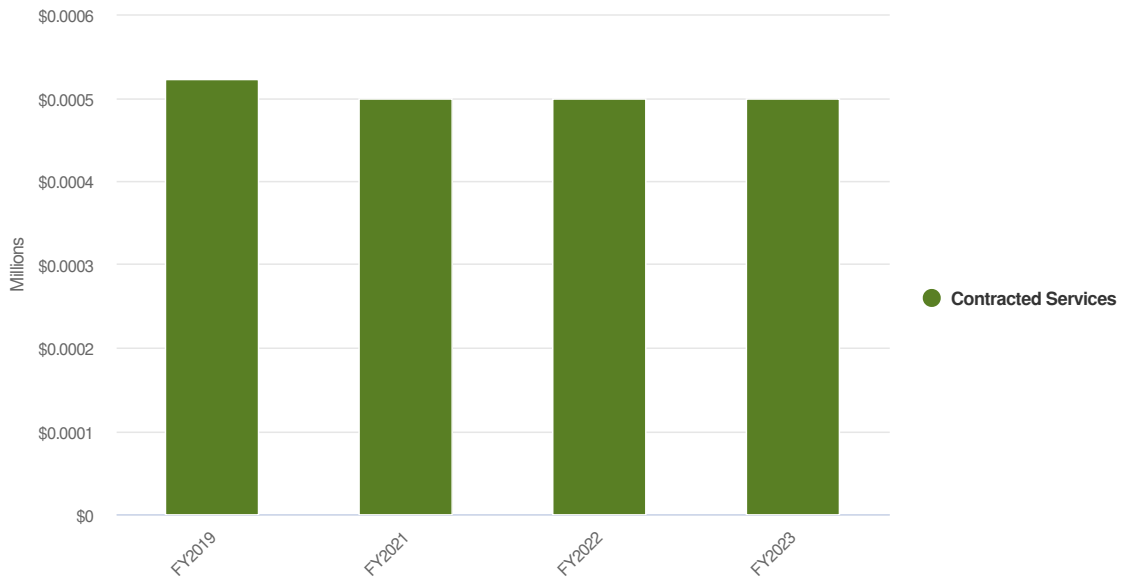
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects						
Contracted Services						

Name	FY2019 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Public Safety						
CONTRACTUAL SERVICES	\$521.80	\$500.00	\$500.00	\$500.00	\$500.00	0%
Total Public Safety:	\$521.80	\$500.00	\$500.00	\$500.00	\$500.00	0%
Total Contracted Services:	\$521.80	\$500.00	\$500.00	\$500.00	\$500.00	0%
Total Expense Objects:	\$521.80	\$500.00	\$500.00	\$500.00	\$500.00	0%

Public Works

Reports To

Public Works Director

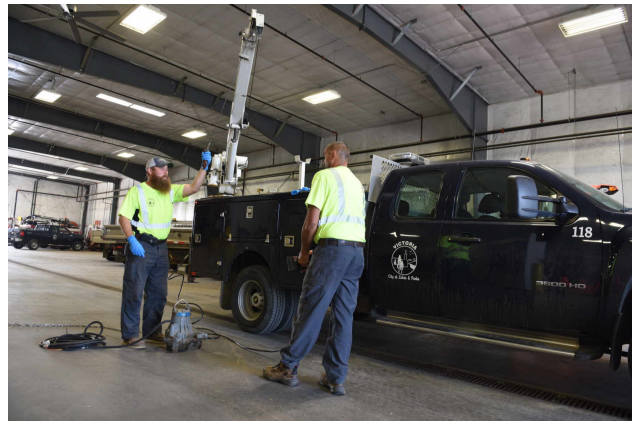
Description/Services Provided

The Public Works Department strives to maintain and improve the quality of life in Victoria by planning for future needs, promoting environmental quality, building and maintaining municipal infrastructure, and protecting health and safety.

The Department provides many services including; street, sidewalk, and trail maintenance, snow and ice removal, boulevard tree trimming, ditch mowing, boulevard maintenance, street sign maintenance, streetlight and signal maintenance, pavement marking, and composting.

Staff

Eleven FTE: Public Works Director, Lead Public Works Worker, 9 Public Works staff

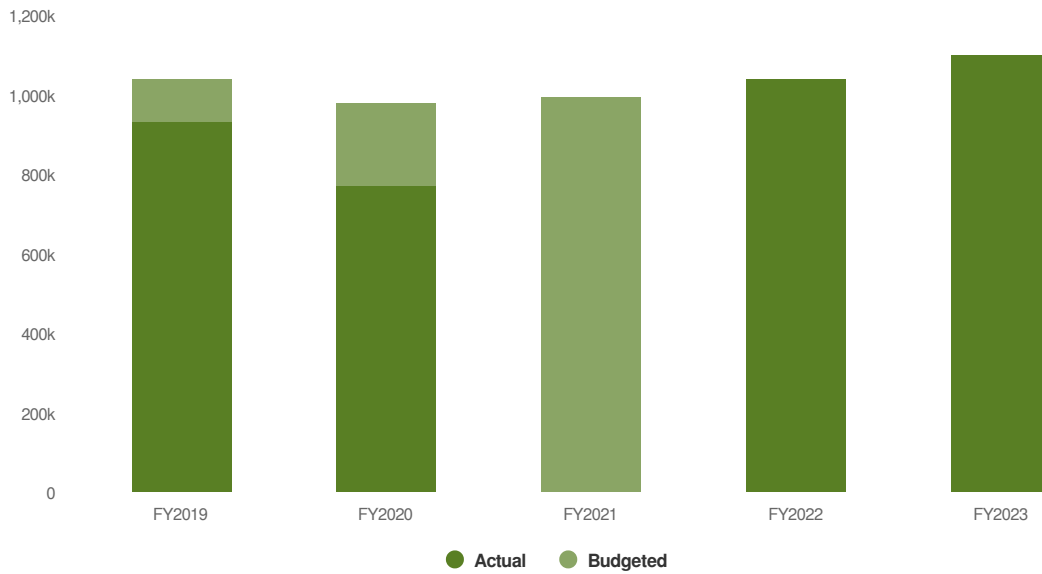


Expenditures Summary

There were no significant changes in the Public Works Department budget for 2021. Capital Outlay is budgeted in the Public Works Capital Fund. The 2021 budget includes capital outlay for the trade-in and purchase of two Bobcats.

\$997,242 **\$17,013**
(1.74% vs. prior year)

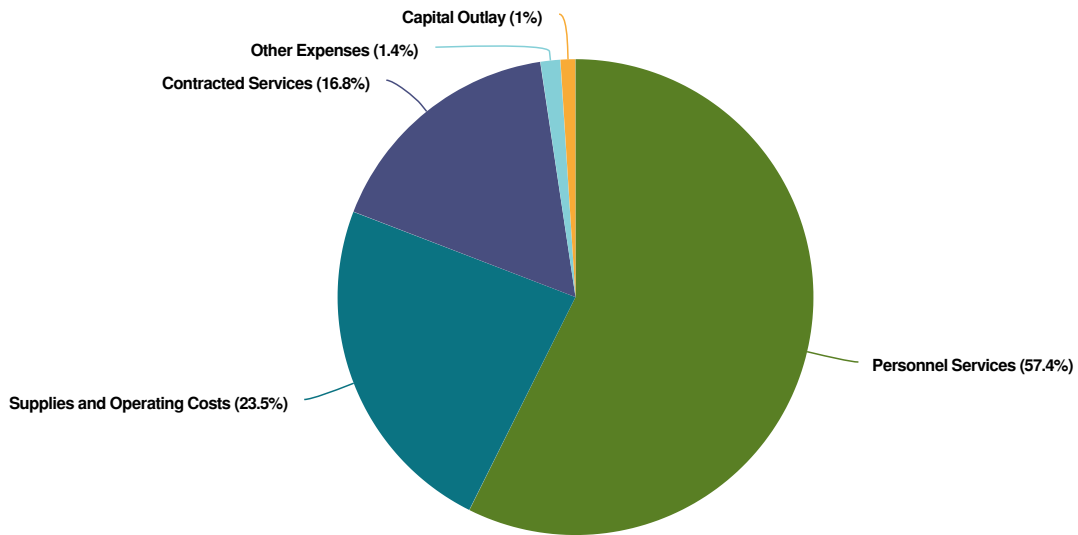
Public Works Proposed and Historical Budget vs. Actual



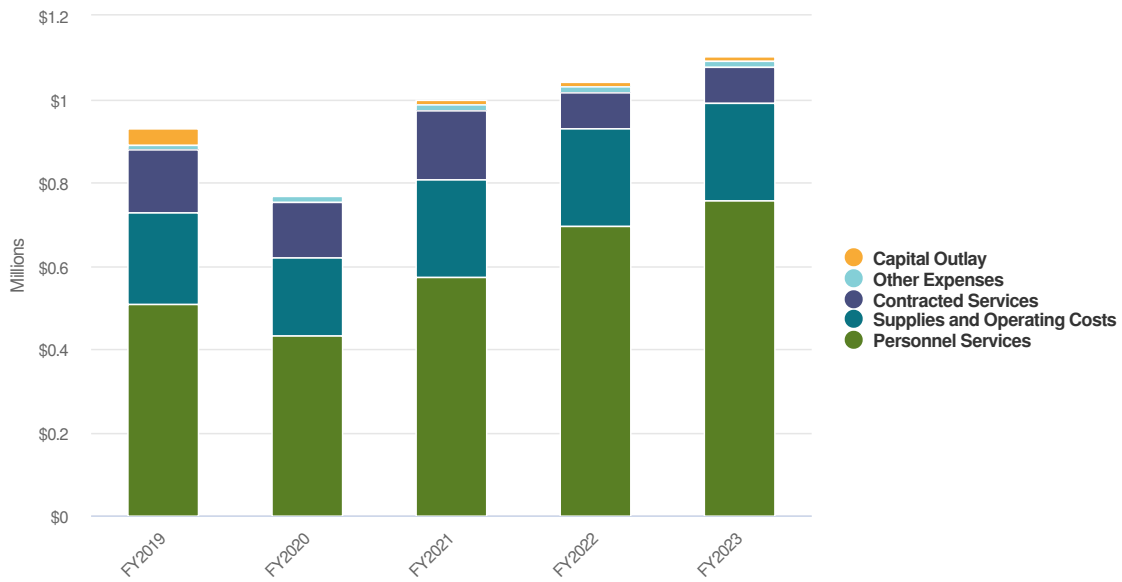
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects							
Personnel Services	\$509,426.68	\$432,587.37	\$544,741.00	\$572,087.00	\$696,570.00	\$755,413.00	5%
Supplies and Operating Costs	\$219,115.38	\$185,886.25	\$241,500.00	\$234,150.00	\$234,000.00	\$234,500.00	-3%
Contracted Services	\$150,933.16	\$136,370.20	\$171,188.00	\$167,505.00	\$87,160.00	\$88,222.00	-2.2%
Other Expenses	\$10,899.10	\$14,435.12	\$13,800.00	\$13,500.00	\$13,800.00	\$13,800.00	-2.2%
Capital Outlay	\$40,381.29	\$2,633.00	\$9,000.00	\$10,000.00	\$9,000.00	\$9,000.00	11.1%
Total Expense Objects:	\$930,755.61	\$771,911.94	\$980,229.00	\$997,242.00	\$1,040,530.00	\$1,100,935.00	1.7%

Parks and Recreation

Reports To

Park and Recreation Director

Description/Services Provided

The Park Department's primary purpose is to enhance the quality of life in Victoria and promote a strong sense of community through a comprehensive park and recreation program. This includes park planning and development, maintenance of the trail system, and provision of park and recreation programming, facilities, and related amenities.

With 26 city parks, Victoria has over 350 acres of parkland, 32 miles of trails, and 19 playgrounds. The City's newest park, *Wassermann Lake Preserve*, is a 33.5-acre regional park whose Six Mile Creek serves as the headwaters for the popular Minnehaha Falls in Minneapolis. The Preserve was the result of 5+ years of planning and construction in partnership with the Minnehaha Creek Watershed District. *Wassermann Lake Preserve* scheduled to open in spring 2021.

The City also operates a recreation center ('Victoria Recreation Center'). Revenues and expenditures for the Victoria Recreation Center are accounted for in a separate fund, the Victoria Recreation Center Fund.

The Public Works Department maintains the City's park and trail systems. Services include mowing, shelter and trail maintenance, ball field preparation, fertilization and weed control, and tree care and replacement.

The Recreation Department strives to provide high-quality amenities and programs that meet the needs and desires of the community.

Staff

Two FTE: Parks and Recreation Director and Recreation Supervisor

Seasonal employees and contracted instructors are supervised by the Recreation Supervisor.

Left: Aerial view of *Wassermann Lake Preserve*, Fall 2020

Right: *Wassermann Lake Preserve* concept drawing

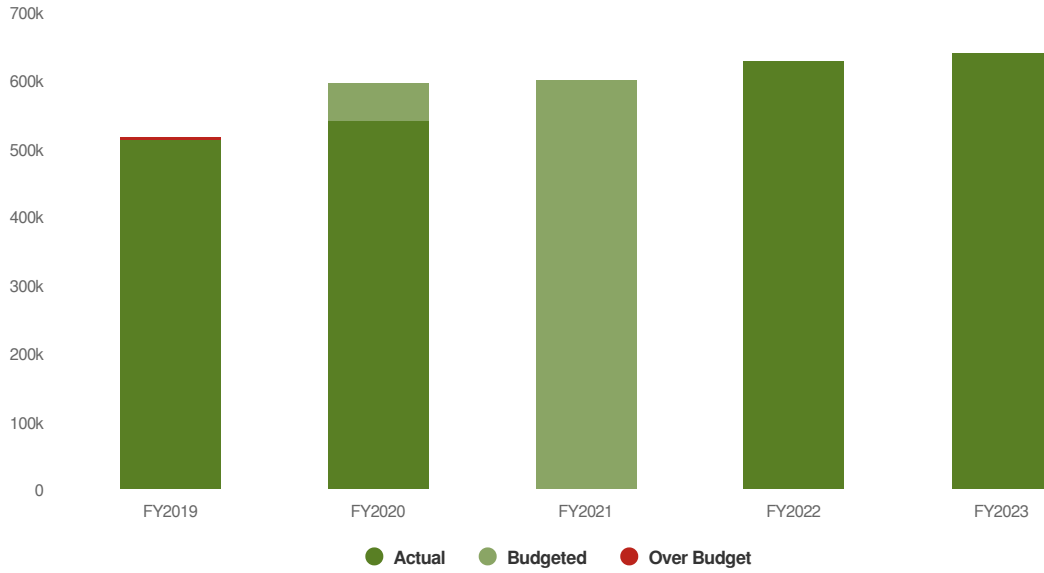


Expenditures Summary

Expenditures in 2021 are expected to remain steady.

\$601,207 **\$5,366**
(0.9% vs. prior year)

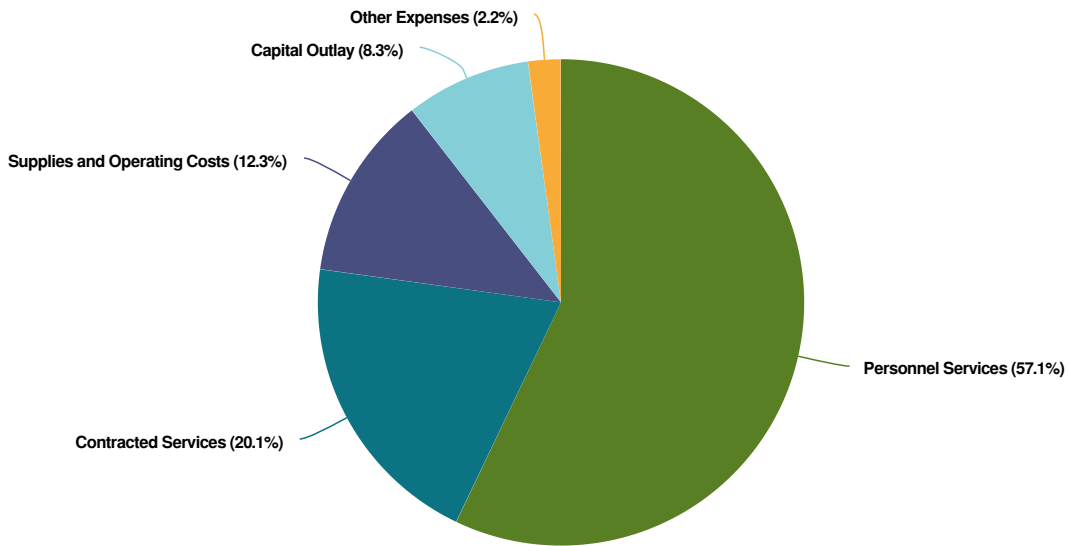
Parks and Recreation Proposed and Historical Budget vs. Actual



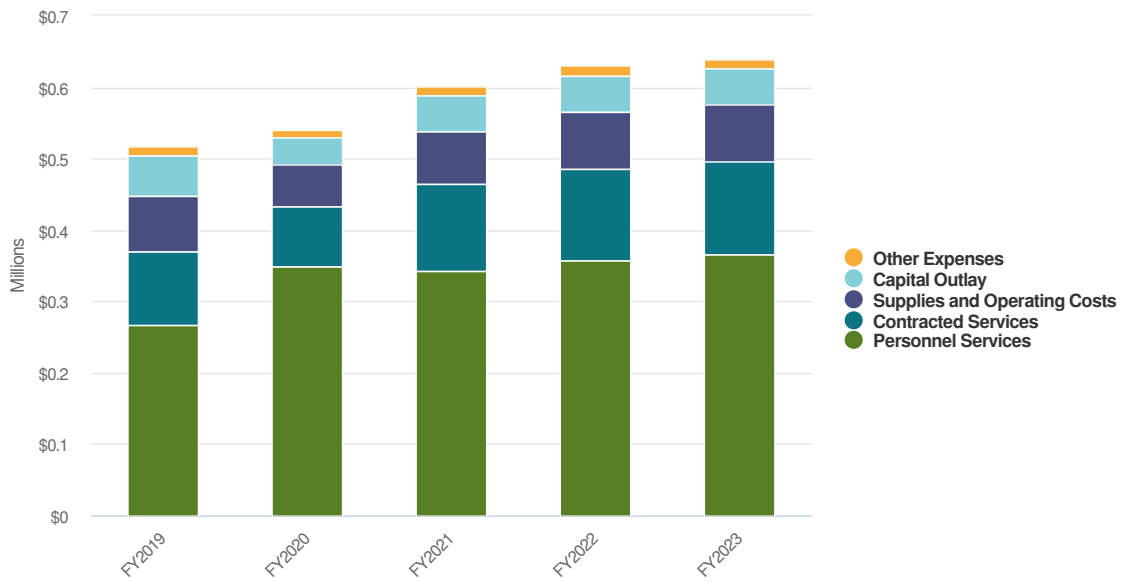
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2021 Budgeted vs. FY2020 Budgeted (%) Change
Expense Objects							
Personnel Services							
Parks and Recreation							
TEMP EMPLOYEES SALARIES REG.	\$15,382.85	\$2,882.39	\$14,500.00	\$15,000.00	\$15,500.00	\$16,000.00	3.4%
FICA\MEDICARE CONTRIBUTION	\$1,176.80	\$220.51	\$1,109.00	\$1,148.00	\$1,186.00	\$1,224.00	3.5%
FULL TIME EMPL SALARIES REG.	\$94,654.79	\$123,666.83	\$127,321.00	\$140,986.00	\$145,921.00	\$151,028.00	10.7%
FULL TIME EMPL SALARIES REG.	\$0.00	\$5,629.68	\$0.00	\$0.00			0%
TEMP EMPLOYEES SALARIES REG.	\$5,879.25	\$0.00	\$6,000.00	\$7,000.00	\$6,000.00	\$6,000.00	16.7%
COMPTIME PAY OUT	\$0.00	\$23.73	\$0.00	\$0.00			0%
PERA CONTRIBUTIONS	\$7,099.00	\$9,276.78	\$9,549.00	\$10,574.00	\$10,944.00	\$11,327.00	10.7%
PERA CONTRIBUTIONS	\$0.00	\$422.24	\$0.00	\$0.00			0%
FICA\MEDICARE CONTRIBUTION	\$7,439.56	\$9,103.67	\$9,740.00	\$11,061.00	\$11,622.00	\$12,013.00	13.6%
FICA\MEDICARE CONTRIBUTION	\$0.00	\$412.35	\$0.00	\$0.00			0%
EMPLOYER PAID INSURANCE	\$9,608.12	\$12,090.56	\$11,164.00	\$14,589.00	\$15,610.00	\$16,703.00	30.7%
EMPLOYER PAID INSURANCE	\$0.00	\$256.46	\$0.00	\$0.00			0%

Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2021 Budgeted vs. FY2020 Budgeted (%) Change
WC INSURANCE	\$4,650.41	\$1,851.50	\$4,111.00	\$666.00	\$699.00	\$734.00	-83.8%
FULL TIME EMPL SALARIES REG.	\$77,953.75	\$124,369.55	\$80,000.00	\$80,000.00	\$80,213.00	\$80,213.00	0%
FTE OVERTIME	\$538.56	\$113.40	\$0.00	\$0.00			0%
TEMP EMPLOYEES SALARIES REG.	\$15,157.60	\$17,571.50	\$20,000.00	\$20,500.00	\$23,500.00	\$23,500.00	2.5%
PERA CONTRIBUTIONS	\$5,874.96	\$9,336.22	\$6,000.00	\$6,000.00	\$6,016.00	\$6,016.00	0%
FICA\MEDICARE CONTRIBUTION	\$7,039.27	\$10,802.62	\$7,500.00	\$6,120.00	\$7,934.00	\$7,934.00	-18.4%
EMPLOYER PAID INSURANCE	\$2,611.01	\$6,747.65	\$8,000.00	\$10,000.00	\$10,700.00	\$11,449.00	25%
WC INSURANCE	\$12,190.57	\$14,125.39	\$14,433.00	\$19,638.00	\$20,620.00	\$21,651.00	36.1%
Total Parks and Recreation:	\$267,256.50	\$348,903.03	\$319,427.00	\$343,282.00	\$356,465.00	\$365,792.00	7.5%
Total Personnel Services:	\$267,256.50	\$348,903.03	\$319,427.00	\$343,282.00	\$356,465.00	\$365,792.00	7.5%
Supplies and Operating Costs							
Parks and Recreation							
OFFICE OR SHOP SUPPLIES	\$259.06	\$238.74	\$500.00	\$300.00	\$500.00	\$500.00	-40%
GENERAL OPERATING	\$3,237.41	\$1,879.42	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	0%
CLOTHING	\$4,532.44	\$0.00	\$2,500.00	\$3,000.00	\$2,500.00	\$2,500.00	20%
TOOLS & MINOR EQUIPMENT	\$2,500.00	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00	0%
OFFICE OR SHOP SUPPLIES	\$57.53	\$45.48	\$200.00	\$300.00	\$500.00	\$500.00	50%
GENERAL OPERATING	\$62.73	\$0.00	\$100.00	\$300.00	\$500.00	\$500.00	200%
CONCESSION SUPPLIES	\$315.00	\$315.00	\$600.00	\$325.00	\$300.00	\$300.00	-45.8%
REPAIR & MAINT EQUIPMENT	\$12.89	\$0.00	\$200.00	\$200.00	\$200.00	\$200.00	0%
SIGNS & SIGNALS	\$541.00	\$250.86	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	0%
TOOLS & MINOR EQUIPMENT	\$231.48	\$71.77	\$250.00	\$250.00	\$250.00	\$250.00	0%
SAFETY EQUIP. AND TRAINING	\$0.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	0%
GENERAL OPERATING	\$159.84	\$236.65	\$200.00	\$200.00	\$200.00	\$200.00	0%
CLEANING SUPPLIES	\$2,028.18	\$1,742.49	\$3,000.00	\$3,000.00	\$3,500.00	\$3,500.00	0%
REPAIR & MAINT EQUIPMENT	\$11,368.98	\$6,377.65	\$13,000.00	\$13,000.00	\$12,000.00	\$12,000.00	0%
REPAIR & MAINT BUILDING	\$8,676.39	\$6,201.41	\$5,000.00	\$5,000.00	\$6,000.00	\$6,000.00	0%
GROUNDS MAINT/LANDSCAPING	\$27,299.13	\$26,715.57	\$28,500.00	\$24,000.00	\$30,000.00	\$30,000.00	-15.8%
TRAIL MAINTENANCE/MATERIALS	\$11,755.98	\$14,721.70	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	0%
TOOLS & MINOR EQUIPMENT	\$3,169.52	\$0.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	0%

Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2021 Budgeted vs. FY2020 Budgeted (%) Change
Total Parks and Recreation:	\$76,207.56	\$58,796.74	\$78,300.00	\$74,125.00	\$80,700.00	\$80,700.00	-5.3%
Total Supplies and Operating Costs:	\$76,207.56	\$58,796.74	\$78,300.00	\$74,125.00	\$80,700.00	\$80,700.00	-5.3%
Contracted Services							
Parks and Recreation							
CONTRACTUAL SERVICES	\$25,995.70	\$13,133.32	\$40,000.00	\$35,000.00	\$35,000.00	\$35,000.00	-12.5%
POSTAGE	\$596.06	\$205.62	\$650.00	\$650.00	\$650.00	\$650.00	0%
MEALS, MILEAGE, LODGING, TRAVE	\$0.00	\$0.00	\$300.00	\$300.00	\$300.00	\$300.00	0%
PRINTING & PUBLISHING	\$2,863.24	\$1,169.34	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	0%
PERSONNEL TESTING & RECRUITMEN	\$0.00	\$24.95	\$0.00	\$100.00	\$100.00	\$100.00	N/A
CONTRACTUAL SERVICES	\$4,931.13	\$410.50	\$0.00	\$0.00			0%
COMMUNICATIONS	\$2,244.23	\$2,602.64	\$2,664.00	\$2,500.00	\$1,000.00	\$1,000.00	-6.2%
POSTAGE	\$1,999.41	\$439.62	\$1,500.00	\$2,000.00	\$1,400.00	\$1,400.00	33.3%
MEALS, MILEAGE, LODGING, TRAVE	\$1,046.14	\$0.00	\$600.00	\$1,000.00	\$600.00	\$600.00	66.7%
PRINTING & PUBLISHING	\$3,590.08	\$1,169.34	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	0%
ELECTRICITY	\$9,661.41	\$9,878.30	\$7,000.00	\$10,000.00	\$10,300.00	\$10,609.00	42.9%
WATER/SEWER CHARGES	\$6,083.97	\$20,126.45	\$18,000.00	\$13,000.00	\$13,390.00	\$13,792.00	-27.8%
NATURAL GAS	\$1,927.20	\$2,194.04	\$1,000.00	\$2,000.00	\$2,060.00	\$2,122.00	100%
GARBAGE/SANITATION SERVICE	\$2,666.29	\$1,122.00	\$1,600.00	\$2,700.00	\$2,781.00	\$2,864.00	68.8%
CONTRACTUAL SERVICES	\$39,867.26	\$31,032.78	\$55,000.00	\$45,000.00	\$55,000.00	\$55,000.00	-18.2%
Total Parks and Recreation:	\$103,472.12	\$83,508.90	\$134,814.00	\$120,750.00	\$129,081.00	\$129,937.00	-10.4%
Total Contracted Services:	\$103,472.12	\$83,508.90	\$134,814.00	\$120,750.00	\$129,081.00	\$129,937.00	-10.4%
Other Expenses							
Parks and Recreation							
EQUIPMENT RENTAL	\$3,424.83	\$3,967.83	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	0%
MACHINE RENTAL	\$3,372.26	\$3,735.61	\$3,800.00	\$3,200.00	\$3,800.00	\$3,800.00	-15.8%
DUES & SUBSCRIPTIONS	\$657.00	\$363.00	\$700.00	\$700.00	\$700.00	\$700.00	0%
BANK CHARGES	\$2,806.49	\$2,289.87	\$2,300.00	\$2,500.00	\$2,600.00	\$2,600.00	8.7%
CONFERENCES & TRAINING	\$484.00	\$150.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	0%
MACHINE RENTAL	\$37.10	\$0.00	\$500.00	\$150.00	\$500.00	\$500.00	-70%
CONFERENCES & TRAINING	\$956.00	\$690.00	\$1,000.00	\$1,500.00	\$1,000.00	\$1,000.00	50%
Total Parks and Recreation:	\$11,737.68	\$11,196.31	\$13,300.00	\$13,050.00	\$13,600.00	\$13,600.00	-1.9%
Total Other Expenses:	\$11,737.68	\$11,196.31	\$13,300.00	\$13,050.00	\$13,600.00	\$13,600.00	-1.9%

Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2021 Budgeted vs. FY202 Budgeted (% Change
Capital Outlay							
Parks and Recreation							
CAPITAL OUTLAY	\$7,548.01	\$38,630.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	0%
CAPITAL OUTLAY	\$50,285.46	\$0.00	\$0.00	\$0.00			0%
Total Parks and Recreation:	\$57,833.47	\$38,630.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	0%
Total Capital Outlay:	\$57,833.47	\$38,630.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	0%
Total Expense Objects:	\$516,507.33	\$541,034.98	\$595,841.00	\$601,207.00	\$629,846.00	\$640,029.00	0.9%

Interfund Transfers

Annually, the City transfers funds from the General Fund to other City funds for planned commitments (e.g. capital), and to maintain current service levels.

Expenditures Summary

The City plans to increase the transfer to the Public Works and Fire Capital Equipment Funds each year to meet future capital needs. In 2021, the transfer increased \$10,000 to \$120,000 for the Fire Capital Equipment Fund. The Public Works Capital Equipment Fund increased \$123,000 to \$390,000 and includes the replacement of two Bobcats. The City also plans to transfer the average amount needed for seal coating projects (seal coating costs less Municipal State Aid for street maintenance) to the Long-Term Street Maintenance Fund to meet projected future needs.

There is a planned increase of \$50,000 annually to the Trails Fund. The 2021 budget reflects this increase and includes a transfer from the General Fund of \$250,000 for trail gap projects. In 2019, the Park and Recreation Committee identified trail gap priorities. Council supported the Committee's recommendation and the Trail Fund reflects these priorities. The 2021 budget includes two trail connections funded from the Trail Fund: Greencrest sidewalk (along CR 43) and Bavaria Trail.

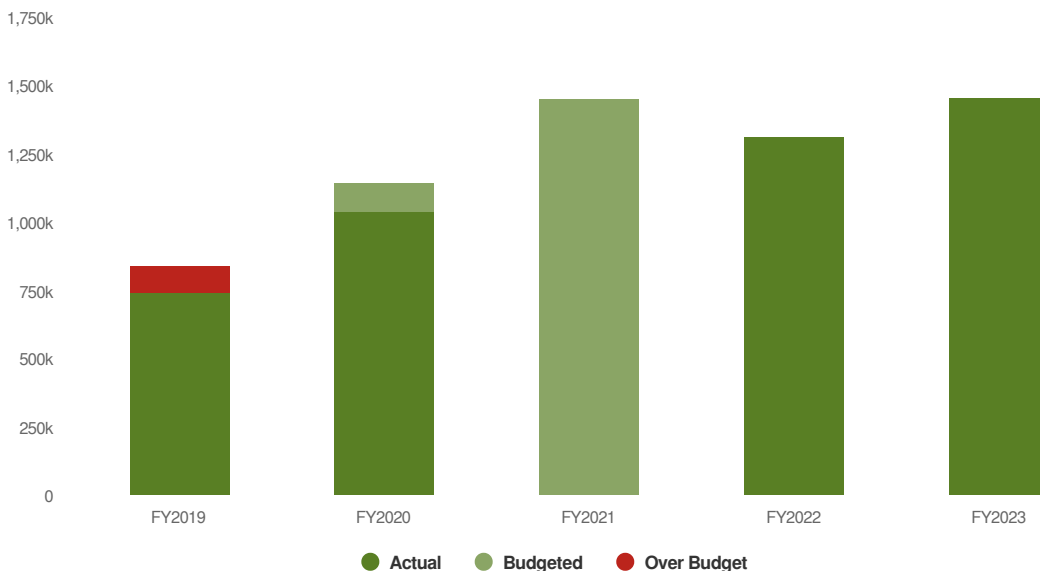
A transfer of \$100,000 is planned annually for the Park Fund. An annual transfer of \$40,000 is planned for the new Information Technology (IT) Fund to better plan for IT equipment replacement, and \$20,000 is planned annually for the Facilities Fund to ensure proactive/preventative maintenance and maximize the City's investment in its facilities.

Historically, the City has transferred \$10,000 annually to fund Concerts in the Park. Due to the COVID-19 pandemic, concerts were cancelled in 2020 and adequate funding is available in fund balance to cover 2021 planned concerns. To that end, the City eliminated the \$10,000 transfer for Concerts in the Park for 2021.

A transfer of \$80,000 is also included in the 2021 budget for unfunded projects and insurance contingency. This funding will assist the City in addressing emerging needs or policy issues in 2021.

\$1,455,000 **\$313,000**
(27.41% vs. prior year)

Interfund Transfers Proposed and Historical Budget vs. Actual



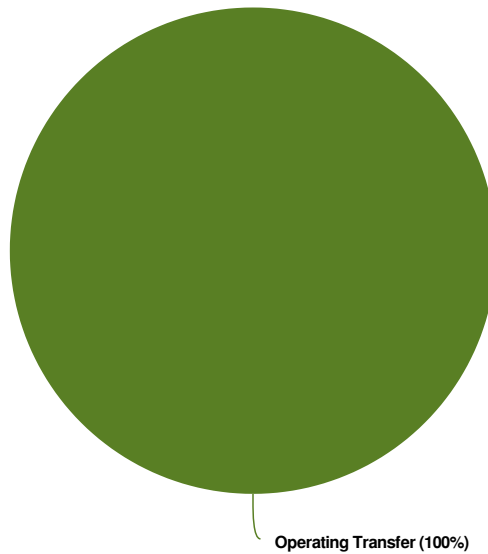
FY2022 and FY2023 amounts are projected and have not been approved by the City Council

General Fund Budgeted Transfers

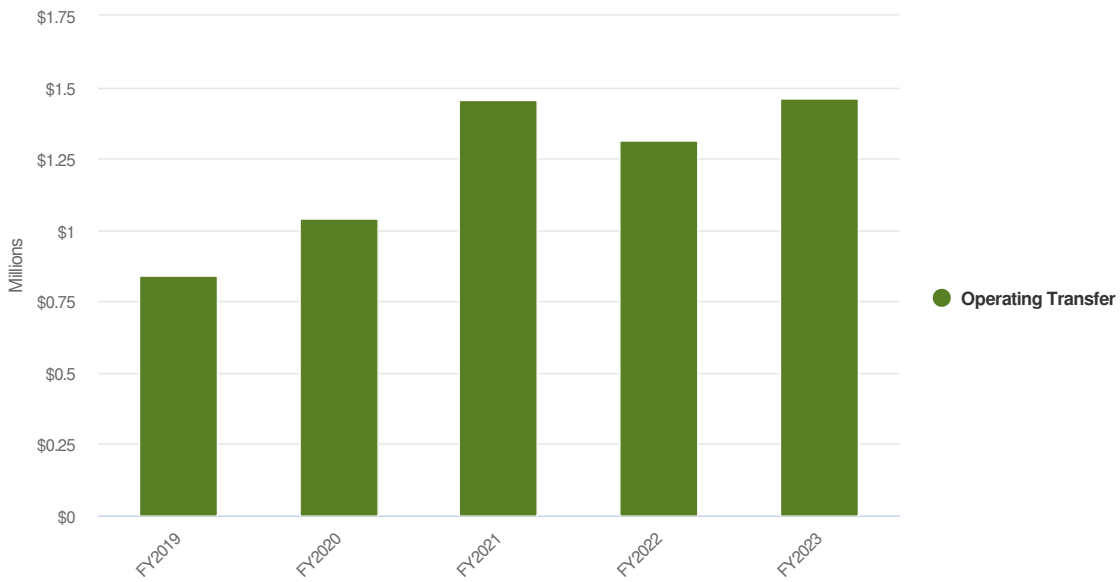
Fund Transferred To	2020 Budget	2021 Budget	Change in Budget
Fire Capital Equipment	\$110,000	\$120,000	\$10,000
Capital Facilities Fund	\$20,000	\$40,000	\$20,000
Public Works Fund	\$267,000	\$390,000	\$123,000
IT Capital Fund	\$0	\$40,000	\$40,000
Trails Fund	\$200,000	\$250,000	\$50,000
Long-Term Street Maintenance	\$435,000	435,000	\$0
Concerts in the Park	\$10,000	\$0	-\$10,000
Contingency for Unfunded/Insurance	\$80,000	\$80,000	\$0
Park Fund	\$100,000	\$100,000	\$0
Total	\$1,222,200	\$1,455,000	\$233,000

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	FY2022 Projected	FY2023 Projected	FY2020 Budgeted vs. FY2021 Budgeted (% Change)
Expense Objects							
Operating Transfer							
Interfund Transfers							
OPERATING TRANSFER	\$150,000.00	\$320,000.00	\$300,000.00	\$470,000.00	\$530,000.00	\$600,000.00	56.7%
TRANSFER OUT TO 102 PW CEF	\$190,000.00	\$267,000.00	\$267,000.00	\$390,000.00	\$200,000.00	\$200,000.00	46.1%
TRANSFER OUT TO 808 LTSM	\$142,000.00	\$435,000.00	\$435,000.00	\$435,000.00	\$435,000.00	\$500,000.00	0%
TRANSFER OUT TO 811 GIFTS 2 PK	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	-100%
TRANSFER OUT TO 409 WATER LN	\$150,000.00	\$0.00	\$0.00	\$0.00			0%
TRANSFER OUT TO 809 FIRE	\$200,000.00	\$10,000.00	\$110,000.00	\$120,000.00	\$130,000.00	\$140,000.00	9.1%
OPERATING TRANSFER	\$0.00	\$0.00	\$20,000.00	\$40,000.00	\$10,000.00	\$10,000.00	100%
Total Interfund Transfers:	\$842,000.00	\$1,042,000.00	\$1,142,000.00	\$1,455,000.00	\$1,315,000.00	\$1,460,000.00	27.4%
Total Operating Transfer:	\$842,000.00	\$1,042,000.00	\$1,142,000.00	\$1,455,000.00	\$1,315,000.00	\$1,460,000.00	27.4%
Total Expense Objects:	\$842,000.00	\$1,042,000.00	\$1,142,000.00	\$1,455,000.00	\$1,315,000.00	\$1,460,000.00	27.4%

CAPITAL IMPROVEMENTS

Capital Improvement Plan

The City Council approved the 2021-2025 Capital Improvement Plan (CIP) on December 14, 2020. See attached file for detail.

- CIP Adoption does not mean automatic approval
- Projects costing \$20,000 or more go to Council for approval
- Projects for 2021 are included in line item budgets
- Projects for 2022-2025 are adopted conceptually
- There is a funding plan for all projects



DEBT

Debt Service Overview

The City of Victoria has a Debt Service Fund to account for the payment of long-term debt principal and interest and related fees for all City funds.

The City maintains individual debt services funds for each bond issue and has established financial plans for all General Obligation (GO) bond funds and certificate of indebtedness funds which is shown in total as GO Debt Funds. The funding for tax-supported debt comes from the debt service portion of the Ad Valorem Tax rate. The Fund may also receive transfers from other City funds in amounts sufficient to cover their respective debt service payments.

Debt service is projected to increase by \$29,543 (2.6%) in 2021.

Legal Debt Limit

State law prohibits cities from incurring debt in excess of three percent (3%) of the market value of taxable property in the city (the limit is two percent in cities of the first class unless a charter provides a higher rate, but laws caps that authority at 3.67 percent (3.67%). The exception from this overall three percent (3%) limit is almost all debt obligations for which some other source of revenue is pledged as security. Bonds such as improvement assessment, tax increment, utility revenue, pure revenue, judgment, capital improvement under an approved capital improvement plan (CIP), and similar bonds may be issued without regard to the statutory debt limit.

There may, however, be other requirements for these bonds. For example, capital improvement bonds must be approved by an affirmative vote of three-fifths of a five-member governing body. The result, with only a few exceptions, is that only obligation subject to the debt limit are general obligation bonds payable solely from ad valorem property taxes. The legal debt limit has nothing to do with the practical debt limit of a city, which is the debt burden beyond which the creditworthiness of the City is put into question (M.S. 475.53).

Anticipated Borrowing in 2021

The City of Victoria expects to issue debt in 2021. The following chart depicts the project, anticipated funds needed to borrow (bonding), whether fund balance will be used to offset the project cost and the total estimated project cost. It's important to note the dollar amounts that follow reflect anticipated costs for budgeting purposes. Projections are typically based on historical bid data from past projects in the city or market cities on projects of similar size and scope. As each project progresses and design and specifications finalized, actual costs may differ from what is projected:

	Projected Amount to Borrow	Projected Amount to Pay Cash	Estimated Total Project Cost
South Area Utility Extension-Sewer	\$2M	\$900K	\$2.9M
South Area Extension-Streets	\$600K	\$0	\$600K
Well #5 and Pump house Construction	\$570k	\$760k	\$1.33M
Stieger Lake Ln West Improvements-13.5 Acres	\$1.2M (phase I)	\$0	\$4.0M

Bond Rating

In August 2018, the City of Victoria achieved the highest rating possible - a 'AAA' bond rating - from Standard & Poor's Rating Services on its existing General Obligation (GO) debt. This was raised from 'AA+'. The City's 'AAA' bond rating was reassigned in June 2020 for the 2020A bond issuance.

The City's 'AAA' bond rating reflects Standard & Poor's assessment of the following:

- Very strong economy, with access to a broad and diverse metropolitan statistical area
- Very strong management with strong financial policies and practices under their financial management assessment methodology
- Strong budgetary performance, with operating surpluses and in the General Fund and at the total Government Fund level in fiscal year 2019
- Very strong budgetary flexibility, with an available fund balance in fiscal year 2019 of 60 percent (60%) of operating expenditures

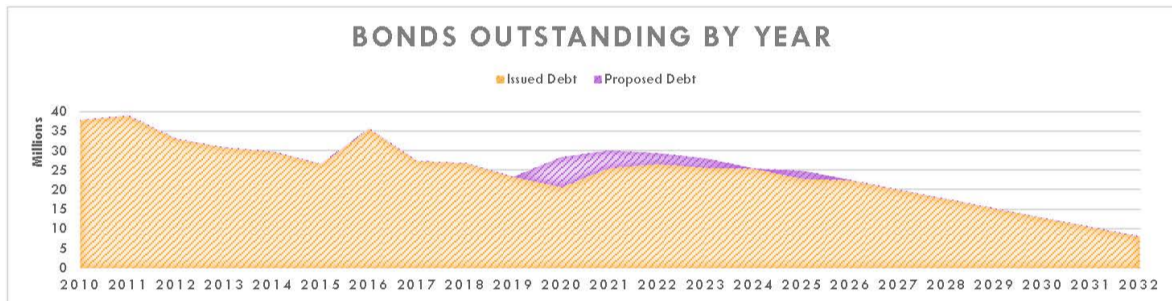


- Very strong liquidity, with total government available cash at 2.1x total governmental fund expenditures and 6.7x governmental debt service, and access to external liquidity that is considered strong
- Weak debt and contingent liability position, with debt service carrying charges at 31.0 percent (31.0%) of expenditures and net direct debt that is 242.5 percent (242.5%) of total governmental fund revenue, but rapid amortization, with 74.2 percent (74.2%) of debt scheduled to be retired in ten years
- Strong institutional framework

Only 27 cities in Minnesota in 2020 received a 'AAA' bond rating from Standard & Poor's. Nationwide 426 cities have been awarded 'AAA' status out of the 19,429 cities rated by the agency. This means the City of Victoria is in the top one percent (2%) of cities in the nation in terms of bond rating. The City's 'AAA' allows the City to receive the best possible interest rates when borrowing money for projects.

2020 Debt Schedule

Bond Type	Bond Issue(s)	Bonds Outstanding 1/1/2020					Bonds Outstanding 12/31/20		
		Source of Payment		Fiscal Agent	Bonds Issued	Principal paid in	Interest paid	Source of Payment	
		City	/Escrow					in 2020	2020
GO Tax Abatement bonds									
2016C GO Tax Abatement Bonds-VRC & Und Grd		\$ 5,690,000	\$ -	\$ -	\$ 390,000	\$ 110,391	\$ 5,300,000	\$ -	
2020A GO Tax Abatement Bonds Park & St Imp			\$ -	\$ 3,580,000			\$ 3,580,000	\$ -	
GO Special Assessment Bonds									
2011B GO Imp Bonds - 2006 St Imp		\$ 690,000	\$ -	\$ -	\$ 165,000	\$ 13,828	\$ 525,000	\$ -	
2012A GO Imp Bonds - 2007 St Imp		\$ 570,000	\$ -	\$ -	\$ 155,000	\$ 9,850	\$ 415,000	\$ -	
2012A GO Imp Bonds - 2008 St Imp		\$ 835,000	\$ -	\$ -	\$ 175,000	\$ 14,950	\$ 660,000	\$ -	
2010B GO Imp Bonds - 2010 St Imp		\$ 90,000	\$ 750,000	\$ -	\$ 840,000	\$ 29,125	\$ -	\$ -	
2013 GO Imp Bonds - 2013 St Imp		\$ 1,260,000	\$ -	\$ -	\$ 105,000	\$ 36,450	\$ 1,155,000	\$ -	
2016A GO Imp Bonds - St Imp		\$ 2,630,000	\$ -	\$ -	\$ 180,000	\$ 50,800	\$ 2,450,000	\$ -	
2016B GO Imp Bonds - 2009 St Imp		\$ 1,490,000	\$ -	\$ -	\$ 240,000	\$ 26,100	\$ 1,250,000	\$ -	
2016B GO Imp Bonds - 2010 St Imp		\$ 665,000	\$ -	\$ -			\$ 665,000	\$ -	
2017A GO Imp Bonds - St Imp		\$ 1,145,000	\$ -	\$ -	\$ 75,000	\$ 24,185	\$ 1,070,000	\$ -	
2018A GO Imp Bonds - St Imp		\$ 1,105,000			\$ 45,000	\$ 32,700	\$ 1,060,000	\$ -	
2020A GO Imp Bonds - Fire Suppress				\$ 95,000			\$ 95,000	\$ -	
Lease Revenue Bonds									
2014A Limited Tax Lease Rev Bonds City Hall		\$ 2,410,000	\$ -	\$ -	\$ 2,410,000	\$ 62,963	\$ -	\$ -	
GO Tax Increment Financing Bonds									
2012A GO Imp Bonds - 2003 TIF		\$ 115,000	\$ -	\$ -	\$ 115,000	\$ 1,150	\$ -	\$ -	
2016A TIF Bonds		\$ 585,000	\$ -	\$ -	\$ 40,000	\$ 11,300	\$ 545,000	\$ -	
2018A GO TIF Bonds		\$ 1,005,000			\$ 45,000	\$ 29,675	\$ 960,000		
Refunding Bonds									
2010A Water Revenue Refunding Bonds		\$ 3,005,000	\$ -	\$ -	\$ 715,000	\$ 106,675	\$ 2,290,000	\$ -	
2020A City Hall/2014A Refunding Bonds			\$ -	\$ 2,100,000	\$ -		\$ 2,100,000	\$ -	
TOTAL		\$ 23,290,000	\$ 750,000	\$ 5,775,000	\$ 5,695,000	\$ 560,142	\$ 24,120,000	\$ -	



APPENDIX



Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter that contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves, and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value, or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes but must be rescinded by the community's legislative body to be removed from the community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard

and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes, and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water, and sewer lines; easements; buildings and building improvements; vehicles, machinery, and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union regarding wages, hours, and working conditions.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.



Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represents funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefits) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Fixed Assets: Long-lived, assets such as buildings, equipment, and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs, or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions, or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board (GASB) that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, roads, sewers, etc. It also requires the presentation of a narrative statement of the government's financial performance, trends, and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board (GASB) major pronouncement that each public entity accounts for and report other post-employment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis but are paid every six months.



Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: A revolving fund allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.



Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds, or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market or full and fair cash value.